

CROYDON COUNCIL

REVENUE BUDGET AND CAPITAL PROGRAMME

2023/24

REVENUE BUDGET SUMMARY

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REVENUE BUDGET SUMMARY

GENERAL FUND SUMMARY

DESCRIPTION	ORIGINAL BUDGET	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET	% CHANGE
	2022/23	Inflation	Other	2023/24	
	(A) £000's	(B) £000's	(C) £000's	(D) £000's	
SERVICE BUDGETS					
CHILDREN, YOUNG PEOPLE AND EDUCATION	80,593		11,745	92,338	15
ADULT SOCIAL CARE AND HEALTH	122,923		6,909	129,832	6
HOUSING	8,028		7,626	15,654	95
SUSTAINABLE COMMUNITIES REGEN & ECONOMIC RECOVERY RESOURCES	26,467		39,154	65,621	148
ASSISTANT CHIEF EXECUTIVE	15,169		20,361	35,530	134
	32,478		8,319	40,797	26
					n/a
NET COST OF SERVICES	285,658	-	94,114	379,772	33
Contribution to Provision for Doubtful Debts	1,000	-	-	1,000	-
Core and Social Care Grants	(37,333)	-	(5,052)	(42,385)	14
Corporate Held Service Budgets	27,074	-	64,630	60,306	123
Contingency	5,000	-	-	5,000	-
Levies from Other Bodies	-	-	-	-	-
Environment Agency	314	-	8	322	-
Lee Valley Regional Park Authority	322	-	12	334	4
London Boroughs Grants Committee	297	-	8	305	3
London Pensions Fund Authority	457	-	11	468	2
London Local Gold	21	-	3	24	14
Interest and Investment Income	(8,133)	-	3,893	(4,240)	(48)
Interest Payable	27,525	-	6,384	33,909	23
Interest Payable	-	-	-	-	-
Sub Total	16,544	-	69,897	55,043	233
NET OPERATING EXPENDITURE	302,202	-	164,011	434,815	44
APPROPRIATIONS	-	-	-	-	-
Contributions to / (from) Earmarked Reserves	(3,560)	-	(10,730)	(13,930)	291
Provision for Repayment of External Loans	21,000	-	7,250	28,250	35
Depreciation	-	-	(21,959)	(21,959)	-
REFCUS	-	-	(18,085)	(18,085)	-
Deferred / Intangible Charges Written Off	-	-	(5,180)	(5,180)	-
Capitalisation	(25,000)	-	(38,000)	(63,000)	152
Contribution to / (from) General Balances	-	-	-	-	-
Sub Total	(7,560)	-	(86,704)	(93,904)	1,142
BUDGET REQUIREMENT	294,642	-	77,307	340,911	15.70%
FINANCED BY					
Revenue Support Grant	14,646	-	2,065	16,711	2,065
Collection Fund surplus / (deficit)	940	-	(2,926)	(1,986)	(2,926)
Business Rates Top Up Grant	34,192	-	1,729	35,921	1,729
Business Rates Income	30,752	-	11,754	42,506	11,754
Council Tax - Band D Equivalent	214,112	-	33,647	247,759	33,647
TOTAL FINANCING	294,642	-	46,269	340,911	15.70
COUNCIL TAX SUMMARY	Total Council tax 2022/23 £000's	2022/23 Band D Equivalent £.pp	2023/24 Band D Equivalent £.pp	Total Council tax 2023/24 £000's	Change Band D Equivalent %
London Borough of Croydon	188,786	1,384.36	1,570.07	215,462	13.41%
Adult Social Care Levy	25,325	185.71	235.35	32,297	26.73%
Sub Total	214,112	1,570.07	1,805.42	247,759	14.99%
Greater London Authority	53,947	395.59	434.14	59,577	9.74%
TOTAL	268,058	1,965.66	2,239.56	307,337	13.93%

REVENUE BUDGET SUMMARY
SUBJECTIVE ANALYSIS

DESCRIPTION	ORIGINAL	Variations in Level of Expenditure on (A)		ORIGINAL	% CHANGE
	BUDGET	Inflation	Other	BUDGET	
	2022/23	(B)	(C)	2023/24	
	(A)	(B)	(C)	(D)	(E)
	£000's	£000's	£000's	£000's	
EXPENDITURE					
Employees	176,975	-	13,097	190,072	7
Premises related expenditure	49,585	-	17,982	67,567	36
Supplies and Services	72,722	-	(298)	72,424	(0)
Third Party Payments	217,252	-	2,491	219,743	1
Transfer Payments	355,414	-	(23,396)	332,018	(7)
Transport related expenditure	11,606	-	1,707	13,313	15
Capital Charges	-	-	21,959	21,959	-
Intangible Charges	-	-	5,180	5,180	-
REFCUS	-	-	13,085	13,085	-
Corporate support services bought in	(6,705)	-	4,306	(2,399)	(64)
Recharges from other services	37,268	-	(3,854)	33,414	(10)
TOTAL EXPENDITURE	914,117	-	52,259	966,376	6
INCOME					
Government Grants	(434,033)	-	29,463	(404,570)	(7)
Other Grants, reimbursements and contributions	(31,731)	-	2,771	(28,960)	(9)
Customer and Client Receipts	(116,443)	-	11,532	(104,911)	(10)
Interest Receivable	-	-	-	-	-
Recharges to other services	(46,224)	-	(1,911)	(48,135)	4
TOTAL INCOME	(628,431)	-	41,855	(586,576)	(7)
NET EXPENDITURE	285,658.00	-	94,114	379,772.00	33

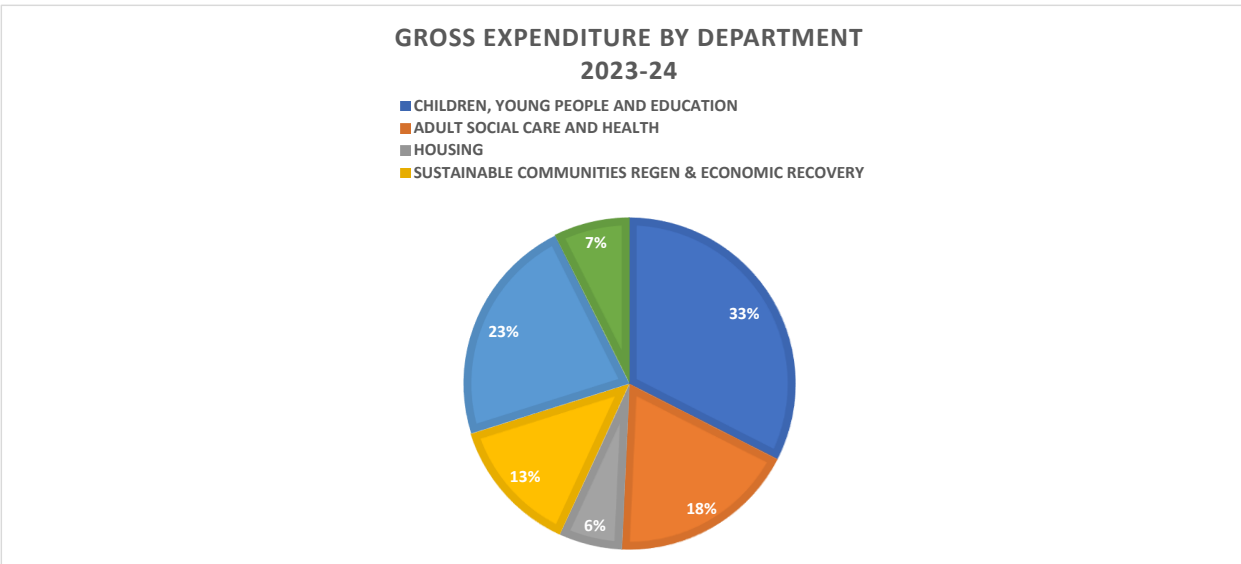
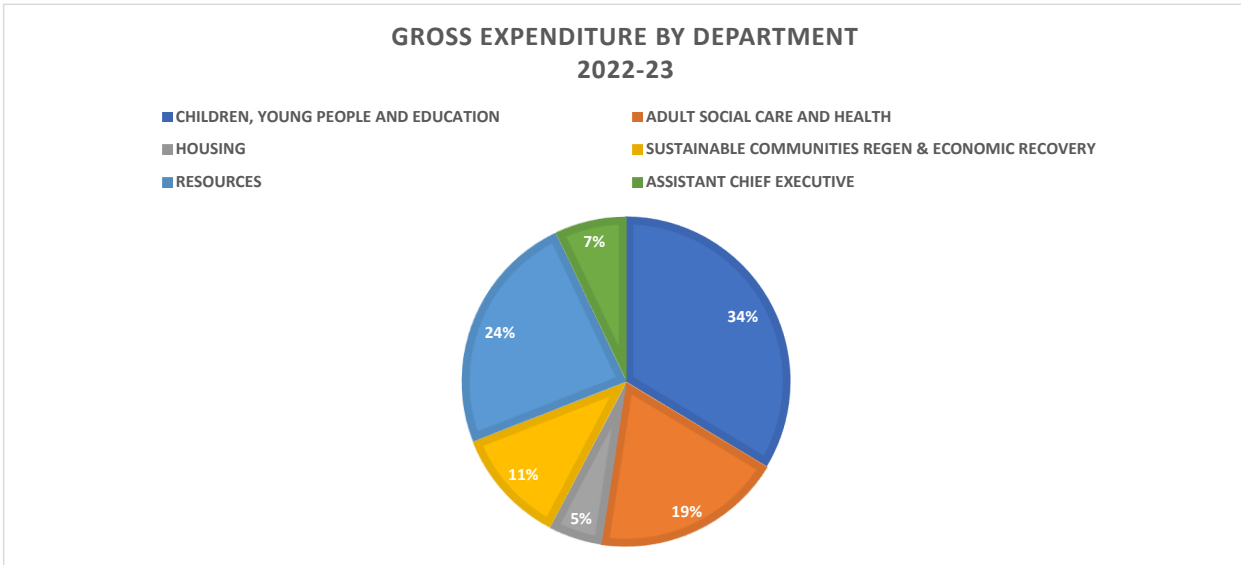
STAFF ESTABLISHMENT NUMBERS

DESCRIPTION	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
	2022/23	2023/24	2023/24
	FTE STAFF	FTE STAFF	FTE STAFF
CHILDREN, YOUNG PEOPLE AND EDUCATION	989.8	1,025.2	35.4
ADULT SOCIAL CARE AND HEALTH	653.3	680.6	27.3
HOUSING	164.4	187.2	22.8
SUSTAINABLE COMMUNITIES REGEN & ECONOMIC RECOVERY	337.8	236.5	(101.3)
RESOURCES	464.8	408.0	(56.9)
ASSISTANT CHIEF EXECUTIVE	313.6	329.2	15.6
TOTAL FTE STAFF	2,923.7	1,841.6	(92.4)

REVENUE BUDGET SUMMARY

DEPARTMENTAL GROSS EXPENDITURE

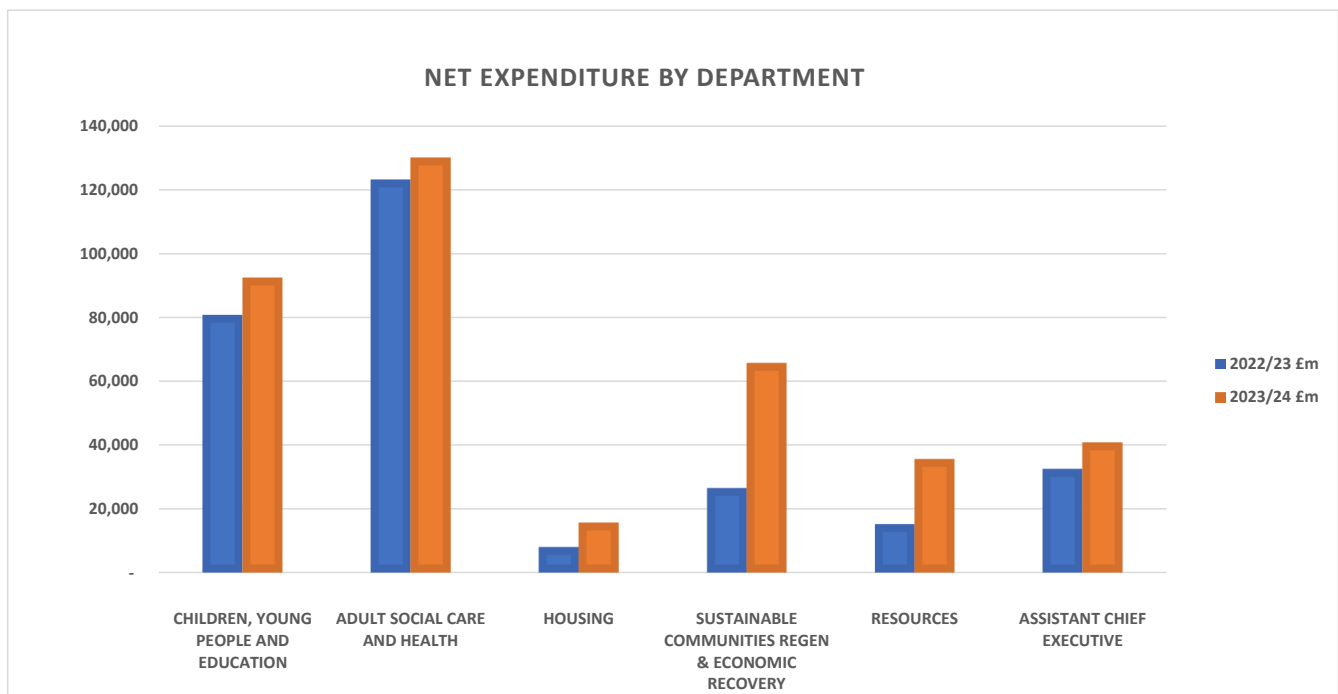
DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E)
		Inflation (B) £000's	Other (C) £000's		
		SERVICE BUDGETS			
CHILDREN, YOUNG PEOPLE AND EDUCATION	307,585	-	6,647	314,231	2
ADULT SOCIAL CARE AND HEALTH	171,495	-	4,456	175,951	3
HOUSING	48,146	-	11,207	59,353	23
SUSTAINABLE COMMUNITIES REGEN & ECONOMIC RECOVERY	104,083	-	24,066	128,149	23
RESOURCES	218,302	-	(856)	217,446	(0)
ASSISTANT CHIEF EXECUTIVE	64,506	-	6,739	71,245	10
GROSS DEPARTMENTAL COST OF SERVICE	914,117	-	52,259	966,376	6



REVENUE BUDGET SUMMARY

DEPARTMENTAL NET EXPENDITURE

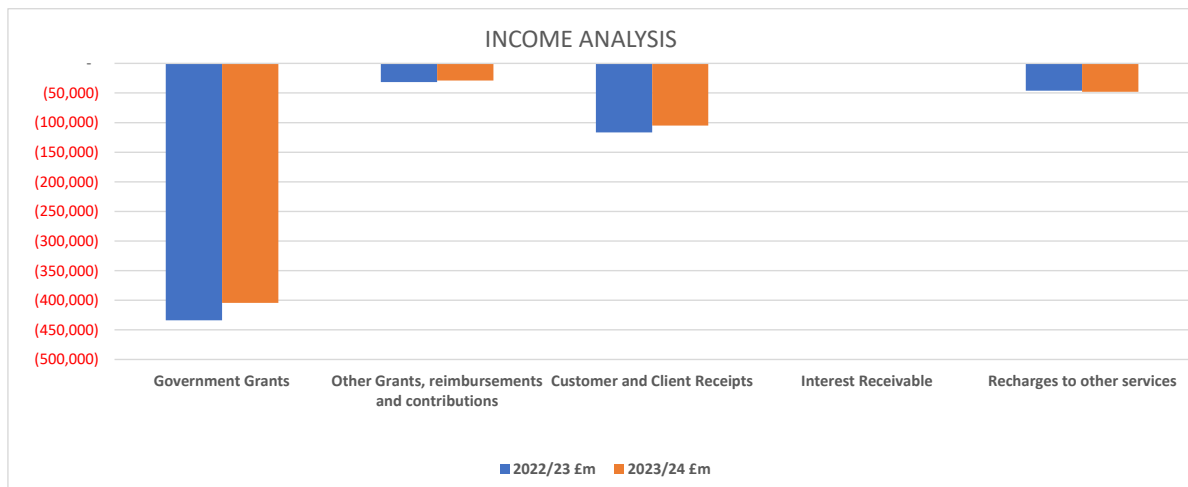
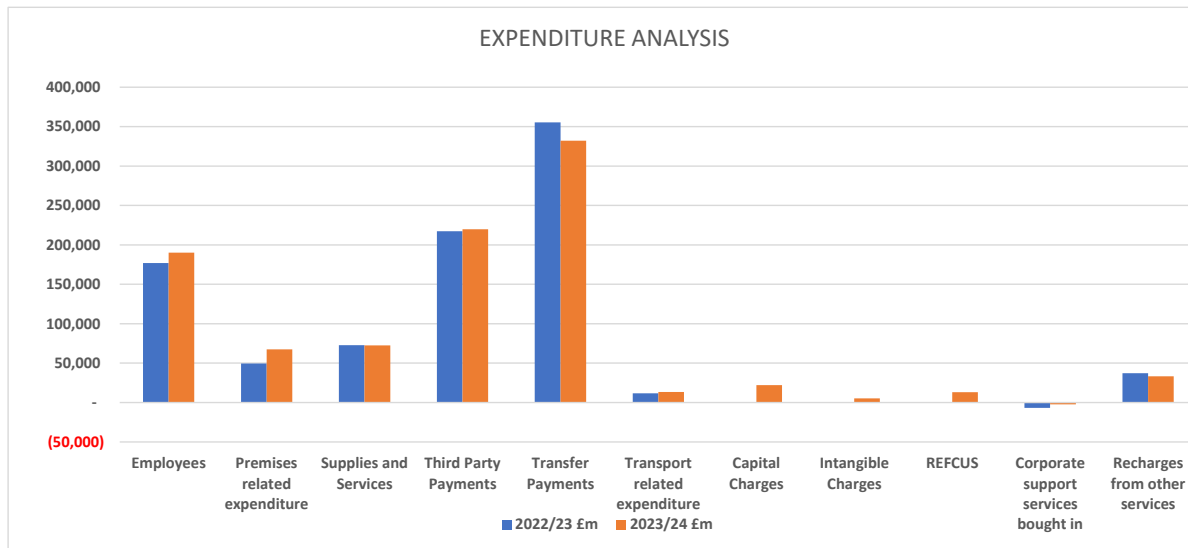
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		Inflation (B) £000's	Other (C) £000's		
SERVICE BUDGETS					
CHILDREN, YOUNG PEOPLE AND EDUCATION	80,593	-	11,745	92,338	15
ADULT SOCIAL CARE AND HEALTH	122,923	-	6,909	129,833	6
HOUSING	8,028	-	7,626	15,653	95
SUSTAINABLE COMMUNITIES REGEN & ECONOMIC RECOVERY	26,467	-	39,154	65,621	148
RESOURCES	15,169	-	20,361	35,530	134
ASSISTANT CHIEF EXECUTIVE	32,478	-	8,319	40,797	26
NET COST OF SERVICES	285,658	-	94,114	379,772	33



REVENUE BUDGET SUMMARY

ANALYSIS OF INCOME AND EXPENDITURE

DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E)
		Inflation (B) £000's	Other (C) £000's		
EXPENDITURE					
Employees	176,975	-	13,097	190,072	7
Premises related expenditure	49,585	-	17,982	67,567	36
Supplies and Services	72,722	-	(298)	72,424	(0)
Third Party Payments	217,252	-	2,491	219,743	1
Transfer Payments	355,414	-	(23,396)	332,018	(7)
Transport related expenditure	11,606	-	1,707	13,313	15
Capital Charges	-	-	21,959	21,959	n/a
Intangible Charges	-	-	5,180	5,180	n/a
REFCUS	-	-	13,085	13,085	n/a
Corporate support services bought in	(6,705)	-	4,306	(2,399)	(64)
Recharges from other services	37,268	-	(3,854)	33,414	(10)
TOTAL EXPENDITURE	914,117	-	52,259	966,376	6
INCOME					
Government Grants	(434,033)	-	29,463	(404,570)	(7)
Other Grants, reimbursements and contributions	(31,731)	-	2,771	(28,960)	(9)
Customer and Client Receipts	(116,443)	-	11,532	(104,911)	(10)
Interest Receivable	-	-	-	-	n/a
Recharges to other services	(46,224)	-	(1,911)	(48,135)	4
TOTAL INCOME	(628,431)	-	41,855	(586,576)	(7)
NET EXPENDITURE	285,686	-	94,114	379,800	33



TOTAL ADULT SOCIAL CARE AND HEALTH

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KEY SERVICE TARGETS / PRIORITIES FOR 2023/24

The Adult Social Care and Health Directorate, comprises of the Adult Social Care Operational Division and the Commissioning, Policy and Improvement Division.

Our vision is to enable people to live in a place they call home, with the people and things that they love and doing the things that matter to them in communities which look out for one another.

Our core Directorate priorities are to:

- Develop our Resident Voice, and fulfil all our statutory responsibilities ensuring that our adults are supported and those at risk of abuse or neglect are safe.
- Deliver a balanced budget, achieving our savings targets, implementing managing demand principles and processes, strong commissioning and market management; and moving activity and expenditure to the targets in our strategy.
- Ensure health and care integration is successful and proportionate, and that it aligns to the Council's objectives for its budgets and our residents.
- We work in collaboration with a range of statutory and non-statutory partners to ensure people's finances are maximised, their housing, care and support needs are met; with our support where this is needed. We will also continue to improve and integrate services where this makes sense for residents and continue our long term ambition to reduce inequalities across the Borough.

Our biggest asset is our committed workforce and we will continue to invest in them to deliver high quality services.

FINANCIAL PERFORMANCE

COST CENTRE: C1400D

DESCRIPTION	ORIGINAL BUDGET 2022/23 £000	FORECAST 2022/23 £000	ORIGINAL BUDGET 2023/24 £000	% CHANGE %
Employees	34,133	33,100	35,680	5
Premises related expenditure	382	824	401	5
Supplies and Services	4,821	3,081	2,776	(42)
Third Party Payments	111,205	130,906	117,658	6
Transfer Payments	11,697	10,661	8,718	(25)
Transport related expenditure	113	133	122	8
Capital Charges	-	-	1,067	n/a
Intangible Charges	-	-	-	n/a
REFCUS	-	-	-	n/a
Corporate support services bought in	-	-	-	n/a
Recharges from other services	9,116	9,049	9,529	5
TOTAL EXPENDITURE	171,467	187,753	175,951	3
Government Grants	(4,859)	(5,049)	(5,358)	10
Other Grants, reimbursements and contributions	(18,337)	(21,010)	(18,055)	(2)
Customer and Client Receipts	(19,354)	(25,253)	(18,038)	(7)
Interest Receivable	-	(5)	-	n/a
Recharges to other services	(5,994)	(5,823)	(4,640)	(23)
TOTAL INCOME	(48,544)	(57,141)	(46,091)	(5)
TOTAL NET EXPENDITURE	122,923	130,612	129,832	6
Contributions to / (from) Reserves	-	-	-	n/a
CURRENT BUDGET 23/24		131,360		
TOTAL 22/23 VARIANCE FROM BUDGET- Over/(Under)		(748)		

TOP FINANCIAL RISKS 2023/24

Budget

- Immediate and long term effects of Covid and hospital pressures on the social care budget, health and social care workforce, and provider market.
- Non-achievement of adult social care transformation and efficiencies due to complex interdependencies including the health and social care workforce and provider market.
- Increased costs for re-provision of services following provider withdrawal from the market or provider failure.

Demand

- Demand led pressures increases the financial commitment significantly.
- Increase in demand for services by people previously funded by the NHS for Continuing Health Care or Transforming Care, and the short term winter pressure ASC Discharge Fund and Discharge Fund.
- Increase of people funding their own care depleting resources and coming under national thresholds

CABINET MEMBER

Cllr Yvette Hopley	Cabinet Member for Health & Adult Social Care
Cllr Margaret Bird	Deputy Cabinet Member for Health & Adult Social Care

DEPARTMENT MANAGEMENT TEAM

NAME	TITLE	TEL. EX.
Annette McPartland	Corporate Director Adult Social Care and Health	21285
Simon Robson	Director - Operations	21299
Bianca Byrne	Director of Adults Strategic Commissioning, Policy & Improvement	21180

DIVISION CODE	DIVISION
C1405E	TOTAL ADULT SOCIAL CARE AND HEALTH DIRECTORATE SUMMARY
C1410E	ADULT SOCIAL CARE OPERATIONS
C1420E	ADULT SOCIAL CARE POLICY AND IMPROVEMENT

MOVEMENT IN SERVICE NET EXPENDITURE

FORECAST 2022/23 £000's	DIVISION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	Other (C) £000's		
795	C1405E : TOTAL ADULT SOCIAL CARE AND HEALTH DIRECTORATE	2,683		(1,111)	1,572	- 41
113,714	C1410E : ADULT SOCIAL CARE OPERATIONS	105,596		5,998	111,594	6
16,103	C1420E : ADULT SOCIAL CARE POLICY AND IMPROVEMENT	14,644		2,022	16,666	14
130,612	TOTAL NET EXPENDITURE	122,923	-	6,909	129,832	5.62

STAFF ESTABLISHMENT NUMBERS

DIVISION	ORIGINAL BUDGET 2022/23 FTE STAFF	ORIGINAL BUDGET 2023/24 FTE STAFF	CHANGE IN FTE FTE STAFF
C1405E : TOTAL ADULT SOCIAL CARE AND HEALTH DIRECTORATE SUMMARY	6.8	6.8	-
C1410E : ADULT SOCIAL CARE OPERATIONS	629.5	616.2	(13.4)
C1420E : ADULT SOCIAL CARE POLICY AND IMPROVEMENT	17.0	67.0	50.0
TOTAL FTE STAFF	653.3	690.0	36.6

STAFF ESTABLISHMENT NUMBERS - REASONS FOR VARIATIONS

<p>Adult Social Care Operations</p> <ol style="list-style-type: none"> Transfer of 9.4 FTE Sensory Impairment Team from 25-65 Disabilities to Provider Services (ASCH 2.3) Business and Service Compliance - Re-alignment of budgets for 9.2 FTW Business Support staff to Housing (HOU 1.4 and HOU 1.5) Provider Services - deletion of 5 FTE 1x Team Leader 1x Team Manager 1x Senior Community Support Worker, 2x Community Support Assistants (ASCH1.3) and transfer in of 9.4 FTE from Sensory Impairment Team, 25-65 Disabilities Service (ASCH 2.3) LIFE Services restated from 19 FTE to 17.8 FTE reduction of (1.2) FTE to reflect budget and fully costed staffing. (ASCH 2.9) Adult Mental Health and Substance Misuse - newly created posts, 2 FTE 1 x Business Systems and Data Management Officer and 1 x Service Manager AM (ASCH 1.3) <p>Adult Social Care Policy and Improvement</p> <ol style="list-style-type: none"> Transfer of 30 FTE from Resources Department to OBC Commissioning Service (ASCH 3.3) following restructure Transfer of 20 FTE from Resources Department to Integrated Contracts and Performance Service (ASCH 3.7) following restructure
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FORECAST 2022/23	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
33,100	Employees	34,133	-	1,547	35,680	5
824	Premises related expenditure	382	-	19	401	5
3,081	Supplies and Services	4,821	-	(2,045)	2,776	(42)
130,906	Third Party Payments	111,233	-	6,425	117,658	6
10,689	Transfer Payments	11,697	-	(2,979)	8,718	(25)
133,144	Transport related expenditure	113	-	9	122	8
9,049	Recharges from other services	9,116	-	413	9,529	5
187,781	TOTAL CONTROLLABLE EXPENDITURE	171,495	-	3,389	174,884	2
(5,049)	Government Grants	(4,859)	-	(499)	-5,358	10
(21,010)	Other Grants, reimbursements and contributions	(18,337)	-	282	-18,055	(2)
(25,253)	Customer and Client Receipts	(19,354)	-	1,316	-18,038	(7)
(5)	Interest Receivable	-	-	-	-	n/a
(5,823)	Recharges to other services	(5,994)	-	1,354	-4,640	(23)
(57,141)	TOTAL CONTROLLABLE INCOME	(48,544)	-	2,453	-46,091	(5)
130,612	NET CONTROLLABLE COST	122,923	-	5,842	128,765	5
-	Capital Charges	-	-	1,067	1,067	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	1,067	1,067	n/a
130,612	NET COST OF SERVICE	122,923	-	6,909	129,832	6
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
130,612	TOTAL NET EXPENDITURE	122,923	-	6,909	129,832	6
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
Strategic budget - agreed pressures / service demands						9,269
Strategic budget - agreed additional income / savings						(12,243)
Other resource changes						9,883
TOTAL OTHER VARIATIONS IN RESOURCE						6,909

SERVICE DESCRIPTION

The Adult Social Care and Health Directorate undertakes the Councils statutory social services functions.

It provides for the requirements under The Care Act 2014 and other legislation such as the Mental Health Act.

Providing both universal services such as information, advice, advocacy and assessment as well as more specialist personalised services in accordance with individuals assessed needs and improved outcomes for both individuals and their carers. The Council coordinates the safeguarding of vulnerable adults alongside the Police and NHS. Care and support will be provided either directly from Council Services or through Council commissioned services with other independent and voluntary sector agencies.

The Directorate also works closely with other parts of the Council such as Children's, Housing and Public Health as well as partners such as the NHS to deliver integrated care and support where possible.

A major element of health and social care is integration, this has been delivered through the Integrated Community Network+ model. In 2023/24 the Directorate and Health are also one of six national 'Front Runner' pilot sites, focussed on transforming hospital discharge and flow.

Our priority is to support residents and their families with care and support needs to provide services for the most vulnerable. This has to be done within the available budget.

MOVEMENT IN NET EXPENDITURE

SERVICE CODE	SERVICE NAME	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	Other (C) £000's		
C1410F	ADULT SOCIAL CARE AND HEALTH DIRECTORATE	2,683	-	(1,111)	1,572	(41)
					-	
					-	
					-	
					-	
					-	
	TOTAL NET EXPENDITURE	2,683	-	(1,111)	1,572	(41)

STAFF ESTABLISHMENT NUMBERS

SERVICE	ORIGINAL BUDGET 2022/23	ORIGINAL BUDGET 2023/24	CHANGE IN
	FTE STAFF	FTE STAFF	FTE STAFF
ADULT SOCIAL CARE AND HEALTH DIRECTORATE	6.8	6.8	-
TOTAL FTE STAFF	6.8	6.8	-

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
991	Employees	859	-	41	900	5
-	Premises related expenditure	-	-	-	-	n/a
24	Supplies and Services	1,540	-	(1,497)	43	(97)
111	Third Party Payments	1,995	-	(1,422)	573	(71)
-	Transfer Payments	-	-	-	-	n/a
0	Transport related expenditure	-	-	-	-	n/a
48	Recharges from other services	56	-	-	56	-
1,175	TOTAL CONTROLLABLE EXPENDITURE	4,450	-	(2,878)	1,572	n/a
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	(1,387)	-	1,387	-	(100)
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
(380)	Recharges to other services	(380)	-	380	-	(100)
(380)	TOTAL CONTROLLABLE INCOME	(1,767)	-	1,767	-	n/a
795	NET CONTROLLABLE COST	2,683	-	(1,111)	1,572	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
795	NET COST OF SERVICE	2,683	-	(1,111)	1,572	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
795	TOTAL NET EXPENDITURE	2,683	-	(1,111)	1,572	(41)
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
<u>Strategic budget - agreed additional income / savings</u>						380
<u>Other resource changes</u>						
						(1,491)
TOTAL OTHER VARIATIONS IN RESOURCE						(1,111)

SERVICE DESCRIPTION

Social Care is an essential part of the fabric of our society.

Social Care at its best enables and transforms peoples' lives whether they need support with mental health, because of physical disabilities, learning disabilities, or because they are becoming older and in need of additional support.

Social Care supports people to work, to socialise, to care and support family members and to play an active role in their communities and, when necessary, protects people to keep them safe from harm. To achieve this, we must target our offer and be precise in what we can affordably do for our residents and utilise peoples' strengths to maximise their independence. Where possible, we want to enable our residents to have their own front door, and to live in the borough and be connected to their communities.

MOVEMENT IN NET EXPENDITURE

SERVICE CODE	SERVICE NAME	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	Other (C) £000's		
C1414F	18-65 DISABILITY	44,251	-	3,447	47,698	8
C1415F	ADULT MENTAL HEALTH AND SUBSTANCE MISUSE	9,078	-	70	9,148	1
C1416F	PROVIDER SERVICES	7,764	-	266	8,030	3
C1422F	ADULT SOCIAL CARE BUSINESS AND SERVICE COMPLIAN	3,884	-	210	4,094	5
C1418F	LOCALITIES	25,766	-	591	26,357	2
C1419F	18-25 DISABILITY TRANSITIONS	9,900	-	1,150	11,050	12
C1426F	ADULT SAFEGUARDING AND QUALITY ASSURANCE	2,782	-	89	2,871	3
C1440F	LIFE SERVICES	2,171	-	175	2,346	8
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
	TOTAL NET EXPENDITURE	105,596	-	5,998	111,594	6

STAFF ESTABLISHMENT NUMBERS

SERVICE	ORIGINAL BUDGET 2022/23	ORIGINAL BUDGET 2023/24	CHANGE IN FTE
	FTE STAFF	FTE STAFF	FTE STAFF
18-65 DISABILITY	58.4	49.0	(9.4)
ADULT MENTAL HEALTH AND SUBSTANCE MISUSE	64.5	66.5	2.0
PROVIDER SERVICES	217.6	222.0	4.4
ADULT SOCIAL CARE BUSINESS AND SERVICE COMPLIANCE	99.7	90.5	(9.2)
LOCALITIES	113.3	113.3	-
18-25 DISABILITY TRANSITIONS	18.0	18.0	-
ADULT SAFEGUARDING AND QUALITY ASSURANCE	39.0	39.0	-
LIFE SERVICES	19.0	17.8	(1.2)
TOTAL FTE STAFF	629.5	616.2	(13.4)

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
27,497	Employees	28,952	-	1,212	30,164	4
179	Premises related expenditure	217	-	(51)	166	(24)
1,166	Supplies and Services	705	-	19	724	3
113,575	Third Party Payments	92,324	-	8,234	100,558	9
10,689	Transfer Payments	11,697	-	(2,979)	8,718	(25)
141	Transport related expenditure	110	-	9	119	8
711	Recharges from other services	762	-	(110)	652	(14)
153,958	TOTAL CONTROLLABLE EXPENDITURE	134,767	-	6,334	141,101	n/a
(1,234)	Government Grants	(1,044)	-	(499)	(1,543)	48
(13,383)	Other Grants, reimbursements and contributions	(9,633)	-	(605)	(10,238)	6
(22,154)	Customer and Client Receipts	(14,769)	-	(154)	(14,923)	1
-	Interest Receivable	-	-	-	-	n/a
(3,473)	Recharges to other services	(3,725)	-	752	(2,973)	(20)
(40,244)	TOTAL CONTROLLABLE INCOME	(29,171)	-	(506)	(29,677)	n/a
113,714	NET CONTROLLABLE COST	105,596	-	5,828	111,424	n/a
-	Capital Charges	-	-	170	170	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	170	170	n/a
113,714	NET COST OF SERVICE	105,596	-	5,998	111,594	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
113,714	TOTAL NET EXPENDITURE	105,596	-	5,998	111,594	6
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
Strategic budget - agreed pressures / service demands						8,332
Strategic budget - agreed additional income / savings						(11,171)
Other resource changes						8,837
TOTAL OTHER VARIATIONS IN RESOURCE						5,998

SERVICE: C1415F : ADULT MENTAL HEALTH AND SUBSTANCE MISUSE

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
2,738	Employees	3,136	-	270	3,406	9
-	Premises related expenditure	-	-	-	-	n/a
-	Supplies and Services	16	-	-	16	-
11,316	Third Party Payments	7,715	-	1,283	8,998	17
232	Transfer Payments	585	-	(378)	207	(65)
24	Transport related expenditure	26	-	-	26	-
2	Recharges from other services	12	-	-	12	-
14,312	TOTAL CONTROLLABLE EXPENDITURE	11,490	-	1,175	12,665	n/a
(65)	Government Grants	(65)	-	-	(65)	-
(3,303)	Other Grants, reimbursements and contributions	(1,169)	-	(1,100)	(2,269)	94
(819)	Customer and Client Receipts	(505)	-	(5)	(510)	1
-	Interest Receivable	-	-	-	-	n/a
(373)	Recharges to other services	(673)	-	-	(673)	-
(4,560)	TOTAL CONTROLLABLE INCOME	(2,412)	-	(1,105)	(3,517)	n/a
9,752	NET CONTROLLABLE COST	9,078	-	70	9,148	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
9,752	NET COST OF SERVICE	9,078	-	70	9,148	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
9,752	TOTAL NET EXPENDITURE	9,078	-	70	9,148	1
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
Growth to fund projected Demographic and Cost Pressures						425
Care Package Inflation Above Corporate Allowance						108
						533
<u>Strategic budget - agreed additional income / savings</u>						
Baseline Savings - Mental Health Operational Budget						(834)
Staff Turnover Allowance						(69)
Fees and charges increases in line with DWP						(5)
						(908)
<u>Other resource changes</u>						
Contract Inflation 2022-23 (ASCH 1.3 & Corporate Allocation)						595
2 FTE 1 x Business Systems and Data Management Officer and 1 x Service Manager AM (ASCH 1.3)						132
Virement- Realignment of MTFS contact savings (ASCH 3.3)						(461)
Correction of Contract Inflation moved to 25-65 Disabilities (ASCH 2.3)						(28)
Pay Award 2021-22						81
Pay Award 2022-23						151
National Insurance Adjustments -clawback						(14)
Virement- National Insurance Adjustments						(11)
						445
TOTAL OTHER VARIATIONS IN RESOURCE						70

SERVICE: **C1416F : PROVIDER SERVICES**

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Level of		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
7,497	Employees	8,240	-	142	8,382	2
177	Premises related expenditure	216	-	(51)	165	(24)
71	Supplies and Services	(245)	-	24	(221)	(10)
3,528	Third Party Payments	1,405	-	19	1,424	1
49	Transfer Payments	41	-	1	42	2
3	Transport related expenditure	4	-	(1)	3	(25)
364	Recharges from other services	375	-	(16)	359	(4)
11,690	TOTAL CONTROLLABLE EXPENDITURE	10,036	-	118	10,154	n/a
-	Government Grants	-	-	-	-	n/a
(177)	Other Grants, reimbursements and contributions	(155)	-	-	(155)	-
(3,447)	Customer and Client Receipts	(1,283)	-	(11)	(1,294)	1
-	Interest Receivable	-	-	-	-	n/a
(1,015)	Recharges to other services	(834)	-	-	(834)	-
(4,640)	TOTAL CONTROLLABLE INCOME	(2,272)	-	(11)	(2,283)	n/a
7,050	NET CONTROLLABLE COST	7,764	-	107	7,871	n/a
-	Capital Charges	-	-	159	159	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	159	159	n/a
7,050	NET COST OF SERVICE	7,764	-	266	8,030	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
7,050	TOTAL NET EXPENDITURE	7,764	-	266	8,030	3
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
Strategic budget - agreed additional income / savings						-
Fees and charges increases in line with DWP						(11)
Staff Turnover Allowance						(260)
Active Lives Post Deletion						(60)
Closure of Cherry Orchard Garden Centre						(180)
Close Whitehorse Day Centre (facilities management cost only)						(38)
						(549)
<u>Other resource changes</u>						
Assets Depreciation Charges						159
Repositioning of incorrect pay award allocation						6
Virement Cost of Inflation Adjustment						(2)
Virement Pay Award 21-22						126
Virement Pay Award 22-23						476
National Insurance Adjustments -claw back						(34)
Virement- National Insurance Adjustments						84
						815
TOTAL OTHER VARIATIONS IN RESOURCE						266

SERVICE: C1418F : LOCALITIES

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Level of		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
4,362	Employees	4,562	-	215	4,777	5
1	Premises related expenditure	-	-	-	-	n/a
22	Supplies and Services	11	-	-	11	-
38,874	Third Party Payments	32,692	-	140	32,832	0
1,366	Transfer Payments	1,809	-	(410)	1,399	(23)
9	Transport related expenditure	24	-	-	24	-
4	Recharges from other services	3	-	-	3	-
44,639	TOTAL CONTROLLABLE EXPENDITURE	39,101	-	(55)	39,046	n/a
-	Government Grants	-	-	-	-	n/a
(6,112)	Other Grants, reimbursements and contributions	(4,177)	-	-	(4,177)	-
(11,502)	Customer and Client Receipts	(7,702)	-	(68)	(7,770)	1
-	Interest Receivable	-	-	-	-	n/a
(1,456)	Recharges to other services	(1,456)	-	712	(744)	(49)
(19,070)	TOTAL CONTROLLABLE INCOME	(13,335)	-	644	(12,691)	n/a
25,569	NET CONTROLLABLE COST	25,766	-	589	26,355	n/a
-	Capital Charges	-	-	2	2	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	2	2	n/a
25,569	NET COST OF SERVICE	25,766	-	591	26,357	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
25,569	TOTAL NET EXPENDITURE	25,766	-	591	26,357	2
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
Growth to fund projected Demographic and Cost Pressures						1,845
Care Package Inflation Above Corporate Allowance						470
Reallocation of Public Grant Funding						1,000
						3,315
<u>Strategic budget - agreed additional income / savings</u>						
Baseline Savings - Localities (Older People) Operational Budget						(3,019)
Staff Turnover Allowance						(122)
Fees and charges increases in line with DWP						(68)
Absorption of inflation within existing budgets						(288)
						(3,497)
<u>Other resource changes</u>						
Correction of Contract Inflation moved to 25-65 Disabilities (ASCH 2.3)						(210)
Contract Inflation 2022-23 (ASCH 1.3 & Corporate Allocation)						358
Assets Depreciation Charges						2
Pay Award 2021/22						279
Pay Award 2022/23						336
National Insurance -clawback						(25)
Virement- National Insurance Adjustments						33
						773
TOTAL OTHER VARIATIONS IN RESOURCE						591

SERVICE: C1426F : ADULT SAFEGUARDING AND QUALITY ASSURANCE

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Level of		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
2,407	Employees	2,431	-	89	2,520	4
1	Premises related expenditure	1	-	-	1	-
379	Supplies and Services	379	-	-	379	-
0	Third Party Payments	-	-	-	-	n/a
-	Transfer Payments	-	-	-	-	n/a
3	Transport related expenditure	3	-	-	3	-
58	Recharges from other services	58	-	-	58	-
2,848	TOTAL CONTROLLABLE EXPENDITURE	2,872	-	89	2,961	n/a
-	Government Grants	-	-	-	-	n/a
(90)	Other Grants, reimbursements and contributions	(90)	-	-	(90)	-
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	-	-	-	-	n/a
(90)	TOTAL CONTROLLABLE INCOME	(90)	-	-	(90)	n/a
2,758	NET CONTROLLABLE COST	2,782	-	89	2,871	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
2,758	NET COST OF SERVICE	2,782	-	89	2,871	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
2,758	TOTAL NET EXPENDITURE	2,782	-	89	2,871	3
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						-
<u>Strategic budget - agreed additional income / savings</u>						(73)
Staff Turnover Allowance						(73)
<u>Other resource changes</u>						
Pay Award 2021-22						42
Pay Award 2022-23						119
National insurance -clawback						(14)
Virement- National Insurance Adjustments						15
						162
TOTAL OTHER VARIATIONS IN RESOURCE						89

SERVICE: C1440F : LIFE SERVICES

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Level of		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
2,728	Employees	2,741	-	193	2,934	7
-	Premises related expenditure	-	-	-	-	n/a
56	Supplies and Services	56	-	-	56	-
33	Third Party Payments	33	-	-	33	-
-	Transfer Payments	-	-	-	-	n/a
9	Transport related expenditure	-	-	-	-	n/a
72	Recharges from other services	1	-	-	1	-
2,898	TOTAL CONTROLLABLE EXPENDITURE	2,831	-	193	3,024	n/a
-	Government Grants	-	-	-	-	n/a
(663)	Other Grants, reimbursements and contributions	(660)	-	-	(660)	-
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
(72)	Recharges to other services	-	-	(18)	(18)	n/a
(735)	TOTAL CONTROLLABLE INCOME	(660)	-	(18)	(678)	n/a
2,163	NET CONTROLLABLE COST	2,171	-	175	2,346	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
2,163	NET COST OF SERVICE	2,171	-	175	2,346	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
2,163	TOTAL NET EXPENDITURE	2,171	-	175	2,346	8
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
						-
<u>Strategic budget - agreed additional income / savings</u>						
Staff Turnover Allowance						(90)
Absorption of inflation within existing budgets						(18)
						(108)
<u>Other resource changes</u>						
Pay Award 2021/22						61
Pay Award 2022/23						211
National Insurance -clawback						(18)
Virement- National Insurance Adjustments						29
						283
TOTAL OTHER VARIATIONS IN RESOURCE						175

SERVICE: C1422F : ADULT SOCIAL CARE BUSINESS AND SERVICE COMPLIANCE

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Level of		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
4,282	Employees	4,118	-	(39)	4,079	(1)
-	Premises related expenditure	-	-	-	-	n/a
483	Supplies and Services	485	-	(2)	483	(0)
146	Third Party Payments	146	-	(2)	144	(1)
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	-	-	-	-	n/a
205	Recharges from other services	203	-	2	205	1
5,116	TOTAL CONTROLLABLE EXPENDITURE	4,952	-	(41)	4,911	n/a
-	Government Grants	-	-	-	-	n/a
(20)	Other Grants, reimbursements and contributions	(20)	-	-	(20)	-
(285)	Customer and Client Receipts	(286)	-	-	(286)	-
-	Interest Receivable	-	-	-	-	n/a
(557)	Recharges to other services	(762)	-	251	(511)	(33)
(862)	TOTAL CONTROLLABLE INCOME	(1,068)	-	251	(817)	n/a
4,254	NET CONTROLLABLE COST	3,884	-	210	4,094	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
4,254	NET COST OF SERVICE	3,884	-	210	4,094	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
4,254	TOTAL NET EXPENDITURE	3,884	-	210	4,094	5
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
Realignment of budgets between the Housing Revenue Account and General Fund						47
						47
<u>Strategic budget - agreed additional income / savings</u>						
Fees and charges increases in line with DWP						(3)
Absorption of inflation within existing budgets						(1)
Staff Turnover Allowance						(137)
						(141)
<u>Other resource changes</u>						
Agreed permanent virements 2022/23 (HOU 1.4, HOU 1.5)						205
Contribution towards the Compliance Officer from Adult Social Care Improvement (ASCH 3.5)						40
Virement correction from Transitions (ASCH 2.7)						(287)
Pay Award 2021-22						67
Pay Award 2022-23						282
National insurance -clawback						(27)
Virement- National Insurance Adjustments						24
						304
TOTAL OTHER VARIATIONS IN RESOURCE						210

SERVICE DESCRIPTION

In delivering and commissioning services we want to achieve the best value and the most cost-effective means of delivering high quality outcomes for people.

This will be achieved through rigorous application of each stage of the commissioning cycle. This is important, not just because local authorities are receiving less funding from government to provide care, but also because most people using support services contribute to the cost, and many thousands of people in Croydon fund their own care entirely. We have a regulatory role to ensure that the quality of the market is also good for people who self-fund and those who are placed in Croydon by other authorities or organisations.

The improvement service is focussed on enabling the Directorate to analyse, plan and deliver the necessary business improvements and our key transformation plans. This includes Directorate strategic governance and assurance to internal and external functions. It also enables proposals, monitoring and implementation of growth, cost of care, savings, fees and charges and capital investment

MOVEMENT IN NET EXPENDITURE

SERVICE CODE	SERVICE NAME	ORIGINAL BUDGET 2022/23 (A) £000's	Level of		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	Other (C) £000's		
C1430F	ADULT SOCIAL CARE IMPROVEMENT	523	-	(167)	356	(32)
C1417F	OBC COMMISSIONING	7,458	-	544	8,002	7
C1424F	COMMUNITY EQUIPMENT SERVICE	(133)	-	39	(94)	(29)
C1434F	ONE CROYDON PMO	-	-	-	-	n/a
C1432F	INTEGRATED CONTRACTS AND PERFORMANCE	6,796	-	1,606	8,402	24
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
	TOTAL NET EXPENDITURE	14,644	-	2,022	16,666	14

STAFF ESTABLISHMENT NUMBERS

SERVICE	ORIGINAL BUDGET 2022/23 FTE STAFF	ORIGINAL BUDGET 2023/24 FTE STAFF	CHANGE IN FTE FTE STAFF
ADULT SOCIAL CARE IMPROVEMENT	17.0	17.0	-
OBC COMMISSIONING	-	30.0	30.0
COMMUNITY EQUIPMENT SERVICE	-	-	-
ONE CROYDON PMO	-	-	-
INTEGRATED CONTRACTS AND PERFORMANCE	-	20.0	20.0
TOTAL FTE STAFF	17.0	67.0	50.0

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
4,612	Employees	4,322		294	4,616	7
645	Premises related expenditure	165		70	235	42
1,891	Supplies and Services	2,576		(567)	2,009	(22)
17,206	Third Party Payments	16,886		(386)	16,500	(2)
-	Transfer Payments	-	-	-	-	n/a
(8)	Transport related expenditure	3	-	-	3	-
8,305	Recharges from other services	8,298	-	523	8,821	6
32,650	TOTAL CONTROLLABLE EXPENDITURE	32,250	-	(66)	32,184	n/a
(3,815)	Government Grants	(3,815)	-	-	(3,815)	-
(7,628)	Other Grants, reimbursements and contributions	(7,317)	-	(500)	(7,817)	7
(3,101)	Customer and Client Receipts	(4,585)	-	1,470	(3,115)	(32)
(5)	Interest Receivable	-	-	-	-	n/a
(1,970)	Recharges to other services	(1,889)	-	221	(1,668)	(12)
(16,519)	TOTAL CONTROLLABLE INCOME	(17,606)	-	1,191	(16,415)	n/a
16,103	NET CONTROLLABLE COST	14,616	-	1,125	15,741	n/a
-	Capital Charges	-	-	897	897	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	897	897	n/a
16,103	NET COST OF SERVICE	14,644	-	2,022	16,638	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
16,103	TOTAL NET EXPENDITURE	14,644	-	2,022	16,666	14
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						557
<u>Strategic budget - agreed additional income / savings</u>						(1,074)
<u>Other resource changes</u>						2,539
TOTAL OTHER VARIATIONS IN RESOURCE						2,022

SERVICE: C1424F : COMMUNITY EQUIPMENT SERVICE

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
6	Employees	308	-	39	347	13
4	Premises related expenditure	-	-	-	-	n/a
(88)	Supplies and Services	59	-	-	59	-
-	Third Party Payments	-	-	-	-	n/a
-	Transfer Payments	-	-	-	-	n/a
(11)	Transport related expenditure	-	-	-	-	n/a
1	Recharges from other services	-	-	-	-	n/a
(88)	TOTAL CONTROLLABLE EXPENDITURE	367	-	39	406	n/a
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Customer and Client Receipts	(500)	-	-	(500)	-
(5)	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	-	-	-	-	n/a
(5)	TOTAL CONTROLLABLE INCOME	(500)	-	-	(500)	n/a
(94)	NET CONTROLLABLE COST	(133)	-	39	(94)	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
(94)	NET COST OF SERVICE	(133)	-	39	(94)	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
(94)	TOTAL NET EXPENDITURE	(133)	-	39	(94)	(29)
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						-
<u>Strategic budget - agreed additional income / savings</u>						-
<u>Other resource changes</u>						-
Virement pay award 21/22						5
Virement pay award 22/23						34
						39
TOTAL OTHER VARIATIONS IN RESOURCE						39

SERVICE: C1430F : ADULT SOCIAL CARE IMPROVEMENT

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
1,494	Employees	1,025	-	208	1,233	20
-	Premises related expenditure	-	-	-	-	n/a
65	Supplies and Services	598	-	(598)	-	(100)
1,448	Third Party Payments	946	-	223	1,169	24
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	-	-	-	-	n/a
7,301	Recharges from other services	7,317	-	500	7,817	7
10,308	TOTAL CONTROLLABLE EXPENDITURE	9,886	-	333	10,219	n/a
(946)	Government Grants	(946)	-	-	(946)	-
(7,580)	Other Grants, reimbursements and contributions	(7,317)	-	(500)	(7,817)	7
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
(1,274)	Recharges to other services	(1,100)	-	-	(1,100)	-
(9,800)	TOTAL CONTROLLABLE INCOME	(9,363)	-	(500)	(9,863)	n/a
508	NET CONTROLLABLE COST	523	-	(167)	356	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
508	NET COST OF SERVICE	523	-	(167)	356	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
508	TOTAL NET EXPENDITURE	523	-	(167)	356	(32)
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
Strategic budget - agreed additional income / savings						-
Staff Turnover Allowance						(35)
The Managing Demand programme deliver Revised Operating Model						(150)
						(185)
<u>Other resource changes</u>						
Virement- Realignment of MTFS contact savings (ASCH 3.3)						(25)
Virement adjustment for contribution to salary to Business Compliance (ASCH 2.10)						(40)
Virement pay award 21/22						11
Virement pay award 22/23						75
National Insurance -clawback						(9)
Virement- National Insurance Adjustments						6
						18
TOTAL OTHER VARIATIONS IN RESOURCE						(167)

SERVICE: C1432F : INTEGRATED CONTRACTS AND PERFORMANCE

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
1,217	Employees	1,297	-	57	1,354	4
641	Premises related expenditure	165	-	70	235	42
48	Supplies and Services	320	-	298	618	93
7,730	Third Party Payments	7,627	-	61	7,688	1
-	Transfer Payments	-	-	-	-	n/a
0	Transport related expenditure	-	-	-	-	n/a
984	Recharges from other services	967	-	15	982	2
10,618	TOTAL CONTROLLABLE EXPENDITURE	10,376	-	501	10,877	n/a
(2,869)	Government Grants	(2,869)	-	-	(2,869)	-
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
(72)	Customer and Client Receipts	(63)	-	-	(63)	-
-	Interest Receivable	-	-	-	-	n/a
(555)	Recharges to other services	(648)	-	221	(427)	(34)
(3,496)	TOTAL CONTROLLABLE INCOME	(3,580)	-	221	(3,359)	n/a
7,094	NET CONTROLLABLE COST	6,796	-	722	7,518	n/a
-	Capital Charges	-	-	884	884	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	884	884	n/a
7,094	NET COST OF SERVICE	6,796	-	1,606	8,402	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
7,094	TOTAL NET EXPENDITURE	6,796	-	1,606	8,402	24
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
Re-alignment of budgets between the Housing Rev Account and General Fund						221
						221
<u>Strategic budget - agreed additional income / savings</u>						
Staff Turnover Allowance						(43)
Contracts review						(75)
						(118)
<u>Other resource changes</u>						
Budget realignment to OBC Commissioning (ASCH 3.3)						(328)
Assets Depreciation charges						884
Contract Inflation 2022-23 - Corporate Allocation						305
PFI Utilities Inflation						561
Virement- Realignment of MTFS contact savings (ASCH 3.3)						(19)
Pay award 21/22						30
Pay award 22/23						70
National Insurance -clawback						(9)
Virement- National Insurance Adjustments						7
						1,503
TOTAL OTHER VARIATIONS IN RESOURCE						1,606

TOTAL ASSISTANT CHIEF EXECUTIVE

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TOTAL ASSISTANT CHIEF EXECUTIVE

KEY SERVICE TARGETS / PRIORITIES FOR 2023/24

The Assistant Chief Exercise Directorate holds some key support functions within the Council with a pivotal role to support front line service delivery. The Directorate includes the following Divisions:

1. Croydon Digital Services
2. Policy, Performance and Programme
3. Public Health
4. People Service (HR)
5. Transformation

The Directorate will ensure the support functions continue to provide necessary support to front line services and will lead the team that will help deliver the Council-wide transformation. The Directorate will continue to support the implementation of improved digital services across the Council, work with Finance to manage the delivery of MTFS plan and ensure the Council's People and Culture Strategy is co-created with staff and delivered in accordance with the action plan that is being developed.

The Public Health team is a ringfenced function which is entirely funded from a specific Public Health Grant. The service will continue delivering its statutory requirements, some of which include sexual health, obesity and stop smoking.

FINANCIAL PERFORMANCE

COST CENTRE: C1500D

DESCRIPTION	ORIGINAL BUDGET 2022/23 £000	FORECAST 2022/23 £000	ORIGINAL BUDGET 2023/24 £000	% CHANGE %
Employees	20,744	22,108	21,372	3
Premises related expenditure	51	2,179	96	88
Supplies and Services	12,360	10,716	11,511	(7)
Third Party Payments	20,397	22,696	21,062	3
Transfer Payments	-	4	-	n/a
Transport related expenditure	36	24	24	(33)
Capital Charges	-	-	282	n/a
Intangible Charges	-	-	4,376	n/a
REFCUS	-	-	2,500	n/a
Corporate support services bought in	603	603	355	(41)
Recharges from other services	10,315	10,117	9,667	(6)
TOTAL EXPENDITURE	64,506	68,448	71,245	10
Government Grants	(22,800)	(24,239)	(22,800)	-
Other Grants, reimbursements and contributions	(778)	(2,181)	(621)	(20)
Customer and Client Receipts	(4,350)	(4,314)	(4,417)	2
Interest Receivable	-	-	-	n/a
Recharges to other services	(4,100)	(5,258)	(2,610)	(36)
TOTAL INCOME	(32,028)	(35,993)	(30,448)	(5)
TOTAL NET EXPENDITURE	32,478	32,455	40,797	26
Contributions to / (from) Reserves	-	595	-	n/a

CURRENT BUDGET 23/24

33,679

TOTAL 22/23 VARIANCE FROM BUDGET- Over/(Under)

(629)

TOP FINANCIAL RISKS 2023/24

Key Risks for the service include:

1. Capacity and capability to deliver business as usual whilst transforming.
2. Delivering the business process improvements required to improve efficiency.
3. Identifying the right IT solutions to improve automation.
4. Staff welfare and wellbeing.

TOTAL ASSISTANT CHIEF EXECUTIVE

DIRECTORATE SUMMARY

CABINET MEMBER

Cllr Andy Stranack

Cabinet Member for Resources and Financial Governance

DEPARTMENT MANAGEMENT TEAM

NAME	TITLE	TEL. EX.
Elaine Jackson	Interim Assistant Chief Executive	-
Dean Shoesmith	Chief People Officer	-
Gavin Handford	Director of Policy, Programmes & Performance	-
Paul Golland	Interim Chief Digital Officer & Director of Resident Access	-
Rachel Flowers	Director of Public Health	-
		-

DIVISION CODE	DIVISION
C1505E	ASSISTANT CHIEF EXECUTIVE DIRECTORATE SUMMARY
C1510E	CROYDON DIGITAL AND RESIDENT ACCESS
C1520E	CHIEF PEOPLE OFFICER DIVISION
C1530E	POLICY, PROGRAMMES AND PERFORMANCE
C1540E	PUBLIC HEALTH
C1550E	SERVICE QUALITY, IMPROVEMENT AND INCLUSION
C1570E	ASYLUM SEEKERS AND REFUGEES

MOVEMENT IN SERVICE NET EXPENDITURE

FORECAST 2022/23 £000's	DIVISION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	Other (C) £000's		
53	C1505E : ASSISTANT CHIEF EXECUTIVE DIRECTORATE SUMMARY	-104	0	122	18	(117)
24,506	C1510E : CROYDON DIGITAL AND RESIDENT ACCESS	22,887	0	8,857	31,744	39
3,083	C1520E : CHIEF PEOPLE OFFICER DIVISION	3,689	0	-778	2,911	(21)
5,409	C1530E : POLICY, PROGRAMMES AND PERFORMANCE	6,006	0	118	6,124	2
0	C1540E : PUBLIC HEALTH	0	0	0	0	n/a
0	C1550E : SERVICE QUALITY, IMPROVEMENT AND INCLUSION	0	0	0	0	n/a
0	C1570E : ASYLUM SEEKERS AND REFUGEES	0	0	0	0	n/a
33,050	TOTAL NET EXPENDITURE	32,478	0	8,319	40,797	26

STAFF ESTABLISHMENT NUMBERS

DIVISION	ORIGINAL BUDGET 2022/23	ORIGINAL BUDGET 2023/24	CHANGE IN FTE
	FTE STAFF	FTE STAFF	FTE STAFF
C1505E : ASSISTANT CHIEF EXECUTIVE DIRECTORATE SUMMARY	6.0	7.0	1.0
C1510E : CROYDON DIGITAL AND RESIDENT ACCESS	195.2	189.6	(5.6)
C1520E : CHIEF PEOPLE OFFICER DIVISION	51.9	43.4	(8.5)
C1530E : POLICY, PROGRAMMES AND PERFORMANCE	59.5	63.5	4.0
C1540E : PUBLIC HEALTH	1.0	25.7	24.7
C1550E : SERVICE QUALITY, IMPROVEMENT AND INCLUSION	-	-	-
C1570E : ASYLUM SEEKERS AND REFUGEES	-	-	-
TOTAL FTE STAFF	313.6	329.2	15.6

STAFF ESTABLISHMENT NUMBERS - REASONS FOR VARIATIONS

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TOTAL ASSISTANT CHIEF EXECUTIVE

DIRECTORATE SUBJECTIVE SUMMARY

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
22,108	Employees	20,744	-	628	21,372	3
2,179	Premises related expenditure	51	-	45	96	88
10,716	Supplies and Services	12,360	-	(849)	11,511	(7)
22,696	Third Party Payments	20,397	-	665	21,062	3
4	Transfer Payments	-	-	-	-	n/a
24	Transport related expenditure	36	-	(12)	24	(33)
10,117	Recharges from other services	10,315	-	(648)	9,667	(6)
67,845	TOTAL CONTROLLABLE EXPENDITURE	63,903	-	(171)	63,732	(0)
(24,239)	Government Grants	(22,800)	-	-	(22,800)	-
(2,181)	Other Grants, reimbursements and contributions	(778)	-	157	(621)	(20)
(4,314)	Customer and Client Receipts	(4,350)	-	(67)	(4,417)	2
-	Interest Receivable	-	-	-	-	n/a
(5,258)	Recharges to other services	(4,100)	-	1,490	(2,610)	(36)
(35,993)	TOTAL CONTROLLABLE INCOME	(32,028)	-	1,580	(30,448)	(5)
31,852	NET CONTROLLABLE COST	31,875	-	1,409	33,284	4
-	Capital Charges	-	-	282	282	n/a
-	Intangible Charges	-	-	4,376	4,376	n/a
-	REFCUS	-	-	2,500	2,500	n/a
603	Corporate support services bought in	603	-	(248)	355	(41)
603	TOTAL NON-CONTROLLABLE EXPENDITURE	603	-	6,910	7,513	1,146
32,455	NET COST OF SERVICE	32,478	-	8,319	40,797	26
595	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
595	TOTAL APPROPRIATIONS	-	-	-	-	n/a
33,050	TOTAL NET EXPENDITURE	32,478	-	8,319	40,797	26
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
Strategic budget - agreed pressures / service demands						3,231
Strategic budget - agreed additional income / savings						(2,924)
Other resource changes						8,012
TOTAL OTHER VARIATIONS IN RESOURCE						8,319

SERVICE DESCRIPTION

Central Management team for the Directorate which consists of Budgets for the Assistant Chief Executive and their support team. The Budget allows the Assistant Chief Executive to deliver on their key Directorate Priorities

MOVEMENT IN NET EXPENDITURE

SERVICE CODE	SERVICE NAME	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	Other (C) £000's		
C1510F	ASSISTANT CHIEF EXECUTIVE DIRECTORATE	(104)	-	122	18	(117)
					-	
					-	
					-	
					-	
					-	
					-	
					-	
					-	
	TOTAL NET EXPENDITURE	(104)	-	122	18	(117)

STAFF ESTABLISHMENT NUMBERS

SERVICE	ORIGINAL BUDGET 2022/23 FTE STAFF	ORIGINAL BUDGET 2023/24 FTE STAFF	CHANGE IN FTE
ASSISTANT CHIEF EXECUTIVE DIRECTORATE	6.0	7.0	1.0
TOTAL FTE STAFF	6.0	7.0	1.0

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
849	Employees	802	-	(83)	719	(10)
-	- Premises related expenditure	-	-	-	-	n/a
286	Supplies and Services	290	-	-	290	-
-	- Third Party Payments	-	-	-	-	n/a
-	- Transfer Payments	-	-	-	-	n/a
-	- Transport related expenditure	-	-	-	-	n/a
(91)	Recharges from other services	-	-	-	-	n/a
1,044	TOTAL CONTROLLABLE EXPENDITURE	1,092	-	(83)	1,009	n/a
-	- Government Grants	-	-	-	-	n/a
-	- Other Grants, reimbursements and contributions	-	-	-	-	n/a
(376)	Customer and Client Receipts	(581)	-	205	(376)	(35)
-	- Interest Receivable	-	-	-	-	n/a
(615)	Recharges to other services	(615)	-	-	(615)	-
(991)	TOTAL CONTROLLABLE INCOME	(1,196)	-	205	(991)	n/a
53	NET CONTROLLABLE COST	(104)	-	122	18	n/a
-	- Capital Charges	-	-	-	-	n/a
-	- Intangible Charges	-	-	-	-	n/a
-	- REFCUS	-	-	-	-	n/a
-	- Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
53	NET COST OF SERVICE	(104)	-	122	18	n/a
-	- Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	- Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	- Financing of Capital Expenditure	-	-	-	-	n/a
-	- Provision for Repayment of External Loans	-	-	-	-	n/a
-	- Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
53	TOTAL NET EXPENDITURE	(104)	-	122	18	(117)
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
Strategic budget - agreed pressures / service demands						-
Strategic budget - agreed additional income / savings						(122)
Delete Director of Service Quality, Improvement & Inclusion Post (ACE Sav 01)						205
Additional income from fees and charges						83
Other resource changes						
Pay Award 2021/22						8
Pay Award 2022/23						31
National Insurance 22/23						6
National Insurance clawback						(6)
						39
TOTAL OTHER VARIATIONS IN RESOURCE						122

SERVICE: C1510F : ASSISTANT CHIEF EXECUTIVE DIRECTORATE

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
849	Employees	802	-	(83)	719	(10)
-	- Premises related expenditure	-	-	-	-	n/a
286	Supplies and Services	290	-	-	290	-
-	- Third Party Payments	-	-	-	-	n/a
-	- Transfer Payments	-	-	-	-	n/a
-	- Transport related expenditure	-	-	-	-	n/a
(91)	Recharges from other services	-	-	-	-	n/a
1,044	TOTAL CONTROLLABLE EXPENDITURE	1,092	-	(83)	1,009	n/a
-	- Government Grants	-	-	-	-	n/a
-	- Other Grants, reimbursements and contributions	-	-	-	-	n/a
(376)	Customer and Client Receipts	(581)	-	205	(376)	(35)
-	- Interest Receivable	-	-	-	-	n/a
(615)	Recharges to other services	(615)	-	-	(615)	-
(991)	TOTAL CONTROLLABLE INCOME	(1,196)	-	205	(991)	n/a
53	NET CONTROLLABLE COST	(104)	-	122	18	n/a
-	- Capital Charges	-	-	-	-	n/a
-	- Intangible Charges	-	-	-	-	n/a
-	- REFCUS	-	-	-	-	n/a
-	- Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
53	NET COST OF SERVICE	(104)	-	122	18	n/a
-	- Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	- Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	- Financing of Capital Expenditure	-	-	-	-	n/a
-	- Provision for Repayment of External Loans	-	-	-	-	n/a
-	- Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
53	TOTAL NET EXPENDITURE	(104)	-	122	18	(117)
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
						-
<u>Strategic budget - agreed additional income / savings</u>						
Delete Director of Service Quality, Improvement & Inclusion Post (ACE Sav 01)						(122)
Additional income from fees and charges						205
						83
<u>Other resource changes</u>						
Pay Award 2021/22						8
Pay Award 2022/23						31
National Insurance 22/23						6
National Insurance clawback						(6)
						39
TOTAL OTHER VARIATIONS IN RESOURCE						122

SERVICE DESCRIPTION

The Croydon Digital and Resident Access is a new Directorate that was created through the council restructure in 2021/22.

The structure of the Directorate is made up of five service areas with the following responsibilities:

Registrars and Bereavement
 Crematorium – Cremations and burial services.
 Registrars – The registration of births, deaths and marriages.
 Mortuary – Autopsy services by the Public Coroner.

Resident Access
 Access Croydon – Customer access to Council services face-to-face
 Council Call Centre – The central first point of contact all for all Customer access to Council services via telephone.
 Customer Complaints
 Blue Badge

Corporate Technology
 Data Centres – Hosting services for all Council applications and the platforms they operate via.
 Voice and Data Networking – Both fixed and mobile telephony, Internet and WAN and LAN services.
 Information and Cyber Security
 End User Computing – Laptop and desktop computers.
 Information Management – Freedom of Information and Data Protection.

Digital Services
 Council website and its contents.
 CRM - Low code application enabling forms for Customer access to Council services via the Internet.

Corporate Applications
 The support and maintenance of Council computer applications including but not limited to:
 My Resources.
 Social Care, Adults and Children's.
 Housing.
 Education
 Sustainable Communities, such as planning, highways, waste and GIS.

MOVEMENT IN NET EXPENDITURE

SERVICE CODE	SERVICE NAME	ORIGINAL BUDGET	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET	% CHANGE (E)
		2022/23	Inflation	Other	2023/24	
		(A) £000's	(B) £000's	(C) £000's	(D) £000's	
C1512F	DIGITAL OPERATIONS	12,311	-	7,472	19,783	61
C1514F	BEREAVEMENT AND REGISTRARS	(1,076)	-	(105)	(1,181)	10
C1516F	CONCESSIONARY TRAVEL	9,635	-	1,268	10,903	13
C1518F	RESIDENT CONTACT	2,017	-	222	2,239	11
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
	TOTAL NET EXPENDITURE	22,887	-	8,857	31,744	39

STAFF ESTABLISHMENT NUMBERS

SERVICE	ORIGINAL BUDGET	ORIGINAL BUDGET	CHANGE IN
	2022/23 FTE STAFF	2023/24 FTE STAFF	FTE STAFF
DIGITAL OPERATIONS	94.0	93.5	(0.5)
BEREAVEMENT AND REGISTRARS	35.9	34.0	(1.9)
CONCESSIONARY TRAVEL	7.8	7.8	-
RESIDENT CONTACT	57.5	54.3	(3.2)
TOTAL FTE STAFF	195.2	189.6	(5.6)

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
13,668	Employees	10,116	-	765	10,881	8
161	Premises related expenditure	43	-	51	94	119
8,849	Supplies and Services	10,324	-	(1,202)	9,122	(12)
9,209	Third Party Payments	8,264	-	1,097	9,361	13
-	Transfer Payments	-	-	-	-	n/a
21	Transport related expenditure	33	-	(14)	19	(42)
317	Recharges from other services	47	-	35	82	74
32,225	TOTAL CONTROLLABLE EXPENDITURE	28,827	-	732	29,559	n/a
(361)	Government Grants	-	-	-	-	n/a
(127)	Other Grants, reimbursements and contributions	(30)	-	(51)	(81)	170
(3,645)	Customer and Client Receipts	(3,486)	-	(306)	(3,792)	9
-	Interest Receivable	-	-	-	-	n/a
(3,586)	Recharges to other services	(2,424)	-	1,324	(1,100)	(55)
(7,720)	TOTAL CONTROLLABLE INCOME	(5,940)	-	967	(4,973)	n/a
24,506	NET CONTROLLABLE COST	22,887	-	1,699	24,586	n/a
-	Capital Charges	-	-	282	282	n/a
-	Intangible Charges	-	-	4,376	4,376	n/a
-	REFCUS	-	-	2,500	2,500	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	7,158	7,158	n/a
24,506	NET COST OF SERVICE	22,887	-	8,857	31,744	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
24,506	TOTAL NET EXPENDITURE	22,887	-	8,857	31,744	39
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
Decapitalise employee costs (ACE 2.3 -C1512F)						1,130
Concessionary Fares Increase in the Croydon contribution to the TfL freedom pass scheme (ACE 2.5 -C1516F)						1,230
						2,360
<u>Strategic budget - agreed additional income / savings</u>						
Extensions of procurements for CORE IT contracts (ACE Sav 06) (ACE 2.3 -C1512F)						(250)
Workforce restructure (ACE Sav 28) (ACE 2.3 -C1512F)						(1,000)
Deletion of legacy oracle financials (ACE Sav 30) (ACE 2.3 -C1512F)						(60)
Additional income from fees and charges (ACE 2.4 -C1514F)						(277)
New graves site at Mitcham Road and Queens Road (ACE Sav 03 & 04) (ACE 2.4 -C1514F)						(91)
Visual Tribute system at Croydon Crematorium (ACE Sav 05) (ACE 2.4 -C1514F)						(31)
						(1,709)
<u>Other resource changes</u>						
Pay Award 2021/22						176
Pay Award 2022/23						658
National Insurance 22/23						96
National Insurance clawback						(96)
Contract Inflation 22-23						223
Transfer of Midland Bank contract virement to HR and Finance Service Centre (ACE 3.3 C1522F)						(10)
Assets Depreciation added						282
REFCUS added						2,500
Amortisation added						4,376
Other minor Variations						1
						8,206
TOTAL OTHER VARIATIONS IN RESOURCE						8,857

SERVICE: C1512F : DIGITAL OPERATIONS

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
9,140	Employees	5,972	-	431	6,403	7
-	Premises related expenditure	-	-	28	28	n/a
8,420	Supplies and Services	9,812	-	(1,127)	8,685	(11)
-	Third Party Payments	(1,055)	-	(245)	(1,300)	23
-	Transfer Payments	-	-	-	-	n/a
3	Transport related expenditure	-	-	-	-	n/a
243	Recharges from other services	-	-	-	-	n/a
17,807	TOTAL CONTROLLABLE EXPENDITURE	14,729	-	(913)	13,816	n/a
(333)	Government Grants	-	-	-	-	n/a
(30)	Other Grants, reimbursements and contributions	(30)	-	-	(30)	-
(285)	Customer and Client Receipts	(155)	-	38	(117)	(25)
-	Interest Receivable	-	-	-	-	n/a
(3,300)	Recharges to other services	(2,233)	-	1,324	(909)	(59)
(3,949)	TOTAL CONTROLLABLE INCOME	(2,418)	-	1,362	(1,056)	n/a
13,858	NET CONTROLLABLE COST	12,311	-	449	12,760	n/a
-	Capital Charges	-	-	147	147	n/a
-	Intangible Charges	-	-	4,376	4,376	n/a
-	REFCUS	-	-	2,500	2,500	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	7,023	7,023	n/a
13,858	NET COST OF SERVICE	12,311	-	7,472	19,783	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
13,858	TOTAL NET EXPENDITURE	12,311	-	7,472	19,783	61
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
Decapitalise employee costs						1,130
						1,130
<u>Strategic budget - agreed additional income / savings</u>						
Extensions of procurements for CORE IT contracts (ACE Sav 06)						(250)
Workforce restructure (ACE Sav 28)						(1,000)
Deletion of legacy oracle financials (ACE Sav 30)						(60)
						(1,310)
<u>Other resource changes</u>						
Pay Award 2021/22						104
Pay Award 2022/23						327
National Insurance 22/23						55
National Insurance clawback						(55)
Contract Inflation 22-23						208
Transfer of Midland Bank contract virement to HR and Finance Service Centre (ACE 3.3 C1522F)						(10)
Assets Depreciation added						147
REFCUS added						2,500
Amortisation added						4,376
						7,652
TOTAL OTHER VARIATIONS IN RESOURCE						7,472

SERVICE: C1514F : BEREAVEMENT AND REGISTRARS

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
1,658	Employees	1,636	-	29	1,665	2
159	Premises related expenditure	41	-	23	64	56
419	Supplies and Services	444	-	(27)	417	(6)
-	Third Party Payments	28	-	112	140	400
-	Transfer Payments	-	-	-	-	n/a
16	Transport related expenditure	20	-	(14)	6	(70)
65	Recharges from other services	44	-	32	76	73
2,317	TOTAL CONTROLLABLE EXPENDITURE	2,213	-	155	2,368	n/a
-	Government Grants	-	-	-	-	n/a
(97)	Other Grants, reimbursements and contributions	-	-	(51)	(51)	n/a
(3,305)	Customer and Client Receipts	(3,289)	-	(344)	(3,633)	10
-	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	-	-	-	-	n/a
(3,402)	TOTAL CONTROLLABLE INCOME	(3,289)	-	(395)	(3,684)	n/a
(1,085)	NET CONTROLLABLE COST	(1,076)	-	(240)	(1,316)	n/a
-	Capital Charges	-	-	135	135	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	135	135	n/a
(1,085)	NET COST OF SERVICE	(1,076)	-	(105)	(1,181)	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
(1,085)	TOTAL NET EXPENDITURE	(1,076)	-	(105)	(1,181)	10
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						-
<u>Strategic budget - agreed additional income / savings</u>						
Additional income from fees and charges						(277)
New graves site at Mitcham Road and Queens Road (ACE Sav 03 & 04)						(91)
Visual Tribute system at Croydon Crematorium (ACE Sav 05)						(31)
						(399)
<u>Other resource changes</u>						
Pay Award 2021/22						29
Pay Award 2022/23						115
National Insurance 22/23						15
National Insurance clawback						(15)
Contract Inflation 22-23						15
Assets Depreciation added						135
						294
TOTAL OTHER VARIATIONS IN RESOURCE						(105)

SERVICE: C1516F : CONCESSIONARY TRAVEL

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
438	Employees	364	-	38	402	10
-	- Premises related expenditure	-	-	-	-	n/a
6	Supplies and Services	6	-	-	6	-
9,209	Third Party Payments	9,291	-	1,230	10,521	13
-	- Transfer Payments	-	-	-	-	n/a
2	Transport related expenditure	13	-	-	13	-
6	Recharges from other services	3	-	-	3	-
9,661	TOTAL CONTROLLABLE EXPENDITURE	9,677	-	1,268	10,945	n/a
-	- Government Grants	-	-	-	-	n/a
-	- Other Grants, reimbursements and contributions	-	-	-	-	n/a
(55)	Customer and Client Receipts	(42)	-	-	(42)	-
-	- Interest Receivable	-	-	-	-	n/a
-	- Recharges to other services	-	-	-	-	n/a
(55)	TOTAL CONTROLLABLE INCOME	(42)	-	-	(42)	n/a
9,606	NET CONTROLLABLE COST	9,635	-	1,268	10,903	n/a
-	- Capital Charges	-	-	-	-	n/a
-	- Intangible Charges	-	-	-	-	n/a
-	- REFCUS	-	-	-	-	n/a
-	- Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
9,606	NET COST OF SERVICE	9,635	-	1,268	10,903	n/a
-	- Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	- Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	- Financing of Capital Expenditure	-	-	-	-	n/a
-	- Provision for Repayment of External Loans	-	-	-	-	n/a
-	- Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
9,606	TOTAL NET EXPENDITURE	9,635	-	1,268	10,903	13
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
Concessionary Fares Increase in the Croydon contribution to the TfL freedom pass scheme						1,230
						1,230
<u>Strategic budget - agreed additional income / savings</u>						
						-
<u>Other resource changes</u>						
Pay Award 2021/22						5
Pay Award 2022/23						33
National Insurance 22/23						3
National Insurance clawback						(3)
						38
TOTAL OTHER VARIATIONS IN RESOURCE						1,268

SERVICE: C1518F : RESIDENT CONTACT

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
2,432	Employees	2,144	-	267	2,411	12
2	Premises related expenditure	2	-	-	2	-
4	Supplies and Services	62	-	(48)	14	(77)
-	Third Party Payments	-	-	-	-	n/a
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	-	-	-	-	n/a
3	Recharges from other services	-	-	3	3	n/a
2,441	TOTAL CONTROLLABLE EXPENDITURE	2,208	-	222	2,430	n/a
(28)	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
(286)	Recharges to other services	(191)	-	-	(191)	-
(314)	TOTAL CONTROLLABLE INCOME	(191)	-	-	(191)	n/a
2,127	NET CONTROLLABLE COST	2,017	-	222	2,239	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
2,127	NET COST OF SERVICE	2,017	-	222	2,239	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
2,127	TOTAL NET EXPENDITURE	2,017	-	222	2,239	11
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						-
<u>Strategic budget - agreed additional income / savings</u>						-
<u>Other resource changes</u>						
Pay Award 2021/22						38
Pay Award 2022/23						183
National Insurance 22/23						23
National Insurance clawback						(23)
Other minor variations						1
						222
TOTAL OTHER VARIATIONS IN RESOURCE						222

SERVICE DESCRIPTION

The Human Resources and Organisational Division, led by the Chief People Officer, provides a range of services designed to support the organisation through supporting a workforce that is sustainable, skilled and well-led and allows talent to flourish. The work of the division involves the implementation of the of people strategy (2022 -2026) workforce equality, diversity and inclusion, HR policy and procedures, pay and reward, recruitment and selection, workforce monitoring and planning, organisational change, organisational learning and development and employee relations.

Through the Finance and HR service centre the division provides HR management information, payroll services and establishment control, provision of support to the One Oracle system; delivery of the Payroll service.

MOVEMENT IN NET EXPENDITURE

SERVICE CODE	SERVICE NAME	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	Other (C) £000's		
C1522F	HR AND FINANCE SERVICE CENTRE	715	-	(70)	645	(10)
C1524F	HR CONSULTANCY SUMMARY	1,008	-	78	1,086	8
C1526F	HEALTH AND WELLBEING	248	-	3	251	1
C1528F	CHIEF PEOPLE OFFICER SUMMARY	111	-	(661)	(550)	(595)
C1529F	RECRUITMENT RESOURCING	334	-	32	366	10
C1554F	LEARNING AND ORGANISATIONAL DEVELOPMENT	1,273	-	(160)	1,113	(13)
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
	TOTAL NET EXPENDITURE	3,689	-	(778)	2,911	(21)

STAFF ESTABLISHMENT NUMBERS

SERVICE	ORIGINAL BUDGET 2022/23	ORIGINAL BUDGET 2023/24	CHANGE IN FTE
	FTE STAFF	FTE STAFF	FTE STAFF
HR AND FINANCE SERVICE CENTRE	15.7	12.7	(3.0)
HR CONSULTANCY SUMMARY	17.1	15.6	(1.5)
HEALTH AND WELLBEING	-	-	-
CHIEF PEOPLE OFFICER SUMMARY	1.0	1.0	-
RECRUITMENT RESOURCING	8.2	8.2	-
LEARNING AND ORGANISATIONAL DEVELOPMENT	10.0	6.0	(4.0)
TOTAL FTE STAFF	51.9	43.4	(8.5)

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
3,071	Employees	3,754	-	(840)	2,914	(22)
6	Premises related expenditure	6	-	(6)	-	(100)
534	Supplies and Services	588	-	(51)	537	(9)
-	Third Party Payments	-	-	-	-	n/a
-	Transfer Payments	-	-	-	-	n/a
0	Transport related expenditure	-	-	-	-	n/a
62	Recharges from other services	-	-	-	-	n/a
3,673	TOTAL CONTROLLABLE EXPENDITURE	4,348	-	(897)	3,451	n/a
-	Government Grants	-	-	-	-	n/a
(161)	Other Grants, reimbursements and contributions	(246)	-	90	(156)	(37)
(220)	Customer and Client Receipts	(213)	-	29	(184)	(14)
-	Interest Receivable	-	-	-	-	n/a
(209)	Recharges to other services	(200)	-	-	(200)	-
(590)	TOTAL CONTROLLABLE INCOME	(659)	-	119	(540)	n/a
3,083	NET CONTROLLABLE COST	3,689	-	(778)	2,911	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
3,083	NET COST OF SERVICE	3,689	-	(778)	2,911	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
3,083	TOTAL NET EXPENDITURE	3,689	-	(778)	2,911	(21)
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
Strategic budget - agreed pressures / service demands						-
Strategic budget - agreed additional income / savings						
Reduction in previously agreed growth (ACE Sav 17)						(51)
Human Resources management team reorganisation (ACE Sav 33)						(210)
Reduce non-contractual overtime and non- essential overtime.						(97)
Corporate Learning and Development budget						(100)
						(458)
Other resource changes						
Pay Award 2021/22						60
Pay Award 2022/23						179
National Insurance 22/23						33
National Insurance clawback						(33)
Transfer of Midland Bank Contract from Digital Operations (ACE 2.3 C1512F)						10
Transfer of 22/23 MTFs Agency Saving from Resources Directorate (RES1.3 1610F)						(600)
Transfer of Teachers Pensions Income Budget to Pensions in Resources (RES3.3 1622F)						10
Transfer of Recharge to Pension Fund recharge income budget to Resources Directorate (RES1.3 1610F)						20
Other minor variations						1
						(320)
TOTAL OTHER VARIATIONS IN RESOURCE						(778)

SERVICE: C1522F : HR AND FINANCE SERVICE CENTRE

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
900	Employees	825	-	(77)	748	(9)
-	- Premises related expenditure	-	-	-	-	n/a
45	Supplies and Services	46	-	7	53	15
-	- Third Party Payments	-	-	-	-	n/a
-	- Transfer Payments	-	-	-	-	n/a
-	- Transport related expenditure	-	-	-	-	n/a
1	Recharges from other services	-	-	-	-	n/a
946	TOTAL CONTROLLABLE EXPENDITURE	871	-	(70)	801	n/a
-	- Government Grants	-	-	-	-	n/a
(90)	Other Grants, reimbursements and contributions	(156)	-	-	(156)	-
-	- Customer and Client Receipts	-	-	-	-	n/a
-	- Interest Receivable	-	-	-	-	n/a
-	- Recharges to other services	-	-	-	-	n/a
(90)	TOTAL CONTROLLABLE INCOME	(156)	-	-	(156)	n/a
856	NET CONTROLLABLE COST	715	-	(70)	645	n/a
-	- Capital Charges	-	-	-	-	n/a
-	- Intangible Charges	-	-	-	-	n/a
-	- REFCUS	-	-	-	-	n/a
-	- Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
856	NET COST OF SERVICE	715	-	(70)	645	n/a
-	- Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	- Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	- Financing of Capital Expenditure	-	-	-	-	n/a
-	- Provision for Repayment of External Loans	-	-	-	-	n/a
-	- Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
856	TOTAL NET EXPENDITURE	715	-	(70)	645	(10)
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						-
<u>Strategic budget - agreed additional income / savings</u>						(51)
Reduction in previously agreed growth (ACE Sav 17)						(102)
Human Resources management team reorganisation (ACE Sav 33)						(153)
<u>Other resource changes</u>						16
Pay Award 2021/22						57
Pay Award 2022/23						8
National Insurance 22/23						(8)
National Insurance clawback						10
Transfer of Midland Bank Contract from Digital Operations (ACE 2.3 C1512F)						83
TOTAL OTHER VARIATIONS IN RESOURCE						(70)

SERVICE: C1524F : HR CONSULTANCY SUMMARY

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
1,085	Employees	1,021	-	78	1,099	8
-	Premises related expenditure	-	-	-	-	n/a
4	Supplies and Services	31	-	-	31	-
-	Third Party Payments	-	-	-	-	n/a
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	-	-	-	-	n/a
7	Recharges from other services	-	-	-	-	n/a
1,096	TOTAL CONTROLLABLE EXPENDITURE	1,052	-	78	1,130	n/a
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
(44)	Recharges to other services	(44)	-	-	(44)	-
(44)	TOTAL CONTROLLABLE INCOME	(44)	-	-	(44)	n/a
1,052	NET CONTROLLABLE COST	1,008	-	78	1,086	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
1,052	NET COST OF SERVICE	1,008	-	78	1,086	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
1,052	TOTAL NET EXPENDITURE	1,008	-	78	1,086	8
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						-
<u>Strategic budget - agreed additional income / savings</u>						-
<u>Other resource changes</u>						
Pay Award 2021/22						23
Pay Award 2022/23						55
National Insurance 22/23						10
National Insurance clawback						(10)
						78
TOTAL OTHER VARIATIONS IN RESOURCE						78

SERVICE: C1526F : HEALTH AND WELLBEING

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
56	Employees	51	-	3	54	6
-	- Premises related expenditure	-	-	-	-	n/a
246	Supplies and Services	313	-	(29)	284	(9)
-	- Third Party Payments	-	-	-	-	n/a
-	- Transfer Payments	-	-	-	-	n/a
-	- Transport related expenditure	-	-	-	-	n/a
53	Recharges from other services	-	-	-	-	n/a
355	TOTAL CONTROLLABLE EXPENDITURE	364	-	(26)	338	n/a
-	- Government Grants	-	-	-	-	n/a
(1)	(1) Other Grants, reimbursements and contributions	-	-	-	-	n/a
(113)	(113) Customer and Client Receipts	(116)	-	29	(87)	(25)
-	- Interest Receivable	-	-	-	-	n/a
-	- Recharges to other services	-	-	-	-	n/a
(114)	TOTAL CONTROLLABLE INCOME	(116)	-	29	(87)	n/a
241	NET CONTROLLABLE COST	248	-	3	251	n/a
-	- Capital Charges	-	-	-	-	n/a
-	- Intangible Charges	-	-	-	-	n/a
-	- REFCUS	-	-	-	-	n/a
-	- Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
241	NET COST OF SERVICE	248	-	3	251	1
-	- Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	- Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	- Financing of Capital Expenditure	-	-	-	-	n/a
-	- Provision for Repayment of External Loans	-	-	-	-	n/a
-	- Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
241	TOTAL NET EXPENDITURE	248	-	3	251	1
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						-
<u>Strategic budget - agreed additional income / savings</u>						-
<u>Other resource changes</u>						3
Pay Award 2022/23						3
TOTAL OTHER VARIATIONS IN RESOURCE						3

SERVICE: C1528F : CHIEF PEOPLE OFFICER SUMMARY

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
(457)	Employees	131	-	(681)	(550)	(520)
-	Premises related expenditure	-	-	-	-	n/a
6	Supplies and Services	-	-	-	-	n/a
-	Third Party Payments	-	-	-	-	n/a
-	Transfer Payments	-	-	-	-	n/a
0	Transport related expenditure	-	-	-	-	n/a
0	Recharges from other services	-	-	-	-	n/a
(451)	TOTAL CONTROLLABLE EXPENDITURE	131	-	(681)	(550)	n/a
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	(20)	-	20	-	(100)
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	-	-	-	-	n/a
-	TOTAL CONTROLLABLE INCOME	(20)	-	20	-	n/a
(451)	NET CONTROLLABLE COST	111	-	(661)	(550)	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
(451)	NET COST OF SERVICE	111	-	(661)	(550)	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
(451)	TOTAL NET EXPENDITURE	111	-	(661)	(550)	(595)
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						-
<u>Strategic budget - agreed additional income / savings</u>						(97)
Reduce non-contractual overtime and non- essential overtime.						(97)
<u>Other resource changes</u>						
Pay Award 2021/22						2
Pay Award 2022/23						3
National Insurance 22/23						1
National Insurance clawback						(1)
Transfer of 22/23 MTFS Agency Saving from Resources Directorate (RES1.3 1610F)						(600)
Transfer of Teachers Pensions Income Budget to Pensions in Resources (RES3.3 1622F)						10
Transfer of Recharge to Pension Fund recharge income budget to Resources Directorate (RES1.3 1610F)						20
Other minor variations						1
						(564)
TOTAL OTHER VARIATIONS IN RESOURCE						(661)

SERVICE: C1529F : RECRUITMENT RESOURCING

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
429	Employees	417	-	32	449	8
-	- Premises related expenditure	-	-	-	-	n/a
145	Supplies and Services	134	-	-	134	-
-	- Third Party Payments	-	-	-	-	n/a
-	- Transfer Payments	-	-	-	-	n/a
-	- Transport related expenditure	-	-	-	-	n/a
1	Recharges from other services	-	-	-	-	n/a
574	TOTAL CONTROLLABLE EXPENDITURE	551	-	32	583	n/a
-	- Government Grants	-	-	-	-	n/a
-	- Other Grants, reimbursements and contributions	-	-	-	-	n/a
(107)	Customer and Client Receipts	(97)	-	-	(97)	-
-	- Interest Receivable	-	-	-	-	n/a
(129)	Recharges to other services	(120)	-	-	(120)	-
(236)	TOTAL CONTROLLABLE INCOME	(217)	-	-	(217)	n/a
338	NET CONTROLLABLE COST	334	-	32	366	n/a
-	- Capital Charges	-	-	-	-	n/a
-	- Intangible Charges	-	-	-	-	n/a
-	- REFCUS	-	-	-	-	n/a
-	- Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
338	NET COST OF SERVICE	334	-	32	366	n/a
-	- Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	- Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	- Financing of Capital Expenditure	-	-	-	-	n/a
-	- Provision for Repayment of External Loans	-	-	-	-	n/a
-	- Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
338	TOTAL NET EXPENDITURE	334	-	32	366	10
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						-
<u>Strategic budget - agreed additional income / savings</u>						-
<u>Other resource changes</u>						
Pay Award 2021/22						7
Pay Award 2022/23						25
National Insurance 22/23						4
National Insurance clawback						(4)
						32
TOTAL OTHER VARIATIONS IN RESOURCE						32

SERVICE: C1554F : LEARNING AND ORGANISATIONAL DEVELOPMENT

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
1,058	Employees	1,309	-	(195)	1,114	(15)
6	Premises related expenditure	6	-	(6)	-	(100)
88	Supplies and Services	64	-	(29)	35	(45)
-	Third Party Payments	-	-	-	-	n/a
-	Transfer Payments	-	-	-	-	n/a
0	Transport related expenditure	-	-	-	-	n/a
0	Recharges from other services	-	-	-	-	n/a
1,152	TOTAL CONTROLLABLE EXPENDITURE	1,379	-	(230)	1,149	n/a
-	Government Grants	-	-	-	-	n/a
(70)	Other Grants, reimbursements and contributions	(70)	-	70	-	(100)
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
(36)	Recharges to other services	(36)	-	-	(36)	-
(106)	TOTAL CONTROLLABLE INCOME	(106)	-	70	(36)	n/a
1,046	NET CONTROLLABLE COST	1,273	-	(160)	1,113	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
1,046	NET COST OF SERVICE	1,273	-	(160)	1,113	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
1,046	TOTAL NET EXPENDITURE	1,273	-	(160)	1,113	(13)
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						-
<u>Strategic budget - agreed additional income / savings</u>						-
Corporate Learning and Development budget						(100)
Human Resources management team reorganisation (ACE Sav 33)						(108)
						(208)
<u>Other resource changes</u>						
Pay Award 2021/22						12
Pay Award 2022/23						36
National Insurance 22/23						10
National Insurance clawback						(10)
						48
TOTAL OTHER VARIATIONS IN RESOURCE						(160)

SERVICE DESCRIPTION

Policy, Programmes & Performance provides a range of key corporate functions and services. Our key focus is on improvement and coordination, to support the Council to deliver better outcomes.

The service provide the following front line services supporting residents:

Executive Mayor's Office
 This team supports the Elected Mayor and their Cabinet in their roles, including engagement and case work, and coordinating briefings and facilitating effective political decision making.

Coroners Service
 The Coroners Service is delivered by Her Majesty's Senior Coroner for the South London area. Croydon Council is the lead authority, and provides resources to support the Senior Coroner to deliver the statutory function, with a particular focus on customer service, correspondence and administration.

Elections and Civic Mayors Office
 We provide the statutory electoral registration service, ensuring that residents are able to exercise their democratic right to vote. This year we will be implementing significant changes as a result of the Elections Act 2022.
 This service also provides support to the Civic Mayor of Croydon, who has a strong role working with the community and voluntary sector in their role.

Policy, Programmes & Performance also provides a range of corporate services across the organisation:

Business Intelligence & Performance
 Capturing data from across the organisation and from external sources, analysing this to provide knowledge and insight that supports effective decision making and service delivery

Communications & Engagement
 Coordinating and delivering communications activities and campaigns to a wide range of internal and external stakeholders, to secure Croydon's reputation both locally and nationally as a fantastic place to live, work, learn and visit

Programme Management Office
 Developing, managing and delivering an organisational change programme, supporting the MTFS and Croydon renewal plan, and supporting effective project and programme delivery and assurance across the Council.

Resilience
 Working across the organisation and with partner organisations to ensure civil emergency preparedness, response and recovery and supporting the organisation to have effective business continuity plans in place

Strategy & Policy
 Developing and coordinating the organisation's corporate strategy and policy, ensuring that there is clarity and focus on key priorities and deliverables aligned to our statutory duties and the democratic mandate of the Administration

Voluntary, Community & Faith Sector Liaison
 Providing knowledge, insight and partnership working with the voluntary, community & faith sector, including supporting VCS funding and commissioning and community property assets. Supporting statutory requirements of the Localism Act 2011.

MOVEMENT IN NET EXPENDITURE

SERVICE CODE	SERVICE NAME	ORIGINAL BUDGET 2022/23	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24	% CHANGE (E) %
		(A) £000's	Inflation (B) £000's	Other (C) £000's	(D) £000's	
C1532F	BUSINESS INTELLIGENCE AND PERFORMANCE	1,660	-	42	1,702	3
C1534F	COMMUNITIES AND POLICY	1,240	-	(25)	1,215	(2)
C1536F	COMMUNITY AND VOLUNTARY SECTOR	850	-	(601)	249	(71)
C1538F	LEADER AND CABINET OFFICE	542	-	(5)	537	(1)
C1558F	ELECTIONS & CIVIC MAYOR'S OFFICE	723	-	199	922	28
C1552F	COMMUNICATIONS AND ENGAGEMENT	636	-	52	688	8
C1533F	CROYDON CORONERS SERVICE	355	-	456	811	128
	TOTAL NET EXPENDITURE	6,006	-	118	6,124	2

STAFF ESTABLISHMENT NUMBERS

SERVICE	ORIGINAL BUDGET 2022/23	ORIGINAL BUDGET 2023/24	CHANGE IN FTE
	FTE STAFF	FTE STAFF	FTE STAFF
BUSINESS INTELLIGENCE AND PERFORMANCE	20.5	24.5	4.0
COMMUNITIES AND POLICY	18.0	13.0	(5.0)
COMMUNITY AND VOLUNTARY SECTOR	-	3.0	3.0
LEADER AND CABINET OFFICE	4.0	4.0	-
ELECTIONS & CIVIC MAYOR'S OFFICE	6.5	6.5	-
COMMUNICATIONS AND ENGAGEMENT	10.5	12.5	2.0
CROYDON CORONERS SERVICE	-	-	-
TOTAL FTE STAFF	59.5	63.5	4.0

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
4,384	Employees	4,252	-	515	4,767	12
3	Premises related expenditure	2	-	-	2	-
534	Supplies and Services	338	-	(13)	325	(4)
3,843	Third Party Payments	2,681	-	(839)	1,842	(31)
-	Transfer Payments	-	-	-	-	n/a
3	Transport related expenditure	3	-	2	5	67
41	Recharges from other services	28	-	17	45	61
8,807	TOTAL CONTROLLABLE EXPENDITURE	7,304	-	(318)	6,986	n/a
-	Government Grants	-	-	-	-	n/a
(1,796)	Other Grants, reimbursements and contributions	(502)	-	400	(102)	(80)
(73)	Customer and Client Receipts	(70)	-	5	(65)	(7)
-	Interest Receivable	-	-	-	-	n/a
(741)	Recharges to other services	(726)	-	31	(695)	(4)
(2,610)	TOTAL CONTROLLABLE INCOME	(1,298)	-	436	(862)	n/a
6,197	NET CONTROLLABLE COST	6,006	-	118	6,124	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
6,197	NET COST OF SERVICE	6,006	-	118	6,124	n/a
(789)	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
(789)	TOTAL APPROPRIATIONS	-	-	-	-	n/a
5,409	TOTAL NET EXPENDITURE	6,006	-	118	6,124	2
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
Reinstatement of an elections canvass budget (ACE 4.8 -C1558F)						65
Coroners Rebase the Croydon contribution in line with actual costs (ACE 4.9 -C1533F)						558
						623
<u>Strategic budget - agreed additional income / savings</u>						
Voluntary Sector Contact Review (ACE 4.5 -C1536F)						(800)
Mayors Office reduced support (ACE 4.6 -C1538F)						(40)
						(840)
<u>Other resource changes</u>						
Pay Award 2021/22						70
Pay Award 2022/23						265
National Insurance 22/23						35
National Insurance clawback						(35)
Internal realignment in Policy Programmes & Performance						-
						335
TOTAL OTHER VARIATIONS IN RESOURCE						118

SERVICE: C1532F : BUSINESS INTELLIGENCE AND PERFORMANCE

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Level of		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
1,546	Employees	1,675	-	42	1,717	3
-	Premises related expenditure	-	-	-	-	n/a
100	Supplies and Services	70	-	30	100	43
-	Third Party Payments	30	-	(30)	-	(100)
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	-	-	-	-	n/a
1	Recharges from other services	-	-	-	-	n/a
1,647	TOTAL CONTROLLABLE EXPENDITURE	1,775	-	42	1,817	n/a
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
(1)	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
(115)	Recharges to other services	(115)	-	-	(115)	-
(116)	TOTAL CONTROLLABLE INCOME	(115)	-	-	(115)	n/a
1,532	NET CONTROLLABLE COST	1,660	-	42	1,702	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
1,532	NET COST OF SERVICE	1,660	-	42	1,702	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
1,532	TOTAL NET EXPENDITURE	1,660	-	42	1,702	3
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
						-
<u>Strategic budget - agreed additional income / savings</u>						
						-
<u>Other resource changes</u>						
Pay Award 2021/22						29
Pay Award 2022/23						83
National Insurance 22/23						15
National Insurance clawback						(15)
Internal realignment in Policy Programmes & Performance						(70)
						42
TOTAL OTHER VARIATIONS IN RESOURCE						42

SERVICE: C1534F : COMMUNITIES AND POLICY

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
1,256	Employees	994	-	39	1,033	4
0	Premises related expenditure	-	-	-	-	n/a
222	Supplies and Services	-	-	-	-	n/a
290	Third Party Payments	304	-	-	304	-
-	Transfer Payments	-	-	-	-	n/a
1	Transport related expenditure	-	-	-	-	n/a
0	Recharges from other services	-	-	-	-	n/a
1,768	TOTAL CONTROLLABLE EXPENDITURE	1,298	-	39	1,337	n/a
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
(73)	Recharges to other services	(58)	-	(64)	(122)	110
(73)	TOTAL CONTROLLABLE INCOME	(58)	-	(64)	(122)	n/a
1,695	NET CONTROLLABLE COST	1,240	-	(25)	1,215	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
1,695	NET COST OF SERVICE	1,240	-	(25)	1,215	n/a
(789)	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
(789)	TOTAL APPROPRIATIONS	-	-	-	-	n/a
906	TOTAL NET EXPENDITURE	1,240	-	(25)	1,215	(2)
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						-
<u>Strategic budget - agreed additional income / savings</u>						-
<u>Other resource changes</u>						-
Pay Award 2021/22						16
Pay Award 2022/23						85
National Insurance 22/23						9
National Insurance clawback						(9)
Internal realignment in Policy Programmes & Performance						(126)
						(25)
TOTAL OTHER VARIATIONS IN RESOURCE						(25)

SERVICE: C1536F : COMMUNITY AND VOLUNTARY SECTOR

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
9	Employees	-	-	199	199	n/a
-	Premises related expenditure	-	-	-	-	n/a
-	Supplies and Services	-	-	-	-	n/a
1,899	Third Party Payments	1,730	-	(1,355)	375	(78)
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	-	-	-	-	n/a
1	Recharges from other services	-	-	-	-	n/a
1,909	TOTAL CONTROLLABLE EXPENDITURE	1,730	-	(1,156)	574	n/a
-	Government Grants	-	-	-	-	n/a
(635)	Other Grants, reimbursements and contributions	(400)	-	400	-	(100)
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
(480)	Recharges to other services	(480)	-	155	(325)	(32)
(1,115)	TOTAL CONTROLLABLE INCOME	(880)	-	555	(325)	n/a
794	NET CONTROLLABLE COST	850	-	(601)	249	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
794	NET COST OF SERVICE	850	-	(601)	249	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
794	TOTAL NET EXPENDITURE	850	-	(601)	249	(71)
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
						-
<u>Strategic budget - agreed additional income / savings</u>						
Voluntary Sector Contact Review						(800)
						(800)
<u>Other resource changes</u>						
Pay Award 2022/23						3
Internal realignment in Policy Programmes & Performance						196
						199
TOTAL OTHER VARIATIONS IN RESOURCE						(601)

SERVICE: C1538F : LEADER AND CABINET OFFICE

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
436	Employees	527	-	(5)	522	(1)
-	Premises related expenditure	-	-	-	-	n/a
5	Supplies and Services	15	-	-	15	-
-	Third Party Payments	-	-	-	-	n/a
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	-	-	-	-	n/a
0	Recharges from other services	-	-	-	-	n/a
442	TOTAL CONTROLLABLE EXPENDITURE	542	-	(5)	537	n/a
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	-	-	-	-	n/a
-	TOTAL CONTROLLABLE INCOME	-	-	-	-	n/a
442	NET CONTROLLABLE COST	542	-	(5)	537	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
442	NET COST OF SERVICE	542	-	(5)	537	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
442	TOTAL NET EXPENDITURE	542	-	(5)	537	(1)
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
						-
<u>Strategic budget - agreed additional income / savings</u>						
Mayors Office reduced support						(40)
						(40)
<u>Other resource changes</u>						
Pay Award 2021/22						4
Pay Award 2022/23						31
National Insurance 22/23						2
National Insurance clawback						(2)
						35
TOTAL OTHER VARIATIONS IN RESOURCE						(5)

SERVICE: C1558F : ELECTIONS & CIVIC MAYOR'S OFFICE

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
459	Employees	383	-	52	435	14
3	Premises related expenditure	2	-	-	2	-
191	Supplies and Services	159	-	26	185	16
1,300	Third Party Payments	250	-	-	250	-
-	Transfer Payments	-	-	-	-	n/a
2	Transport related expenditure	3	-	2	5	67
38	Recharges from other services	28	-	17	45	61
1,993	TOTAL CONTROLLABLE EXPENDITURE	825	-	97	922	n/a
-	Government Grants	-	-	-	-	n/a
(1,059)	Other Grants, reimbursements and contributions	(102)	-	102	-	(100)
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	-	-	-	-	n/a
(1,059)	TOTAL CONTROLLABLE INCOME	(102)	-	102	-	n/a
933	NET CONTROLLABLE COST	723	-	199	922	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
933	NET COST OF SERVICE	723	-	199	922	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
933	TOTAL NET EXPENDITURE	723	-	199	922	28
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
Reinstatement of an elections canvass budget						65
						65
<u>Strategic budget - agreed additional income / savings</u>						
						-
<u>Other resource changes</u>						
Pay Award 2021/22						6
Pay Award 2022/23						26
National Insurance 22/23						4
National Insurance clawback						(4)
Transfer of Coroners Recharge income budget (ACE 4.9 - C1533F)						102
						134
TOTAL OTHER VARIATIONS IN RESOURCE						199

SERVICE: C1552F : COMMUNICATIONS AND ENGAGEMENT

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
677	Employees	673	-	188	861	28
-	Premises related expenditure	-	-	-	-	n/a
16	Supplies and Services	94	-	(69)	25	(73)
-	Third Party Payments	12	-	(12)	-	(100)
-	Transfer Payments	-	-	-	-	n/a
0	Transport related expenditure	-	-	-	-	n/a
0	Recharges from other services	-	-	-	-	n/a
693	TOTAL CONTROLLABLE EXPENDITURE	779	-	107	886	n/a
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
(72)	Customer and Client Receipts	(70)	-	5	(65)	(7)
-	Interest Receivable	-	-	-	-	n/a
(73)	Recharges to other services	(73)	-	(60)	(133)	82
(145)	TOTAL CONTROLLABLE INCOME	(143)	-	(55)	(198)	n/a
548	NET CONTROLLABLE COST	636	-	52	688	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
548	NET COST OF SERVICE	636	-	52	688	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
548	TOTAL NET EXPENDITURE	636	-	52	688	8
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						-
<u>Strategic budget - agreed additional income / savings</u>						-
<u>Other resource changes</u>						
Pay Award 2021/22						15
Pay Award 2022/23						37
National Insurance 22/23						5
National Insurance clawback						(5)
						52
TOTAL OTHER VARIATIONS IN RESOURCE						52

SERVICE: C1533F : CROYDON CORONERS SERVICE

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
-	Employees	-	-	-	-	n/a
-	Premises related expenditure	-	-	-	-	n/a
-	Supplies and Services	-	-	-	-	n/a
355	Third Party Payments	355	-	558	913	157
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	-	-	-	-	n/a
-	Recharges from other services	-	-	-	-	n/a
355	TOTAL CONTROLLABLE EXPENDITURE	355	-	558	913	n/a
-	Government Grants	-	-	-	-	n/a
(102)	Other Grants, reimbursements and contributions	-	-	(102)	(102)	n/a
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	-	-	-	-	n/a
(102)	TOTAL CONTROLLABLE INCOME	-	-	(102)	(102)	n/a
253	NET CONTROLLABLE COST	355	-	456	811	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
253	NET COST OF SERVICE	355	-	456	811	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
253	TOTAL NET EXPENDITURE	355	-	456	811	128
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
Coroners Rebase the Croydon contribution in line with actual costs						558
						558
<u>Strategic budget - agreed additional income / savings</u>						
						-
<u>Other resource changes</u>						
Transfer of Coroners Recharge income budget (ACE 4.7 - C1558F)						(102)
						(102)
TOTAL OTHER VARIATIONS IN RESOURCE						456

SERVICE DESCRIPTION

Public health is funded by a ring-fenced grant to provide a range of prescribed and non-prescribed functions to improve the health of the population and to reduce health inequalities. The spend to defined public health discriptors is certified to DHSC by a letter signed by the Section 151 Officer and the Director of Public Health

The Director of Public Health is a statutory appointment. The team have a specialist skill set- all the senior team are considered equivalent , by the Royal Colleges and GMC, to medical consultants in hospital settings.

The functions of the Public Health Team include:

- Provision of specialist public health advice and expertise to commissioners of health care for Croydon residents, including Croydon council and across the integrated care system including SW London , and providing information and advice to other agencies such Office of Health Improvement and Disparities, DHSC and NHS England.
- Commissioning of population health services including Health visiting & School nursing (public health nursing), sexual health services, drug and alcohol services, obesity prevention and management (including child measurement) and NHS Health Checks.
- Deliver the local authority role in health protection
- Influence the wider system to address the wider determinants of health through a health in all policies approach (e.g. housing, income, education). They are mainly delivered by internal council services however also the wider integration agenda.

In 22/23, in addition to the ring-fenced budget income ring-fenced for substance misuse was be received from OHID to deliver prescribed programmes. These programmes are for three years.

In December 2022 CMT agreed a presented 3 year public health budget which clearly identified where the public health ring-fence budget would be allocated, using a 3year SLA. The SLA will detail the public health outcomes that the monies will provide, which will also asit in the monitoring of this grant. Of note OHID may be undertaking more rigourous audit of public health ring-fence spend There was also a one off £1million contribution to public health outcomes across the council in 22/23. This money is not recurring.
 Of note OHID may be undertaking more rigourous audit of public health ring-fence spend

Public Health maintain Public Health reserves to offset financial risks. The main financial risks are:

- Sexual Health - services are open access and all activity generated by our residents outside of our borough is paid for from the Public Health grant, it is challenging to predict the level of activity generated in any given year to enable accurate forecasting
- Agenda for Change - many of the Public Health mandated functions include contracts with NHS organisations that are subject to Agenda for Change and inflation each year
- The changes in health protection across the country, in the aftermath of Covid19 there has been considerable increase in, generally less serious, communicable disease and potentially more requirement on the local authority to deliver. .

MOVEMENT IN NET EXPENDITURE

SERVICE CODE	SERVICE NAME	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	Other (C) £000's		
C1543F	CHILDREN'S - PUBLIC HEALTH	7,760	-	(202)	7,558	(3)
C1544F	SUBSTANCE MISUSE AND MENTAL HEALTH - PUBLIC HEA	4,444	-	(172)	4,272	(4)
C1545F	SEXUAL HEALTH - PUBLIC HEALTH	5,721	-	(131)	5,590	(2)
C1546F	HEALTHY BEHAVIOURS - PUBLIC HEALTH	1,150	-	(110)	1,040	(10)
C1547F	PUBLIC HEALTH MANAGEMENT - PUBLIC HEALTH	(19,075)	-	615	(18,460)	(3)
TOTAL NET EXPENDITURE		-	-	-	-	n/a

STAFF ESTABLISHMENT NUMBERS

SERVICE	ORIGINAL BUDGET 2022/23 FTE STAFF	ORIGINAL BUDGET 2023/24 FTE STAFF	CHANGE IN FTE
CHILDREN'S - PUBLIC HEALTH	-	-	-
SUBSTANCE MISUSE AND MENTAL HEALTH - PUBLIC HEALTH	-	-	-
SEXUAL HEALTH - PUBLIC HEALTH	-	-	-
HEALTHY BEHAVIOURS - PUBLIC HEALTH	-	8.0	8.0
PUBLIC HEALTH MANAGEMENT - PUBLIC HEALTH	1.0	17.7	16.7
TOTAL FTE STAFF	1.0	25.7	24.7

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
	Employees	1,820	-	271	2,091	15
2,009	Premises related expenditure	-	-	-	-	n/a
95	Supplies and Services	820	-	417	1,237	51
9,645	Third Party Payments	9,452	-	407	9,859	4
4	Transfer Payments	-	-	-	-	n/a
0	Transport related expenditure	-	-	-	-	n/a
9,779	Recharges from other services	10,240	-	(700)	9,540	(7)
21,533	TOTAL CONTROLLABLE EXPENDITURE	22,332	-	395	22,727	n/a
(23,315)	Government Grants	(22,800)	-	-	(22,800)	-
(98)	Other Grants, reimbursements and contributions	-	-	(282)	(282)	n/a
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
(107)	Recharges to other services	(135)	-	135	-	(100)
(23,520)	TOTAL CONTROLLABLE INCOME	(22,935)	-	(147)	(23,082)	n/a
(1,987)	NET CONTROLLABLE COST	(603)	-	248	(355)	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
603	Corporate support services bought in	603	-	(248)	355	(41)
603	TOTAL NON-CONTROLLABLE EXPENDITURE	603	-	(248)	355	n/a
(1,384)	NET COST OF SERVICE	-	-	-	-	n/a
1,384	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
1,384	TOTAL APPROPRIATIONS	-	-	-	-	n/a
0	TOTAL NET EXPENDITURE	-	-	-	-	n/a
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
Budget correction regarding the charge made to Public Health for the provision of support services (ACE 5.7 -C1547F)						248
						248
<u>Strategic budget - agreed additional income / savings</u>						
<u>Other resource changes</u>						
Internal realignment in Public Health						-
Decrease in SERCOP Expenditure Recharges						(248)
						(248)
TOTAL OTHER VARIATIONS IN RESOURCE						-

SERVICE: C1543F : CHILDREN'S - PUBLIC HEALTH

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
-	Employees	-	-	-	-	n/a
-	Premises related expenditure	-	-	-	-	n/a
-	Supplies and Services	-	-	-	-	n/a
-	Third Party Payments	-	-	250	250	n/a
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	-	-	-	-	n/a
7,790	Recharges from other services	7,760	-	(452)	7,308	(6)
7,790	TOTAL CONTROLLABLE EXPENDITURE	7,760	-	(202)	7,558	n/a
(30)	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	-	-	-	-	n/a
(30)	TOTAL CONTROLLABLE INCOME	-	-	-	-	n/a
7,760	NET CONTROLLABLE COST	7,760	-	(202)	7,558	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
7,760	NET COST OF SERVICE	7,760	-	(202)	7,558	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
7,760	TOTAL NET EXPENDITURE	7,760	-	(202)	7,558	(3)
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						-
<u>Strategic budget - agreed additional income / savings</u>						-
<u>Other resource changes</u>						-
Internal realignment in Public Health						(202)
						(202)
TOTAL OTHER VARIATIONS IN RESOURCE						(202)

SERVICE: C1544F : SUBSTANCE MISUSE AND MENTAL HEALTH - PUBLIC HEALTH

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
79	Employees	-	-	-	-	n/a
-	Premises related expenditure	-	-	-	-	n/a
-	Supplies and Services	-	-	40	40	n/a
3,109	Third Party Payments	3,021	-	8	3,029	0
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	-	-	-	-	n/a
1,223	Recharges from other services	1,558	-	(73)	1,485	(5)
4,411	TOTAL CONTROLLABLE EXPENDITURE	4,579	-	(25)	4,554	n/a
-	Government Grants	-	-	-	-	n/a
(98)	Other Grants, reimbursements and contributions	-	-	(282)	(282)	n/a
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
(97)	Recharges to other services	(135)	-	135	-	(100)
(195)	TOTAL CONTROLLABLE INCOME	(135)	-	(147)	(282)	n/a
4,216	NET CONTROLLABLE COST	4,444	-	(172)	4,272	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
4,216	NET COST OF SERVICE	4,444	-	(172)	4,272	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
4,216	TOTAL NET EXPENDITURE	4,444	-	(172)	4,272	(4)
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
						-
<u>Strategic budget - agreed additional income / savings</u>						
						-
<u>Other resource changes</u>						
Internal realignment in Public Health						(172)
						(172)
TOTAL OTHER VARIATIONS IN RESOURCE						(172)

SERVICE: C1545F : SEXUAL HEALTH - PUBLIC HEALTH

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
-	Employees	120	-	(120)	-	(100)
-	Premises related expenditure	-	-	-	-	n/a
-	Supplies and Services	-	-	20	20	n/a
5,601	Third Party Payments	5,601	-	(151)	5,450	(3)
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	-	-	-	-	n/a
40	Recharges from other services	-	-	120	120	n/a
5,641	TOTAL CONTROLLABLE EXPENDITURE	5,721	-	(131)	5,590	n/a
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	-	-	-	-	n/a
-	TOTAL CONTROLLABLE INCOME	-	-	-	-	n/a
5,641	NET CONTROLLABLE COST	5,721	-	(131)	5,590	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
5,641	NET COST OF SERVICE	5,721	-	(131)	5,590	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
5,641	TOTAL NET EXPENDITURE	5,721	-	(131)	5,590	(2)
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
						-
<u>Strategic budget - agreed additional income / savings</u>						
						-
<u>Other resource changes</u>						
Internal realignment in Public Health						(131)
						(131)
TOTAL OTHER VARIATIONS IN RESOURCE						(131)

SERVICE: C1546F : HEALTHY BEHAVIOURS - PUBLIC HEALTH

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
447	Employees	-	-	390	390	n/a
-	Premises related expenditure	-	-	-	-	n/a
94	Supplies and Services	20	-	-	20	-
935	Third Party Payments	830	-	(200)	630	(24)
4	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	-	-	-	-	n/a
103	Recharges from other services	300	-	(300)	-	(100)
1,583	TOTAL CONTROLLABLE EXPENDITURE	1,150	-	(110)	1,040	n/a
(485)	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
(10)	Recharges to other services	-	-	-	-	n/a
(495)	TOTAL CONTROLLABLE INCOME	-	-	-	-	n/a
1,088	NET CONTROLLABLE COST	1,150	-	(110)	1,040	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
1,088	NET COST OF SERVICE	1,150	-	(110)	1,040	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
1,088	TOTAL NET EXPENDITURE	1,150	-	(110)	1,040	(10)
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
						-
<u>Strategic budget - agreed additional income / savings</u>						
						-
<u>Other resource changes</u>						
Internal realignment in Public Health						(110)
						(110)
TOTAL OTHER VARIATIONS IN RESOURCE						(110)

SERVICE: C1547F : PUBLIC HEALTH MANAGEMENT - PUBLIC HEALTH

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
1,483	Employees	1,700	-	1	1,701	0
-	Premises related expenditure	-	-	-	-	n/a
1	Supplies and Services	800	-	357	1,157	45
-	Third Party Payments	-	-	500	500	n/a
-	Transfer Payments	-	-	-	-	n/a
0	Transport related expenditure	-	-	-	-	n/a
623	Recharges from other services	622	-	5	627	1
2,108	TOTAL CONTROLLABLE EXPENDITURE	3,122	-	863	3,985	n/a
(22,800)	Government Grants	(22,800)	-	-	(22,800)	-
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	-	-	-	-	n/a
(22,800)	TOTAL CONTROLLABLE INCOME	(22,800)	-	-	(22,800)	n/a
(20,692)	NET CONTROLLABLE COST	(19,678)	-	863	(18,815)	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
603	Corporate support services bought in	603	-	(248)	355	(41)
603	TOTAL NON-CONTROLLABLE EXPENDITURE	603	-	(248)	355	n/a
(20,089)	NET COST OF SERVICE	(19,075)	-	615	(18,460)	n/a
1,384	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
1,384	TOTAL APPROPRIATIONS	-	-	-	-	n/a
(18,705)	TOTAL NET EXPENDITURE	(19,075)	-	615	(18,460)	(3)
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
Budget correction regarding the charge made to Public Health for the provision of support services						248
						248
<u>Strategic budget - agreed additional income / savings</u>						
<u>Other resource changes</u>						
Internal realignment in Public Health						615
Decrease in SERCOP Expenditure Recharges						(248)
TOTAL OTHER VARIATIONS IN RESOURCE						615

TOTAL CHILDREN, YOUNG PEOPLE AND EDUCATION

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KEY SERVICE TARGETS / PRIORITIES FOR 2023/24

Service developments across the Directorate in education, children's social care and quality, commissioning and performance improvement aim to sustain the service offer to children, families and schools at reduced cost, whilst continuing to meet statutory responsibilities. We will support families to keep children and young people safely at home and we will work with education providers to offer every child and young person an opportunity to develop, learn and be inspired. We are committed to the following values which guide us:

- Promoting equality and inclusion in the community and in our workforce
- We are one team – across the Directorate, the Council, with our partners and our community
- Listening to and acting on the voices of children and young people, and celebrating their achievements
- Tackling difficult issues together, across the Directorate and across the Council

The following principles will guide the delivery of this commitment:

- We will support families to keep children and young people safely at home, and make sound decisions to bring children into our care when we need to
- We will develop local provision so more children with Special Education Needs and Disabilities attend Croydon schools, keeping close to their friends and community and relieving the pressure on the Dedicated Schools Grant
- We will get the best possible value for the Croydon pound for placements and packages of care for children and young people, commissioning for cost and quality
- We will continuously challenge ourselves to improve efficiency and reduce the cost of services, improving the business systems and processes needed to enable us to understand our spend and accurately benchmark ourselves against others locally, regionally, and nationally

FINANCIAL PERFORMANCE

COST CENTRE: C1200N

DESCRIPTION	ORIGINAL BUDGET 2022/23 £000	FORECAST 2022/23 £000	ORIGINAL BUDGET 2023/24 £000	% CHANGE
Employees	55,245	54,880	59,062	7
Premises related expenditure	107	21	116	8
Supplies and Services	5,091	5,578	4,554	(11)
Third Party Payments	73,774	53,627	67,919	(8)
Transfer Payments	163,303	30,775	163,072	(0)
Transport related expenditure	39	(623)	54	38
Capital Charges	-	-	5,261	n/a
Intangible Charges	-	-	536	n/a
REFCUS	-	-	3,282	n/a
Corporate support services bought in	-	-	-	n/a
Recharges from other services	10,026	5,399	10,332	3
TOTAL EXPENDITURE	307,585	149,656	314,188	2
Government Grants	(209,127)	(51,875)	(203,074)	(3)
Other Grants, reimbursements and contributions	(2,456)	(1,619)	(2,319)	(6)
Customer and Client Receipts	(2,470)	(1,498)	(2,535)	3
Interest Receivable	-	-	-	n/a
Recharges to other services	(12,939)	(12,657)	(13,922)	8
TOTAL INCOME	(226,992)	(67,649)	(221,850)	(2)
TOTAL NET EXPENDITURE	80,593	82,007	92,338	15
Contributions to / (from) Reserves	-	-	-	n/a

CURRENT BUDGET 23/24

84,845

TOTAL 22/23 VARIANCE FROM BUDGET- Over/(Under)

(2,838)

TOP FINANCIAL RISKS 2023/24

Children's Social Care

Placement costs are rising and the savings built into the budget is substantial. If Children Looked After numbers and/or unit costs increase some of these savings could be at risk.

If demand rises more social workers will be needed to meet needs. Caseloads are already currently too high in Family Assessment and Social Work with Families Services.

Overall management of the staffing budget is an increasing risk given existing staffing savings built into the budget together with a further 5% vacancy factor reduction added in 2022/23.

Quality, Commissioning and Performance Improvement

Cuts to the local NHS budget has resulted in reduced funding for the Integrated Commissioning Service.

Increased demand for social care services will result in increased demand for safeguarding and quality assurance services, putting the staffing budget under pressure.

Fee uplift negotiations with providers exceed the percentage included in the budget.

Education

Rising numbers of new Educational and Health Care Plans and increasing demands from schools for additional funding for children with complex needs is a risk to the High Needs Dedicated Schools Grant (DSG) budget.

The local authority is also under pressure to deliver its savings target under the Department for Education (DfE) Safety Valve programme which forms part of the DSG Deficit Recovery Plan. Failure to meet those savings targets may lead to the historical DSG deficit not being funded by the DfE. Although the DfE is likely to fund the cumulative deficit, the local authority will be expected to meet its contractual obligations under the plan. This includes the local authority meeting the targeted outturn variance approved in the Deficit Recovery Plan.

The DfE reduced the 2023/24 central school services block DSG grant allocation by 20%. This reduction increases the risks in the department meeting some of the historical commitments linked to the grant. Schools in deficit are a risk although the change in the national funding formula for 2023/24 seem to partly mitigate the risk.

CABINET MEMBER	Cllr Maria Gatland	Cabinet Member for Children and Young People
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DIRECTORATE MANAGEMENT TEAM

NAME	TITLE	TEL. EX.
Deborah Jones	Interim Corporate Director of Children, Young People and Education	24628
Róisín Madden	Director of Children's Social Care	24589
Shelley Davies	Director of Education	24331
Kerry Crichlow	Director of Quality, Commissioning and Performance Improvement	24332

DIVISION CODE	DIVISION
C1205E	CHILDREN, YOUNG PEOPLE AND EDUCATION
C1210E	CHILDREN'S SOCIAL CARE
C1220E	EDUCATION DIVISION
C1230E	QUALITY, COMMISSIONING AND PERFORMANCE IMPROVEMENT

MOVEMENT IN SERVICE NET EXPENDITURE

FORECAST 2022/23	DIVISION	ORIGINAL BUDGET 2022/23 (A)	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D)	% CHANGE (E)
			Inflation (B)	Other (C)		
£000's		£000's	£000's	£000's	£000's	%
605	C1205E : CHILDREN, YOUNG PEOPLE AND EDUCATION	574	-	29	603	5
68,065	C1210E : CHILDREN'S SOCIAL CARE	67,384	-	949	68,333	1
7,732	C1220E : EDUCATION DIVISION	7,257	-	9,531	16,788	131
5,605	C1230E : QUALITY, COMMISSIONING AND PERFORMANCE	5,378	-	1,236	6,614	23
		-		-	-	n/a
82,007	TOTAL NET EXPENDITURE	80,593	-	11,745	92,338	15

STAFF ESTABLISHMENT NUMBERS

DIVISION	ORIGINAL BUDGET 2022/23	ORIGINAL BUDGET 2023/24	CHANGE IN FTE
	FTE STAFF	FTE STAFF	FTE STAFF
C1205E : CHILDREN, YOUNG PEOPLE AND EDUCATION	6.0	6.0	-
C1210E : CHILDREN'S SOCIAL CARE	617.8	628.0	10.2
C1220E : EDUCATION DIVISION	262.9	286.2	23.3
C1230E : QUALITY, COMMISSIONING AND PERFORMANCE IMPROVEMENT	103.1	105.0	1.9
TOTAL FTE STAFF	989.8	1,025.2	35.4

STAFF ESTABLISHMENT NUMBERS - REASONS FOR VARIATIONS

Children's Social Care staffing has increased by **10.2 FTE** due to the transfer of business support staff from Education.

Quality, Policy and Performance Improvement staffing has increased by **1.9 FTE** due to the creation of new posts.

Education staffing has increased by **23.3 FTE** due to the insourcing of the South Locality team and the additional EHCP Coordinators for the SEND service.

FORECAST 2022/23	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
54,880	Employees	55,245	-	3,817	59,062	7
21	Premises related expenditure	107	-	9	116	8
5,578	Supplies and Services	5,091	-	(537)	4,554	(11)
53,627	Third Party Payments	73,774	-	(5,855)	67,919	(8)
30,775	Transfer Payments	163,303	-	(231)	163,072	(0)
(623)	Transport related expenditure	39	-	15	54	38
5,399	Recharges from other services	10,026	-	306	10,332	3
149,656	TOTAL CONTROLLABLE EXPENDITURE	307,585	-	(2,476)	305,109	(1)
(51,875)	Government Grants	(209,127)	-	6,053	(203,074)	(3)
(1,619)	Other Grants, reimbursements and contributions	(2,456)	-	137	(2,319)	(6)
(1,498)	Customer and Client Receipts	(2,470)	-	(65)	(2,535)	3
-	Interest Receivable	-	-	-	-	n/a
(12,657)	Recharges to other services	(12,939)	-	(983)	(13,922)	8
(67,649)	TOTAL CONTROLLABLE INCOME	(226,992)	-	5,142	(221,850)	(2)
82,007	NET CONTROLLABLE COST	80,593	-	2,666	83,259	3
-	Capital Charges	-	-	5,261	5,261	n/a
-	Intangible Charges	-	-	536	536	n/a
-	REFCUS	-	-	3,282	3,282	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	9,079	9,079	n/a
82,007	NET COST OF SERVICE	80,593	-	11,745	92,338	15
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
82,007	TOTAL NET EXPENDITURE	80,593	-	11,745	92,338	15
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
Strategic budget - agreed pressures / service demands						5,188
Strategic budget - agreed additional income / savings						(6,920)
Other resource changes						13,477
TOTAL OTHER VARIATIONS IN RESOURCE						11,745

SERVICE DESCRIPTION

This cost centre is used to charge all staffing and administration costs relating to the Corporate Director.

MOVEMENT IN NET EXPENDITURE

SERVICE CODE	SERVICE NAME	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	Other (C) £000's		
C1202F	CHILDREN, YOUNG PEOPLE AND EDUCATION DIRECTORATE	574	-	29	603	5
	TOTAL NET EXPENDITURE	574	-	29	603	5

STAFF ESTABLISHMENT NUMBERS

SERVICE	ORIGINAL BUDGET 2022/23 FTE STAFF	ORIGINAL BUDGET 2023/24 FTE STAFF	CHANGE IN FTE STAFF
CHILDREN, YOUNG PEOPLE AND EDUCATION DIRECTORATE	6.0	6.0	-
TOTAL FTE STAFF	6.0	6.0	-

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE € %
			Inflation (B) £000's	* Other (C) £000's		
508	Employees	477	-	29	506	6
1	Premises related expenditure	1	-	-	1	-
54	Supplies and Services	54	-	-	54	-
34	Third Party Payments	34	-	-	34	-
-	Transfer Payments	-	-	-	-	n/a
1	Transport related expenditure	1	-	-	1	-
7	Recharges from other services	7	-	-	7	-
605	TOTAL CONTROLLABLE EXPENDITURE	574	-	29	603	n/a
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	-	-	-	-	n/a
-	TOTAL CONTROLLABLE INCOME	-	-	-	-	n/a
605	NET CONTROLLABLE COST	574	-	29	603	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
605	NET COST OF SERVICE	574	-	29	603	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
605	TOTAL NET EXPENDITURE	574	-	29	603	5
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
						-
<u>Strategic budget - agreed additional income / savings</u>						
						-
<u>Other resource changes</u>						
						29
TOTAL OTHER VARIATIONS IN RESOURCE						29

SERVICE: C1202F : CHILDREN, YOUNG PEOPLE AND EDUCATION DIRECTORATE

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE € %
			Inflation (B) £000's	* Other (C) £000's		
508	Employees	477	-	29	506	6
1	Premises related expenditure	1	-	-	1	-
54	Supplies and Services	54	-	-	54	-
34	Third Party Payments	34	-	-	34	-
-	Transfer Payments	-	-	-	-	n/a
1	Transport related expenditure	1	-	-	1	-
7	Recharges from other services	7	-	-	7	-
605	TOTAL CONTROLLABLE EXPENDITURE	574	-	29	603	n/a
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	-	-	-	-	n/a
-	TOTAL CONTROLLABLE INCOME	-	-	-	-	n/a
605	NET CONTROLLABLE COST	574	-	29	603	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
605	NET COST OF SERVICE	574	-	29	603	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
605	TOTAL NET EXPENDITURE	574	-	29	603	5
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
						-
<u>Strategic budget - agreed additional income / savings</u>						
						-
<u>Other resource changes</u>						
Pay award 2021/22						7
Pay award 2022/23						22
National insurance in-year adjustment						2
National insurance clawback						(2)
						29
TOTAL OTHER VARIATIONS IN RESOURCE						29

SERVICE DESCRIPTION

Children's Social Care and Early Help fulfils the council's statutory responsibilities to support children in need of help and protection. The legislative framework, of the Children Act 1989, largely defines the functions and responsibilities of the service.

The Early Help service focuses on supporting children and families to prevent the need for social care intervention. Children's Social Care will support children and families through social work services using the Child in Need, Child Protection or Children in Care frameworks including instituting care proceedings under the Children Act 1989.

Our focus is upon supporting families to remain together wherever possible, in recognition that children are best brought up within their birth families or kinship network. If children need to be removed from their birth families, in order to protect them, the service focuses upon ensuring alternative permanent care for children at the earliest possible point and through family connected carers if possible.

The service works closely with other divisions within the council such as Housing, Adults and Community Safety, in order to ensure a joined up approach to service delivery and to support families in a holistic way.

MOVEMENT IN NET EXPENDITURE

SERVICE CODE	SERVICE NAME	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	Other (C) £000's		
C1220F	ACCESS SUPPORT AND INTERVENTION	8,907	-	2,215	11,122	25
C1232F	SOCIAL WORK WITH FAMILIES AND 0-17 CHILDREN WITH DISABILITIES SERVICE	19,600	-	(1,240)	18,360	(6)
C1236F	CHILDREN'S SOCIAL CARE DIRECTORATE	2,995	-	(1,170)	1,825	(39)
C1240F	SOCIAL WORK WITH CHILDREN LOOKED AFTER AND CARE LEAVERS	34,116	-	918	35,034	3
C1260F	SYSTEMIC CLINICAL SERVICES AND WORKFORCE DEVELOPMENT	1,766	-	226	1,992	13
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
	TOTAL NET EXPENDITURE	67,384	-	949	68,333	1

STAFF ESTABLISHMENT NUMBERS

SERVICE	ORIGINAL BUDGET 2022/23	ORIGINAL BUDGET 2023/24	CHANGE IN FTE
	FTE STAFF	FTE STAFF	FTE STAFF
ACCESS SUPPORT AND INTERVENTION	220.4	234.5	14.1
SOCIAL WORK WITH FAMILIES AND 0-17 CHILDREN WITH DISABILITIES SERVICE	188.0	185.5	(2.5)
CHILDREN'S SOCIAL CARE DIRECTORATE	1.0	1.0	-
SOCIAL WORK WITH CHILDREN LOOKED AFTER AND CARE LEAVERS	182.4	178.0	(4.4)
SYSTEMIC CLINICAL SERVICES AND WORKFORCE DEVELOPMENT	26.0	29.0	3.0
TOTAL FTE STAFF	617.8	628.0	10.2

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE € %
			Inflation (B) £000's	* Other (C) £000's		
37,548	Employees	35,641	-	2,331	37,972	7
31	Premises related expenditure	75	-	(36)	39	(48)
2,314	Supplies and Services	1,771	-	51	1,822	3
41,374	Third Party Payments	47,686	-	(7,632)	40,054	(16)
42	Transfer Payments	113	-	(28)	85	(25)
35	Transport related expenditure	11	-	10	21	91
3,190	Recharges from other services	6,572	-	500	7,072	8
84,535	TOTAL CONTROLLABLE EXPENDITURE	91,869	-	(4,804)	87,065	n/a
(12,564)	Government Grants	(19,859)	-	6,617	(13,242)	(33)
(1,079)	Other Grants, reimbursements and contributions	(1,230)	-	69	(1,161)	(6)
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
(2,826)	Recharges to other services	(3,396)	-	(951)	(4,347)	28
(16,469)	TOTAL CONTROLLABLE INCOME	(24,485)	-	5,735	(18,750)	n/a
68,065	NET CONTROLLABLE COST	67,384	-	931	68,315	n/a
-	Capital Charges	-	-	18	18	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	18	18	n/a
68,065	NET COST OF SERVICE	67,384	-	949	68,333	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
68,065	TOTAL NET EXPENDITURE	67,384	-	949	68,333	1
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
						4,663
<u>Strategic budget - agreed additional income / savings</u>						
						(5,980)
<u>Other resource changes</u>						
						2,266
TOTAL OTHER VARIATIONS IN RESOURCE						949

SERVICE: C1220F : ACCESS SUPPORT AND INTERVENTION

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE € %
			Inflation (B) £000's	* Other (C) £000's		
13,464	Employees	10,636	-	3,666	14,302	34
22	Premises related expenditure	64	-	(38)	26	(59)
260	Supplies and Services	243	-	(2)	241	(1)
285	Third Party Payments	1,455	-	(1,100)	355	(76)
-	Transfer Payments	-	-	-	-	n/a
19	Transport related expenditure	11	-	(8)	3	(73)
72	Recharges from other services	59	-	17	76	29
14,121	TOTAL CONTROLLABLE EXPENDITURE	12,468	-	2,535	15,003	n/a
(1,581)	Government Grants	(1,511)	-	(62)	(1,573)	4
(501)	Other Grants, reimbursements and contributions	(615)	-	(11)	(626)	2
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
(1,649)	Recharges to other services	(1,435)	-	(247)	(1,682)	17
(3,731)	TOTAL CONTROLLABLE INCOME	(3,561)	-	(320)	(3,881)	n/a
10,390	NET CONTROLLABLE COST	8,907	-	2,215	11,122	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
10,390	NET COST OF SERVICE	8,907	-	2,215	11,122	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
10,390	TOTAL NET EXPENDITURE	8,907	-	2,215	11,122	25
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						-
<u>Strategic budget - agreed additional income / savings</u>						(202)
Restructure of the Youth Engagement Team						(202)
<u>Other resource changes</u>						
Transfer retention budget from Children's Social Care Directorate (CYPE 2.5)						342
Transfer Section 17 budget from Social Work with Children Looked After and Care Leavers (CYPE 2.6)						15
Realignment of staffing budgets following restructure						569
Movement in internal recharges						(15)
Pay award 2021/22						206
Pay award 2022/23						721
National insurance in-year adjustment						62
National insurance clawback						(62)
In-year staffing budget realignment						1,322
In-year non-staffing budget realignment						(36)
Transfer 9.41 FTE Business Support from Commissioning and Services to Schools (CYPE 3.6)						336
Transfer budget from Children's Social Care Directorate to fund security at Turnaround Centre (CYPE 2.5)						14
Transfer budget from Social Work with Children Looked After and Care Leavers to fund security at Turnaround Centre (CYPE 2.6)						8
Transfer budget to Social Work with Children Looked After and Care Leavers to fund Leaving Care Accommodation (CYPE 2.6)						(1,065)
						2,417
TOTAL OTHER VARIATIONS IN RESOURCE						2,215

SERVICE: C1232F : SOCIAL WORK WITH FAMILIES AND 0-17 CHILDREN WITH DISABILITIES SERVICE

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE € %
			Inflation (B) £000's	* Other (C) £000's		
11,294	Employees	11,509	-	272	11,781	2
6	Premises related expenditure	6	-	-	6	-
170	Supplies and Services	58	-	100	158	172
6,497	Third Party Payments	7,732	-	(1,589)	6,143	(21)
30	Transfer Payments	75	-	-	75	-
6	Transport related expenditure	-	-	5	5	n/a
660	Recharges from other services	710	-	(46)	664	(6)
18,664	TOTAL CONTROLLABLE EXPENDITURE	20,090	-	(1,258)	18,832	n/a
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	(490)	-	-	(490)	-
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	-	-	-	-	n/a
-	TOTAL CONTROLLABLE INCOME	(490)	-	-	(490)	n/a
18,664	NET CONTROLLABLE COST	19,600	-	(1,258)	18,342	n/a
-	Capital Charges	-	-	18	18	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	18	18	n/a
18,664	NET COST OF SERVICE	19,600	-	(1,240)	18,360	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
18,664	TOTAL NET EXPENDITURE	19,600	-	(1,240)	18,360	(6)
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
						-
<u>Strategic budget - agreed additional income / savings</u>						
Reduce spend on Children with Disabilities care packages						(324)
						(324)
<u>Other resource changes</u>						
Transfer retention budget from Children's Social Care Directorate (CYPE 2.5)						513
Realignment of staffing budgets following restructure						(126)
Movement in capital charges						18
Pay award 2021/22						193
Pay award 2022/23						599
National insurance in-year adjustment						58
National insurance clawback						(58)
In-year staffing budget realignment						(907)
In-year non-staffing budget realignment						(1,206)
						(916)
TOTAL OTHER VARIATIONS IN RESOURCE						(1,240)

SERVICE: C1236F : CHILDREN'S SOCIAL CARE DIRECTORATE

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE € %
			Inflation (B) £000's	* Other (C) £000's		
288	Employees	922	-	(1,953)	(1,031)	(212)
-	- Premises related expenditure	-	-	-	-	n/a
40	Supplies and Services	335	-	717	1,052	214
360	Third Party Payments	20	-	(20)	-	(100)
10	Transfer Payments	10	-	-	10	-
-	- Transport related expenditure	-	-	-	-	n/a
2,163	Recharges from other services	2,509	-	(698)	1,811	(28)
2,861	TOTAL CONTROLLABLE EXPENDITURE	3,796	-	(1,954)	1,842	n/a
-	- Government Grants	-	-	-	-	n/a
-	- Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	- Customer and Client Receipts	-	-	-	-	n/a
-	- Interest Receivable	-	-	-	-	n/a
(17)	Recharges to other services	(801)	-	784	(17)	(98)
(17)	TOTAL CONTROLLABLE INCOME	(801)	-	784	(17)	n/a
2,844	NET CONTROLLABLE COST	2,995	-	(1,170)	1,825	n/a
-	- Capital Charges	-	-	-	-	n/a
-	- Intangible Charges	-	-	-	-	n/a
-	- REFCUS	-	-	-	-	n/a
-	- Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
2,844	NET COST OF SERVICE	2,995	-	(1,170)	1,825	n/a
-	- Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	- Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	- Financing of Capital Expenditure	-	-	-	-	n/a
-	- Provision for Repayment of External Loans	-	-	-	-	n/a
-	- Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
2,844	TOTAL NET EXPENDITURE	2,995	-	(1,170)	1,825	(39)
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
Income budget correction						784
						784
<u>Strategic budget - agreed additional income / savings</u>						
Improve practice system efficiency						(385)
Service efficiencies through hybrid and flexible working						(892)
						(1,277)
<u>Other resource changes</u>						
Transfer retention budget to Access, Support and Intervention (CYPE 2.3)						(342)
Transfer retention budget to Social Work with Families and 0-17 Children with Disabilities Service (CYPE 2.4)						(513)
Transfer retention budget to Social Work with Children Looked After and Care Leavers (CYPE 2.6)						(179)
Transfer non-staffing budget to Children in Care Council Team (CYPE 4.3)						(10)
Transfer budget to Performance and Business Improvement fund 1 FTE Recruitment Manager (CYPE 4.5)						(34)
Realignment of staffing budgets following restructure						368
Pay award 2021/22						1
Pay award 2022/23						6
In-year staffing budget realignment						(1,235)
In-year non-staffing budget realignment						1,231
Transfer complaints budget from Safeguarding and Quality Assurance CYPE (CYPE 4.3)						44
Transfer budget to Access, Support and Intervention to fund security at Turnaround Centre (CYPE 2.3)						(14)
						(677)
TOTAL OTHER VARIATIONS IN RESOURCE						(1,170)

SERVICE: C1240F : SOCIAL WORK WITH CHILDREN LOOKED AFTER AND CARE LEAVERS

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE € %
			Inflation (B) £000's	* Other (C) £000's		
10,876	Employees	10,858	-	136	10,994	1
0	Premises related expenditure	-	-	-	-	n/a
1,800	Supplies and Services	927	-	(654)	273	(71)
34,233	Third Party Payments	38,479	-	(4,923)	33,556	(13)
2	Transfer Payments	28	-	(28)	-	(100)
11	Transport related expenditure	-	-	13	13	n/a
291	Recharges from other services	3,288	-	1,227	4,515	37
47,213	TOTAL CONTROLLABLE EXPENDITURE	53,580	-	(4,229)	49,351	n/a
(10,982)	Government Grants	(18,304)	-	6,635	(11,669)	(36)
(508)	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
(1,160)	Recharges to other services	(1,160)	-	(1,488)	(2,648)	128
(12,650)	TOTAL CONTROLLABLE INCOME	(19,464)	-	5,147	(14,317)	n/a
34,563	NET CONTROLLABLE COST	34,116	-	918	35,034	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
34,563	NET COST OF SERVICE	34,116	-	918	35,034	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
34,563	TOTAL NET EXPENDITURE	34,116	-	918	35,034	3
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
Rebasing Unaccompanied Asylum Seeking Children income budget						3,879
						3,879
<u>Strategic budget - agreed additional income / savings</u>						
Reduce spend on Children Looked After placements						(1,715)
Sustaining demand management at the front door						(200)
Fostering transformation						(225)
Review support for young people whose appeal rights are exhausted						(142)
Growth reduction						(1,200)
Reduce demand for legal services						(570)
						(4,052)
<u>Other resource changes</u>						
Transfer retention budget from Children's Social Care Directorate (CYPE 2.5)						179
Transfer Section 17 budget to Access, Support and Intervention (CYPE 2.3)						(15)
Realignment of staffing budgets following restructure						(817)
Movement in internal recharges						(298)
Pay award 2021/22						171
Pay award 2022/23						615
National insurance in-year adjustment						19
National insurance clawback						(20)
In-year staffing budget realignment						271
In-year non-staffing budget realignment						(206)
Contract Inflation						265
Transfer budget from Access, Support and Intervention to fund Leaving Care Accommodation (CYPE 2.3)						1,065
Transfer budget to Access, Support and Intervention to fund security at Turnaround Centre (CYPE 2.3)						(8)
Transfer legal services budget to Resources (RES 6.3)						(130)
						1,091
TOTAL OTHER VARIATIONS IN RESOURCE						918

SERVICE: C1260F : SYSTEMIC CLINICAL SERVICES AND WORKFORCE DEVELOPMENT

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE € %
			Inflation (B) £000's	* Other (C) £000's		
1,626	Employees	1,716	-	210	1,926	12
3	Premises related expenditure	5	-	2	7	40
44	Supplies and Services	208	-	(110)	98	(53)
-	Third Party Payments	-	-	-	-	n/a
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	-	-	-	-	n/a
3	Recharges from other services	6	-	-	6	-
1,676	TOTAL CONTROLLABLE EXPENDITURE	1,935	-	102	2,037	n/a
-	Government Grants	(44)	-	44	-	(100)
(70)	Other Grants, reimbursements and contributions	(125)	-	80	(45)	(64)
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	-	-	-	-	n/a
(70)	TOTAL CONTROLLABLE INCOME	(169)	-	124	(45)	n/a
1,606	NET CONTROLLABLE COST	1,766	-	226	1,992	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
1,606	NET COST OF SERVICE	1,766	-	226	1,992	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
1,606	TOTAL NET EXPENDITURE	1,766	-	226	1,992	13
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
						-
<u>Strategic budget - agreed additional income / savings</u>						
Service efficiencies through hybrid and flexible working						(80)
Income generation in Systemic Clinical Services						(45)
						(125)
<u>Other resource changes</u>						
Realignment of staffing budgets following restructure						6
Pay award 2021/22						32
Pay award 2022/23						113
National insurance in-year adjustment						10
National insurance clawback						(10)
In-year staffing budget realignment						59
In-year non-staffing budget realignment						141
						351
TOTAL OTHER VARIATIONS IN RESOURCE						226

SERVICE DESCRIPTION

School Place Planning, Admissions and Early Years Education

The service has responsibility for ensuring there are sufficient school places for every child in Croydon, implementing transparent policies and arrangements to ensure each child is allocated an appropriate place at a local school and supporting parents and carers to ensure their child's safe journey to school, in designated areas across the borough. The School Places Team is responsible for forecasting pupil demand and securing the right levels of capital funding to support changes to the school estate. They work closely with the School Delivery team in the Place Department, commissioning it to deliver expansions and improvements to meet an exceptional increase in demand for places. The sufficiency Team ensures that there are sufficient childcare places in Croydon (so far as is reasonably practicable) for working parents or parents/carers who are studying or training for employment. The Team assesses the supply of formal childcare from private day nurseries, pre-schools, schools with nursery provision, childminders (funded childminders are accredited to deliver the free entitlement on behalf of the local authority), out of school clubs and holiday clubs to secure sufficient early years education places for three and four year olds, as well as disadvantaged two year olds.

Early Years, Parenting and Parent Infant Partnership Service

This team is also responsible for delivering the Children's Centre services.

Education Services

The service has responsibility for the delivery of our traded services and education partnership, plus statutory functions including Not in Education, Employment, or Training (NEET) tracking and support (under consultation), 16-19 student places and standards in schools, school governance and the commissioning of a range of education services such as alternative provision, pupil tracking and monitoring, education management systems. The service also delivers a wide range of traded services to schools, including: IT, HR, finance, educational psychology, school improvement, CPD, safeguarding, governance & clerking, teacher recruitment, plus facilitating sales of wider council services to schools, e.g. pensions, occupational health and insurance. Management of the Education and SPOC business support hubs. Functions include the local authority statutory functions in relation to intervention in underperforming schools; the Virtual School for looked after children; Standing Advisory Council for Religious Education (SACRE) and Croydon Music and Arts.

Access to Education

This team ensures the Council meets its statutory duties, including leadership of the education of children looked after. They devise, in consultation with external partners, the key strategic school improvement priorities, alongside Education services area for the Borough and monitor progress towards them. Where schools are causing significant concern the team is responsible for exercising the Council's statutory powers of intervention. The team focuses on key themes to improve the quality of education and learning provision in Croydon identified by outcomes for children and young people in the Borough. These include improving service delivery, raising all standards, narrowing the gap for identified vulnerable groups, enriching the curriculum and building learning communities. Functions include the local authority statutory functions in relation to the Fair Access Panel; children excluded from school and statutory education welfare. A key role is to provide educational input in to the Multi-Agency Safeguarding Hub and the Local Children Safeguarding Board.

25 SEND Service

The aim of the service is to provide for children with Special Educational Needs and Disabilities to allow them to achieve independence and employment, whenever possible, in or near their local community so that they can live fulfilled lives and be active contributors to Croydon's future. The service has undertaken various SEND strategies and now considering extending the locality model (An additional sum devolved to clusters of mainstream schools to support development of capacity for predictable needs, set at a level that can be sustained and generalised) borough wide due to its successful implementation so far.

MOVEMENT IN NET EXPENDITURE

SERVICE CODE	SERVICE NAME	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	Other (C) £000's		
C1205F	EDUCATION DIVISION SUMMARY	158	-	9,079	9,237	5,746
C1210F	0-25 SEND SERVICE SPECIAL EDUCATION GF	1,491	-	332	1,823	22
C1215F	EARLY YEARS, SCHOOL PLACE PLANNING AND ADMISSIONS	94	-	94	188	100
C1222F	COMMISSIONING AND SERVICES TO SCHOOLS	2,417	-	(234)	2,183	(10)
C1224F	ACCESS TO EDUCATION	622	-	241	863	39
C1217F	EARLY YEARS TEAM AND CHILDREN CENTRES	2,475	-	(9)	2,466	(0)
C1255F	EARLY YEARS	-	-	28	28	n/a
C1250F	0-25 SEND SERVICE DSG BLOCK	-	-	-	-	n/a
		-	-	-	-	
	TOTAL NET EXPENDITURE	7,257	-	9,531	16,788	131

STAFF ESTABLISHMENT NUMBERS

SERVICE	ORIGINAL BUDGET 2022/23 FTE STAFF	ORIGINAL BUDGET 2023/24 FTE STAFF	CHANGE IN FTE STAFF
EDUCATION DIVISION SUMMARY	1.0	1.0	-
0-25 SEND SERVICE SPECIAL EDUCATION GF	12.8	19.6	6.8
EARLY YEARS, SCHOOL PLACE PLANNING AND ADMISSIONS	17.0	19.0	2.0
COMMISSIONING AND SERVICES TO SCHOOLS	66.6	67.2	0.6
ACCESS TO EDUCATION	51.0	46.6	(4.5)
EARLY YEARS TEAM AND CHILDREN CENTRES	25.7	38.4	12.7
EARLY YEARS	7.9	8.7	0.8
0-25 SEND SERVICE DSG BLOCK	80.9	85.8	4.9
TOTAL FTE STAFF	262.9	286.2	23.3

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE € %
			Inflation (B) £000's	* Other (C) £000's		
10,301	Employees	12,804	-	1,052	13,856	8
(12)	Premises related expenditure	25	-	45	70	180
2,930	Supplies and Services	2,924	-	(626)	2,298	(21)
4,155	Third Party Payments	18,884	-	984	19,868	5
30,732	Transfer Payments	82,849	-	9,195	92,044	11
(664)	Transport related expenditure	23	-	3	26	13
2,183	Recharges from other services	3,215	-	-	3,215	-
49,625	TOTAL CONTROLLABLE EXPENDITURE	120,724	-	10,653	131,377	n/a
(39,311)	Government Grants	(108,927)	-	(9,962)	(118,889)	9
(36)	Other Grants, reimbursements and contributions	(709)	-	(156)	(865)	22
(1,498)	Customer and Client Receipts	(2,470)	-	(65)	(2,535)	3
-	Interest Receivable	-	-	-	-	n/a
(1,048)	Recharges to other services	(1,361)	-	-	(1,361)	-
(41,894)	TOTAL CONTROLLABLE INCOME	(113,467)	-	(10,183)	(123,650)	n/a
7,732	NET CONTROLLABLE COST	7,257	-	470	7,727	n/a
-	Capital Charges	-	-	5,243	5,243	n/a
-	Intangible Charges	-	-	536	536	n/a
-	REFCUS	-	-	3,282	3,282	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	9,061	9,061	n/a
7,732	NET COST OF SERVICE	7,257	-	9,531	16,788	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
7,732	TOTAL NET EXPENDITURE	7,257	-	9,531	16,788	131
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
						309
<u>Strategic budget - agreed additional income / savings</u>						
						(574)
<u>Other resource changes</u>						
						9,796
TOTAL OTHER VARIATIONS IN RESOURCE						9,531

SERVICE: C1205F : EDUCATION DIVISION SUMMARY

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE € %
			Inflation (B) £000's	* Other (C) £000's		
154	Employees	158	-	8	166	5
-	- Premises related expenditure	-	-	-	-	n/a
-	- Supplies and Services	-	-	10	10	n/a
8	Third Party Payments	-	-	-	-	n/a
-	- Transfer Payments	-	-	-	-	n/a
-	- Transport related expenditure	-	-	-	-	n/a
0	Recharges from other services	-	-	-	-	n/a
162	TOTAL CONTROLLABLE EXPENDITURE	158	-	18	176	n/a
-	- Government Grants	-	-	-	-	n/a
-	- Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	- Customer and Client Receipts	-	-	-	-	n/a
-	- Interest Receivable	-	-	-	-	n/a
-	- Recharges to other services	-	-	-	-	n/a
-	TOTAL CONTROLLABLE INCOME	-	-	-	-	n/a
162	NET CONTROLLABLE COST	158	-	18	176	n/a
-	- Capital Charges	-	-	5,243	5,243	n/a
-	- Intangible Charges	-	-	536	536	n/a
-	- REFUS	-	-	3,282	3,282	n/a
-	- Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	9,061	9,061	n/a
162	NET COST OF SERVICE	158	-	9,079	9,237	n/a
-	- Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	- Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	- Financing of Capital Expenditure	-	-	-	-	n/a
-	- Provision for Repayment of External Loans	-	-	-	-	n/a
-	- Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
162	TOTAL NET EXPENDITURE	158	-	9,079	9,237	5,746
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
						-
<u>Strategic budget - agreed additional income / savings</u>						
						-
<u>Other resource changes</u>						
Movement in capital charges						9,061
National insurance in-year adjustment						1
National insurance clawback						(1)
Pay award 2021/22						5
Pay award 2022/23						3
Realignment of non-staffing budgets within the division						30
Transfer budget to Performance and Business Improvement to fund 1 FTE Recruitment Manager (CYPE 4.4)						(10)
Transfer non-staffing budget to Children in Care Council Team (CYPE 4.3)						(10)
						9,079
TOTAL OTHER VARIATIONS IN RESOURCE						9,079

SERVICE: C1210F : 0-25 SEND SERVICE SPECIAL EDUCATION GF

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE € %
			Inflation (B) £000's	* Other (C) £000's		
721	Employees	527	-	74	601	14
0	Premises related expenditure	(8)	-	-	(8)	-
184	Supplies and Services	181	-	-	181	-
57	Third Party Payments	57	-	-	57	-
1,033	Transfer Payments	1,033	-	258	1,291	25
-	Transport related expenditure	-	-	-	-	n/a
233	Recharges from other services	353	-	-	353	-
2,228	TOTAL CONTROLLABLE EXPENDITURE	2,143	-	332	2,475	n/a
(384)	Government Grants	(352)	-	-	(352)	-
(14)	Other Grants, reimbursements and contributions	(300)	-	-	(300)	-
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
(138)	Recharges to other services	-	-	-	-	n/a
(536)	TOTAL CONTROLLABLE INCOME	(652)	-	-	(652)	n/a
1,691	NET CONTROLLABLE COST	1,491	-	332	1,823	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
1,691	NET COST OF SERVICE	1,491	-	332	1,823	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
1,691	TOTAL NET EXPENDITURE	1,491	-	332	1,823	22
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						-
<u>Strategic budget - agreed additional income / savings</u>						-
<u>Other resource changes</u>						-
National insurance in-year adjustment						1
National insurance clawback						(1)
Pay award 2021/22						14
Pay award 2022/23						60
Realignment of non-staffing budgets within the division						258
						332
TOTAL OTHER VARIATIONS IN RESOURCE						332

SERVICE: C1215F : EARLY YEARS, SCHOOL PLACE PLANNING AND ADMISSIONS

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE € %
			Inflation (B) £000's	* Other (C) £000's		
827	Employees	957	-	76	1,033	8
-	Premises related expenditure	6	-	-	6	-
46	Supplies and Services	96	-	18	114	19
208	Third Party Payments	302	-	-	302	-
-	Transfer Payments	2,824	-	-	2,824	-
-	Transport related expenditure	-	-	-	-	n/a
148	Recharges from other services	89	-	-	89	-
1,229	TOTAL CONTROLLABLE EXPENDITURE	4,274	-	94	4,368	n/a
(998)	Government Grants	(2,797)	-	-	(2,797)	-
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
(81)	Customer and Client Receipts	(1,176)	-	-	(1,176)	-
-	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	(207)	-	-	(207)	-
(1,079)	TOTAL CONTROLLABLE INCOME	(4,180)	-	-	(4,180)	n/a
150	NET CONTROLLABLE COST	94	-	94	188	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
150	NET COST OF SERVICE	94	-	94	188	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
150	TOTAL NET EXPENDITURE	94	-	94	188	100
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
						-
<u>Strategic budget - agreed additional income / savings</u>						
Service redesign across Education to fully utilise grant funding						(44)
						(44)
<u>Other resource changes</u>						
National insurance in-year adjustment						5
National insurance clawback						(6)
Pay award 2021/22						19
Pay award 2022/23						58
Realignment of non-staffing budgets within the division						40
Transfer staffing budget from obsolete cost centre						22
						138
TOTAL OTHER VARIATIONS IN RESOURCE						94

SERVICE: C1222F : COMMISSIONING AND SERVICES TO SCHOOLS

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE € %
			Inflation (B) £000's	* Other (C) £000's		
4,534	Employees	3,844	-	(169)	3,675	(4)
1	Premises related expenditure	1	-	-	1	-
912	Supplies and Services	989	-	-	989	-
2,278	Third Party Payments	553	-	-	553	-
-	Transfer Payments	-	-	-	-	n/a
4	Transport related expenditure	-	-	-	-	n/a
36	Recharges from other services	36	-	-	36	-
7,766	TOTAL CONTROLLABLE EXPENDITURE	5,423	-	(169)	5,254	n/a
(3,385)	Government Grants	(1,273)	-	-	(1,273)	-
(22)	Other Grants, reimbursements and contributions	(22)	-	-	(22)	-
(1,298)	Customer and Client Receipts	(1,183)	-	(65)	(1,248)	5
-	Interest Receivable	-	-	-	-	n/a
(854)	Recharges to other services	(528)	-	-	(528)	-
(5,559)	TOTAL CONTROLLABLE INCOME	(3,006)	-	(65)	(3,071)	n/a
2,207	NET CONTROLLABLE COST	2,417	-	(234)	2,183	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
2,207	NET COST OF SERVICE	2,417	-	(234)	2,183	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
2,207	TOTAL NET EXPENDITURE	2,417	-	(234)	2,183	(10)
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						-
<u>Strategic budget - agreed additional income / savings</u>						(65)
Increase the Education traded offer						(65)
<u>Other resource changes</u>						(4)
National insurance clawback						4
National insurance in-year adjustment						25
Pay award 2021/22						206
Pay award 2022/23						100
Realignment of non-staffing budgets within the division						36
Transfer 1 FTE Business Support to Access to Education (CYPE 3.7)						(336)
Transfer 9.41 FTE Business Support to Access Support and Intervention (CYPE 2.3)						(169)
TOTAL OTHER VARIATIONS IN RESOURCE						(234)

SERVICE: C1224F : ACCESS TO EDUCATION

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE € %
			Inflation (B) £000's	* Other (C) £000's		
2,605	Employees	2,111	-	241	2,352	11
-	Premises related expenditure	-	-	-	-	n/a
271	Supplies and Services	91	-	-	91	-
70	Third Party Payments	930	-	-	930	-
3,952	Transfer Payments	3,978	-	-	3,978	-
(469)	Transport related expenditure	3	-	-	3	-
1,534	Recharges from other services	609	-	-	609	-
7,964	TOTAL CONTROLLABLE EXPENDITURE	7,722	-	241	7,963	n/a
(6,989)	Government Grants	(6,989)	-	-	(6,989)	-
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
(113)	Customer and Client Receipts	(111)	-	-	(111)	-
-	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	-	-	-	-	n/a
(7,102)	TOTAL CONTROLLABLE INCOME	(7,100)	-	-	(7,100)	n/a
862	NET CONTROLLABLE COST	622	-	241	863	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
862	NET COST OF SERVICE	622	-	241	863	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
862	TOTAL NET EXPENDITURE	622	-	241	863	39
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						-
<u>Strategic budget - agreed additional income / savings</u>						-
<u>Other resource changes</u>						-
National insurance clawback						6
National Insurance in-year adjustment						(6)
Pay award 2021/22						28
Pay award 2022/23						149
Transfer staffing budget to Commissioning and Services to Schools (CYPE 3.6)						64
						241
TOTAL OTHER VARIATIONS IN RESOURCE						241

SERVICE: C1217F : EARLY YEARS TEAM AND CHILDREN CENTRES

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE € %
			Inflation (B) £000's	* Other (C) £000's		
1,065	Employees	1,282	-	466	1,748	36
(13)	Premises related expenditure	25	-	45	70	180
532	Supplies and Services	157	-	12	169	8
1,466	Third Party Payments	1,225	-	(379)	846	(31)
-	Transfer Payments	-	-	-	-	n/a
(227)	Transport related expenditure	-	-	3	3	n/a
28	Recharges from other services	-	-	-	-	n/a
2,851	TOTAL CONTROLLABLE EXPENDITURE	2,689	-	147	2,836	n/a
(158)	Government Grants	(158)	-	-	(158)	-
-	Other Grants, reimbursements and contributions	-	-	(156)	(156)	n/a
(7)	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
(56)	Recharges to other services	(56)	-	-	(56)	-
(221)	TOTAL CONTROLLABLE INCOME	(214)	-	(156)	(370)	n/a
2,630	NET CONTROLLABLE COST	2,475	-	(9)	2,466	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
2,630	NET COST OF SERVICE	2,475	-	(9)	2,466	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
2,630	TOTAL NET EXPENDITURE	2,475	-	(9)	2,466	(0)
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
Refocusing public health funding - parenting programmes						309
						309
<u>Strategic budget - agreed additional income / savings</u>						
Refocusing public health funding - parenting programmes						(465)
						(465)
<u>Other resource changes</u>						
National Insurance in-year adjustment						(8)
National insurance clawback						9
Pay award 2021/22						32
Pay award 2022/23						114
						147
TOTAL OTHER VARIATIONS IN RESOURCE						(9)

SERVICE: C1255F : EARLY YEARS

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE € %
			Inflation (B) £000's	* Other (C) £000's		
393	Employees	158	-	28	186	18
-	Premises related expenditure	-	-	-	-	n/a
985	Supplies and Services	812	-	(766)	46	(94)
68	Third Party Payments	609	-	-	609	-
25,747	Transfer Payments	25,852	-	3,480	29,332	13
29	Transport related expenditure	1	-	-	1	-
204	Recharges from other services	628	-	-	628	-
27,426	TOTAL CONTROLLABLE EXPENDITURE	28,060	-	2,742	30,802	n/a
(27,397)	Government Grants	(28,060)	-	(2,714)	(30,774)	10
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	-	-	-	-	n/a
(27,397)	TOTAL CONTROLLABLE INCOME	(28,060)	-	(2,714)	(30,774)	n/a
29	NET CONTROLLABLE COST	-	-	28	28	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
29	NET COST OF SERVICE	-	-	28	28	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
29	TOTAL NET EXPENDITURE	-	-	28	28	n/a
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						-
<u>Strategic budget - agreed additional income / savings</u>						-
<u>Other resource changes</u>						-
National Insurance in-year adjustment						1
National insurance clawback						(1)
Pay award 2021/22						2
Pay award 2022/23						26
						28
TOTAL OTHER VARIATIONS IN RESOURCE						28

SERVICE DESCRIPTION

The Quality, Commissioning and Performance Improvement division is responsible for driving the continuous improvement of services through effective performance management, business intelligence, quality assurance, practice improvement and systems and payments processes across the children, young people and education department.

The division will work across the directorate to support, challenge and enable front line practitioners across Education and Children's Social Care to deliver high quality, safe, cost-effective services that achieve the best outcomes for Children, Young People and their families, ensuring consistency and compliance with the council's corporate procedures, competencies and values.

The division will lead on children's commissioning and procurement across the directorate, working closely with service leads to ensure best value is obtained from public money and that commissioned services deliver excellent outcomes for the resources available, now and in the future.

MOVEMENT IN NET EXPENDITURE

SERVICE CODE	SERVICE NAME	ORIGINAL BUDGET	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET	% CHANGE (E) %
		2022/23	Inflation	Other	2023/24	
		(A) £000's	(B) £000's	(C) £000's	(D) £000's	
C1270F	SAFEGUARDING AND QUALITY ASSURANCE CYPE	3,039	-	945	3,984	31
C1272F	IMPROVEMENT SUMMARY	158	-	160	318	101
C1275F	PERFORMANCE AND BUSINESS IMPROVEMENT	1,271	-	142	1,413	11
C1280F	PROCUREMENT	910	-	(11)	899	(1)
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
	TOTAL NET EXPENDITURE	5,378	-	1,236	6,614	23

STAFF ESTABLISHMENT NUMBERS

SERVICE	ORIGINAL BUDGET	ORIGINAL BUDGET	CHANGE IN
	2022/23	2023/24	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
SAFEGUARDING AND QUALITY ASSURANCE CYPE	59.0	64.0	5.0
QUALITY, COMMISSIONING AND PERFORMANCE IMPROVEMENT SUMMARY	1.0	1.0	-
PERFORMANCE AND BUSINESS IMPROVEMENT	28.5	30.0	1.5
CYPE INTEGRATED COMMISSIONING AND PROCUREMENT	14.6	10.0	(4.6)
TOTAL FTE STAFF	103.1	105.0	1.9

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE € %
			Inflation (B) £000's	* Other (C) £000's		
6,524	Employees	6,323	-	405	6,728	6
1	Premises related expenditure	6	-	-	6	-
280	Supplies and Services	342	-	38	380	11
8,063	Third Party Payments	7,170	-	793	7,963	11
-	Transfer Payments	-	-	-	-	n/a
4	Transport related expenditure	4	-	2	6	50
19	Recharges from other services	232	-	(194)	38	(84)
14,891	TOTAL CONTROLLABLE EXPENDITURE	14,077	-	1,044	15,121	n/a
-	Government Grants	-	-	-	-	n/a
(503)	Other Grants, reimbursements and contributions	(517)	-	224	(293)	(43)
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
(8,783)	Recharges to other services	(8,182)	-	(32)	(8,214)	0
(9,286)	TOTAL CONTROLLABLE INCOME	(8,699)	-	192	(8,507)	n/a
5,605	NET CONTROLLABLE COST	5,378	-	1,236	6,614	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
5,605	NET COST OF SERVICE	5,378	-	1,236	6,614	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
5,605	TOTAL NET EXPENDITURE	5,378	-	1,236	6,614	23
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
						216
<u>Strategic budget - agreed additional income / savings</u>						
						(366)
<u>Other resource changes</u>						
						1,386
TOTAL OTHER VARIATIONS IN RESOURCE						1,236

SERVICE : C1270F : SAFEGUARDING AND QUALITY ASSURANCE CYPE

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE € %
			Inflation (B) £000's	* Other (C) £000's		
3,618	Employees	3,189	-	732	3,921	23
1	Premises related expenditure	6	-	-	6	-
257	Supplies and Services	207	-	(65)	142	(31)
116	Third Party Payments	112	-	6	118	5
-	Transfer Payments	-	-	-	-	n/a
3	Transport related expenditure	1	-	2	3	200
19	Recharges from other services	82	-	(44)	38	(54)
4,013	TOTAL CONTROLLABLE EXPENDITURE	3,597	-	631	4,228	n/a
-	Government Grants	-	-	-	-	n/a
(83)	Other Grants, reimbursements and contributions	(90)	-	1	(89)	(1)
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
(508)	Recharges to other services	(468)	-	313	(155)	(67)
(591)	TOTAL CONTROLLABLE INCOME	(558)	-	314	(244)	n/a
3,422	NET CONTROLLABLE COST	3,039	-	945	3,984	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
3,422	NET COST OF SERVICE	3,039	-	945	3,984	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
3,422	TOTAL NET EXPENDITURE	3,039	-	945	3,984	31
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
						-
<u>Strategic budget - agreed additional income / savings</u>						
5% staff vacancy factor						(208)
Reduction in local authority contribution to the Croydon Safeguarding Children Partnership						(20)
						(228)
<u>Other resource changes</u>						
In-year staffing budget realignment following restructure						701
Movement in internal recharges						313
National insurance in-year adjustment						11
National insurance clawback						(11)
Pay award 2021/22						50
Pay award 2022/23						195
Realignment of non-staffing budgets within the Division						(72)
Transfer budget to Children in Care Council Team from Children's Social Care Directorate (CYPE 2.5)						10
Transfer budget to Children in Care Council Team from Education Directorate (CYPE 3.3)						10
Transfer budget to Children in Care Council Team from Quality, Commissioning and Performance Improvement Directorate (CYPE 4.5)						10
Transfer complaints budget to Children's Social Care Director (CYPE 2.5)						(44)
						1,173
TOTAL OTHER VARIATIONS IN RESOURCE						945

DIRECTORATE: C1200D : CHILDREN, YOUNG PEOPLE AND EDUCATION SERVICE SUBJECTIVE SUMMARY
 DIVISION: C1230E : QUALITY, COMMISSIONING AND PERFORMANCE IMPROVEMENT

SERVICE: C1272F : QUALITY, COMMISSIONING AND PERFORMANCE IMPROVEMENT SUMMARY

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Level of		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE € %
			Inflation (B) £000's	* Other (C) £000's		
524	Employees	158	-	13	171	8
	- Premises related expenditure	-	-	-	-	n/a
7	Supplies and Services	-	-	147	147	n/a
	- Third Party Payments	-	-	-	-	n/a
	- Transfer Payments	-	-	-	-	n/a
	- Transport related expenditure	-	-	-	-	n/a
	- Recharges from other services	-	-	-	-	n/a
531	TOTAL CONTROLLABLE EXPENDITURE	158	-	160	318	n/a
	- Government Grants	-	-	-	-	n/a
	- Other Grants, reimbursements and contributions	-	-	-	-	n/a
	- Customer and Client Receipts	-	-	-	-	n/a
	- Interest Receivable	-	-	-	-	n/a
	- Recharges to other services	-	-	-	-	n/a
	TOTAL CONTROLLABLE INCOME	-	-	-	-	n/a
531	NET CONTROLLABLE COST	158	-	160	318	n/a
	- Capital Charges	-	-	-	-	n/a
	- Intangible Charges	-	-	-	-	n/a
	- REFCUS	-	-	-	-	n/a
	- Corporate support services bought in	-	-	-	-	n/a
	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
531	NET COST OF SERVICE	158	-	160	318	n/a
	- Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
	- Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
	- Financing of Capital Expenditure	-	-	-	-	n/a
	- Provision for Repayment of External Loans	-	-	-	-	n/a
	- Contribution to / (from) General Balances	-	-	-	-	n/a
	TOTAL APPROPRIATIONS	-	-	-	-	n/a
531	TOTAL NET EXPENDITURE	158	-	160	318	101
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
						-
<u>Strategic budget - agreed additional income / savings</u>						
Service efficiencies through hybrid and flexible working						(36)
						(36)
<u>Other resource changes</u>						
5% staff vacancy factor adjustment						29
In-year staffing budget realignment following restructure						228
National insurance in-year adjustment						1
National insurance clawback						(1)
Pay award 2021/22						3
Pay award 2022/23						3
Realignment of non-staffing budgets within the division						81
Transfer budget to Children in Care Council Team (CYPE 4.3)						(10)
Transfer budget to Performance and Business Improvement to fund 1 FTE Recruitment Manager (CYPE 4.4)						(10)
Transfer budget to Performance and Business Improvement to fund 1 FTE Strategic Lead (CYPE 4.4)						(84)
Transfer budget to Performance and Business Improvement to fund CareCubed contract (CYPE 4.4)						(19)
Transfer budget to Performance and Business Improvement to fund Restore and Scan contract (CYPE 4.4)						(25)
						196
TOTAL OTHER VARIATIONS IN RESOURCE						160

DIRECTORATE: C1200D : CHILDREN, YOUNG PEOPLE AND EDUCATION SERVICE SUBJECTIVE SUMMARY
 DIVISION: C1230E : QUALITY, COMMISSIONING AND PERFORMANCE IMPROVEMENT

SERVICE: C1280F : CYPE INTEGRATED COMMISSIONING AND PROCUREMENT

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Level of		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE € %
			Inflation (B) £000's	* Other (C) £000's		
844	Employees	1,015	-	(139)	876	(14)
-	Premises related expenditure	-	-	-	-	n/a
9	Supplies and Services	133	-	(95)	38	(71)
7,947	Third Party Payments	7,058	-	787	7,845	11
-	Transfer Payments	-	-	-	-	n/a
1	Transport related expenditure	3	-	-	3	-
-	Recharges from other services	150	-	(150)	-	(100)
8,802	TOTAL CONTROLLABLE EXPENDITURE	8,359	-	403	8,762	n/a
-	Government Grants	-	-	-	-	n/a
(420)	Other Grants, reimbursements and contributions	(427)	-	223	(204)	(52)
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
(7,659)	Recharges to other services	(7,022)	-	(637)	(7,659)	9
(8,079)	TOTAL CONTROLLABLE INCOME	(7,449)	-	(414)	(7,863)	n/a
723	NET CONTROLLABLE COST	910	-	(11)	899	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
723	NET COST OF SERVICE	910	-	(11)	899	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
723	TOTAL NET EXPENDITURE	910	-	(11)	899	(1)
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
Strategic budget - agreed additional income / savings						-
Increase health contribution to Integrated Commissioning Team						(57)
5% staff vacancy factor						(45)
						(102)
<u>Other resource changes</u>						
National insurance in-year adjustment						6
National insurance clawback						(6)
Pay award 2021/22						19
Pay award 2022/23						72
						91
TOTAL OTHER VARIATIONS IN RESOURCE						(11)

SERVICE DESCRIPTION

1) The main funding for schools is the Dedicated Schools Grant (DSG) from the Department for Education (DfE) via the Education and Skills Funding Agency (ESFA). This funding is broken down into 4 main blocks:
 i) Early Years block – this includes funding for 2, 3 and 4 year olds in nursery schools, nursery classes and private, voluntary and independent institutions (PVI) and childminders. It also includes funding for some early years central services
 ii) Schools block – this includes funding for primary and secondary schools/academies and Growth Funding for items such as expansions and bulge classes. Note most funding for academies is passed directly to the academies by the Education and Skills Funding Agency (ESFA).
 iii) High Needs block – this includes the funding for the education of all Croydon responsible children and young adults with high needs from birth until age 25.
 Other funding streams from the ESFA include:
 - Pupil Premium funding for 5 to 16 year olds in mainstream schools
 - post 16 pupils bursary funding
 iv) Central Schools Services Block – this funds education services carried out by the LA and covers historic commitments such as admissions and schools forum.

2) Education establishments are broken down into the following categories and numbers:
 i) PVI's - (note settings close and open throughout the year)
 ii) Child minders (note child minders join and leave throughout the year)
 iii) Nursery and early years centres - 5
 iv) Primary Schools – (Maintained, Academies and 2 free schools)
 v) Secondary Schools – (5 Maintained and 17 Academies)
 vi) Special Schools - 7 schools
 vii) Pupil Referral Units (PRUs)
 Note numbers above are projected as at December 2022 and are subject to change due to academy conversions.

3) All schools and PRUs have fully delegated staffing powers. Some staff who work in schools are purchased through service agreements. Some schools are now providing provision outside of the school day either directly or through the services of another organisation

4) DSG that is retained to fund LA provided services is shown on the relevant division's page of the budget book.

The overall 2023/24 indicative DSG allocation for Croydon Council is £418.116m. The breakdown is as follows:
 Mainstream Academies - £234.2m
 Maintained LA Schools Block - £64.152m
 High Needs Block - £82.566m
 Early Years Block - £30.377m
 CSS Block - £4.728m

SERVICE CODE	SERVICE NAME	BUDGET 2022/23			BUDGET 2023/24	% CHANGE
		(A) £000's	Inflation (B) £000's	Other (C) £000's	(D) £000's	(E) %
C1244F	Dedicated Schools Grant - Primary School	51,276	-	132	51,408	0
C1245F	Dedicated Schools Grant - Secondary School	20,071	-	(7,327)	12,744	(37)
C1248F	Dedicated Schools Grant - Growth	1,958	-	106	2,064	6
C1248F	Dedicated Schools Grant - Central Schools Services Block	5,302	-	(574)	4,728	(10)
C1240E	Dedicated Schools Grant - High Needs	75,268	-	7,298	82,566	10
C1240E	Dedicated Schools Grant - Early Years	27,813	-	2,564	30,377	9
C1240E	Dedicated Schools Grant - after ESFA recoupment	(181,688)	-	(2,199)	(183,887)	1
		-	-	-	-	6
	TOTAL NET EXPENDITURE	-	-	-	-	n/a

STAFF ESTABLISHMENT NUMBERS

SERVICE	ORIGINAL BUDGET 2022/23	ORIGINAL BUDGET 2023/24	CHANGE IN FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Dedicated Schools Grant - after ESFA recoupment			-
TOTAL FTE STAFF	-	-	-

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Level of		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE € %
			Inflation (B) £000's	* Other (C) £000's		
-	Employees	-	-	-	-	n/a
-	Premises related expenditure	-	-	-	-	n/a
0	Supplies and Services	-	-	-	-	n/a
53,234	Third Party Payments	53,234	-	-	53,234	-
27,107	Transfer Payments	27,107	-	(7,572)	19,535	(28)
-	Transport related expenditure	-	-	-	-	n/a
0	Recharges from other services	-	-	-	-	n/a
80,341	TOTAL CONTROLLABLE EXPENDITURE	80,341	-	(7,572)	72,769	n/a
(80,341)	Government Grants	(80,341)	-	9,398	(70,943)	(12)
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	-	-	-	-	n/a
(80,341)	TOTAL CONTROLLABLE INCOME	(80,341)	-	9,398	(70,943)	n/a
0	NET CONTROLLABLE COST	-	-	1,826	1,826	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
0	NET COST OF SERVICE	-	-	1,826	1,826	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
0	TOTAL NET EXPENDITURE	-	-	1,826	1,826	n/a
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
						216
<u>Strategic budget - agreed additional income / savings</u>						
						(228)
<u>Other resource changes</u>						
						1,099
TOTAL OTHER VARIATIONS IN RESOURCE						1,087

HOUSING

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KEY SERVICE TARGETS / PRIORITIES FOR 2023/24

The Mayor's Business Plan details the following key priority for 2022-2026 in relation to the Council's Housing services:

Invest in council homes to drive up standards and develop a more responsive and effective housing service.

The Housing Directorate's service plans for 2023/2024 will be shaped to deliver against the Mayor's priority. Key areas of focus for the housing general fund services will include:

Cleanse of temporary accommodation data

Procurement and implementation of Dynamic Purchasing System to procure emergency accommodation

Development of Homelessness & Rough Sleeping Strategy

Development of Housing Strategy

Revised priorities for Croydon's Housing services will be detailed in the upcoming Housing Strategy 2023-2028.

FINANCIAL PERFORMANCE

COST CENTRE: C1200N

DESCRIPTION	ORIGINAL BUDGET 2022/23 £000	FORECAST 2022/23 £000	ORIGINAL BUDGET 2023/24 £000	% CHANGE %
Employees	8,128	8,221	10,234	26
Premises related expenditure	35,710	27,948	38,877	9
Supplies and Services	(299)	3,127	1,553	(619)
Third Party Payments	4,692	14,384	5,651	20
Transfer Payments	103	306	103	-
Transport related expenditure	5	8	6	20
Capital Charges	-	-	112	n/a
Intangible Charges	-	-	26	n/a
REFCUS	-	-	2,993	n/a
Corporate support services bought in	-	-	-	n/a
Recharges from other services	(193)	(8)	(202)	5
TOTAL EXPENDITURE	48,146	53,985	59,353	23
Government Grants	(7,422)	(8,074)	(9,024)	22
Other Grants, reimbursements and contributions	(189)	(190)	(267)	41
Customer and Client Receipts	(28,109)	(28,887)	(31,245)	11
Interest Receivable	-	-	-	n/a
Recharges to other services	(4,398)	(4,601)	(3,163)	(28)
TOTAL INCOME	(40,118)	(41,753)	(43,699)	9
TOTAL NET EXPENDITURE	8,028	12,233	15,654	95
Contributions to / (from) Reserves	-	-	-	n/a
CURRENT BUDGET 23/24		9,586		
TOTAL 22/23 VARIANCE FROM BUDGET- Over/(Under)		2,647		

TOP FINANCIAL RISKS 2023/24

Inflationary increases on homelessness accommodation
Risk of demand pressures as the cost-of-living crisis continues

CABINET MEMBER	Cllr Lynne Hale	Cabinet Member for Homes
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DEPARTMENT MANAGEMENT TEAM

NAME	TITLE	TEL. EX.
Susmita Sen	Corporate Director Housing	26339
Vacant	Director of Housing- Resident Engagement & Allocations	26337
Stephen Tate	Director of Housing- Estates & Improvement	26276
Mary Larbie	Interim Director of Tenancy	26339

DIVISION CODE	DIVISION
C1305E	HOUSING OPTIONS
C1310E	ESTATES AND IMPROVEMENT
C1340E	HOUSING BALANCE SHEET - GF
C1350E	HOUSING SUSPENSE AND HOLDING ACCOUNTS - GF
C1360E	HOUSING OBSOLETE CODES

MOVEMENT IN SERVICE NET EXPENDITURE

FORECAST 2022/23 £000's	DIVISION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	Other (C) £000's		
12,132	C1305E : HOUSING OPTIONS	7,962	-	7,584	15,546	95
101	C1310E : ESTATES AND IMPROVEMENT	66	-	42	108	64
-	C1320E : POLICY & PERFORMANCE DIVISION				-	n/a
					-	n/a
					-	n/a
					-	n/a
12,233	TOTAL NET EXPENDITURE	8,028	-	7,626	15,654	95

STAFF ESTABLISHMENT NUMBERS

DIVISION	ORIGINAL BUDGET 2022/23 FTE STAFF	ORIGINAL BUDGET 2023/24 FTE STAFF	CHANGE IN FTE FTE STAFF
C1305E : HOUSING OPTIONS	155.4	178.2	22.8
C1310E : ESTATES AND IMPROVEMENT	9.0	9.0	-
C1320E : POLICY & PERFORMANCE DIVISION			-
			-
			-
			-
TOTAL FTE STAFF	164.4	187.2	22.8

STAFF ESTABLISHMENT NUMBERS - REASONS FOR VARIATIONS

Budget Virement from Adults for Business Support staff
Creation of Head of Service Temporary Accommodation position in 22/23

FORECAST 2022/23	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A)	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D)	% CHANGE (E)
			Inflation (B)	* Other (C)		
£000's		£000's	£000's	£000's	£000's	%
8,221	Employees	8,128	-	2,106	10,234	26
27,948	Premises related expenditure	35,710	-	3,167	38,877	9
3,127	Supplies and Services	(299)	-	1,852	1,553	(619)
14,384	Third Party Payments	4,692	-	959	5,651	20
306	Transfer Payments	103	-	-	103	-
8	Transport related expenditure	5	-	1	6	20
(8)	Recharges from other services	(193)	-	(9)	(202)	5
53,985	TOTAL CONTROLLABLE EXPENDITURE	48,146	-	8,076	56,222	17
(8,074)	Government Grants	(7,422)	-	(1,602)	(9,024)	22
(190)	Other Grants, reimbursements and contributions	(189)	-	(78)	(267)	41
(28,886)	Customer and Client Receipts	(28,109)	-	(3,136)	(31,245)	11
-	Interest Receivable	-	-	-	-	n/a
(4,601)	Recharges to other services	(4,398)	-	1,235	(3,163)	(28)
(41,752)	TOTAL CONTROLLABLE INCOME	(40,118)	-	(3,581)	(43,699)	9
12,233	NET CONTROLLABLE COST	8,028	-	4,495	12,523	56
-	Capital Charges	-	-	112	112	n/a
-	Intangible Charges	-	-	26	26	n/a
-	REFCUS	-	-	2,993	2,993	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	3,131	3,131	n/a
12,233	NET COST OF SERVICE	8,028	-	7,626	15,654	95
0	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
0	TOTAL APPROPRIATIONS	-	-	-	-	n/a
12,233	TOTAL NET EXPENDITURE	8,028	-	7,626	15,654	95
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
Strategic budget - agreed pressures / service demands						5,285
Strategic budget - agreed additional income / savings						(2,305)
Other resource changes						4,646
TOTAL OTHER VARIATIONS IN RESOURCE						7,626

SERVICE DESCRIPTION

Emergency Accommodation:

Carries out the council statutory function under the homeless reduction act. Their duties include the prevention of homelessness and where that is not possible finding alternative solutions and accommodation for homeless residents. The service also provides emergency accommodation for homeless households until longer term accommodation can be found. The service takes over 3,000 application per year.

Temporary Accommodation:

Responsible for provision and management of temporary accommodation. They also facilitate access to the private sector to prevent and discharge the council's homelessness duty, providing subsequent support to landlords and tenants to sustain tenancies.

Housing Solutions:

Responsible for the housing and transfer registers, and allocation of social housing (including registered social landlords). It promotes home ownership (right to buy and social home buy).

Housing Renewal:

Responsible for the Major Adaptations Unit and for providing adaptations to council homes to enable older and disabled people to stay in their own homes. A Home Safety service is provided for council tenants with young children to prevent accidents in the home. Also includes the Empty Property Service which assists with returning vacant homes to use, where possible by the council for homeless persons, by providing grant assistance, advice or enforcement.

MOVEMENT IN NET EXPENDITURE

SERVICE CODE	SERVICE NAME	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	Other (C) £000's		
C1310F	HOUSING OPTIONS DIRECTORATE	(158)	-	2,600	2,442	(1,646)
C1320F	ALLOCATIONS	(165)	-	58	(107)	(35)
C1324F	HOMELESSNESS AND ASSESSMENTS	8,285	-	4,926	13,211	59
	TOTAL NET EXPENDITURE	7,962	-	7,584	15,546	95

STAFF ESTABLISHMENT NUMBERS

SERVICE	ORIGINAL BUDGET 2022/23	ORIGINAL BUDGET 2023/24	CHANGE IN FTE
	FTE STAFF	FTE STAFF	FTE STAFF
HOUSING OPTIONS DIRECTORATE	2.5	2.5	-
ALLOCATIONS	36.4	18.9	(17.5)
HOMELESSNESS AND ASSESSMENTS	116.5	156.8	40.3
TOTAL FTE STAFF	155.4	178.2	22.8

FORECAST 2022/23	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
7,613	Employees	7,573	-	2,055	9,628	27
27,948	Premises related expenditure	35,710	-	3,167	38,877	9
3,126	Supplies and Services	(299)	-	1,852	1,553	(619)
14,359	Third Party Payments	4,692	-	959	5,651	20
306	Transfer Payments	103	-	-	103	-
8	Transport related expenditure	5	-	1	6	20
(17)	Recharges from other services	(202)	-	-	(202)	-
53,343	TOTAL CONTROLLABLE EXPENDITURE	47,582	-	8,034	55,616	n/a
(8,074)	Government Grants	(7,422)	-	(1,602)	(9,024)	22
(190)	Other Grants, reimbursements and contributions	(189)	-	(78)	(267)	41
(28,861)	Customer and Client Receipts	(28,109)	-	(3,136)	(31,245)	11
-	Interest Receivable	-	-	-	-	n/a
(4,086)	Recharges to other services	(3,900)	-	1,235	(2,665)	(32)
(41,211)	TOTAL CONTROLLABLE INCOME	(39,620)	-	(3,581)	(43,201)	n/a
12,132	NET CONTROLLABLE COST	7,962	-	4,453	12,415	n/a
-	Capital Charges	-	-	112	112	n/a
-	Intangible Charges	-	-	26	26	n/a
-	REFCUS	-	-	2,993	2,993	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	3,131	3,131	n/a
12,132	NET COST OF SERVICE	7,962	-	7,584	15,546	n/a
0	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
0	TOTAL APPROPRIATIONS	-	-	-	-	n/a
12,132	TOTAL NET EXPENDITURE	7,962	-	7,584	15,546	95
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
HSG Gro 09 Housing legacy structural budget deficit						3,286
HSG Gro 10 HRA recharges staffing corrections						1,499
HSG Gro 11 Inclusion of the leased properties for Concord Sycamore & Windsor within the General Fund						500
						5,285
<u>Strategic budget - agreed additional income / savings</u>						
HSG Sav 01 HSG Sav 01 Housing needs restructure including Dynamic Purchasing System implementation						(625)
HSG Sav 02 Temporary Accommodation occupancy checks						(400)
HSG Sav 03 Temporary Accommodation case review (discretionary cases)						(600)
HSG Sav 04 Data cleanse and rent accounts (income collection)						(300)
HSG Sav 06 Vacancy factor						(302)
HSG Sav 8 Housing association liaison, recharges and nominations						(78)
						(2,305)
<u>Other resource changes</u>						
Capital Charges						112
Intangible Charges						26
REFCUS						2,993
Agreed Permanent Virements 2022/23						1,517
National Insurance clawback						(44)
						4,604
TOTAL OTHER VARIATIONS IN RESOURCE						7,584

SERVICE: C1310F : HOUSING OPTIONS DIRECTORATE

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
0	Employees	167	-	71	238	43
-	Premises related expenditure	-	-	-	-	n/a
(155)	Supplies and Services	(225)	-	(702)	(927)	312
0	Third Party Payments	-	-	-	-	n/a
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	-	-	-	-	n/a
0	Recharges from other services	-	-	-	-	n/a
(155)	TOTAL CONTROLLABLE EXPENDITURE	(58)	-	(631)	(689)	n/a
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	(100)	-	100	-	(100)
-	TOTAL CONTROLLABLE INCOME	(100)	-	100	-	n/a
(155)	NET CONTROLLABLE COST	(158)	-	(531)	(689)	n/a
-	Capital Charges	-	-	112	112	n/a
-	Intangible Charges	-	-	26	26	n/a
-	REFCUS	-	-	2,993	2,993	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	3,131	3,131	n/a
(155)	NET COST OF SERVICE	(158)	-	2,600	2,442	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
(155)	TOTAL NET EXPENDITURE	(158)	-	2,600	2,442	(1,646)
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
HSG Gro 09 Housing legacy structural budget deficit						225
HSG Gro 10 HRA recharges staffing corrections						160
						385
<u>Strategic budget - agreed additional income / savings</u>						
HSG Sav 01 Housing needs restructure including Dynamic Purchasing System implementation						(625)
HSG Sav 06 Vacancy factor						(302)
						(927)
<u>Other resource changes</u>						
Capital Charges						112
Intangible Charges						26
REFCUS						2,993
Agreed Permanent Virements 2022/23						3
Minor Variations						8
						3,142
TOTAL OTHER VARIATIONS IN RESOURCE						2,600

SERVICE: C1320F : ALLOCATIONS

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
931	Employees	793	-	154	947	19
13	Premises related expenditure	13	-	-	13	-
4	Supplies and Services	13	-	-	13	-
214	Third Party Payments	214	-	-	214	-
3	Transfer Payments	3	-	-	3	-
3	Transport related expenditure	3	-	-	3	-
8	Recharges from other services	7	-	-	7	-
1,176	TOTAL CONTROLLABLE EXPENDITURE	1,046	-	154	1,200	n/a
-	Government Grants	-	-	-	-	n/a
(159)	Other Grants, reimbursements and contributions	(189)	-	(78)	(267)	41
(354)	Customer and Client Receipts	(377)	-	-	(377)	-
-	Interest Receivable	-	-	-	-	n/a
(761)	Recharges to other services	(645)	-	(18)	(663)	3
(1,273)	TOTAL CONTROLLABLE INCOME	(1,211)	-	(96)	(1,307)	n/a
(98)	NET CONTROLLABLE COST	(165)	-	58	(107)	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
(98)	NET COST OF SERVICE	(165)	-	58	(107)	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
(98)	TOTAL NET EXPENDITURE	(165)	-	58	(107)	(35)
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
HSG Gro 10 HRA recharges staffing corrections						60
						60
<u>Strategic budget - agreed additional income / savings</u>						
HSG Sav 8 Housing association liaison, recharges and nominations						(78)
						(78)
<u>Other resource changes</u>						
Agreed Permanent Virements 2022/23						83
National Insurance clawback						(7)
						76
TOTAL OTHER VARIATIONS IN RESOURCE						58

SERVICE: C1324F : HOMELESSNESS AND ASSESSMENTS

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
6,682	Employees	6,613	-	1,830	8,443	28
27,935	Premises related expenditure	35,697	-	3,167	38,864	9
3,278	Supplies and Services	(87)	-	2,554	2,467	(2,936)
14,145	Third Party Payments	4,478	-	959	5,437	21
303	Transfer Payments	100	-	-	100	-
5	Transport related expenditure	2	-	1	3	50
(24)	Recharges from other services	(209)	-	-	(209)	-
52,323	TOTAL CONTROLLABLE EXPENDITURE	46,594	-	8,511	55,105	n/a
(8,074)	Government Grants	(7,422)	-	(1,602)	(9,024)	22
(32)	Other Grants, reimbursements and contributions	-	-	-	-	n/a
(28,508)	Customer and Client Receipts	(27,732)	-	(3,136)	(30,868)	11
-	Interest Receivable	-	-	-	-	n/a
(3,325)	Recharges to other services	(3,155)	-	1,153	(2,002)	(37)
(39,938)	TOTAL CONTROLLABLE INCOME	(38,309)	-	(3,585)	(41,894)	n/a
12,384	NET CONTROLLABLE COST	8,285	-	4,926	13,211	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
12,384	NET COST OF SERVICE	8,285	-	4,926	13,211	n/a
0	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
0	TOTAL APPROPRIATIONS	-	-	-	-	n/a
12,385	TOTAL NET EXPENDITURE	8,285	-	4,926	13,211	59
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
HSG Gro 09 Housing legacy structural budget deficit						3,061
HSG Gro 10 HRA recharges staffing corrections						1,279
HSG Gro 11 Inclusion of the leased properties for Concord Sycamore & Windsor within the General Fund						500
						4,840
<u>Strategic budget - agreed additional income / savings</u>						
HSG Sav 02 Temporary Accommodation occupancy checks						(400)
HSG Sav 03 Temporary Accommodation case review (discretionary cases)						(600)
HSG Sav 04 Data cleanse and rent accounts (income collection)						(300)
						(1,300)
<u>Other resource changes</u>						
Agreed Permanent Virements 2022/23						1,431
National Insurance clawback						(37)
Minor Variations						(8)
						1,386
TOTAL OTHER VARIATIONS IN RESOURCE						4,926

SUB-SERVICE: C1320G : EMERGENCY ACCOMMODATION

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
4,329	Employees	4,318	-	693	5,011	16
15,091	Premises related expenditure	9,664	-	1,578	11,242	16
1,105	Supplies and Services	(399)	-	1,705	1,306	(427)
16	Third Party Payments	6	-	75	81	1,250
(2)	Transfer Payments	-	-	-	-	n/a
1	Transport related expenditure	-	-	-	-	n/a
61	Recharges from other services	30	-	-	30	-
20,600	TOTAL CONTROLLABLE EXPENDITURE	13,619	-	4,051	17,670	n/a
(3,285)	Government Grants	(3,256)	-	(150)	(3,406)	5
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
(10,138)	Customer and Client Receipts	(6,718)	-	-	(6,718)	-
-	Interest Receivable	-	-	-	-	n/a
(1,757)	Recharges to other services	(1,426)	-	1,153	(273)	(81)
(15,180)	TOTAL CONTROLLABLE INCOME	(11,400)	-	1,003	(10,397)	n/a
5,420	NET CONTROLLABLE COST	2,219	-	5,054	7,273	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
5,420	NET COST OF SERVICE	2,219	-	5,054	7,273	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
5,420	TOTAL NET EXPENDITURE	2,219	-	5,054	7,273	228
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
HSG Gro 09 Housing legacy structural budget deficit						3,061
HSG Gro 10 HRA recharges staffing corrections						1,246
						4,307
<u>Strategic budget - agreed additional income / savings</u>						
HSG Sav 04 Data cleanse and rent accounts (income collection)						(300)
						(300)
<u>Other resource changes</u>						
Agreed Permanent Virements 2022/23						1,084
National Insurance clawback						(29)
Minor Variations						(8)
						1,047
TOTAL OTHER VARIATIONS IN RESOURCE						5,054

SUB-SERVICE: C1328G : TEMPORARY ACCOMMODATION AND HOUSING SOLUTIONS

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
574	Employees	673	-	390	1,063	58
12,678	Premises related expenditure	26,028	-	1,589	27,617	6
938	Supplies and Services	272	-	849	1,121	312
11,269	Third Party Payments	250	-	-	250	-
-	Transfer Payments	-	-	-	-	n/a
2	Transport related expenditure	-	-	1	1	n/a
(43)	Recharges from other services	(85)	-	-	(85)	-
25,419	TOTAL CONTROLLABLE EXPENDITURE	27,138	-	2,829	29,967	n/a
(3,977)	Government Grants	(3,977)	-	-	(3,977)	-
(32)	Other Grants, reimbursements and contributions	-	-	-	-	n/a
(18,120)	Customer and Client Receipts	(20,645)	-	(3,136)	(23,781)	15
-	Interest Receivable	-	-	-	-	n/a
(1,567)	Recharges to other services	(1,729)	-	-	(1,729)	-
(23,696)	TOTAL CONTROLLABLE INCOME	(26,351)	-	(3,136)	(29,487)	n/a
1,723	NET CONTROLLABLE COST	787	-	(307)	480	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
1,723	NET COST OF SERVICE	787	-	(307)	480	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
1,723	TOTAL NET EXPENDITURE	787	-	(307)	480	(39)
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
HSG Gro 11 Inclusion of the leased properties for Concord Sycamore & Windsor within the General Fund						500
HSG Gro 10 HRA recharges staffing corrections						33
						533
<u>Strategic budget - agreed additional income / savings</u>						
HSG Sav 02 Temporary Accommodation occupancy checks						(400)
HSG Sav 03 Temporary Accommodation case review (discretionary cases)						(600)
						(1,000)
<u>Other resource changes</u>						
Agreed Permanent Virements 2022/23						160
						160
TOTAL OTHER VARIATIONS IN RESOURCE						(307)

SUB-SERVICE: C1334G : HOMELESSNESS SERVICES

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
1,780	Employees	1,622	-	747	2,369	46
166	Premises related expenditure	5	-	-	5	-
1,234	Supplies and Services	40	-	-	40	-
2,859	Third Party Payments	4,222	-	884	5,106	21
305	Transfer Payments	100	-	-	100	-
2	Transport related expenditure	2	-	-	2	-
(43)	Recharges from other services	(154)	-	-	(154)	-
6,303	TOTAL CONTROLLABLE EXPENDITURE	5,837	-	1,631	7,468	n/a
(812)	Government Grants	(189)	-	(1,452)	(1,641)	768
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
(250)	Customer and Client Receipts	(369)	-	-	(369)	-
-	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	-	-	-	-	n/a
(1,062)	TOTAL CONTROLLABLE INCOME	(558)	-	(1,452)	(2,010)	n/a
5,241	NET CONTROLLABLE COST	5,279	-	179	5,458	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
5,241	NET COST OF SERVICE	5,279	-	179	5,458	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
5,241	TOTAL NET EXPENDITURE	5,279	-	179	5,458	3
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						-
<u>Strategic budget - agreed additional income / savings</u>						-
<u>Other resource changes</u>						-
Agreed Permanent Virements 2022/23						187
National Insurance clawback						(8)
						179
TOTAL OTHER VARIATIONS IN RESOURCE						179

SERVICE DESCRIPTION

Asset Planning and Capital Delivery:

The capital delivery for homes and schools service focuses on delivering major capital works to HRA properties such as energy efficiency, kitchens and bathrooms and security programmes.

MOVEMENT IN NET EXPENDITURE

SERVICE CODE	SERVICE NAME	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	Other (C) £000's		
C1305F	RESPONSIVE REPAIRS, PLANNED MAINTENANCE AND SA	-	-	-	-	n/a
C1330F	ASSET PLANNING AND CAPITAL DELIVERY	66	-	42	108	64
TOTAL NET EXPENDITURE		66	-	42	108	64

STAFF ESTABLISHMENT NUMBERS

SERVICE	ORIGINAL BUDGET 2022/23 FTE STAFF	ORIGINAL BUDGET 2023/24 FTE STAFF	CHANGE IN FTE
RESPONSIVE REPAIRS, PLANNED MAINTENANCE & SAFETY ASSET PLANNING & CAPITAL DELIVERY	9.0	9.0	-
TOTAL FTE STAFF	9.0	9.0	-

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
544	Employees	555	-	51	606	9
-	- Premises related expenditure	-	-	-	-	n/a
0	Supplies and Services	-	-	-	-	n/a
25	Third Party Payments	-	-	-	-	n/a
-	- Transfer Payments	-	-	-	-	n/a
-	- Transport related expenditure	-	-	-	-	n/a
9	Recharges from other services	9	-	(9)	-	(100)
578	TOTAL CONTROLLABLE EXPENDITURE	564	-	42	606	n/a
-	- Government Grants	-	-	-	-	n/a
-	- Other Grants, reimbursements and contributions	-	-	-	-	n/a
(25)	Customer and Client Receipts	-	-	-	-	n/a
-	- Interest Receivable	-	-	-	-	n/a
(452)	Recharges to other services	(498)	-	-	(498)	-
(477)	TOTAL CONTROLLABLE INCOME	(498)	-	-	(498)	n/a
101	NET CONTROLLABLE COST	66	-	42	108	n/a
-	- Capital Charges	-	-	-	-	n/a
-	- Intangible Charges	-	-	-	-	n/a
-	- REFCUS	-	-	-	-	n/a
-	- Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
101	NET COST OF SERVICE	66	-	42	108	n/a
-	- Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	- Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	- Financing of Capital Expenditure	-	-	-	-	n/a
-	- Provision for Repayment of External Loans	-	-	-	-	n/a
-	- Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
101	TOTAL NET EXPENDITURE	66	-	42	108	64
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						-
<u>Strategic budget - agreed additional income / savings</u>						-
<u>Other resource changes</u>						-
Pay Award 2022/23						42
						42
TOTAL OTHER VARIATIONS IN RESOURCE						42

SERVICE: C1330F : ASSET PLANNING AND CAPITAL DELIVERY

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
544	Employees	555	-	51	606	9
-	- Premises related expenditure	-	-	-	-	n/a
-	- Supplies and Services	-	-	-	-	n/a
-	- Third Party Payments	-	-	-	-	n/a
-	- Transfer Payments	-	-	-	-	n/a
-	- Transport related expenditure	-	-	-	-	n/a
9	Recharges from other services	9	-	(9)	-	(100)
553	TOTAL CONTROLLABLE EXPENDITURE	564	-	42	606	n/a
-	- Government Grants	-	-	-	-	n/a
-	- Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	- Customer and Client Receipts	-	-	-	-	n/a
-	- Interest Receivable	-	-	-	-	n/a
(452)	Recharges to other services	(498)	-	-	(498)	-
(452)	TOTAL CONTROLLABLE INCOME	(498)	-	-	(498)	n/a
101	NET CONTROLLABLE COST	66	-	42	108	n/a
-	- Capital Charges	-	-	-	-	n/a
-	- Intangible Charges	-	-	-	-	n/a
-	- REFCUS	-	-	-	-	n/a
-	- Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
101	NET COST OF SERVICE	66	-	42	108	n/a
-	- Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	- Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	- Financing of Capital Expenditure	-	-	-	-	n/a
-	- Provision for Repayment of External Loans	-	-	-	-	n/a
-	- Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
101	TOTAL NET EXPENDITURE	66	-	42	108	64
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
						-
<u>Strategic budget - agreed additional income / savings</u>						
						-
<u>Other resource changes</u>						
Pay Award 2022/23						42
						42
TOTAL OTHER VARIATIONS IN RESOURCE						42

TOTAL RESOURCES

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KEY SERVICE TARGETS / PRIORITIES FOR 2023/24

The Resources Department is an integral part of Croydon Council and supports the full spectrum of service activity across the council. In particular, the Resources Department plays a key role in providing enabling services to the rest of the council and ensuring we deliver Value for Money services. The key priorities for 2023/24 are to;

- Ensure the delivery of the Croydon Renewal Plan
- Update and deliver the Medium Term Financial Strategy (MTFS)
- Agree with government the shared plan to achieve financial sustainability for Croydon Council
- Work with the improvement and Assurance Panel to develop and deliver the Exit Strategy towards meeting the Duty of Best Value
- Publish all outstanding sets of financial accounts for 2019/20, 2020/21, 2021/22 and 2022/23
- Complete the audits on all the accounts 2019/20, 2020/21 and 2021/22
- Sell property assets to the value of £50m
- Improve internal control and financial governance
- Deliver improvement to the finance and procurement functionality of the Council's Enterprise Resource planning System, My Resources (Oracle)

FINANCIAL PERFORMANCE

COST CENTRE: C1600D

DESCRIPTION	ORIGINAL BUDGET 2022/23 £000	FORECAST 2022/23 £000	ORIGINAL BUDGET 2023/24 £000	% CHANGE %
Employees	21,676	24,648	24,132	11
Premises related expenditure	11,288	23,983	24,844	120
Supplies and Services	9,466	11,341	7,980	(16)
Third Party Payments	355	1,488	448	26
Transfer Payments	180,040	160,964	159,854	(11)
Transport related expenditure	199	191	199	-
Capital Charges	-	-	2,312	n/a
Intangible Charges	-	-	-	n/a
REFCUS	-	-	-	n/a
Corporate support services bought in	(7,308)	(7,308)	(2,754)	(62)
Recharges from other services	2,586	350	431	(83)
TOTAL EXPENDITURE	218,302	215,657	217,446	(0)
Government Grants	(179,740)	(156,439)	(153,458)	(15)
Other Grants, reimbursements and contributions	(4,792)	(5,677)	(2,855)	(40)
Customer and Client Receipts	(10,326)	(11,920)	(10,831)	5
Interest Receivable	-	-	-	n/a
Recharges to other services	(8,275)	(14,465)	(14,772)	79
TOTAL INCOME	(203,133)	(188,500)	(181,916)	(10)
TOTAL NET EXPENDITURE	15,169	27,157	35,530	134
Contributions to / (from) Reserves	-	(328)	-	n/a
CURRENT BUDGET 2023/24		22,943		
TOTAL 22/23 VARIANCE FROM BUDGET- Over/(Under)		3,886		

TOP FINANCIAL RISKS 2023/24

The current economic climate is a threat to rent income for commercial property - chargeable and collectable.

Energy prices are also very variable and difficult to predict.

In order to stay within budget, a number of Housing Benefit projects must deliver savings in 2023/24.

Staffing budget remain under strain due to difficulties recruiting in finance, property, procurement and legal services. This increases the reliance on more expensive agency staff.

CABINET MEMBER	Cllr Jason Cummings	Cabinet Member for Finance
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DEPARTMENT MANAGEMENT TEAM

NAME	TITLE	TEL. EX.
Jane West	Corporate Director Resources	
Dave Phillips	Head of Internal Audit	
Allister Bannin	Director of Finance	
Huw Rhys-Lewis	Interim Director of Commercial Investment	
Stephen Lawrence-Orumwense	Director of Legal Services	
Malcolm Davies	Head of Insurance Anti-Fraud and Risk	
Matthew Hallett	Interim Head of Pensions	

DIVISION CODE	DIVISION
C1605E	RESOURCES DIRECTORATE SUMMARY
C1610E	DIRECTOR OF FINANCE
C1620E	PENSIONS DIVISION
C1625E	MONITORING OFFICER
C1630E	INSURANCE, ANTI-FRAUD AND RISK
C1640E	LEGAL SERVICES DIVISION
C1690E	COMMERCIAL INVESTMENT AND CAPITAL DIVISION
C1650E	INTERNAL AUDIT SERVICE

MOVEMENT IN SERVICE NET EXPENDITURE

FORECAST 2022/23 £000's	DIVISION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	Other (C) £000's		
(6,901)	C1605E : RESOURCES DIRECTORATE SUMMARY	(7,511)	-	4,845	(2,666)	(65)
15,054	C1610E : DIRECTOR OF FINANCE	8,838	-	6,822	15,660	77
369	C1620E : PENSIONS DIVISION	315	-	37	352	12
2,329	C1625E : MONITORING OFFICER	2,078	-	67	2,145	3
906	C1630E : INSURANCE, ANTI-FRAUD AND RISK	994	-	(442)	552	(44)
(0)	C1640E : LEGAL SERVICES DIVISION	(1,713)	-	1,911	198	(112)
14,552	C1690E : COMMERCIAL INVESTMENT AND CAPITAL DIVISION	11,573	-	7,302	18,875	63
522	C1650E : INTERNAL AUDIT SERVICE	595	-	(181)	414	(30)
26,829	TOTAL NET EXPENDITURE	15,169	-	20,361	35,530	134

STAFF ESTABLISHMENT NUMBERS

DIVISION	ORIGINAL BUDGET 2022/23 FTE STAFF	ORIGINAL BUDGET 2023/24 FTE STAFF	CHANGE IN FTE FTE STAFF
C1605E : RESOURCES DIRECTORATE SUMMARY	4.0	4.0	-
C1610E : DIRECTOR OF FINANCE	206.0	215.5	9.5
C1620E : PENSIONS DIVISION	26.4	26.5	0.1
C1625E : MONITORING OFFICER	9.5	11.5	2.0
C1630E : INSURANCE, ANTI-FRAUD AND RISK	13.8	5.2	(8.6)
C1640E : LEGAL SERVICES DIVISION	41.5	41.6	0.1
C1690E : COMMERCIAL INVESTMENT AND CAPITAL DIVISION	97.6	101.6	4.0
C1650E : INTERNAL AUDIT SERVICE	1.4	2.0	0.6
	-	-	-
	-	-	-
TOTAL FTE STAFF	400.2	408.0	7.7

STAFF ESTABLISHMENT NUMBERS - REASONS FOR VARIATIONS

<p>Resources shows an increase in the fte's of 6.85 between 23/24 and 22/23. However, this is due to the following:</p> <p>The increase of 8.7 fte's within the Finance division is due to 11.00 grant funded positions within the Payments, Revenues, Bene fits, and Debt service so is actually a real reduction of 2.3 fte's.</p> <p>The increase of 4.00 fte's in the Commercial and Capital division is due to 3.00 fte's funded from from S106 and 1.00 fte fun bded from Disposals.</p> <p>The increase in 2.00 fte's in the Monitoring Officer service is due to the positions now been recruited to and now part of the establishment that was funded by growth in the 22/23 growth budget.</p> <p>The increase of 0.60 fte in the Internal Audit service is due to the Head of Internal Audit post been increase to 1.00 fte.</p> <p>The decrease of 8.6 fte's within the Insurance, Anti-Fraud, and Risk service is due to the Fraud team moving to shared service managed by the London Borough of Lambeth.</p>

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
24,648	Employees	21,676	-	2,456	24,132	11
23,983	Premises related expenditure	11,288	-	13,556	24,844	120
11,341	Supplies and Services	9,466	-	(1,486)	7,980	(16)
1,488	Third Party Payments	355	-	93	448	26
160,964	Transfer Payments	180,040	-	(20,186)	159,854	(11)
191,051	Transport related expenditure	199	-	-	199	-
350	Recharges from other services	2,586	-	(2,155)	431	(83)
222,965	TOTAL CONTROLLABLE EXPENDITURE	225,610	-	(7,722)	217,888	(3)
(156,439)	Government Grants	(179,740)	-	26,282	(153,458)	(15)
(5,677)	Other Grants, reimbursements and contributions	(4,792)	-	1,937	(2,855)	(40)
(11,920)	Customer and Client Receipts	(10,326)	-	(505)	(10,831)	5
-	Interest Receivable	-	-	-	-	n/a
(14,465)	Recharges to other services	(8,275)	-	(6,497)	(14,772)	79
(188,500)	TOTAL CONTROLLABLE INCOME	(203,133)	-	21,217	(181,916)	(10)
34,465	NET CONTROLLABLE COST	22,477	-	13,495	35,972	60
-	Capital Charges	-	-	2,312	2,312	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
(7,308)	Corporate support services bought in	(7,308)	-	4,554	(2,754)	(62)
(7,308)	TOTAL NON-CONTROLLABLE EXPENDITURE	(7,308)	-	6,866	(442)	(94)
27,157	NET COST OF SERVICE	15,169	-	20,361	35,530	134
(328)	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
(328)	TOTAL APPROPRIATIONS	-	-	-	-	n/a
26,829	TOTAL NET EXPENDITURE	15,169	-	20,361	35,530	134
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
Strategic budget - agreed pressures / service demands						12,466
Strategic budget - agreed additional income / savings						(6,347)
Other resource changes						14,242
TOTAL OTHER VARIATIONS IN RESOURCE						20,361

SERVICE DESCRIPTION

This budget holds the costs of the Director of Resources together with other associated support costs

MOVEMENT IN NET EXPENDITURE

SERVICE CODE	SERVICE NAME	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	Other (C) £000's		
C1610F	RESOURCES DIRECTORATE	(7,511)	-	4,845	(2,666)	(65)
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
	TOTAL NET EXPENDITURE	(7,511)	-	4,845	(2,666)	(65)

STAFF ESTABLISHMENT NUMBERS

SERVICE	L BUDGET 2022/23 FTE STAFF	ORIGINAL BUDGET 2023/24 FTE STAFF	CHANGE IN FTE
	FTE STAFF	FTE STAFF	FTE STAFF
RESOURCES DIRECTORATE	4.0	4.0	-
TOTAL FTE STAFF	4.0	4.0	-

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
425	Employees	(203)	-	313	110	(154)
-	- Premises related expenditure	-	-	-	-	n/a
0	- Supplies and Services	-	-	-	-	n/a
-	- Third Party Payments	-	-	-	-	n/a
-	- Transfer Payments	-	-	-	-	n/a
-	- Transport related expenditure	-	-	-	-	n/a
0	- Recharges from other services	-	-	-	-	n/a
425	TOTAL CONTROLLABLE EXPENDITURE	(203)	-	313	110	n/a
-	- Government Grants	-	-	-	-	n/a
(18)	- Other Grants, reimbursements and contributions	-	-	(22)	(22)	n/a
-	- Customer and Client Receipts	-	-	-	-	n/a
-	- Interest Receivable	-	-	-	-	n/a
-	- Recharges to other services	-	-	-	-	n/a
(18)	TOTAL CONTROLLABLE INCOME	-	-	(22)	(22)	n/a
407	NET CONTROLLABLE COST	(203)	-	291	88	n/a
-	- Capital Charges	-	-	-	-	n/a
-	- Intangible Charges	-	-	-	-	n/a
-	- REFUS	-	-	-	-	n/a
(7,308)	- Corporate support services bought in	(7,308)	-	4,554	(2,754)	(62)
(7,308)	TOTAL NON-CONTROLLABLE EXPENDITURE	(7,308)	-	4,554	(2,754)	n/a
(6,901)	NET COST OF SERVICE	(7,511)	-	4,845	(2,666)	n/a
-	- Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	- Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	- Financing of Capital Expenditure	-	-	-	-	n/a
-	- Provision for Repayment of External Loans	-	-	-	-	n/a
-	- Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
(6,901)	TOTAL NET EXPENDITURE	(7,511)	-	4,845	(2,666)	(65)
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
						-
<u>Strategic budget - agreed additional income / savings</u>						
Vacancy factor to be deducted from the General Fund salary budget						(308)
						(308)
<u>Other resource changes</u>						
Pay Award 2021/22						7
Pay Award 2022/23						12
National Insurance 22/23						3
National Insurance clawback						(3)
Transfer of agency 22/23 MTFs Saving to ACE (ACE3.6 1528F)						600
Transfer of Pension Fund recharge from ACE (ACE3.6 1528F)						(20)
Decrease in SERCOP income recharges to HRA and Public Health						4,554
						5,153
TOTAL OTHER VARIATIONS IN RESOURCE						4,845

SERVICE: C1610F : RESOURCES DIRECTORATE

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
425	Employees	(203)	-	313	110	(154)
-	Premises related expenditure	-	-	-	-	n/a
0	Supplies and Services	-	-	-	-	n/a
-	Third Party Payments	-	-	-	-	n/a
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	-	-	-	-	n/a
0	Recharges from other services	-	-	-	-	n/a
425	TOTAL CONTROLLABLE EXPENDITURE	(203)	-	313	110	n/a
-	Government Grants	-	-	-	-	n/a
(18)	Other Grants, reimbursements and contributions	-	-	(22)	(22)	n/a
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	-	-	-	-	n/a
(18)	TOTAL CONTROLLABLE INCOME	-	-	(22)	(22)	n/a
407	NET CONTROLLABLE COST	(203)	-	291	88	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
(7,308)	Corporate support services bought in	(7,308)	-	4,554	(2,754)	(62)
(7,308)	TOTAL NON-CONTROLLABLE EXPENDITURE	(7,308)	-	4,554	(2,754)	n/a
(6,901)	NET COST OF SERVICE	(7,511)	-	4,845	(2,666)	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
(6,901)	TOTAL NET EXPENDITURE	(7,511)	-	4,845	(2,666)	(65)
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
						-
<u>Strategic budget - agreed additional income / savings</u>						
Vacancy factor to be deducted from the General Fund salary budget						(308)
						(308)
<u>Other resource changes</u>						
Pay Award 2021/22						7
Pay Award 2022/23						12
National Insurance 22/23						3
National Insurance clawback						(3)
Transfer of agency 22/23 MTFs Saving to Assistant Chief Executive Department (ACE3.6 1528F)						600
Transfer of Pension Fund recharge from Assistant Chief Executive Department (ACE3.6 1528F)						(20)
Decrease in SERCOP income recharges to HRA and Public Health						4,554
						5,153
TOTAL OTHER VARIATIONS IN RESOURCE						4,845

SERVICE DESCRIPTION

The Finance Division consists of;

The Finance team provides strategic financial support to the organisation. Key functions of the team include financial planning; ensuring the robustness of the Council's annual budget (revenue and capital); Preparation of the accounts within statutory deadlines; Robust and detailed in-year financial monitoring of spend against budget and trends for the Council's delivery of its annual budget and Medium Term Financial Strategy. They are also key to the council's financial recovery and delivery of improvement plans.

The Payments Revenues, Benefits, Income and Debt team are responsible for a number of functions including the administration of claims for Housing Benefit and Council Tax Support. The collection of council tax, business rates and sundry debt from customers. Supplier payments and the cash and control functions, as well as the maintenance of the Land Charges and street naming functions

MOVEMENT IN NET EXPENDITURE

SERVICE CODE	SERVICE NAME	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	Other (C) £000's		
C1612F	EXTERNAL AUDIT AND IMPROVEMENT COSTS	1,000	-	(53)	947	(5)
C1616F	PAYMENTS, REVENUES, BENEFITS AND DEBT	4,198	-	37	4,235	1
C1618F	HOUSING BENEFITS	-	-	6,854	6,854	n/a
C1614F	FINANCE SERVICE	3,640	-	(16)	3,624	(0)
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
	TOTAL NET EXPENDITURE	8,838	-	6,822	15,660	77

STAFF ESTABLISHMENT NUMBERS

SERVICE	ORIGINAL BUDGET 2022/23	ORIGINAL BUDGET 2023/24	CHANGE IN FTE
	FTE STAFF	FTE STAFF	FTE STAFF
EXTERNAL AUDIT AND IMPROVEMENT COSTS	-	-	-
PAYMENTS, REVENUES, BENEFITS AND DEBT	159.0	168.5	9.5
HOUSING BENEFITS	-	-	-
FINANCE SERVICE	47.0	47.0	-
TOTAL FTE STAFF	206.0	215.5	9.5

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
12,731	Employees	10,883	-	1,285	12,168	12
45	Premises related expenditure	-	-	-	-	n/a
4,505	Supplies and Services	3,999	-	(1,452)	2,547	(36)
-	Third Party Payments	355	-	(331)	24	(93)
160,964	Transfer Payments	180,040	-	(20,186)	159,854	(11)
4	Transport related expenditure	-	-	-	-	n/a
161	Recharges from other services	7	-	92	99	1,314
178,410	TOTAL CONTROLLABLE EXPENDITURE	195,284	-	(20,592)	174,692	n/a
(156,433)	Government Grants	(179,740)	-	26,282	(153,458)	(15)
(1,843)	Other Grants, reimbursements and contributions	(3,352)	-	2,121	(1,231)	(63)
(3,882)	Customer and Client Receipts	(2,829)	-	(912)	(3,741)	32
-	Interest Receivable	-	-	-	-	n/a
(871)	Recharges to other services	(525)	-	(77)	(602)	15
(163,029)	TOTAL CONTROLLABLE INCOME	(186,446)	-	27,414	(159,032)	n/a
15,382	NET CONTROLLABLE COST	8,838	-	6,822	15,660	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
15,382	NET COST OF SERVICE	8,838	-	6,822	15,660	n/a
(328)	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
(328)	TOTAL APPROPRIATIONS	-	-	-	-	n/a
15,054	TOTAL NET EXPENDITURE	8,838	-	6,822	15,660	77
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
Forecast shortfall in land charges income						195
Housing Benefit Subsidy - Loss on HB Payments with Care Package Element (Res Gro 01)						9,000
						9,195
<u>Strategic budget - agreed additional income / savings</u>						
Improvement costs met from reserves						(250)
ICT operational savings (Res Sav 07)						(47)
Restructure technical support & development teams (Res Sav 39)						(30)
Premier supplier commission (Res Sav 04)						(200)
Additional Court Cost income						(500)
Forecast increase in street naming income						(45)
Recovery of housing benefit overpayments						(663)
Housing benefit review						(1,483)
Finance staffing review (Res Sav 40)						(125)
Reduction in running costs in Finance including Revenues, Benefits, Business Rates and the Debt Team						(100)
						(3,443)
<u>Other resource changes</u>						
Pay Award 2021/22						181
Pay Award 2022/23						703
National Insurance 22/23						95
National Insurance clawback						(95)
Transfer of External Audit Budget from Internal Audit (RES 8.3 C1650F)						187
Other minor variations						(1)
						1,070
TOTAL OTHER VARIATIONS IN RESOURCE						6,822

SERVICE: C1612F : EXTERNAL AUDIT AND IMPROVEMENT COSTS

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Level of		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
540	Employees	200	-	157	357	79
-	Premises related expenditure	-	-	-	-	n/a
657	Supplies and Services	800	-	(293)	507	(37)
-	Third Party Payments	-	-	-	-	n/a
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	-	-	-	-	n/a
0	Recharges from other services	-	-	83	83	n/a
1,197	TOTAL CONTROLLABLE EXPENDITURE	1,000	-	(53)	947	n/a
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	-	-	-	-	n/a
-	TOTAL CONTROLLABLE INCOME	-	-	-	-	n/a
1,197	NET CONTROLLABLE COST	1,000	-	(53)	947	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
1,197	NET COST OF SERVICE	1,000	-	(53)	947	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
1,197	TOTAL NET EXPENDITURE	1,000	-	(53)	947	(5)
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
<u>Strategic budget - agreed additional income / savings</u>						
Improvement costs met from reserves						(250)
<u>Other resource changes</u>						
Pay Award 2021/22						7
Pay Award 2022/23						3
Transfer of External Audit Budget from Internal Audit (RES 8.3 C1650F)						187
						197
TOTAL OTHER VARIATIONS IN RESOURCE						(53)

SERVICE: C1616F : PAYMENTS, REVENUES, BENEFITS AND DEBT

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
7,402	Employees	6,740	-	1,144	7,884	17
45	Premises related expenditure	-	-	-	-	n/a
2,253	Supplies and Services	1,675	-	311	1,986	19
-	Third Party Payments	355	-	(331)	24	(93)
0	Transfer Payments	-	-	-	-	n/a
4	Transport related expenditure	-	-	-	-	n/a
161	Recharges from other services	7	-	9	16	129
9,864	TOTAL CONTROLLABLE EXPENDITURE	8,777	-	1,133	9,910	n/a
(337)	Government Grants	(75)	-	(383)	(458)	511
(1,843)	Other Grants, reimbursements and contributions	(1,430)	-	199	(1,231)	(14)
(3,882)	Customer and Client Receipts	(2,829)	-	(912)	(3,741)	32
-	Interest Receivable	-	-	-	-	n/a
(314)	Recharges to other services	(245)	-	-	(245)	-
(6,376)	TOTAL CONTROLLABLE INCOME	(4,579)	-	(1,096)	(5,675)	n/a
3,488	NET CONTROLLABLE COST	4,198	-	37	4,235	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
3,488	NET COST OF SERVICE	4,198	-	37	4,235	n/a
(328)	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
(328)	TOTAL APPROPRIATIONS	-	-	-	-	n/a
3,160	TOTAL NET EXPENDITURE	4,198	-	37	4,235	1
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
Forecast shortfall in land charges income						195
						195
<u>Strategic budget - agreed additional income / savings</u>						
ICT operational savings (Res Sav 07)						(47)
Restructure technical support & development teams (Res Sav 39)						(30)
Premier supplier commission (Res Sav 04)						(200)
Additional Court Cost income						(500)
Forecast increase in street naming income						(45)
						(822)
<u>Other resource changes</u>						
Pay Award 2021/22						123
Pay Award 2022/23						542
National Insurance 22/23						66
National Insurance clawback						(66)
Other minor variations						(1)
						664
TOTAL OTHER VARIATIONS IN RESOURCE						37

SERVICE: C1618F : HOUSING BENEFITS

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
-	Employees	-	-	-	-	n/a
-	Premises related expenditure	-	-	-	-	n/a
1,470	Supplies and Services	1,470	-	(1,470)	-	(100)
-	Third Party Payments	-	-	-	-	n/a
160,964	Transfer Payments	180,040	-	(20,186)	159,854	(11)
-	Transport related expenditure	-	-	-	-	n/a
1	Recharges from other services	-	-	-	-	n/a
162,435	TOTAL CONTROLLABLE EXPENDITURE	181,510	-	(21,656)	159,854	n/a
(156,096)	Government Grants	(179,665)	-	26,665	(153,000)	(15)
-	Other Grants, reimbursements and contributions	(1,845)	-	1,845	-	(100)
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	-	-	-	-	n/a
(156,096)	TOTAL CONTROLLABLE INCOME	(181,510)	-	28,510	(153,000)	n/a
6,339	NET CONTROLLABLE COST	-	-	6,854	6,854	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
6,339	NET COST OF SERVICE	-	-	6,854	6,854	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
6,339	TOTAL NET EXPENDITURE	-	-	6,854	6,854	n/a
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
Housing Benefit Subsidy - Loss on HB Payments with Care Package Element (Res Gro 01)						9,000
						9,000
<u>Strategic budget - agreed additional income / savings</u>						
Recovery of housing benefit overpayments						(663)
Housing benefit review						(1,483)
						(2,146)
<u>Other resource changes</u>						
						-
TOTAL OTHER VARIATIONS IN RESOURCE						6,854

SERVICE: C1614F : FINANCE SERVICE

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
4,789	Employees	3,943	-	(16)	3,927	(0)
-	Premises related expenditure	-	-	-	-	n/a
126	Supplies and Services	54	-	-	54	-
-	Third Party Payments	-	-	-	-	n/a
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	-	-	-	-	n/a
(0)	Recharges from other services	-	-	-	-	n/a
4,914	TOTAL CONTROLLABLE EXPENDITURE	3,997	-	(16)	3,981	n/a
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	(77)	-	77	-	(100)
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
(557)	Recharges to other services	(280)	-	(77)	(357)	28
(557)	TOTAL CONTROLLABLE INCOME	(357)	-	-	(357)	n/a
4,357	NET CONTROLLABLE COST	3,640	-	(16)	3,624	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
4,357	NET COST OF SERVICE	3,640	-	(16)	3,624	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
4,357	TOTAL NET EXPENDITURE	3,640	-	(16)	3,624	(0)
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						-
<u>Strategic budget - agreed additional income / savings</u>						
Finance staffing review (Res Sav 40)						(125)
Reduction in running costs in Finance including Revenues, Benefits, Business Rates and the Debt Team						(100)
						(225)
<u>Other resource changes</u>						
Pay Award 2021/22						51
Pay Award 2022/23						158
National Insurance 22/23						29
National Insurance clawback						(29)
						209
TOTAL OTHER VARIATIONS IN RESOURCE						(16)

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
1,464	Employees	1,609	-	206	1,815	13
-	Premises related expenditure	-	-	-	-	n/a
97	Supplies and Services	112	-	(17)	95	(15)
-	Third Party Payments	-	-	-	-	n/a
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	-	-	-	-	n/a
3	Recharges from other services	-	-	-	-	n/a
1,564	TOTAL CONTROLLABLE EXPENDITURE	1,721	-	189	1,910	n/a
-	Government Grants	-	-	-	-	n/a
(1,127)	Other Grants, reimbursements and contributions	(1,350)	-	(152)	(1,502)	11
(61)	Customer and Client Receipts	(50)	-	-	(50)	-
-	Interest Receivable	-	-	-	-	n/a
(7)	Recharges to other services	(6)	-	-	(6)	-
(1,195)	TOTAL CONTROLLABLE INCOME	(1,406)	-	(152)	(1,558)	n/a
369	NET CONTROLLABLE COST	315	-	37	352	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
369	NET COST OF SERVICE	315	-	37	352	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
369	TOTAL NET EXPENDITURE	315	-	37	352	12
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
						-
<u>Strategic budget - agreed additional income / savings</u>						
Contribution from pensioners budget being underspent						(40)
Reduction in banking contract budget						(22)
						(62)
<u>Other resource changes</u>						
Pay Award 2021/22						24
Pay Award 2022/23						84
National Insurance 22/23						4
National Insurance clawback						(4)
Transfer of Teachers Pensions Income from Assistant Chief Executive Department (ACE3.6 1528F)						(10)
Other minor variations						1
						99
TOTAL OTHER VARIATIONS IN RESOURCE						37

SERVICE: C1622F : TREASURY AND PENSIONS

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
1,464	Employees	1,609	-	206	1,815	13
-	Premises related expenditure	-	-	-	-	n/a
97	Supplies and Services	112	-	(17)	95	(15)
-	Third Party Payments	-	-	-	-	n/a
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	-	-	-	-	n/a
3	Recharges from other services	-	-	-	-	n/a
1,564	TOTAL CONTROLLABLE EXPENDITURE	1,721	-	189	1,910	n/a
-	Government Grants	-	-	-	-	n/a
(1,127)	Other Grants, reimbursements and contributions	(1,350)	-	(152)	(1,502)	11
(61)	Customer and Client Receipts	(50)	-	-	(50)	-
-	Interest Receivable	-	-	-	-	n/a
(7)	Recharges to other services	(6)	-	-	(6)	-
(1,195)	TOTAL CONTROLLABLE INCOME	(1,406)	-	(152)	(1,558)	n/a
369	NET CONTROLLABLE COST	315	-	37	352	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
369	NET COST OF SERVICE	315	-	37	352	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
369	TOTAL NET EXPENDITURE	315	-	37	352	12
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
						-
<u>Strategic budget - agreed additional income / savings</u>						
Contribution from pensioners budget being underspent						(40)
Reduction in banking contract budget						(22)
						(62)
<u>Other resource changes</u>						
Pay Award 2021/22						24
Pay Award 2022/23						84
National Insurance 22/23						4
National Insurance clawback						(4)
Transfer of Teachers Pensions Income from Assistant Chief Executive Department (ACE3.6 1528F)						(10)
Other minor variations						1
						99
TOTAL OTHER VARIATIONS IN RESOURCE						37

SERVICE DESCRIPTION

The Monitoring Officer is responsible for ensuring the Council acts lawfully and that good governance operates throughout the Council. It is also the Monitoring Officer's responsibility to maintain the Constitution and deal with complaints under the Member Code of Contact

MOVEMENT IN NET EXPENDITURE

SERVICE CODE	SERVICE NAME	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	Other (C) £000's		
C1642F	DEMOCRATIC AND SCRUTINY SERVICES	2,078	-	67	2,145	3
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
	TOTAL NET EXPENDITURE	2,078	-	67	2,145	3

STAFF ESTABLISHMENT NUMBERS

SERVICE	ORIGINAL BUDGET 2022/23	ORIGINAL BUDGET 2023/24	CHANGE IN FTE
	FTE STAFF	FTE STAFF	FTE STAFF
DEMOCRATIC AND SCRUTINY SERVICES	9.5	11.5	2.0
TOTAL FTE STAFF	9.5	11.5	2.0

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
1,028	Employees	800	-	14	814	2
7	Premises related expenditure	6	-	-	6	-
1,397	Supplies and Services	1,399	-	53	1,452	4
-	Third Party Payments	-	-	-	-	n/a
-	Transfer Payments	-	-	-	-	n/a
5	Transport related expenditure	6	-	-	6	-
36	Recharges from other services	12	-	-	12	-
2,474	TOTAL CONTROLLABLE EXPENDITURE	2,223	-	67	2,290	n/a
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
(13)	Customer and Client Receipts	(13)	-	-	(13)	-
-	Interest Receivable	-	-	-	-	n/a
(132)	Recharges to other services	(132)	-	-	(132)	-
(145)	TOTAL CONTROLLABLE INCOME	(145)	-	-	(145)	n/a
2,329	NET CONTROLLABLE COST	2,078	-	67	2,145	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
2,329	NET COST OF SERVICE	2,078	-	67	2,145	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
2,329	TOTAL NET EXPENDITURE	2,078	-	67	2,145	3
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
						-
<u>Strategic budget - agreed additional income / savings</u>						
						-
<u>Other resource changes</u>						
Pay Award 2021/22						11
Pay Award 2022/23						56
National Insurance 22/23						5
National Insurance clawback						(5)
						67
TOTAL OTHER VARIATIONS IN RESOURCE						67

SERVICE: C1642F : DEMOCRATIC AND SCRUTINY SERVICES

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
1,028	Employees	800	-	14	814	2
7	Premises related expenditure	6	-	-	6	-
1,397	Supplies and Services	1,399	-	53	1,452	4
-	Third Party Payments	-	-	-	-	n/a
-	Transfer Payments	-	-	-	-	n/a
5	Transport related expenditure	6	-	-	6	-
36	Recharges from other services	12	-	-	12	-
2,474	TOTAL CONTROLLABLE EXPENDITURE	2,223	-	67	2,290	n/a
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
(13)	Customer and Client Receipts	(13)	-	-	(13)	-
-	Interest Receivable	-	-	-	-	n/a
(132)	Recharges to other services	(132)	-	-	(132)	-
(145)	TOTAL CONTROLLABLE INCOME	(145)	-	-	(145)	n/a
2,329	NET CONTROLLABLE COST	2,078	-	67	2,145	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
2,329	NET COST OF SERVICE	2,078	-	67	2,145	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
2,329	TOTAL NET EXPENDITURE	2,078	-	67	2,145	3
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						-
<u>Strategic budget - agreed additional income / savings</u>						-
<u>Other resource changes</u>						-
Pay Award 2021/22						11
Pay Award 2022/23						56
National Insurance 22/23						5
National Insurance clawback						(5)
						67
TOTAL OTHER VARIATIONS IN RESOURCE						67

SERVICE DESCRIPTION

The Insurance team arrange the council's Insurance's and handle self-insured claims made against the council. The Head of Service leads the 9 borough London Insurance Consortium.

The Risk Management team support the council's Corporate Risk Management framework.

The Corporate Anti-Fraud Team is a shared service with LB Lambeth and investigates allegations of fraud committed against the Council by members of the public, staff, Members, contractors or other parties. Where appropriate it seeks the application of sanctions and uses proceeds of crime legislation to recover funds

MOVEMENT IN NET EXPENDITURE

SERVICE CODE	SERVICE NAME	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	Other (C) £000's		
C1634F	INSURANCE RISK AND CPO SUMMARY	694	-	(478)	216	(69)
C1636F	CORPORATE ANTI-FRAUD	300	-	36	336	12
		-	-	-	-	
		-	-	-	-	
	TOTAL NET EXPENDITURE	994	-	(442)	552	(44)

STAFF ESTABLISHMENT NUMBERS

SERVICE	ORIGINAL BUDGET 2022/23	ORIGINAL BUDGET 2023/24	CHANGE IN FTE
	FTE STAFF	FTE STAFF	FTE STAFF
INSURANCE RISK AND CPO SUMMARY	4.4	4.4	-
CORPORATE ANTI-FRAUD	9.4	0.8	(8.6)
TOTAL FTE STAFF	13.8	5.2	(8.6)

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
642	Employees	823	-	(431)	392	(52)
-	Premises related expenditure	-	-	-	-	n/a
1,631	Supplies and Services	1,627	-	(4)	1,623	(0)
40	Third Party Payments	-	-	424	424	n/a
-	Transfer Payments	-	-	-	-	n/a
1	Transport related expenditure	1	-	-	1	-
3	Recharges from other services	-	-	-	-	n/a
2,317	TOTAL CONTROLLABLE EXPENDITURE	2,451	-	(11)	2,440	n/a
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	(90)	-	90	-	(100)
(105)	Customer and Client Receipts	(41)	-	41	-	(100)
-	Interest Receivable	-	-	-	-	n/a
(1,307)	Recharges to other services	(1,326)	-	(562)	(1,888)	42
(1,412)	TOTAL CONTROLLABLE INCOME	(1,457)	-	(431)	(1,888)	n/a
906	NET CONTROLLABLE COST	994	-	(442)	552	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
906	NET COST OF SERVICE	994	-	(442)	552	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
906	TOTAL NET EXPENDITURE	994	-	(442)	552	(44)
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
						-
<u>Strategic budget - agreed additional income / savings</u>						
Additional HRA recharge for insurance						(500)
						(500)
<u>Other resource changes</u>						
Pay Award 2021/22						16
Pay Award 2022/23						42
National Insurance 22/23						8
National Insurance clawback						(8)
Other minor variations						-
						58
TOTAL OTHER VARIATIONS IN RESOURCE						(442)

SERVICE: C1634F : INSURANCE RISK AND CPO SUMMARY

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
258	Employees	333	-	17	350	5
-	Premises related expenditure	-	-	-	-	n/a
1,564	Supplies and Services	1,564	-	-	1,564	-
-	Third Party Payments	-	-	-	-	n/a
-	Transfer Payments	-	-	-	-	n/a
1	Transport related expenditure	1	-	-	1	-
2	Recharges from other services	-	-	-	-	n/a
1,825	TOTAL CONTROLLABLE EXPENDITURE	1,898	-	17	1,915	n/a
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
(60)	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
(1,199)	Recharges to other services	(1,204)	-	(495)	(1,699)	41
(1,259)	TOTAL CONTROLLABLE INCOME	(1,204)	-	(495)	(1,699)	n/a
566	NET CONTROLLABLE COST	694	-	(478)	216	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
566	NET COST OF SERVICE	694	-	(478)	216	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
566	TOTAL NET EXPENDITURE	694	-	(478)	216	(69)
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
						-
<u>Strategic budget - agreed additional income / savings</u>						
Additional HRA recharge for insurance						(500)
						(500)
<u>Other resource changes</u>						
Pay Award 2021/22						6
Pay Award 2022/23						13
National Insurance 22/23						3
National Insurance clawback						(3)
Other minor variations						3
						22
TOTAL OTHER VARIATIONS IN RESOURCE						(478)

SERVICE: C1636F : CORPORATE ANTI-FRAUD

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
384	Employees	490	-	(448)	42	(91)
-	Premises related expenditure	-	-	-	-	n/a
67	Supplies and Services	63	-	(4)	59	(6)
40	Third Party Payments	-	-	424	424	n/a
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	-	-	-	-	n/a
0	Recharges from other services	-	-	-	-	n/a
492	TOTAL CONTROLLABLE EXPENDITURE	553	-	(28)	525	n/a
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	(90)	-	90	-	(100)
(45)	Customer and Client Receipts	(41)	-	41	-	(100)
-	Interest Receivable	-	-	-	-	n/a
(108)	Recharges to other services	(122)	-	(67)	(189)	55
(153)	TOTAL CONTROLLABLE INCOME	(253)	-	64	(189)	n/a
339	NET CONTROLLABLE COST	300	-	36	336	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
339	NET COST OF SERVICE	300	-	36	336	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
339	TOTAL NET EXPENDITURE	300	-	36	336	12
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
						-
<u>Strategic budget - agreed additional income / savings</u>						
						-
<u>Other resource changes</u>						
Pay Award 2021/22						10
Pay Award 2022/23						29
National Insurance 22/23						5
National Insurance clawback						(5)
Other minor variations						(3)
						36
TOTAL OTHER VARIATIONS IN RESOURCE						36

SERVICE DESCRIPTION

Croydon Legal Services (CLS) is structured across three main teams supported by strategic partnering arrangements for specific external legal services:
 In house teams:
 Litigation and Corporate Legal dealing with litigation, housing and corporate governance.
 Commercial and Property Legal dealing with commercial, property, planning and internal legal support to major projects.
 Social Care and Education Legal dealing with child protection, adult social care and education.

External legal services:
 External legal services are provided through strategic partnering with one single provider of Solicitors and a Panel framework of Barristers and Solicitors.

A new framework agreement providing access to Barristers and Solicitors Panels commenced in January 2023, this framework runs parallel to an existing Single provider of Solicitors which was introduced in 2018 under a five year agreement, and extended in 2023 for a further 2 years.

MOVEMENT IN NET EXPENDITURE

SERVICE CODE	SERVICE NAME	ORIGINAL BUDGET 2022/23 (A)	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D)	% CHANGE (E)
		£000's	Inflation (B) £000's	Other (C) £000's	£000's	
C1644F	LEGAL SERVICES DIVISION SUMMARY	247	-	(49)	198	(20)
C1646F	LITIGATION AND CORPORATE LEGAL	(402)	-	402	-	(100)
C1647F	COMMERCIAL AND PROPERTY LEGAL	(563)	-	563	-	(100)
C1648F	SOCIAL CARE AND EDUCATION LEGAL	(995)	-	995	-	(100)
	TOTAL NET EXPENDITURE	(1,713)	-	1,911	198	(112)

STAFF ESTABLISHMENT NUMBERS

SERVICE	ORIGINAL BUDGET 2022/23 FTE STAFF	ORIGINAL BUDGET 2023/24 FTE STAFF	CHANGE IN FTE
LEGAL SERVICES DIVISION SUMMARY	7.0	7.0	-
LITIGATION AND CORPORATE LEGAL	9.4	9.4	-
COMMERCIAL AND PROPERTY LEGAL	7.2	7.2	-
SOCIAL CARE AND EDUCATION LEGAL	17.9	18.0	0.1
TOTAL FTE STAFF	41.5	41.6	0.1

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
3,015	Employees	2,741	-	207	2,948	8
-	Premises related expenditure	-	-	-	-	n/a
158	Supplies and Services	70	-	127	197	181
-	Third Party Payments	-	-	-	-	n/a
-	Transfer Payments	-	-	-	-	n/a
1	Transport related expenditure	1	-	-	1	-
22	Recharges from other services	11	-	198	209	1,800
3,196	TOTAL CONTROLLABLE EXPENDITURE	2,823	-	532	3,355	n/a
-	Government Grants	-	-	-	-	n/a
(129)	Other Grants, reimbursements and contributions	-	-	(100)	(100)	n/a
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
(3,067)	Recharges to other services	(4,536)	-	1,479	(3,057)	(33)
(3,196)	TOTAL CONTROLLABLE INCOME	(4,536)	-	1,379	(3,157)	n/a
(0)	NET CONTROLLABLE COST	(1,713)	-	1,911	198	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
(0)	NET COST OF SERVICE	(1,713)	-	1,911	198	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
(0)	TOTAL NET EXPENDITURE	(1,713)	-	1,911	198	(112)
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
Budget correction regarding legal recharges						1,600
<u>Strategic budget - agreed additional income / savings</u>						
<u>Other resource changes</u>						
Pay Award 2021/22						43
Pay Award 2022/23						139
National Insurance 22/23						26
National Insurance clawback						(26)
Transfer of budget from childrens (CYPE 2.6-C1240F)						130
Other minor variations						(1)
TOTAL OTHER VARIATIONS IN RESOURCE						1,911

SERVICE: C1644F : LEGAL SERVICES DIVISION SUMMARY

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
379	Employees	391	-	54	445	14
-	Premises related expenditure	-	-	-	-	n/a
155	Supplies and Services	70	-	127	197	181
-	Third Party Payments	-	-	-	-	n/a
-	Transfer Payments	-	-	-	-	n/a
1	Transport related expenditure	1	-	-	1	-
13	Recharges from other services	11	-	198	209	1,800
547	TOTAL CONTROLLABLE EXPENDITURE	473	-	379	852	n/a
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
(547)	Recharges to other services	(226)	-	(428)	(654)	189
(547)	TOTAL CONTROLLABLE INCOME	(226)	-	(428)	(654)	n/a
0	NET CONTROLLABLE COST	247	-	(49)	198	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
0	NET COST OF SERVICE	247	-	(49)	198	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
0	TOTAL NET EXPENDITURE	247	-	(49)	198	(20)
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
Budget correction regarding legal recharges						(210)
<u>Strategic budget - agreed additional income / savings</u>						(210)
<u>Other resource changes</u>						
Pay Award 2021/22						4
Pay Award 2022/23						28
National Insurance 22/23						4
National Insurance clawback						(4)
Transfer of budget from childrens (CYPE 2.6-C1240F)						130
Other minor variations						(1)
						161
TOTAL OTHER VARIATIONS IN RESOURCE						(49)

SERVICE: C1647F : COMMERCIAL AND PROPERTY LEGAL

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
537	Employees	499	-	33	532	7
-	Premises related expenditure	-	-	-	-	n/a
3	Supplies and Services	-	-	-	-	n/a
-	Third Party Payments	-	-	-	-	n/a
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	-	-	-	-	n/a
-	Recharges from other services	-	-	-	-	n/a
540	TOTAL CONTROLLABLE EXPENDITURE	499	-	33	532	n/a
-	Government Grants	-	-	-	-	n/a
(129)	Other Grants, reimbursements and contributions	-	-	(100)	(100)	n/a
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
(412)	Recharges to other services	(1,062)	-	630	(432)	(59)
(540)	TOTAL CONTROLLABLE INCOME	(1,062)	-	530	(532)	n/a
(0)	NET CONTROLLABLE COST	(563)	-	563	-	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
(0)	NET COST OF SERVICE	(563)	-	563	-	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
(0)	TOTAL NET EXPENDITURE	(563)	-	563	-	(100)
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
						-
<u>Strategic budget - agreed additional income / savings</u>						
Budget correction regarding legal recharges						535
						535
<u>Other resource changes</u>						
Pay Award 2021/22						6
Pay Award 2022/23						22
National Insurance 22/23						5
National Insurance clawback						(5)
						28
TOTAL OTHER VARIATIONS IN RESOURCE						563

SERVICE DESCRIPTION

The division is made up the service areas as below;

Facilities Management Managing an integrated Facilities Management service combining a professional in-house team and specialist partnering FM contractors for the corporate estate including corporate responsibility for Health & Safety consultant services and management of energy and utilities. FM support is also offered to some temporary housing properties.

Asset Management and Estates An in house professional Estates and Asset management service to provide commercial property advice to the wider Council and is responsible for the asset and accommodation strategy, ensuring that all corporate assets are utilised effectively, fit for purpose and to maximise income and investment opportunities. They are responsible for all acquisitions and disposals across the Council including both general fund and HRA properties.

Health and Safety Corporate responsibility for all health and safety matters. Provision of expert advice to staff and service areas for H&S and Fire Risk Assessments (non HRA properties), co-ordinating and provision of necessary training across the Council.

Corporate Energy Team To purchase, process and manage energy contracts for council wide services including HRA. Provide expert advice for all energy related matters for planning applications and manage the Health Homes team to promote energy efficiency and savings for local residents

Service Development and Strategic Housing Projects Identify opportunities to support the delivery of affordable housing development, management of external grant funding and the management of the Council's group of housing companies (CAT/CAH). Act as the key point of contact with housing for the hand over and management of new properties.

Commissioning & Procurement Provides a professional commissioning and procurement function to support the Council across all service areas to ensure value for money through the placement and management of contracts. The service will challenge requirements and costs for both existing and new contracts to help services deliver identified savings

MOVEMENT IN NET EXPENDITURE

SERVICE CODE	SERVICE NAME	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	Other (C) £000's		
C1624F	ESTATES, ASSET MANAGEMENT AND FACILITIES	10,196	-	6,473	16,669	63
C1626F	COMMERCIAL INVESTMENT AND CAPITAL SUMMARY	180	-	528	708	293
C1628F	STRATEGIC PROCUREMENT AND GOVERNANCE	1,197	-	301	1,498	25
C1630F	LIMITED LIABILITY PARTNERSHIPS	-	-	-	-	n/a
TOTAL NET EXPENDITURE		11,573	-	7,302	18,875	63

STAFF ESTABLISHMENT NUMBERS

SERVICE	ORIGINAL BUDGET 2022/23 FTE STAFF	ORIGINAL BUDGET 2023/24 FTE STAFF	CHANGE IN FTE STAFF
ESTATES, ASSET MANAGEMENT AND FACILITIES	71.6	75.6	4.0
COMMERCIAL INVESTMENT AND CAPITAL SUMMARY	1.0	1.0	-
STRATEGIC PROCUREMENT AND GOVERNANCE	25.0	25.0	-
LIMITED LIABILITY PARTNERSHIPS	-	-	-
TOTAL FTE STAFF	97.6	101.6	4.0

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
5,253	Employees	4,943	-	856	5,799	17
23,931	Premises related expenditure	11,282	-	13,556	24,838	120
1,411	Supplies and Services	1,692	-	(6)	1,686	(0)
1,448	Third Party Payments	-	-	-	-	n/a
-	Transfer Payments	-	-	-	-	n/a
180	Transport related expenditure	191	-	-	191	-
124	Recharges from other services	2,556	-	(2,445)	111	(96)
32,349	TOTAL CONTROLLABLE EXPENDITURE	20,664	-	11,961	32,625	n/a
(6)	Government Grants	-	-	-	-	n/a
(2,560)	Other Grants, reimbursements and contributions	-	-	-	-	n/a
(6,150)	Customer and Client Receipts	(7,341)	-	366	(6,975)	(5)
-	Interest Receivable	-	-	-	-	n/a
(9,081)	Recharges to other services	(1,750)	-	(7,337)	(9,087)	419
(17,797)	TOTAL CONTROLLABLE INCOME	(9,091)	-	(6,971)	(16,062)	n/a
14,552	NET CONTROLLABLE COST	11,573	-	4,990	16,563	n/a
-	Capital Charges	-	-	2,312	2,312	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	2,312	2,312	n/a
14,552	NET COST OF SERVICE	11,573	-	7,302	18,875	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
14,552	TOTAL NET EXPENDITURE	11,573	-	7,302	18,875	63
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
Rebasing of prior year income budgets						90
Increase in business rates payable by Croydon in line with the 2022 Rates Revaluation						1,000
Reversal of legacy unachievable income						431
Decapitalisation of employee costs						150
						1,671
<u>Strategic budget - agreed additional income / savings</u>						
Savings on building closures/disposals (Res Sav 21)						(12)
Review and release of additional space in Bernard Weatherill House or disposal with part sale and leaseback option (Res						(315)
Saving from duplicated interest budget (Res Sav 07)						(2,445)
Base budget adjustment regarding fees & charges, landlord income, and HRA mast income (partially offsets the saving in						809
Additional commercial rental income						(150)
PMI Contract Manager - Invest to Save proposal						79
						(2,034)
<u>Other resource changes</u>						
Pay Award 2021/22						88
Pay Award 2022/23						373
National Insurance 22/23						46
National Insurance clawback						(46)
Contract Inflation 2022/23						4,891
Increase in assets depreciation						2,312
Other minor variations						1
						7,665
TOTAL OTHER VARIATIONS IN RESOURCE						7,302

SERVICE: C1624F : ESTATES, ASSET MANAGEMENT AND FACILITIES

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
3,311	Employees	3,239	-	608	3,847	19
24,042	Premises related expenditure	11,282	-	13,556	24,838	120
1,182	Supplies and Services	1,594	-	(437)	1,157	(27)
-	Third Party Payments	-	-	-	-	n/a
-	Transfer Payments	-	-	-	-	n/a
180	Transport related expenditure	190	-	-	190	-
121	Recharges from other services	2,556	-	(2,445)	111	(96)
28,836	TOTAL CONTROLLABLE EXPENDITURE	18,861	-	11,282	30,143	n/a
(6)	Government Grants	-	-	-	-	n/a
(138)	Other Grants, reimbursements and contributions	-	-	-	-	n/a
(6,823)	Customer and Client Receipts	(7,341)	-	366	(6,975)	(5)
-	Interest Receivable	-	-	-	-	n/a
(8,805)	Recharges to other services	(1,324)	-	(7,487)	(8,811)	565
(15,772)	TOTAL CONTROLLABLE INCOME	(8,665)	-	(7,121)	(15,786)	n/a
13,064	NET CONTROLLABLE COST	10,196	-	4,161	14,357	n/a
-	Capital Charges	-	-	2,312	2,312	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	2,312	2,312	n/a
13,064	NET COST OF SERVICE	10,196	-	6,473	16,669	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
13,064	TOTAL NET EXPENDITURE	10,196	-	6,473	16,669	63
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
Rebasing of prior year income budgets						90
Increase in business rates payable by Croydon in line with the 2022 Rates Revaluation						1,000
						1,090
<u>Strategic budget - agreed additional income / savings</u>						
Savings on building closures/disposals (Res Sav 21)						(12)
Review and release of additional space in Bernard Weatherill House or disposal with part sale and leaseback option (Res Sav 23)						(315)
Saving from duplicated interest budget (Res Sav 07)						(2,445)
Base budget adjustment regarding fees & charges, landlord income, and HRA mast income (partially offsets the saving in the duplicated interest budget)						809
Additional commercial rental income						(150)
						(2,113)
<u>Other resource changes</u>						
Pay Award 2021/22						55
Pay Award 2022/23						238
National Insurance 22/23						31
National Insurance clawback						(31)
Contract Inflation 2022/23						4,891
Increase in assets depreciation						2,312
						7,496
TOTAL OTHER VARIATIONS IN RESOURCE						6,473

SERVICE: C1626F : COMMERCIAL INVESTMENT AND CAPITAL SUMMARY

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
172	Employees	150	-	97	247	65
-	Premises related expenditure	-	-	-	-	n/a
-	Supplies and Services	30	-	431	461	1,437
-	Third Party Payments	-	-	-	-	n/a
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	-	-	-	-	n/a
-	Recharges from other services	-	-	-	-	n/a
172	TOTAL CONTROLLABLE EXPENDITURE	180	-	528	708	n/a
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	-	-	-	-	n/a
-	TOTAL CONTROLLABLE INCOME	-	-	-	-	n/a
172	NET CONTROLLABLE COST	180	-	528	708	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
172	NET COST OF SERVICE	180	-	528	708	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
172	TOTAL NET EXPENDITURE	180	-	528	708	293
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
Reversal of legacy unachievable income						431
<u>Strategic budget - agreed additional income / savings</u>						
PMI Contract Manager - Invest to Save proposal						79
<u>Other resource changes</u>						
Pay Award 2021/22						2
Pay Award 2022/23						15
National Insurance 22/23						1
National Insurance clawback						(1)
Other minor variations						1
TOTAL OTHER VARIATIONS IN RESOURCE						528

DIVISION: C1650E : INTERNAL AUDIT SERVICE

SERVICE DESCRIPTION:

The Internal Audit and Governance Team provides advice and support to the organisation on matters of good governance. It includes the Council's internal audit service which gives assurance on the effectiveness of risk management, internal control and governance.

MOVEMENT IN NET EXPENDITURE

SERVICE CODE	SERVICE NAME	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	Other (C) £000's		
C1650F	INTERNAL AUDIT SERVICE SUMMARY	595	-	(181)	414	(30)
	TOTAL NET EXPENDITURE	595	-	(181)	414	(30)

STAFF ESTABLISHMENT NUMBERS

SERVICE	ORIGINAL BUDGET 2022/23	ORIGINAL BUDGET 2023/24	CHANGE IN FTE
	FTE STAFF	FTE STAFF	FTE STAFF
INTERNAL AUDIT SERVICE SUMMARY	1.4	2.0	0.6
TOTAL FTE STAFF	1.4	2.0	0.6

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
89	Employees	80	-	6	86	8
-	Premises related expenditure	-	-	-	-	n/a
2,141	Supplies and Services	567	-	(187)	380	(33)
-	Third Party Payments	-	-	-	-	n/a
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	-	-	-	-	n/a
1	Recharges from other services	-	-	-	-	n/a
2,231	TOTAL CONTROLLABLE EXPENDITURE	647	-	(181)	466	n/a
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
(1,709)	Customer and Client Receipts	(52)	-	-	(52)	-
-	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	-	-	-	-	n/a
(1,709)	TOTAL CONTROLLABLE INCOME	(52)	-	-	(52)	n/a
522	NET CONTROLLABLE COST	595	-	(181)	414	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
522	NET COST OF SERVICE	595	-	(181)	414	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
522	TOTAL NET EXPENDITURE	595	-	(181)	414	(30)
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
						-
<u>Strategic budget - agreed additional income / savings</u>						
						-
<u>Other resource changes</u>						
Pay Award 2021/22						1
Pay Award 2022/23						4
National Insurance 22/23						1
National Insurance clawback						(1)
Transfer of External Audit Budget to Finance Division (RES 2.3 C1612F)						(187)
Other minor variations						1
						(181)
TOTAL OTHER VARIATIONS IN RESOURCE						(181)

SERVICE: C1650F : INTERNAL AUDIT SERVICE SUMMARY

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
89	Employees	80	-	6	86	8
-	- Premises related expenditure	-	-	-	-	n/a
2,141	Supplies and Services	567	-	(187)	380	(33)
-	- Third Party Payments	-	-	-	-	n/a
-	- Transfer Payments	-	-	-	-	n/a
-	- Transport related expenditure	-	-	-	-	n/a
1	Recharges from other services	-	-	-	-	n/a
2,231	TOTAL CONTROLLABLE EXPENDITURE	647	-	(181)	466	n/a
-	- Government Grants	-	-	-	-	n/a
-	- Other Grants, reimbursements and contributions	-	-	-	-	n/a
(1,709)	Customer and Client Receipts	(52)	-	-	(52)	-
-	- Interest Receivable	-	-	-	-	n/a
-	- Recharges to other services	-	-	-	-	n/a
(1,709)	TOTAL CONTROLLABLE INCOME	(52)	-	-	(52)	n/a
522	NET CONTROLLABLE COST	595	-	(181)	414	n/a
-	- Capital Charges	-	-	-	-	n/a
-	- Intangible Charges	-	-	-	-	n/a
-	- REFCUS	-	-	-	-	n/a
-	- Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
522	NET COST OF SERVICE	595	-	(181)	414	n/a
-	- Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	- Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	- Financing of Capital Expenditure	-	-	-	-	n/a
-	- Provision for Repayment of External Loans	-	-	-	-	n/a
-	- Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
522	TOTAL NET EXPENDITURE	595	-	(181)	414	(30)
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
						-
<u>Strategic budget - agreed additional income / savings</u>						
						-
<u>Other resource changes</u>						
Pay Award 2021/22						1
Pay Award 2022/23						4
National Insurance 22/23						1
National Insurance clawback						(1)
Transfer of External Audit Budget to Finance Division (RES 2.3 C1612F)						(187)
Other minor variations						1
						(181)
TOTAL OTHER VARIATIONS IN RESOURCE						(181)

TOTAL SUSTAINABLE COMMUNITIES REGEN & ECONOMIC RECOVERY

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SERVICE SUBJECTIVE SUMMARY : EMPLOYMENT SKILLS	SCRER 4.8-C1192F
SERVICE SUBJECTIVE SUMMARY : GROWTH AND REGENERATION	SCRER 4.9-C1195F
SERVICE SUBJECTIVE SUMMARY : ECONOMIC DELIVERY AND EMPLOYMENT INVESTMENT	SCRER 4.10-C1198F

KEY SERVICE TARGETS / PRIORITIES FOR 2023/24

1)	Develop sustainable communities, planning and sustainable regeneration policies and strategies including action on climate change.
2)	Deliver high quality Planning and Building Control services which respond quickly and appropriately to meet the needs of developers and homeowners.
3)	Support the regeneration of Croydon's town and district centres, seeking inward investment and grant for Croydon to attract new businesses and jobs in growth sectors.
4)	Use our statutory powers to enable growth, development and investment as well as use them to retain heritage assets and preserve the uniqueness of the borough. Work with regional and central government to unlock investment and growth, particularly through the Croydon Growth Zone.
5)	Develop and deliver a clear shared vision with businesses, developers and residents to steer our town centre and high street recovery. Working with partners including Transport for London, Croydon Limited Partnership, the Metropolitan Police, Croydon BID and others to ensure the centre remains a safe, usable and vibrant destination for visitors which is attractive to investors now and in the future.
6)	Make our streets and open spaces cleaner so that Croydon is a place that residents and businesses can feel proud to call home
7)	Drive improvements, efficiencies and added value from our waste, recycling, green spaces, leisure and highways contracts exploring new service models and ways of working.
8)	Support the local economy and enable residents to upskill and access job opportunities through the delivery of adult learning and a job brokerage service which links unemployed and under-employed residents into the jobs created through regeneration, investment and growth.
9)	Deliver a vibrant London Borough of Culture which showcases local talent and supports Croydon's recovery. Ensure the borough has a cultural and arts offer to be proud of for all residents and communities, including pathways to culture for young people through Croydon Music and Arts;
10)	Tackle anti-social behaviour, knife crime and violence against women and girls so that Croydon feels safer

FINANCIAL PERFORMANCE

COST CENTRE: C1200N

DESCRIPTION	ORIGINAL BUDGET 2022/23 £000	FORECAST 2022/23 £000	ORIGINAL BUDGET 2023/24 £000	% CHANGE
Employees	37,049	34,969	39,592	7
Premises related expenditure	2,047	4,070	3,233	58
Supplies and Services	41,283	42,460	44,050	7
Third Party Payments	6,801	6,344	6,969	2
Transfer Payments	271	420	271	-
Transport related expenditure	11,214	12,664	12,908	15
Capital Charges	-	-	12,925	n/a
Intangible Charges	-	-	242	n/a
REFCUS	-	-	4,310	n/a
Corporate support services bought in	-	-	-	n/a
Recharges from other services	5,418	5,376	3,649	(33)
TOTAL EXPENDITURE	104,083	106,304	128,149	23
Government Grants	(10,085)	(11,356)	(10,812)	7
Other Grants, reimbursements and contributions	(5,179)	(4,907)	(4,843)	(6)
Customer and Client Receipts	(51,834)	(31,927)	(37,845)	(27)
Interest Receivable	-	-	-	n/a
Recharges to other services	(10,518)	(8,463)	(9,028)	(14)
TOTAL INCOME	(77,616)	(56,653)	(62,528)	(19)
TOTAL NET EXPENDITURE	26,467	49,651	65,621	148
Contributions to / (from) Reserves	-	50	-	n/a
CURRENT BUDGET 23/24		34,264		
TOTAL 22/23 VARIANCE FROM BUDGET- Over/(Under)		15,437		

TOP FINANCIAL RISKS 2023/24

1)	SCRER directorate generates significant levels of income, particularly within the Planning & Sustainable Regeneration and Sustainable Communities divisions. The socio-economic conditions post covid are creating an uncertain environment on which these income levels are predicated with fewer major applications, less development, declining town centres and high streets and a reduction in commuting. This could lead to budget pressures across income generating teams and a reduction in the Growth Zone programme
2)	Delays to the implementation and full operation of traffic management schemes such as Healthy School Streets, Healthy Neighbourhoods, or other moving traffic offences may cause reductions in income from penalty charge notices
3)	Although there has been an adjustment to the Parking and ANPR income budgets the current cost of living crisis, continued changes in the number of people working from home since the pandemic and other economic factors may affect the number of people using Parking in Croydon. This will affect both Pay & Display and resident permit income. Despite Covid restrictions lifting in 2022/23, the income has not significantly improved, and this reflects the societal change where working patterns have now changed on a semi-permanent basis (COVID restrictions requiring increased working from home) and the shift to accessing retail and other services online. This means that there is a risk that parking income target for 2023/24 will not be met.
4)	The planning process is under increasing scrutiny from residents and members who are unhappy with the quantum of development undertaken in the borough, this is leading to increased challenges at all stages of the process with increased objections, litigation, complaints, appeals and enforcement activity for the LPA as well as the wider council, (legal, demo services, consultee teams) this increased workload is not budgeted for.
5)	A number of services in the directorate are sensitive to inflation, particularly related to rising fuel/energy prices that could cause pressures for suppliers and/or service delivery.
6)	There are a number of new legislative requirements that affect a number of services and place new burdens on the council. These include new responsibilities and ways of working under the Building Safety Act for building control post following the Grenfell tragedy; and the new Protect duty as part of our counter terrorism responsibilities.
7)	The ability to attract and retain appropriately skilled and qualified staff. This creates a high reliance on agency staff and an overreliance on a few key members of staff. MFS has to be maintained and potentially rolled out for an increasing number of posts. Numerous rounds of recruitment need to be undertaken to appoint and often higher staff costs when appointing. In situations when appropriate staff cannot be recruited this can impact fee income and customer satisfaction and competitiveness.

CABINET MEMBERS

Cllr Ola Kolade	Cabinet Member for Community Safety
Cllr Jeet Bains	Cabinet Member for Planning and Regeneration
Cllr Scott Roche	Cabinet Member for Streets and Environment
Cllr Andrew Stranack	Cabinet Member for Communities and Culture

DEPARTMENT MANAGEMENT TEAM

NAME	TITLE	TEL. EX.
Nick Hibberd	Executive Director of Sustainable Communities Regeneration and Economic Recovery	28352
Steve Iles	Director - Sustainable Communities	28195
Heather Cheesbrough	Director - Planning and Sustainable Regeneration	28196
Kristian Aspanall	Director - Culture and Community Safety	28495

DIVISION CODE	DIVISION
C1110E	SUSTAINABLE COMMUNITIES REGEN & ECONOMIC RECOVERY DIRECTORATE SUMMARY
C1120E	SUSTAINABLE COMMUNITIES
C1130E	CULTURE AND COMMUNITY SAFETY DIVISION
C1140E	PLANNING AND SUSTAINABLE REGENERATION DIVISION

MOVEMENT IN SERVICE NET EXPENDITURE

FORECAST 2022/23 £000's	DIVISION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	Other (C) £000's		
(121)	C1110E : SUSTAINABLE COMMUNITIES REGEN & ECONOMIC	(286)	-	267	(19)	(93)
41,881	C1120E : SUSTAINABLE COMMUNITIES	21,710	-	28,549	50,259	132
4,721	C1130E : CULTURE AND COMMUNITY SAFETY DIVISION	4,652	-	3,975	8,627	85
3,228	C1140E : PLANNING AND SUSTAINABLE REGENERATION DIVISION	391	-	6,363	6,754	1,627
					-	n/a
					-	n/a
					-	n/a
49,708	TOTAL NET EXPENDITURE	26,467	-	39,154	65,621	148

STAFF ESTABLISHMENT NUMBERS

DIVISION	ORIGINAL BUDGET 2022/23	ORIGINAL BUDGET 2023/24	CHANGE IN FTE
	FTE STAFF	FTE STAFF	FTE STAFF
C1110E : SUSTAINABLE COMMUNITIES REGEN & ECONOMIC RECOVERY DIRECTORATE SUMMARY	14.8	14.8	-
C1120E : SUSTAINABLE COMMUNITIES	438.4	437.5	(0.9)
C1130E : CULTURE AND COMMUNITY SAFETY DIVISION	116.0	119.0	3.0
C1140E : PLANNING AND SUSTAINABLE REGENERATION DIVISION	172.0	176.5	4.5
	-	-	-
	-	-	-
	-	-	-
	-	-	-
TOTAL FTE STAFF	741.2	747.8	6.6

STAFF ESTABLISHMENT NUMBERS - REASONS FOR VARIATIONS

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FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
34,969	Employees	37,049	-	2,543	39,592	7
4,070	Premises related expenditure	2,047	-	1,186	3,233	58
42,460	Supplies and Services	41,283	-	2,767	44,050	7
6,344	Third Party Payments	6,801	-	168	6,969	2
420	Transfer Payments	271	-	-	271	-
12,664	Transport related expenditure	11,214	-	1,694	12,908	15
5,376	Recharges from other services	5,418	-	(1,769)	3,649	(33)
106,304	TOTAL CONTROLLABLE EXPENDITURE	104,083	-	6,589	110,672	6
(11,356)	Government Grants	(10,085)	-	(727)	(10,812)	7
(4,907)	Other Grants, reimbursements and contributions	(5,179)	-	336	(4,843)	(6)
(31,927)	Customer and Client Receipts	(51,834)	-	13,989	(37,845)	(27)
-	Interest Receivable	-	-	-	-	n/a
(8,463)	Recharges to other services	(10,518)	-	1,490	(9,028)	(14)
(56,653)	TOTAL CONTROLLABLE INCOME	(77,616)	-	15,088	(62,528)	(19)
49,651	NET CONTROLLABLE COST	26,467	-	21,677	48,144	82
-	Capital Charges	-	-	12,925	12,925	n/a
-	Intangible Charges	-	-	242	242	n/a
-	REFCUS	-	-	4,310	4,310	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	17,477	17,477	n/a
49,651	NET COST OF SERVICE	26,467	-	39,154	65,621	148
50	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
50	TOTAL APPROPRIATIONS	-	-	-	-	n/a
49,701	TOTAL NET EXPENDITURE	26,467	-	39,154	65,621	148
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
Strategic budget - agreed pressures / service demands						15,939
Strategic budget - agreed additional income / savings						(1,859)
Other resource changes						25,460
TOTAL OTHER VARIATIONS IN RESOURCE						39,540

SERVICE DESCRIPTION

The focus of this directorate is to ensure the safe and effective delivery of the vital regulatory duties the Council has in terms of planning, building control, licensing, highways and parking services, independent travel, trading standards and environmental health; to safeguard vulnerable people at risk of violence and anti-social behaviour, to facilitate the delivery of new strategic and sustainable regeneration proposals, drive the economic recovery of the borough post covid and offer skills development opportunities for local people, to also safeguard and manage the public realm and the many beautiful parks and open spaces in the borough, promote place making and to develop the Council's cultural offer for the Borough of Culture 2023, including the museum, libraries, music and arts and leisure service.

Across all areas is the cross cutting theme to better manage demand and promote more efficient and targeted service delivery. The **priorities** are to:

- 1) Develop sustainable communities, planning and sustainable regeneration policies and strategies including action on climate change.
- 2) Deliver high quality Planning and Building Control services which respond quickly and appropriately to meet the needs of developers and homeowners.
- 3) Support the regeneration of Croydon's town and district centres, seeking inward investment and grant for Croydon to attract new businesses and jobs in growth sectors.
- 4) Use our statutory powers to enable growth, development and investment as well as use them to retain heritage assets and preserve the uniqueness of the borough. Work with regional and central government to unlock investment and growth, particularly through the Croydon Growth Zone.
- 5) Develop and deliver a clear shared vision with businesses, developers and residents to steer our town centre and high street recovery. Working with partners including Transport for London, Croydon Limited Partnership, the Metropolitan Police, Croydon BID and others to ensure the centre remains a safe, usable and vibrant destination for visitors which is attractive to investors now and in the future.
- 6) Make our streets and open spaces cleaner so that Croydon is a place that residents and businesses can feel proud to call home
- 7) Drive improvements, efficiencies and added value from our waste, recycling, green spaces, leisure and highways contracts exploring new service models and ways of working.
- 8) Support the local economy and enable residents to upskill and access job opportunities through the delivery of adult learning and a job brokerage service which links unemployed and under-employed residents into the jobs created through regeneration, investment and growth.
- 9) Deliver a vibrant London Borough of Culture which showcases local talent and supports Croydon's recovery. Ensure the borough has a cultural and arts offer to be proud of for all residents and communities, including pathways to culture for young people through Croydon Music and Arts;

MOVEMENT IN NET EXPENDITURE

SERVICE CODE	SERVICE NAME	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	Other (C) £000's		
C1110F	SUSTAINABLE COMMUNITIES REGEN & ECONOMIC RECOVERY	(286)	-	267	(19)	(93)
		-	-	-	-	-
		-	-	-	-	-
		-	-	-	-	-
		-	-	-	-	-
		-	-	-	-	-
	TOTAL NET EXPENDITURE	(286)	-	267	(19)	(93)

STAFF ESTABLISHMENT NUMBERS

SERVICE	ORIGINAL BUDGET 2022/23 FTE STAFF	ORIGINAL BUDGET 2023/24 FTE STAFF	CHANGE IN FTE STAFF
C1110F : SUSTAINABLE COMMUNITIES REGEN & ECONOMIC RECOVERY	14.8	14.8	-
TOTAL FTE STAFF	14.8	14.8	-

FORECAST 2022/23	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
688	Employees	269	-	169	438	63
(119)	Premises related expenditure	(155)	-	160	5	(103)
1	Supplies and Services	58	-	(250)	(192)	(431)
-	Third Party Payments	181	-	-	181	-
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	-	-	-	-	n/a
6	Recharges from other services	59	-	-	59	-
577	TOTAL CONTROLLABLE EXPENDITURE	412	-	79	491	n/a
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
(698)	Recharges to other services	(698)	-	165	(533)	(24)
(698)	TOTAL CONTROLLABLE INCOME	(698)	-	165	(533)	n/a
(121)	NET CONTROLLABLE COST	(286)	-	244	(42)	n/a
-	Capital Charges	-	-	23	23	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	23	23	n/a
(121)	NET COST OF SERVICE	(286)	-	267	(19)	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
(121)	TOTAL NET EXPENDITURE	(286)	-	267	(19)	(93)
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
<u>Strategic budget - agreed additional income / savings</u>						
Further use of Community Infrastructure Levy instead of General Fund funding to be allocated once approved						(250)
						(250)
<u>Other resource changes</u>						
Pay Award 22/23 and Salary Realignment and Corrections						169
Contract Inflation						-
Budget Realignments Within Division						265
De-centralised Capital Charges (Including REFCUS)						(105)
Adjustment In Directorate Recharges to other services						23
						517
TOTAL OTHER VARIATIONS IN RESOURCE						267

SERVICE: C1110F : SUSTAINABLE COMMUNITIES REGEN & ECONOMIC RECOVERY DIRECTORATE

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE € %
			Inflation (B) £000's	* Other (C) £000's		
688	Employees	269	-	169	438	63
(119)	Premises related expenditure	(155)	-	160	5	(103)
1	Supplies and Services	58	-	(250)	(192)	(431)
-	Third Party Payments	181	-	-	181	-
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	-	-	-	-	n/a
6	Recharges from other services	59	-	-	59	-
577	TOTAL CONTROLLABLE EXPENDITURE	412	-	79	491	n/a
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
(698)	Recharges to other services	(698)	-	165	(533)	(24)
(698)	TOTAL CONTROLLABLE INCOME	(698)	-	165	(533)	n/a
(121)	NET CONTROLLABLE COST	(286)	-	244	(42)	n/a
-	Capital Charges	-	-	23	23	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	23	23	n/a
(121)	NET COST OF SERVICE	(286)	-	267	(19)	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
(121)	TOTAL NET EXPENDITURE	(286)	-	267	(19)	(93)
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						-
<u>Strategic budget - agreed additional income / savings</u>						(250)
Further use of Community Infrastructure Levy instead of General Fund funding to be allocated once approved						(250)
<u>Other resource changes</u>						169
Pay Award 22/23 and Salary Realignment and Corrections						-
Contract Inflation						265
Budget Realignments Within Division						(105)
Budget Realignments Within Directorate						23
De-centralised Capital Charges (Including REFCUS)						165
Adjustment In Directorate Recharges to other services						517
TOTAL OTHER VARIATIONS IN RESOURCE						267

DIVISION: C1120E : SUSTAINABLE COMMUNITIES

SERVICE DESCRIPTION

The Sustainable Communities Division is made up of Highways & Parking Services, Environment and Waste management, Parks and Open Spaces, Environmental Health, Trading Standards & Licensing, and Independent Travel Services.

Highways & Parking Service
 - Highways Services ensure the safety of highway users by delivering maintenance to carriageways, footways, public footpaths, street lighting and highway structures, drainage and flood management. The Service fulfils the statutory obligation to provide the role of Traffic Manager and, as a consequence, monitor all highway related works across the borough to coordinate and minimise the delay and disruption to road users. The Service is also responsible for the implementation of highway improvements, provides a road safety service which covers both preventative measures such as educational and physical measures on the highway and provides assistance to the School Travel Planning team.
 - Parking Services are responsible for ensuring the free movement of traffic and availability of parking around the Borough. This includes on-street parking spaces, car parks and various parking permits. The Parking team is also responsible for enforcement of parking regulations and Blue Badges. Parking Services are improving the environment (air quality) for residents by introducing emissions based permits and paid for parking. The School Streets scheme is improving the environment (air quality and safety) around schools and is improving punctuality while increasing the number of children who walk to school.

Environmental Services and Sustainable Neighbourhoods-
 This service has two core functions Environmental Services, and Parks and Open Spaces
 - The Environmental Services team oversee the management of street services as part of the South London Waste Partnership (SLWP) contracts. The SLWP was formed in 2003 between the boroughs of Croydon, Kingston, Merton, and Sutton and has a proven record of providing improved and more cost-effective waste management services through the procurement of complex waste disposal treatment, both household and commercial waste and recycling. The SLWP operate the Household Reuse and Recycling Centre and street cleansing contracts. – The Sustainable Neighbourhoods - This team focuses on the Abandon Vehicle Service (AVS) and the Dog Warden, environmental crime,, highway offences, licensing enforcement and unauthorised encampments.
 - The Parks and Open Spaces team oversee and manage the green spaces contract, they are responsible for the maintenance of all of the borough's parks and green spaces including management and maintenance of open countryside We are committed to ensuring our parks and open spaces are sustainable and can be enjoyed by current and future generations, this includes investing in our allotments. We are working with partners to get our communities more active to improve their health and wellbeing - we are investing in sport and leisure facilities and working closely with our sporting partners on initiatives and facilities.

Environmental Health, Trading Standards and Licensing Team
 - The Environmental Health Service includes the food safety, health and safety, public events safety, pollution control and private sector housing functions, which covers the regulation of housing standards & conditions in the private rented sector and also the issuing of licenses and enforcement in respect of HMO's and other privately rented properties (when there is a selective licensing scheme.). The Food Team ensures that food sold, offered and stored for sale and entering the borough is wholesome, fit for human consumption and properly labelled and described. This requires the regular, risk based inspection of food premises throughout the borough. Health and Safety secures the health, safety and welfare of people in those work places where the local authority is the designated enforcement agency. The team also conduct annual legionella assessments. Public Events Safety incorporates the Council's responsibility to issue and monitor the General Safety Certificate at Selhurst Park Stadium and to manage the SAG process in respect of public events (including large scale music events) in the borough. Pollution Control deals with a range of environmental pollution matters including air quality/pollution, contaminated land and nuisance, for example noise (ie. noisy neighbours) and odour pollution.
 - Trading Standards ensure that Croydon residents and businesses are protected from illegal and unfair trade practices, including business scams and door step crime. They also deal extensively with counterfeit products and product safety matters (unsafe products) and the sale of age restricted products, such as knives.
 - The Licensing Service process applications and issue licences for a wide range of licensable activities, such as the sale of alcohol, providing entertainment facilities, selling hot food at night, premises where gambling takes place, street trading (including markets), special treatments premises, scrap metal dealers, licensed sex establishments, animal welfare premises (such as pet shops, kennels & catteries) and highways licenses for skips, scaffolds & hoardings etc. The Service also visit premises to ensure compliance with the terms of licenses and any conditions attached to them. The team generates income from all licenses processed. In addition, the Service progresses contested applications through the committee process and is responsible for drafting and publishing policies (both statutory and non statutory) in respect of licensing matters.

Independent Travel Service -
 Creating a single integrated travel service for eligible children and adults, reducing reliance on statutory services and increasing longer term independence

MOVEMENT IN NET EXPENDITURE

SERVICE CODE	SERVICE NAME	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	Other (C) £000's		
C1105F	SUSTAINABLE COMMUNITIES DIRECTORATE	265	-	305	570	115
C1120F	HIGHWAYS AND PARKING SERVICES	(24,459)	-	21,216	(3,243)	(87)
C1125F	ENVIRONMENTAL HEALTH, TRADING STANDARDS AND LICENS	1,077	-	2,286	3,363	212
C1130F	ENVIRONMENT SERVICES AND SUSTAINABLE NEIGHBOURHOOD	30,298	-	2,930	33,228	10
C1140F	INDEPENDENT TRAVEL SERVICE TEAM	14,529	-	1,812	16,341	12
		-	-	-	-	
		-	-	-	-	
	TOTAL NET EXPENDITURE	21,710	-	28,549	50,259	132

STAFF ESTABLISHMENT NUMBERS

SERVICE	ORIGINAL BUDGET 2022/23	ORIGINAL BUDGET 2023/24	CHANGE IN FTE
	FTE STAFF	FTE STAFF	FTE STAFF
C1105F : SUSTAINABLE COMMUNITIES DIRECTORATE	1.0	1.0	-
C1120F : HIGHWAYS AND PARKING SERVICES	165.8	175.4	9.6
C1125F : ENVIRONMENTAL HEALTH, TRADING STANDARDS AND LICENS	74.9	75.9	1.0
C1130F : ENVIRONMENT SERVICES AND SUSTAINABLE NEIGHBOURHOOD	117.0	97.0	(20.0)
C1140F : INDEPENDENT TRAVEL SERVICE TEAM	79.7	88.2	8.5
TOTAL FTE STAFF	438.4	437.5	(0.9)

DIVISION: C1120E : SUSTAINABLE COMMUNITIES

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
17,644	Employees	20,519	-	598	21,117	3
3,721	Premises related expenditure	1,716	-	1,034	2,750	60
34,093	Supplies and Services	32,828	-	2,543	35,371	8
5,555	Third Party Payments	4,953	-	765	5,718	15
420	Transfer Payments	271	-	-	271	-
12,656	Transport related expenditure	11,198	-	1,694	12,892	15
2,024	Recharges from other services	1,848	-	(96)	1,752	(5)
76,113	TOTAL CONTROLLABLE EXPENDITURE	73,333	-	6,538	79,871	n/a
(54)	Government Grants	-	-	-	-	n/a
(2,825)	Other Grants, reimbursements and contributions	(3,225)	-	675	(2,550)	(21)
(27,934)	Customer and Client Receipts	(44,437)	-	11,551	(32,886)	(26)
-	Interest Receivable	-	-	-	-	n/a
(3,469)	Recharges to other services	(3,961)	-	281	(3,680)	(7)
(34,282)	TOTAL CONTROLLABLE INCOME	(51,623)	-	12,507	(39,116)	n/a
41,831	NET CONTROLLABLE COST	21,710	-	19,045	40,755	n/a
-	Capital Charges	-	-	8,967	8,967	n/a
-	Intangible Charges	-	-	227	227	n/a
-	REFCUS	-	-	310	310	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	9,504	9,504	n/a
41,831	NET COST OF SERVICE	21,710	-	28,549	50,259	n/a
50	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
50	TOTAL APPROPRIATIONS	-	-	-	-	n/a
41,881	TOTAL NET EXPENDITURE	21,710	-	28,549	50,259	132
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
Correction of legacy shortfall in budget						299
Parking and traffic - unachievable savings from prior years.						10,585
Loss of Public Health Grant contribution to Food Safety Team budget						293
Reversal of unachievable income budget in relation to the previously proposed Selective Licensing Scheme, if this scheme goes ahead in the future the income will be required to fund the operation of the scheme						1,586
Refuse contract						500
Increase in Special Education Need pupil numbers requiring transport						680
						13,943
<u>Strategic budget - agreed additional income / savings</u>						
Parking charges increase						(200)
Removal of a school crossing patrol budget that is no longer required						(60)
Review and reduction of the Neighbourhood Operations Team (NSO)						(150)
Adult travel assistance - joint review						(50)
Bus re-tender contract savings						(80)
Muster points						(8)
Coach income (from bus hires)						(20)
						(568)
<u>Other resource changes</u>						
Pay Award 22/23 and Salary Realignment and Corrections						2,774
Contract Inflation						3,458
Budget Realignments Within Division						(613)
Budget Realignments Within Directorate						51
De-centralised Capital Charges (Including REFUS)						9,504
						15,174
TOTAL OTHER VARIATIONS IN RESOURCE						28,549

DIVISION: C1120E : SUSTAINABLE COMMUNITIES

SERVICE: C1120F : HIGHWAYS AND PARKING SERVICES

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
7,058	Employees	7,992	-	906	8,898	11
2,037	Premises related expenditure	914	-	1,122	2,036	123
3,800	Supplies and Services	3,759	-	(624)	3,135	(17)
5,100	Third Party Payments	4,427	-	949	5,376	21
-	Transfer Payments	-	-	-	-	n/a
18	Transport related expenditure	3	-	7	10	233
525	Recharges from other services	526	-	(117)	409	(22)
18,538	TOTAL CONTROLLABLE EXPENDITURE	17,621	-	2,243	19,864	n/a
-	Government Grants	-	-	-	-	n/a
(2,261)	Other Grants, reimbursements and contributions	(2,453)	-	438	(2,015)	(18)
(23,133)	Customer and Client Receipts	(37,806)	-	9,931	(27,875)	(26)
-	Interest Receivable	-	-	-	-	n/a
(1,485)	Recharges to other services	(1,821)	-	93	(1,728)	(5)
(26,879)	TOTAL CONTROLLABLE INCOME	(42,080)	-	10,462	(31,618)	n/a
(8,341)	NET CONTROLLABLE COST	(24,459)	-	12,705	(11,754)	n/a
-	Capital Charges	-	-	8,369	8,369	n/a
-	Intangible Charges	-	-	142	142	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	8,511	8,511	n/a
(8,341)	NET COST OF SERVICE	(24,459)	-	21,216	(3,243)	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
(8,341)	TOTAL NET EXPENDITURE	(24,459)	-	21,216	(3,243)	(87)
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
Parking and traffic - unachievable savings from prior years.						10,585
<u>Strategic budget - agreed additional income / savings</u>						
Parking charges increase						(200)
Removal of a school crossing patrol budget that is no longer required						(60)
<u>Other resource changes</u>						
Pay Award 22/23 and Salary Realignments and Corrections						906
Contract Inflation						1,684
Budget Realignments Within Division						(210)
Budget Realignments Within Directorate						-
De-centralised Capital Charges (Including REFCUS)						8,511
TOTAL OTHER VARIATIONS IN RESOURCE						21,216

DIVISION: C1120E : SUSTAINABLE COMMUNITIES

SERVICE: C1125F : ENVIRONMENTAL HEALTH, TRADING STANDARDS AND LICENSING

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
2,953	Employees	3,461	-	679	4,140	20
129	Premises related expenditure	152	-	(1)	151	(1)
442	Supplies and Services	381	-	108	489	28
136	Third Party Payments	136	-	(114)	22	(84)
-	Transfer Payments	-	-	-	-	n/a
4	Transport related expenditure	1	-	5	6	500
42	Recharges from other services	53	-	(4)	49	(8)
3,706	TOTAL CONTROLLABLE EXPENDITURE	4,184	-	673	4,857	n/a
-	Government Grants	-	-	-	-	n/a
(98)	Other Grants, reimbursements and contributions	(138)	-	2	(136)	(1)
(1,345)	Customer and Client Receipts	(2,822)	-	1,498	(1,324)	(53)
-	Interest Receivable	-	-	-	-	n/a
(166)	Recharges to other services	(147)	-	30	(117)	(20)
(1,608)	TOTAL CONTROLLABLE INCOME	(3,107)	-	1,530	(1,577)	n/a
2,098	NET CONTROLLABLE COST	1,077	-	2,203	3,280	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	83	83	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	83	83	n/a
2,098	NET COST OF SERVICE	1,077	-	2,286	3,363	n/a
50	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
50	TOTAL APPROPRIATIONS	-	-	-	-	n/a
2,149	TOTAL NET EXPENDITURE	1,077	-	2,286	3,363	212
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
Loss of Public Health Grant contribution to Food Safety Team budget						293
Reversal of unachievable income budget in relation to the previously proposed Selective Licensing Scheme, if this scheme goes ahead in the future the income will be required to fund the operation of the scheme						1,586
						1,879
<u>Strategic budget - agreed additional income / savings</u>						
						-
<u>Other resource changes</u>						
Pay Award 22/23 and Salary Realignments and Corrections						679
Contract Inflation						-
Budget Realignments Within Division						(355)
Budget Realignments Within Directorate						-
De-centralised Capital Charges (Including REFCUS)						83
						407
TOTAL OTHER VARIATIONS IN RESOURCE						2,286

DIVISION: C1120E : SUSTAINABLE COMMUNITIES

SERVICE: C1140F : INDEPENDENT TRAVEL SERVICE TEAM

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
2,878	Employees	2,869	-	265	3,134	9
-	Premises related expenditure	-	-	-	-	n/a
38	Supplies and Services	42	-	(16)	26	(38)
101	Third Party Payments	104	-	(80)	24	(77)
420	Transfer Payments	271	-	-	271	-
12,527	Transport related expenditure	11,086	-	1,679	12,765	15
731	Recharges from other services	613	-	22	635	4
16,695	TOTAL CONTROLLABLE EXPENDITURE	14,985	-	1,870	16,855	n/a
(6)	Government Grants	-	-	-	-	n/a
(273)	Other Grants, reimbursements and contributions	(296)	-	(28)	(324)	9
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
(214)	Recharges to other services	(160)	-	(31)	(191)	19
(493)	TOTAL CONTROLLABLE INCOME	(456)	-	(59)	(515)	n/a
16,202	NET CONTROLLABLE COST	14,529	-	1,811	16,340	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	1	1	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	1	1	n/a
16,202	NET COST OF SERVICE	14,529	-	1,812	16,341	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
16,202	TOTAL NET EXPENDITURE	14,529	-	1,812	16,341	12
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
Increase in Special Education Need pupil numbers requiring transport						680
<u>Strategic budget - agreed additional income / savings</u>						
Adult travel assistance - joint review						(50)
Bus re-tender contract savings						(80)
Muster points						(8)
Coach income (from bus hires)						(20)
<u>Other resource changes</u>						
Pay Award 22/23 and Salary Realignment and Corrections						265
Contract Inflation						1,025
Budget Realignments Within Division						(1)
Budget Realignments Within Directorate						-
De-centralised Capital Charges (Including REFCUS)						1
TOTAL OTHER VARIATIONS IN RESOURCE						1,812

DIVISION: **C1130E : CULTURE AND COMMUNITY SAFETY DIVISION**

SERVICE DESCRIPTION

Culture and Community Safety is made up of Culture, Leisure and Libraries; the Violence Reduction Network; and Croydon Music and Arts.

Culture, Leisure and Libraries covers:
 - libraries, museum and archives
 - culture and the arts
 - leisure centres, sports and physical activities

Croydon's cultural offer is an important part of the borough's regeneration. We have placed culture at the heart of regeneration with the refurbishment of the Fairfield Halls, Croydon's largest cultural venue, and our commitment to deliver London Borough of Culture 2023. We will continue to work with BH Live, promoters, artists and producers to ensure that Fairfield Halls delivers an exciting, varied and inclusive cultural programme.

A growing cultural calendar of events has been established with Pride and Mela just two of the major events that take place in Croydon; our cultural calendar will continue in 2023 for the London's Borough of Culture. We are committed to building the capacity of our cultural sector partners to deliver a great offer for Croydon and to bring in national programming and producing partners to work with us in the run up to 2023. As part of the London Borough of Culture we will embed a legacy that creates jobs and employment opportunities within Croydon and helps grow our creative industries.

We are firmly establishing libraries as key community venues connecting communities and providing information, cultural activities and other services and work with a wide range of partners to support Croydon's heritage. During 2023 a community hubs transformation programme will commence, focused upon making best use of library assets.

A transformation programme to secure the future sustainability of Croydon Museum and Archives services will commence in 2023.

We are working with partners to get our communities more active to improve their health and wellbeing - we are investing in sport and leisure facilities and working closely with our sporting partners on initiatives and facilities. We are expanding the gym facilities at Monk's Hill Leisure centre to provide greater access to equipment for residents. Following Covid we are working with our providers to return to and exceed pre-Covid attendance levels at all our facilities.

Community Safety - the Violence Reduction Network (VRN) was created at the beginning of October 2019. It is the council's lead service for tackling crime and disorder and making Croydon Safer, and works closely with the Police on a daily basis. It encompasses a range of operational services as well as policy and analytic capacities to be able to look strategically at the causes of violence in the borough and develop intervention that prevent violence. It also delivers the council's Community Safety function, including its statutory duty to reduce crime and disorder under the Crime and Disorder Act. The use of data on a population basis is what's commonly called a public health approach to reducing violence.

The operational services are Anti-Social Behaviour, Prevent, Domestic Abuse and CCTV. There are then two small teams which provide strategic policy support and data, intelligence and analysis to help respond to violence and reduce it in the borough. They also provide practical support on some operational issues and co-ordinate governance of the work. In addition there is a performance and intelligence team which will provide the analytic underpinning of our approach to reducing violence.

The VRN approach recognises that reducing violence is a whole borough responsibility. The council can play a leading role, but core to the approach will be bringing a range of partners together to develop and test ideas to reduce violence. Partners including other statutory partners like health, the police and schools, as well as businesses, community organisations and individuals in the borough.

Croydon Music and Arts (CMA) works with children and young people in Croydon to have access to creative opportunities. CMA is the lead organisation for Croydon's Cultural Education Partnership and Music Education Hub. The service delivers music education through all of Croydon's schools, with the aim of amplifying young people's voices and enhancing their lives. Culture is a key element of our long-term approach to reducing violence and improving safety in the borough, and CMA is an essential part of that approach. CMA is funded through a mixture of grants and external awards, and not through council funding.

MOVEMENT IN NET EXPENDITURE

SERVICE CODE	SERVICE NAME	ORIGINAL BUDGET	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET	% CHANGE
		2022/23	Inflation	Other	2023/24	
		(A) £000's	(B) £000's	(C) £000's	(D) £000's	
C1150F	CULTURE, LEISURE AND LIBRARIES	3,692	-	3,569	7,261	97
C1155F	MUSIC AND ARTS DIVISION	(20)	-	20	-	(100)
C1160F	VIOLENCE REDUCTION NETWORK DIVISION	980	-	386	1,366	39
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
		-	-	-	-	
	TOTAL NET EXPENDITURE	4,652	-	3,975	8,627	85

STAFF ESTABLISHMENT NUMBERS

SERVICE	ORIGINAL BUDGET 2022/23 FTE STAFF	ORIGINAL BUDGET 2023/24 FTE STAFF	CHANGE IN FTE
C1150F : CULTURE, LEISURE AND LIBRARIES	62.7	64.7	2.0
C1155F : MUSIC AND ARTS DIVISION	15.9	16.9	1.0
C1160F : VIOLENCE REDUCTION NETWORK DIVISION	37.4	37.4	-
TOTAL FTE STAFF	116.0	119.0	3.0

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
5,361	Employees	5,147	-	860	6,007	17
442	Premises related expenditure	452	-	(8)	444	(2)
2,564	Supplies and Services	2,935	-	602	3,537	21
789	Third Party Payments	1,657	-	(646)	1,011	(39)
-	Transfer Payments	-	-	-	-	n/a
2	Transport related expenditure	5	-	-	5	-
644	Recharges from other services	863	-	(62)	801	(7)
9,802	TOTAL CONTROLLABLE EXPENDITURE	11,059	-	746	11,805	n/a
(1,392)	Government Grants	(1,441)	-	-	(1,441)	-
(1,657)	Other Grants, reimbursements and contributions	(1,925)	-	(366)	(2,291)	19
(647)	Customer and Client Receipts	(709)	-	(29)	(738)	4
-	Interest Receivable	-	-	-	-	n/a
(1,385)	Recharges to other services	(2,332)	-	(204)	(2,536)	9
(5,081)	TOTAL CONTROLLABLE INCOME	(6,407)	-	(599)	(7,006)	n/a
4,721	NET CONTROLLABLE COST	4,652	-	147	4,799	n/a
-	Capital Charges	-	-	3,813	3,813	n/a
-	Intangible Charges	-	-	15	15	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	3,828	3,828	n/a
4,721	NET COST OF SERVICE	4,652	-	3,975	8,627	n/a
		0	0	0		
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
4,721	TOTAL NET EXPENDITURE	4,652	-	3,975	8,627	85
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
Reduce Fairfield Halls management fee						(119)
Correction of legacy shortfall in budget						215
						96
<u>Strategic budget - agreed additional income / savings</u>						
Fund Croydon Museum through Growth Zone Fund.						(200)
Redesign leisure sports development service.						(45)
Reduced museum activity						(71)
Investment of public health grant in environmental health (£0.120m), libraries (£0.200m) and physical activities (£0.200m)						(400)
Anti Social behaviour charging						(6)
CCTV merger						(4)
CCTV footage charge for insurance claims						(2)
Review CCTV control room and functions following council telephony upgrade						(152)
						(880)
<u>Other resource changes</u>						
Pay Award 22/23 and Salary Realignments and Corrections						860
Contract Inflation						677
Budget Realignments Within Division						(253)
Budget Realignments Within Directorate						33
De-centralised Capital Charges (Including REFUS)						3,828
						5,145
TOTAL OTHER VARIATIONS IN RESOURCE						4,361

SERVICE: C1150F : CULTURE, LEISURE AND LIBRARIES

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
2,038	Employees	2,160	-	459	2,619	21
384	Premises related expenditure	366	-	-	366	-
1,293	Supplies and Services	1,741	-	677	2,418	39
246	Third Party Payments	1,265	-	(547)	718	(43)
-	Transfer Payments	-	-	-	-	n/a
1	Transport related expenditure	4	-	-	4	-
31	Recharges from other services	81	-	-	81	-
3,993	TOTAL CONTROLLABLE EXPENDITURE	5,617	-	589	6,206	n/a
-	Government Grants	-	-	-	-	n/a
(54)	Other Grants, reimbursements and contributions	(857)	-	(271)	(1,128)	32
(115)	Customer and Client Receipts	(141)	-	(45)	(186)	32
-	Interest Receivable	-	-	-	-	n/a
(37)	Recharges to other services	(927)	-	(400)	(1,327)	43
(206)	TOTAL CONTROLLABLE INCOME	(1,925)	-	(716)	(2,641)	n/a
3,787	NET CONTROLLABLE COST	3,692	-	(127)	3,565	n/a
-	Capital Charges	-	-	3,681	3,681	n/a
-	Intangible Charges	-	-	15	15	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	3,696	3,696	n/a
3,787	NET COST OF SERVICE	3,692	-	3,569	7,261	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
3,787	TOTAL NET EXPENDITURE	3,692	-	3,569	7,261	97
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
Reduce Fairfield Halls management fee						(119)
						(119)
<u>Strategic budget - agreed additional income / savings</u>						
Fund Croydon Museum through Growth Zone Fund.						(200)
Redesign leisure sports development service.						(45)
Reduced museum activity						(71)
Investment of public health grant in environmental health (£0.120m), libraries (£0.200m) and physical activities (£0.200m)						(400)
						(716)
<u>Other resource changes</u>						
Pay Award 22/23 and Salary Realignments and Corrections						459
Contract Inflation						677
Budget Realignments Within Division						(428)
Budget Realignments Within Directorate						-
De-centralised Capital Charges (Including REFCUS)						3,696
						4,404
TOTAL OTHER VARIATIONS IN RESOURCE						3,569

SERVICE: C1155F : MUSIC AND ARTS DIVISION

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
1,169	Employees	1,074	-	81	1,155	8
57	Premises related expenditure	78	-	-	78	-
279	Supplies and Services	271	-	-	271	-
-	- Third Party Payments	-	-	-	-	n/a
-	- Transfer Payments	-	-	-	-	n/a
0	Transport related expenditure	1	-	-	1	-
(138)	Recharges from other services	30	-	-	30	-
1,367	TOTAL CONTROLLABLE EXPENDITURE	1,454	-	81	1,535	n/a
(910)	Government Grants	(910)	-	-	(910)	-
(2)	Other Grants, reimbursements and contributions	(54)	-	(61)	(115)	113
(522)	Customer and Client Receipts	(510)	-	-	(510)	-
-	- Interest Receivable	-	-	-	-	n/a
-	- Recharges to other services	-	-	-	-	n/a
(1,434)	TOTAL CONTROLLABLE INCOME	(1,474)	-	(61)	(1,535)	n/a
(66)	NET CONTROLLABLE COST	(20)	-	20	-	n/a
-	- Capital Charges	-	-	-	-	n/a
-	- Intangible Charges	-	-	-	-	n/a
-	- REFCUS	-	-	-	-	n/a
-	- Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
(66)	NET COST OF SERVICE	(20)	-	20	-	n/a
-	- Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	- Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	- Financing of Capital Expenditure	-	-	-	-	n/a
-	- Provision for Repayment of External Loans	-	-	-	-	n/a
-	- Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
(66.487)	TOTAL NET EXPENDITURE	(20)	-	20	-	(100)
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
						-
<u>Strategic budget - agreed additional income / savings</u>						
						-
<u>Other resource changes</u>						
Pay Award 22/23 and Salary Realignments and Corrections						81
Contract Inflation						
Budget Realignments Within Division						(61)
Budget Realignments Within Directorate						-
De-centralised Capital Charges (Including REFCUS)						
						20
TOTAL OTHER VARIATIONS IN RESOURCE						20

SERVICE DESCRIPTION

The Planning & Sustainable Regeneration Division comprises Building Control, Development Management, Spatial Planning, Growth Zone, Regeneration, Strategic Transport & Employment Skills & Economic Development.

Building Control is a statutory service to regulate the built environment for the protection of the public through the implementation and enforcement of Building Regulations and other legislation. The service aims to promote an accessible, healthy, safe and sustainable built environment within Croydon through provision of a customer focused service that offers value for money, and that is efficient, effective, and equitable.

Development management processes applications for planning permission relating to all development types from householder extensions to large commercial or housing developments. A range of pre-application enquiry processes are also available to assist applicants. The service responds to appeals to the Planning Inspectorate against decisions to refuse planning permission or in relation to a condition on a planning permission and also investigates, and remedies where necessary, allegations about breaches of planning control.

The Spatial Planning Service provides the functions of place making and plan making, which combined provide the council's spatial planning strategy over twenty years. Plan Making primarily carry out the analysis and interpretation of evidence to support the preparation of Croydon's Local Plan (and waste Local Plan) principally through the Strategic Policies, site allocations, designations and detailed development management policies. Plan Making are also responsible for the Council's Infrastructure Delivery Plan (IDP) Community Infrastructure Levy (Charging Schedule and collection and assignment), Section 106 collection and assignment, providing observations on developments to Development Management and the Council's planning research and monitoring function. Placemaking provide qualitative inputs into the plan making processes regarding design and local distinctiveness. Undertake site appraisals, briefs, feasibility studies and area based master plans. Provide design observations on developments to Development Management. Placemaking are responsible for the Council's statutory obligations regarding conservation and heritage, as well as providing advice and supporting projects in this field, including the borough's conservation area appraisals and management plans. Place making also undertake a number of income generation commissions, particularly related to the design of public realm and town centre regeneration.

The Growth Zone Team in 2023/24 will oversee the implementation of the 'Delivering the Growth Zone 2023/24' Cabinet Report approved on 22/02/23. Link below for ease of reference.
 Report - Annual Delivering the Growth Zone 2023-24.pdf (croydon.gov.uk)

The focus for the Regeneration Team in 2022/23 will upon the delivery of the Growth Zone programme, including the Minster Green public realm project, alongside the completion of the Kenley Good Growth funded programme, the South Norwood Good Growth and Historic England Heritage Action Zone funded programme.

The Strategic Transport Service is responsible for developing transport policy and translating local priorities, regional policies and external funding into delivery plans and programmes. The Service develops the Plan and associated programme to implement the Mayor's Transport Strategy within Croydon (The Local Implementation Plan (LIP)); provides transport advice to the planning authority on development plan and master plan making and advises the Development Management Service and Planning Committee(s) on the transport implications of development proposals; bids for funds through the LIP drawing funding from TfL, CL, S106 and the Capital Programme to improve transport and infrastructure in Croydon; and runs a programme to deliver electric vehicle charging points and encourage the take-up of electric vehicles.

The Employment, Skills and Economy Team enables and supports the conditions for sustainable economic growth in the borough, developing an environment that encourages business to invest in our district centres and to employ local people with the right skills. The service encompass the following functions:

Employment and Investment - positioning the borough for growth by creating policy and practice that generates investment and collaboration, creating new jobs in the borough through inward investment and by supporting and working with our existing businesses base and external partners to enable business support that enables economic recovery;

Employment and Skills - linking our unemployed residents into jobs created by regeneration and growth through Croydon Works and other pathways to work initiatives;

MOVEMENT IN NET EXPENDITURE

SERVICE CODE	SERVICE NAME	ORIGINAL BUDGET	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET	% CHANGE
		2022/23	Inflation	Other	2023/24	
		(A) £000's	(B) £000's	(C) £000's	(D) £000's	
C1165F	SPATIAL PLANNING SUMMARY	136	-	78	214	57
C1170F	STRATEGIC TRANSPORT	287	-	48	335	17
C1180F	BUILDING CONTROL SUMMARY	(85)	-	991	906	(1,166)
C1185F	DEVELOPMENT MANAGEMENT	(297)	-	1,183	886	(398)
C1190F	EMPLOYMENT SKILLS AND ECONOMIC DEVELOPMENT	(557)	-	238	(319)	(43)
C1192F	EMPLOYMENT SKILLS	152	-	(164)	(12)	(108)
C1195F	GROWTH AND REGENERATION	532	-	3,924	4,456	738
C1198F	ECONOMIC DELIVERY AND EMPLOYMENT INVESTMENT	223	-	65	288	29
	TOTAL NET EXPENDITURE	391	-	6,363	6,754	1,627

STAFF ESTABLISHMENT NUMBERS

SERVICE	ORIGINAL BUDGET	ORIGINAL BUDGET	CHANGE
	2022/23	2023/24	IN
	FTE STAFF	FTE STAFF	FTE STAFF
C1165F : SPATIAL PLANNING SUMMARY	13.5	14.6	1.1
C1170F : STRATEGIC TRANSPORT	10.5	10.5	-
C1180F : BUILDING CONTROL SUMMARY	21.0	21.0	-
C1185F : DEVELOPMENT MANAGEMENT	54.0	55.0	1.0
C1190F : EMPLOYMENT SKILLS AND ECONOMIC DEVELOPMENT	48.0	48.0	-
C1192F : EMPLOYMENT SKILLS	5.4	5.4	-
C1195F : GROWTH AND REGENERATION	12.6	15.0	2.4
C1198F : ECONOMIC DELIVERY AND EMPLOYMENT INVESTMENT	7.0	7.0	-
TOTAL FTE STAFF	172.0	176.5	4.5

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
11,276	Employees	11,114	-	916	12,030	8
26	Premises related expenditure	34	-	-	34	-
5,802	Supplies and Services	5,462	-	(128)	5,334	(2)
-	Third Party Payments	10	-	49	59	490
-	Transfer Payments	-	-	-	-	n/a
7	Transport related expenditure	11	-	-	11	-
2,702	Recharges from other services	2,648	-	(1,611)	1,037	(61)
19,812	TOTAL CONTROLLABLE EXPENDITURE	19,279	-	(774)	18,505	n/a
(9,909)	Government Grants	(8,644)	-	(727)	(9,371)	8
(417)	Other Grants, reimbursements and contributions	(29)	-	27	(2)	(93)
(3,346)	Customer and Client Receipts	(6,688)	-	2,467	(4,221)	(37)
-	Interest Receivable	-	-	-	-	n/a
(2,912)	Recharges to other services	(3,527)	-	1,248	(2,279)	(35)
(16,584)	TOTAL CONTROLLABLE INCOME	(18,888)	-	3,015	(15,873)	n/a
3,228	NET CONTROLLABLE COST	391	-	2,241	2,632	n/a
-	Capital Charges	-	-	122	122	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	4,000	4,000	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	4,122	4,122	n/a
3,228	NET COST OF SERVICE	391	-	6,363	6,754	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
3,228	TOTAL NET EXPENDITURE	391	-	6,363	6,754	1,627
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
Building control stabilisation						900
Development management rightsizing budget						1,000
						1,900
<u>Strategic budget - agreed additional income / savings</u>						
The charging of a percentage of salaries in Planning and Regeneration to income sources other than General Fund eg Growth Zone, Community Infrastructure Levy and external grants						(115)
Economic development team streamlined service						(46)
						(161)
<u>Other resource changes</u>						
Pay Award 22/23 and Salary Realignment and Corrections						916
Contract Inflation						-
Budget Realignments Within Division						(225)
Budget Realignments Within Directorate						(73)
De-centralised Capital Charges (Including REFUS)						4,006
						4,624
TOTAL OTHER VARIATIONS IN RESOURCE						6,363

SERVICE: C1165F : SPATIAL PLANNING SUMMARY

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
1,261	Employees	685	-	96	781	14
-	- Premises related expenditure	-	-	-	-	n/a
86	Supplies and Services	12	-	-	12	-
-	- Third Party Payments	-	-	-	-	n/a
-	- Transfer Payments	-	-	-	-	n/a
1	Transport related expenditure	-	-	-	-	n/a
5	Recharges from other services	-	-	-	-	n/a
1,352	TOTAL CONTROLLABLE EXPENDITURE	697	-	96	793	n/a
-	Government Grants	-	-	-	-	n/a
(93)	Other Grants, reimbursements and contributions	-	-	-	-	n/a
(41)	Customer and Client Receipts	(54)	-	-	(54)	-
-	- Interest Receivable	-	-	-	-	n/a
(641)	Recharges to other services	(507)	-	(24)	(531)	5
(775)	TOTAL CONTROLLABLE INCOME	(561)	-	(24)	(585)	n/a
577	NET CONTROLLABLE COST	136	-	72	208	n/a
-	Capital Charges	-	-	6	6	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	6	6	n/a
577	NET COST OF SERVICE	136	-	78	214	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	- Financing of Capital Expenditure	-	-	-	-	n/a
-	- Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
577	TOTAL NET EXPENDITURE	136	-	78	214	57
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						-
<u>Strategic budget - agreed additional income / savings</u>						-
The charging of a percentage of salaries in Planning and Regeneration to income sources other than General Fund eg Growth Zone, Community Infrastructure Levy and external grants						(31)
<u>Other resource changes</u>						(31)
Pay Award 22/23 and Salary Realignments and Corrections						96
Contract Inflation						-
Budget Realignments Within Division						7
Budget Realignments Within Directorate						-
De-centralised Capital Charges (Including REFCUS)						6
						109
TOTAL OTHER VARIATIONS IN RESOURCE						78

DIVISION: C1140E : PLANNING AND SUSTAINABLE
REGENERATION DIVISION

SERVICE: C1170F : STRATEGIC TRANSPORT

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
493	Employees	677	-	43	720	6
-	Premises related expenditure	-	-	-	-	n/a
1	Supplies and Services	69	-	-	69	-
-	Third Party Payments	-	-	-	-	n/a
-	Transfer Payments	-	-	-	-	n/a
0	Transport related expenditure	-	-	-	-	n/a
6	Recharges from other services	6	-	-	6	-
500	TOTAL CONTROLLABLE EXPENDITURE	752	-	43	795	n/a
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
(302)	Recharges to other services	(465)	-	5	(460)	(1)
(302)	TOTAL CONTROLLABLE INCOME	(465)	-	5	(460)	n/a
199	NET CONTROLLABLE COST	287	-	48	335	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
199	NET COST OF SERVICE	287	-	48	335	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
199	TOTAL NET EXPENDITURE	287	-	48	335	17
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						-
<u>Strategic budget - agreed additional income / savings</u>						-
<u>Other resource changes</u>						-
Pay Award 22/23 and Salary Realignment and Corrections						43
Contract Inflation						-
Budget Realignments Within Division						5
Budget Realignments Within Directorate						-
De-centralised Capital Charges (Including REFCUS)						-
TOTAL OTHER VARIATIONS IN RESOURCE						48

SERVICE: C1180F : BUILDING CONTROL SUMMARY

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
1,105	Employees	1,327	-	98	1,425	7
-	Premises related expenditure	-	-	-	-	n/a
63	Supplies and Services	90	-	(7)	83	(8)
-	Third Party Payments	-	-	-	-	n/a
-	Transfer Payments	-	-	-	-	n/a
2	Transport related expenditure	2	-	-	2	-
1,136	Recharges from other services	1,133	-	(1,133)	-	(100)
2,307	TOTAL CONTROLLABLE EXPENDITURE	2,552	-	(1,042)	1,510	n/a
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
(650)	Customer and Client Receipts	(1,504)	-	900	(604)	(60)
-	Interest Receivable	-	-	-	-	n/a
(1,133)	Recharges to other services	(1,133)	-	1,133	-	(100)
(1,783)	TOTAL CONTROLLABLE INCOME	(2,637)	-	2,033	(604)	n/a
524	NET CONTROLLABLE COST	(85)	-	991	906	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
524	NET COST OF SERVICE	(85)	-	991	906	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
524	TOTAL NET EXPENDITURE	(85)	-	991	906	(1,166)
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
Building control stabilisation						900
						900
<u>Strategic budget - agreed additional income / savings</u>						
<u>Other resource changes</u>						
Pay Award 22/23 and Salary Realignments and Corrections						98
Contract Inflation						-
Budget Realignments Within Division						(7)
Budget Realignments Within Directorate						-
De-centralised Capital Charges (Including REFCUS)						-
						91
TOTAL OTHER VARIATIONS IN RESOURCE						991

SERVICE: C1185F : DEVELOPMENT MANAGEMENT

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
3,669	Employees	3,204	-	259	3,463	8
-	Premises related expenditure	-	-	-	-	n/a
221	Supplies and Services	194	-	-	194	-
-	Third Party Payments	-	-	-	-	n/a
-	Transfer Payments	-	-	-	-	n/a
2	Transport related expenditure	6	-	-	6	-
472	Recharges from other services	442	-	(10)	432	(2)
4,365	TOTAL CONTROLLABLE EXPENDITURE	3,846	-	249	4,095	n/a
-	Government Grants	-	-	-	-	n/a
(200)	Other Grants, reimbursements and contributions	-	-	-	-	n/a
(2,467)	Customer and Client Receipts	(4,085)	-	1,000	(3,085)	(24)
-	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	(58)	-	(66)	(124)	114
(2,667)	TOTAL CONTROLLABLE INCOME	(4,143)	-	934	(3,209)	n/a
1,698	NET CONTROLLABLE COST	(297)	-	1,183	886	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
1,698	NET COST OF SERVICE	(297)	-	1,183	886	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
1,698	TOTAL NET EXPENDITURE	(297)	-	1,183	886	(398)
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
Development management rightsizing budget						1,000
						1,000
<u>Strategic budget - agreed additional income / savings</u>						
The charging of a percentage of salaries in Planning and Regeneration to income sources other than General Fund eg Growth Zone, Community Infrastructure Levy and external grants						(66)
						(66)
<u>Other resource changes</u>						
Pay Award 22/23 and Salary Realignment and Corrections						259
Contract Inflation						-
Budget Realignments Within Division						(10)
Budget Realignments Within Directorate						-
De-centralised Capital Charges (Including REFCUS)						-
						249
TOTAL OTHER VARIATIONS IN RESOURCE						1,183

SERVICE: C1190F : EMPLOYMENT SKILLS AND ECONOMIC DEVELOPMENT

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE (E) %
			Inflation (B) £000's	* Other (C) £000's		
3,949	Employees	3,452	-	402	3,854	12
25	Premises related expenditure	34	-	-	34	-
462	Supplies and Services	563	-	(147)	416	(26)
-	Third Party Payments	-	-	-	-	n/a
-	Transfer Payments	-	-	-	-	n/a
1	Transport related expenditure	2	-	-	2	-
1,000	Recharges from other services	987	-	(468)	519	(47)
5,437	TOTAL CONTROLLABLE EXPENDITURE	5,038	-	(213)	4,825	n/a
(4,959)	Government Grants	(4,053)	-	(727)	(4,780)	18
-	Other Grants, reimbursements and contributions	(29)	-	27	(2)	(93)
(173)	Customer and Client Receipts	(1,045)	-	567	(478)	(54)
-	Interest Receivable	-	-	-	-	n/a
(468)	Recharges to other services	(468)	-	468	-	(100)
(5,600)	TOTAL CONTROLLABLE INCOME	(5,595)	-	335	(5,260)	n/a
(163)	NET CONTROLLABLE COST	(557)	-	122	(435)	n/a
-	Capital Charges	-	-	116	116	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	116	116	n/a
(163)	NET COST OF SERVICE	(557)	-	238	(319)	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
(163)	TOTAL NET EXPENDITURE	(557)	-	238	(319)	(43)
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
						-
<u>Strategic budget - agreed additional income / savings</u>						
						-
<u>Other resource changes</u>						
Pay Award 22/23 and Salary Realignments and Corrections						402
Contract Inflation						-
Budget Realignments Within Division						(280)
Budget Realignments Within Directorate						116
De-centralised Capital Charges (Including REFCUS)						-
						238
TOTAL OTHER VARIATIONS IN RESOURCE						238

SERVICE: C1192F : EMPLOYMENT SKILLS

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE € %
			Inflation (B) £000's	* Other (C) £000's		
297	Employees	358	-	(38)	320	(11)
-	Premises related expenditure	-	-	-	-	n/a
4,433	Supplies and Services	4,381	-	64	4,445	1
-	Third Party Payments	4	-	49	53	1,225
-	Transfer Payments	-	-	-	-	n/a
0	Transport related expenditure	-	-	-	-	n/a
2	Recharges from other services	-	-	-	-	n/a
4,732	TOTAL CONTROLLABLE EXPENDITURE	4,743	-	75	4,818	n/a
(4,575)	Government Grants	(4,591)	-	-	(4,591)	-
(34)	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
(210)	Recharges to other services	-	-	(239)	(239)	n/a
(4,820)	TOTAL CONTROLLABLE INCOME	(4,591)	-	(239)	(4,830)	n/a
(88)	NET CONTROLLABLE COST	152	-	(164)	(12)	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
(88)	NET COST OF SERVICE	152	-	(164)	(12)	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
(88)	TOTAL NET EXPENDITURE	152	-	(164)	(12)	(108)
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						
<u>Strategic budget - agreed additional income / savings</u>						
<u>Other resource changes</u>						
Pay Award 22/23 and Salary Realignment and Corrections						(38)
Contract Inflation						-
Budget Realignments Within Division						63
Budget Realignments Within Directorate						(189)
De-centralised Capital Charges (Including REFCUS)						-
						(164)
TOTAL OTHER VARIATIONS IN RESOURCE						(164)

SERVICE: C1195F : GROWTH AND REGENERATION

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE € %
			Inflation (B) £000's	* Other (C) £000's		
374	Employees	1,205	-	(65)	1,140	(5)
1	Premises related expenditure	-	-	-	-	n/a
419	Supplies and Services	94	-	-	94	-
-	- Third Party Payments	2	-	-	2	-
-	- Transfer Payments	-	-	-	-	n/a
0	Transport related expenditure	-	-	-	-	n/a
77	Recharges from other services	80	-	-	80	-
871	TOTAL CONTROLLABLE EXPENDITURE	1,381	-	(65)	1,316	n/a
(375)	Government Grants	-	-	-	-	n/a
(12)	Other Grants, reimbursements and contributions	-	-	-	-	n/a
(15)	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
(158)	Recharges to other services	(849)	-	(11)	(860)	1
(560)	TOTAL CONTROLLABLE INCOME	(849)	-	(11)	(860)	n/a
310	NET CONTROLLABLE COST	532	-	(76)	456	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	4,000	4,000	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	4,000	4,000	n/a
310	NET COST OF SERVICE	532	-	3,924	4,456	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	- Financing of Capital Expenditure	-	-	-	-	n/a
-	- Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
310	TOTAL NET EXPENDITURE	532	-	3,924	4,456	738
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						-
<u>Strategic budget - agreed additional income / savings</u>						-
<u>Other resource changes</u>						-
Pay Award 22/23 and Salary Realignments and Corrections						(65)
Contract Inflation						-
Budget Realignments Within Division						(11)
Budget Realignments Within Directorate						-
De-centralised Capital Charges (Including REFCUS)						4,000
						3,924
TOTAL OTHER VARIATIONS IN RESOURCE						3,924

SERVICE: C1198F : ECONOMIC DELIVERY AND EMPLOYMENT INVESTMENT

FORECAST 2022/23 £000's	DESCRIPTION	ORIGINAL BUDGET 2022/23 (A) £000's	Variations in Level of Expenditure on (A)		ORIGINAL BUDGET 2023/24 (D) £000's	% CHANGE € %
			Inflation (B) £000's	* Other (C) £000's		
128	Employees	206	-	121	327	59
-	Premises related expenditure	-	-	-	-	n/a
116	Supplies and Services	59	-	(38)	21	(64)
-	Third Party Payments	4	-	-	4	-
-	Transfer Payments	-	-	-	-	n/a
1	Transport related expenditure	1	-	-	1	-
4	Recharges from other services	-	-	-	-	n/a
249	TOTAL CONTROLLABLE EXPENDITURE	270	-	83	353	n/a
-	Government Grants	-	-	-	-	n/a
(77)	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	(47)	-	(18)	(65)	38
(77)	TOTAL CONTROLLABLE INCOME	(47)	-	(18)	(65)	n/a
172	NET CONTROLLABLE COST	223	-	65	288	n/a
-	Capital Charges	-	-	-	-	n/a
-	Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL NON-CONTROLLABLE EXPENDITURE	-	-	-	-	n/a
172	NET COST OF SERVICE	223	-	65	288	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
172	TOTAL NET EXPENDITURE	223	-	65	288	29
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						£000's
<u>Strategic budget - agreed pressures / service demands</u>						-
<u>Strategic budget - agreed additional income / savings</u>						-
Economic development team streamlined service						(46)
The charging of a percentage of salaries in Planning and Regeneration to income sources other than General Fund eg Growth Zone, Community Infrastructure Levy and external grants						(18)
						(64)
<u>Other resource changes</u>						121
Pay Award 22/23 and Salary Realigments and Corrections						-
Contract Inflation						8
Budget Realigments Within Division						-
Budget Realigments Within Directorate						-
De-centralised Capital Charges (Inculding REFUS)						-
						129
TOTAL OTHER VARIATIONS IN RESOURCE						65

HOUSING HRA BUDGET 2023/24

HOUSING HRA

SUMMARY	2023/24
	£'000s
Dwelling rents	85,422
Non-dwelling rents	1,008
Service charge income	6,679
Other income and contributions	2,979
Total income	96,088
Repairs & maintenance	23,448
Management (incl RRT)	30,990
Bad debts	750
Dwelling Depreciation	14,729
Debt management	162
Total costs	70,079
Net income from services	26,009
Interest payable	(12,231)
Net income/expenditure before appropriations	13,778
Revenue contributions to capital	(13,778)
Net HRA Surplus/Deficit	-
HRA Balance brought forward	27,600
HRA surplus/(deficit)	-
HRA Balance carried forward	27,600
Other reserves brought forward	-
Appropriation from HRA	0
Release of reserve	0
Other reserves carried forward	-

CAPITAL PROGRAMME

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Capital Programme Funding 2023/24 to 2026/27

	Budget 2023/24	Budget 2024/25	Budget 2025/26	Budget 2026/27	Total budget
	£000s	£000s	£000s	£000s	£000s
Borrowing	45,823	8,170	6,138	14,053	74,184
Borrowing - GZ	4,900	4,900	4,900	4,900	19,600
S106	1,606	1,159	691	711	4,167
CIL	1,778	807			2,585
School Condition Allocation	4,352	4,200	4,200		12,752
Special Provision Capital Funding	4,521	4,287			8,808
Basic Need Funding	2,540	2,993			5,533
HRA Contribution	1,147				1,147
Other grant - DFG	2,993	2,993			5,986
Other grant - Highways	1,163	1,463	2,013		4,639
Other grant - TFL-LIP	7,706	7,546	2,350	2,350	19,952
Other grants	841	180	182	118	1,321
Total Funding	79,370	38,698	20,474	22,132	160,674
Capitalisation direction	45,000	50,000	50,000		145,000
Total General Fund Funding after Capitalisation	124,370	88,698	70,474	22,132	305,674
Major Repairs Allowance	15,457	14,879	15,191	15,434	60,961
HRA - Revenue Contribution	13,900	15,443	15,615	14,072	59,030
RTB Receipts	2,118	2,140	2,161	2,183	8,602
HRA - Use Of Reserves	1,148				1,148
Borrowing BxB Properties		50,105	65,005		115,110
HRA FUNDING	32,623	82,567	97,972	31,689	244,851
Overall Funding Requirement	156,993	171,265	168,446	53,821	550,525

Capital Programme 2023/24 to 2026/27

Description	Budget	Budget	Budget	Budget	Total Budget 2023 - 2027
	2023/24	2024/25	2025/26	2026/27	
	£000s	£000s	£000s	£000s	£000s
DFG	2,993	2,993			5,986
Empty Homes Grants	400				400
HOUSING	3,393	2,993	0	0	6,386
Education – Fire Safety Works	152				152
Education - Fixed Term Expansions	2540	2993			5,533
Education - Major Maintenance	4,200	4,200	4,200		12,600
Education - SEN	4792	4287			9,079
Angel Lodge Children Home	329				329
CHILDREN, YOUNG PEOPLE AND EDUCATION	12,013	11,480	4,200	0	27,693
My Resources Interface Enhancement	185				185
Network Refresh	335	626			961
Tech Refresh	300	160			460
Geographical Information Systems	260				260
Laptop Refresh	3,349	1,264			4,613
Cloud and DR	221	104			325
Synergy Education System	673				673
NEC Housing System	1,764				1,764
ASSISTANT CHIEF EXECUTIVE	7,087	2,154	0	0	9,241
Growth Zone	4,000	4,000	4,000	4,000	16,000
Grounds Maintenance Insourced Equipment	200				200
Highways	8,618	8,618	8,618	8,618	34,472
Highways - flood water management	435	435	435	435	1,740
Highways - bridges and highways structures	1,663	2,663	5,513		9,839
Local Authority Tree Fund	67	67	67		201
Leisure centres equipment Contractual Agr	146	337	585		1,068
Leisure Equipment Upgrade	165				165
Libraries Investment - General	807	807			1,614
Central Library Digital Discovery Zone	175				175
New Investment to South Norwood Library	520				520
Parking	1,336	1,662			2,998
Cashless Pay & Display	1,097				1,097
Play Equipment	300				300
HIGHWAY SIGNAGE	137				137
South Norwood Good Growth	139				139
Kenley Good Growth	265				265
Sustainability Programme	550				550
TFL - LIP	10,112	9,709	4,050	4,050	27,921
Cycle Parking	106	118	124	133	481
Electric Vehicle Charging Point (EVCP)	368	392	382	396	1,538
Park Asset Management	700	1,000	1,000	1,000	3,700
Waste and Recycling Investment	1,000				1,000
SUSTAINABLE COMMUNITIES, REGEN & ECONOMIC DEVELOPMENT	32,906	29,808	24,774	18,632	106,120
Asset Strategy - Stubbs Mead	500	150			650
Asset Strategy Programme	240	113			353
Clocktower Chillers	382				382
Corporate Property Maintenance Programme	2500	2500	2500	2500	10,000
Fairfield Halls - Council	500	500			1,000
Former New Addington Leisure Centre	600				600
Fieldway Cluster (Timebridge Community Centre)	248	0			248
Contingency	1000	1000	1000	1000	4,000
RESOURCES	5,970	4,263	3,500	3,500	17,233
Total General Fund	61,369	50,698	32,474	22,132	166,673
Capitalisation direction	63,000	38,000	38,000		139,000
Total Including Capitalisation	124,369	88,698	70,474	22,132	305,673
Major Repairs and Improvements Programme	31,476	32,462	32,967	31,689	128,594
NEC Housing System	1,147				1,147
Regina Road - if it's a rebuild		14,105	14,105		28,210
Buildings over 60 years old		20,000	20,000		40,000
Fire safety & Damp & Mould		10,000	10,000		20,000
Housing capacity		5,000	5,000		10,000
LPS Blocks additional programme		-	15,300		15,300
HRA Contingency		1,000	600		1,600
HOUSING REVENUE ACCOUNT CAPITAL	32,623	82,567	97,972	31,689	244,851
Capital Programme Total	156,993	171,265	168,446	53,821	550,525