CROYDON COUNCIL

DRAFT REVENUE BUDGET AND CAPITAL PROGRAMME

2016/17

Appendix B to agenda item 8.1 Cabinet, 22nd February 2016

REVENUE BUDGET SUMMARY

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REVENUE BUDGET SUMMARY

		ORIGINAL	Variations	in Level of	ORIGINAL	
ACTUAL		BUDGET		ire on (A)	BUDGET	%
	DESCRIPTION	2015/16	Inflation	Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	(-/
	SERVICE BUDGETS					
195,581	People Department	233,711	1,743	(39,246)	196,208	(16)
	Place Department	72,719	440	(21,407)	51,752	(29)
	Resources Department	21,438	455	445	22,338	4
	Contribution to Provision for Doubtful Debts	180		_	180	_
	Efficiency Dividend	_		_	_	n/a
	National Insurance Changes	_		434	434	n/a
	Care Act Provision	_		1,591	1,591	n/a
8.567	Pensions Contribution	9,432		(282)	9,150	(3)
	Redundancy	5,152		-	-	n/a
122	Carbon Credits	255		_	255	-
				(== (==)		
323,191	NET COST OF SERVICES	337,735	2,637	(58,465)	281,908	28,091
(24.067)	Core Grants	(14 704)		(1 /5/)	(46 220)	(6,070)
· · · · · · · · · · · · · · · · · · ·		(14,784)		(1,454)	(16,238)	(0 ,070) n/a
1,536	Contingency / Unallocated Provision	1,000		-	1,000	II/a
054	Levies from Other Bodies	070			070	(20)
254	Environment Agency	272		-	272	(33)
348	Lee Valley Regional Park Authority	407		-	407	n/a
364	London Boroughs Grants Committee	407		-	407	n/a
432	London Pensions Fund Authority	438		(0.000)	438	n/a
\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	Interest and Investment Income	(1,971)		(2,000)		n/a
27,393	Interest Payable	20,393		(839)	19,554	(94)
324,673	NET OPERATING EXPENDITURE	343,897	2,637	(62,758)	283,777	12,456
14,594 (52,900)	APPROPRIATIONS Contributions to / (from) Earmarked Reserves Provision for Repayment of External Loans Revenue Expenditure Funded from Capital under Statute (REFCUS) Deferred / Intangible Charges Written Off Contribution to / (from) General Balances	2,260 (19,836) (54,045) (4,283)		(2,260) 1,856 51,945 586	(17,981) (2,100) (3,697)	(100) n/a n/a (101) n/a
279,165	BUDGET REQUIREMENT	267,992	2,637	(10,631)	259,999	(201)
3,337 32,340 33,633	FINANCED BY Revenue Support Grant Collection Fund surplus / (deficit) Business Rates Top Up Grant Business Rates Income Council Tax - Band D Equivalent	61,367 6,008 32,958 34,246 133,413			46,800 3,748 33,230 32,732 143,489	37 (97) n/a (88) n/a
279,165	TOTAL FINANCING	267,992	-	-	259,999	n/a
£.pp 129,313 -	COUNCIL TAX SUMMARY London Borough of Croydon Adult Social Care Levy Greater London Authority		2015/16 Band D Equivalent £.pp 1,171.39 - 295.00	2016/17 Band D Equivalent £.pp 1,194.70 23.43 276.00	140,729 2,760 32,511	Change Band D Equivalent % 1.99% 2.00%
162,321			1,466.39	1,494.13	176,000	1.89%

ACTUAL		ORIGINAL	Variations	in Level of	ORIGINAL	
2014/15		BUDGET	Expenditu	ıre on (A)	BUDGET	%
	DESCRIPTION	2015/16	Inflation	Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	(L)
20003	EXPENDITURE	20003	20003	20003	20003	
276,621	Employees	133,741	1,157	(3,910)	130,988	(2)
	Premises related expenditure	25,155	3	214	25,372	1
	Supplies and Services	31,004	229	3,217	34,450	11
228,057	Third Party Payments	240,299	1,305	(40,891)	,	(16)
· ·	Transfer Payments	506,060	-	(44,518)	,	(9)
9,070	Transport related expenditure	8,426	61	829	9,316	11
30,831	Capital Charges	30,621	-	(5,859)	24,762	(19)
3,378	Deferred/Intangible Charges	4,273	-	(576)	3,697	(13)
12,649	REFCUS	54,050	-	(51,950)	2,100	(96)
-	Corporate support services bought in	(6,333)	-	(373)	(6,706)	6
(35,101)	Recharges from other services	19,019	-	8,042	27,061	42
1,003,858	TOTAL EXPENDITURE	1,046,315	2,755	(135,775)	913,296	(13)
	INCOME					
(563,460)	Government Grants	(568,235)	-	59,910	(508,325)	(11)
(39,357)	Other Grants, reimbursements and contributions	(37,388)	-	19,053	(18,335)	(51)
(57,700)	Fees and Charges	-	-	-	-	-
(20,150)	Customer and Client Receipts	(64,604)	(117)	(439)	(65,160)	1
-	Interest Receivable	(28)	-	-	(28)	-
	Recharges to other services	(38,325)	-	(1,214)	(39,539)	3
(680,667)	TOTAL INCOME	(708,580)	(117)	77,310	(631,387)	(11)
323,191	NET EXPENDITURE	337,735	2,637	(58,465)	281,908	(17)

	ORIG	GINAL	ORIGINAL	CHANGE
DESCRIPTION	BUI	OGET	BUDGET	IN
	201	15/16	2016/17	FTE
	FTE	STAFF	FTE STAFF	FTE STAFF
People	1	,320.0	1,334.8	14.8
Place		492.3	482.1	(10.2)
Resources	1	,014.6	915.6	(98.9)
TOTAL FTE STAFF	2	,826.8	2,732.5	(94.3)

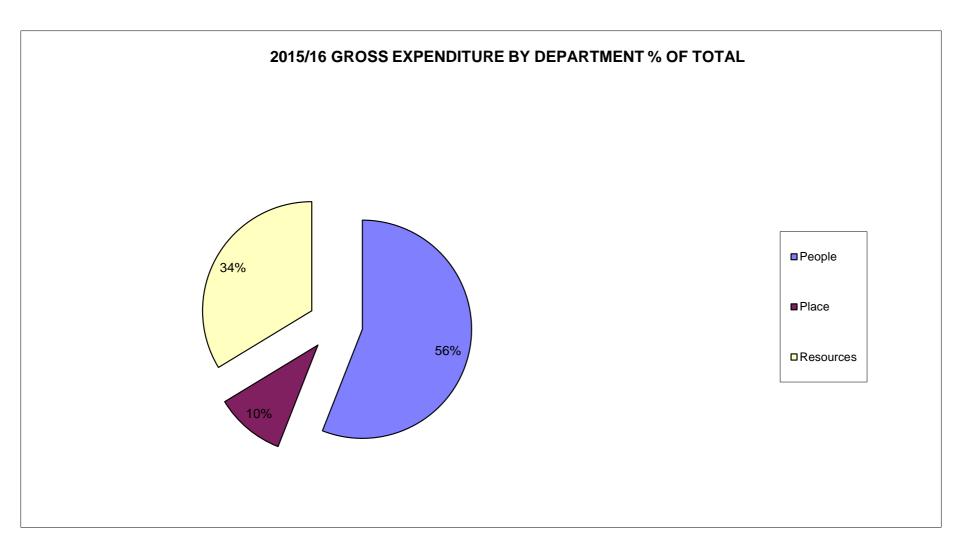
REVENUE BUDGET SUMMARY

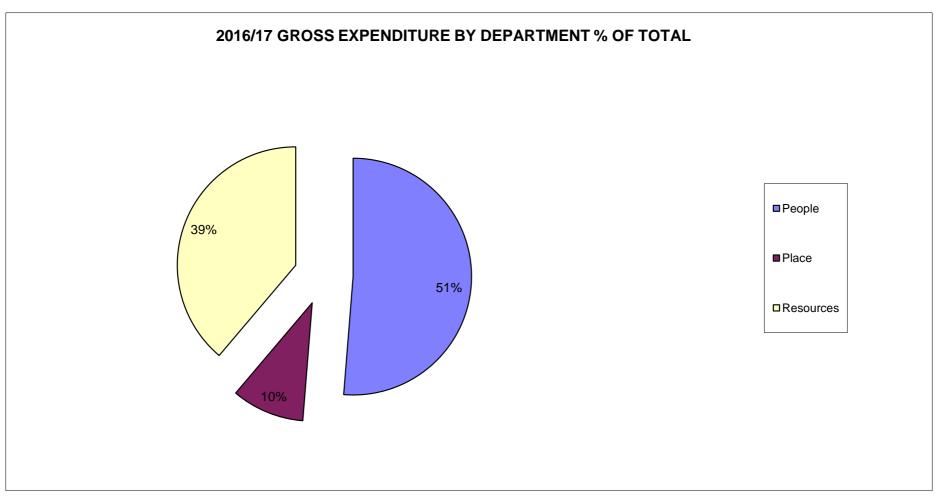
CORPORATE SUPPORT SERVICES BOUGHT IN

DESCRIPTION	People	Place	Resources	HRA	TOTAL
	£'000	£'000	£'000	£'000	£'000
Financial Services	930	546	201	87	1,764
Treasury and Pensions	31	13	7	7	58
Governance	598	251	127	145	1,121
Insurance, Risk & CPO	(438)	(184)	(93)	(104)	(819)
Asset Management & Estates	240	105	56	77	478
HR & Finance Service Centre	1,670	500	238	546	2,954
Strategy and Performance	445	187	94	108	834
Procurement and Commissioning	338	142	72	82	634
SCC - Services	1,313	525	143	270	2,251
Exchequer	356	37	25	116	534
Contact Centre	665	737	34	659	2,095
Communications and Engagement	(1,106)	(462)	(234)	(263)	(2,065)
Facilities Management	5,997	3,020	3,849	1,419	14,285
Information Communication Technology	8,530	1,769	2,406	1,756	14,461
Transformation	193	81	41	47	362
Business Support	3,771	807	250	494	5,322
HR Consultancy	1,042	314	167	232	1,755
Total	24,575	8,388	7,383	5,678	46,024

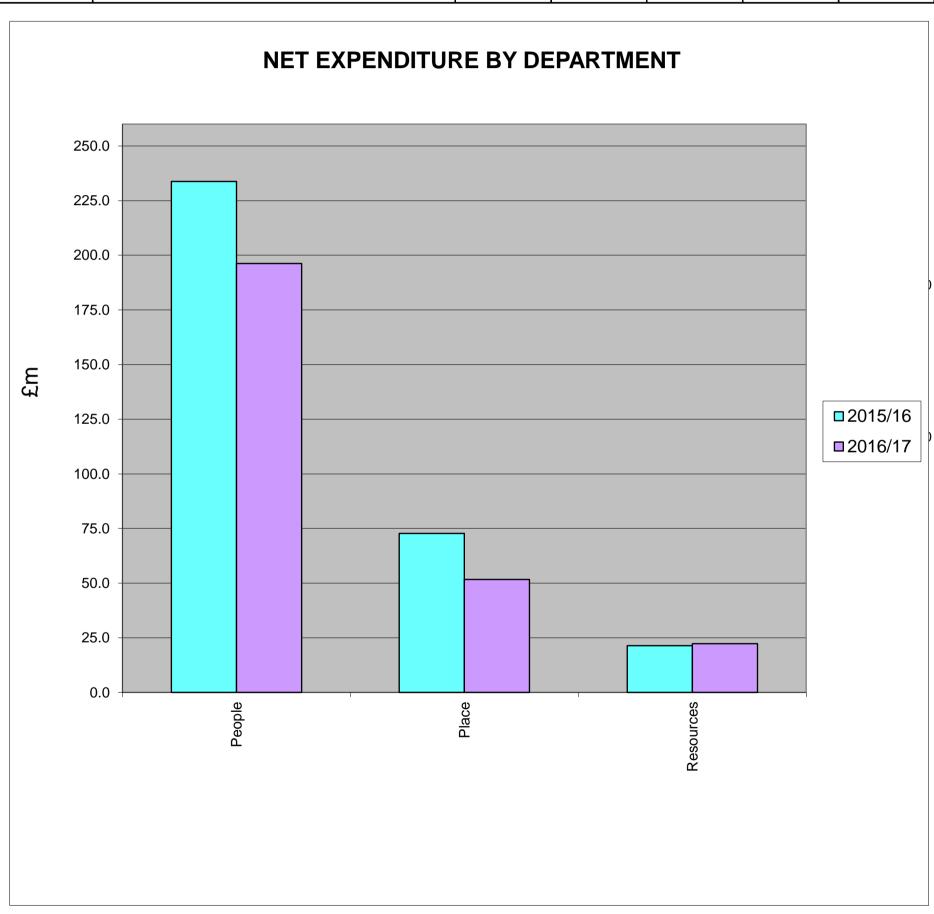
DEPARTMENTAL GROSS EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
ACTUAL		BUDGET	Expenditu	ıre on (A)	BUDGET	%
2014/15	DESCRIPTION	2015/16	Inflation	Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	
	SERVICE BUDGETS					
522,983	People	580,000	1,775	(119,483)	462,292	(20)
151,803	Place	107,268	478	(18,299)	89,447	(17)
316,918	Resources	349,180	502	263	349,945	0
239	Contribution to Provision for Doubtful Debts	180	-	-	180	-
3,226	Efficiency Dividend	-	-	-	-	n/a
8,567	Pensions Contribution	9,432	-	(282)	9,150	(3)
122	Carbon Credits	255	-	-	255	-
-	National Insurance Changes	-	-	434	434	n/a
-	Care Act Provision	-	-	1,591	1,591	n/a
1,003,858	GROSS DEPARTMENTAL COST OF SERVICE	1,046,315	2,755	(135,775)	913,296	(13)

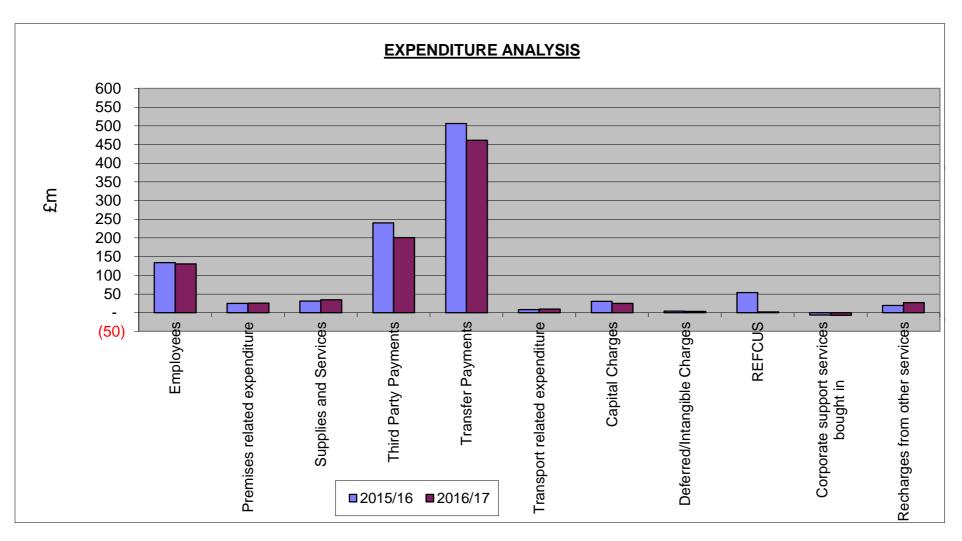


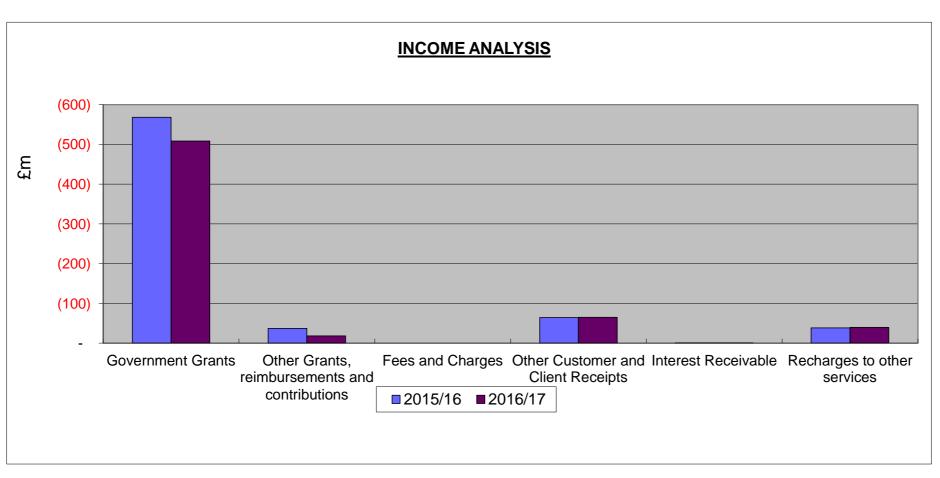


		ORIGINAL	Variations	in Level of	ORIGINAL	
ACTUAL		BUDGET	Expenditu	ıre on (A)	BUDGET	%
2014/15	DESCRIPTION	2015/16	Inflation	Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	
	SERVICE BUDGETS					
195,581	People	233,711	1,743	(39,247)	196,207	(16)
104,552	Place	72,719	440	(21,407)	51,752	(29)
10,904	Resources	21,438	455	445	22,338	4
239	Contribution to Provision for Doubtful Debts	180	-	-	180	-
3,226	Efficiency Dividend	-	-	-	-	n/a
8,567	Pensions Contribution	9,432	-	(282)	9,150	(3)
122	Carbon Credits	255	-	-	255	-
-	National Insurance Changes	-	-	434	434	n/a
_	Care Act Provision	-	-	1,591	1,591	n/a
323,191	NET COST OF SERVICES	337,735	2,637	(58,465)	281,908	(17)



ACTUAL		ORIGINAL	Variations	in Level of	ORIGINAL	
2014/15		BUDGET	Expenditu	ıre on (A)	BUDGET	%
	DESCRIPTION	2015/16	Inflation	Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	
	EXPENDITURE					
276,621	Employees	133,741	1,157	(4,192)	130,706	(2)
47,598	Premises related expenditure	25,155	3	214	25,372	1
106,588	Supplies and Services	31,004	229	3,498	34,731	12
228,057	Third Party Payments	240,299	1,305	(40,891)	200,713	(16)
324,167	Transfer Payments	506,060	-	(44,518)	461,542	(9)
9,070	Transport related expenditure	8,426	61	829	9,316	11
30,831	Capital Charges	30,621	-	(5,859)	24,762	(19)
3,378	Deferred/Intangible Charges	4,273	-	(576)	3,697	(13)
12,649	REFCUS	54,050	-	(51,950)	2,100	(96)
-	Corporate support services bought in	(6,333)	-	(373)	(6,706)	6
(35,101)	Recharges from other services	19,019	-	8,042	27,061	42
1,003,858	TOTAL EXPENDITURE	1,046,315	2,755	(135,775)	913,296	(13)
	INCOME	-				
(563,460)	Government Grants	(568,235)	-	59,910	(508,325)	(11)
(39,357)	Other Grants, reimbursements and contributions	(37,388)	-	19,053	(18,335)	(51)
(57,700)	Fees and Charges	- 1	-	-	-	n/a
(20,150)	Other Customer and Client Receipts	(64,604)	(117)	(439)	(65,160)	1
-	Interest Receivable	(28)	-	-	(28)	-
	Recharges to other services	(38,325)	-	(1,214)	(39,539)	3
(680,667)	TOTAL INCOME	(708,580)	(117)	77,310	(631,387)	(11)
323,191	NET EXPENDITURE	337,735	2,638	(58,465)	281,908	(17)





PEOPLE

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KEY SERVICE TARGETS / PRIORITIES FOR 2016/17

- 1. Strengthen transformation and demand management across all services, creating more preventative and joined up approaches which also strengthen efficiencies. In particular:
 - a) Deliver adult social care transformation, based on the principles of personalisation and demand management
 - b) Further strengthen the integration of health and care integration, through the delivery of the Better Care Programme, as well as the implementation of Outcomes Based Commissioning for over 65s
 - c) Further develop joined up, preventative working across services through the further development of the Gateway approach
 - d) Implement our plans to deliver services differently for 'children in need' as part of our approach to demand management
 - e) Strengthen our housing need services through improved supply and reconsideration of our allocations policy
 - f) Strengthen our approach to community hubs, including libraries
 - g) Develop sustainability plans for adult learning
- 2.Deliver the Independence Strategy and the promises therein, for example:
 - a) Support communities to achieve their own aspirations by building on their own assets
 - b) Work with partners to tackle attitudes to domestic violence and child sexual exploitation
 - c) Use information, advice and guidance to more effectively help people to live independent and healthy lives
 - d) Continue to improve the proportion of schools judged good or better by OFSTED
 - e) Provide a more joined up approach to helping families become financially stable, personally resilient, access training and employment

ACTUAL ORIGINAL FORECAST BUDGET

- f) Give children and better start in life through the implementation of the Best Start programme
- g) Reduce levels of homelessness and temporary accommodation
- h) Establish a 0-65 disability service to strengthen pathways and opportunities for people with disabilities
- i) Increase the number of people using direct payments to support their care
- 3. Safeguard and protect children and vulnerable adults, continuing to improve the quality of services and supporting the delivery of the business plan of the children's and adults' safeguarding boards.

FINANCIAL PERFORMANCE

COST CENTRE: C1200N

DESCRIPTION

	71010712	01110111712	0.120,101	5050 1.	,,,
	2014/15	2015/16	2015/16	2016/17	CHANGE
	£000	£000	£000	£000	%
Employees	193,826	61,288	64,167	60,813	(5)
Premises related expenditure	17,336	13,149	18,173	13,147	(28)
Supplies and Services	52,263	9,045	24,045	8,677	(64)
Third Party Payments	146,890	171,991	143,706	136,973	(5)
Transfer Payments	58,549	222,010	74,683	177,947	138
Transport related expenditure	7,850	7,465	117,981	8,339	(93)
Capital Charges	9,093	9,501	9,478	10,769	14
Deferred/Intangible Charges	131	114	124	46	(63)
REFCUS	(1,126)	46,471	43,466	2,100	(95)
Corporate support services bought in		28,269	29,790	24,574	(18)
Recharges (to) / from other services	38,171	(4,442)	2,559	3,333	30
TOTAL EXPENDITURE	522,983	564,861	528,172	446,718	(15)
Government Grants	(272,461)	(269,883)	(227,654)	(208,975)	(8)
Other Grants, reimbursements and contributions	(22,812)	(30,711)	(17,007)	(11,163)	(34)
Fees and Charges	(27,870)	-	-	-	n/a
Customer and Client Receipts	(4,258)	(30,528)	(35,156)	(30,345)	(14)
Interest Receivable	-	(28)	(28)	(28)	-
TOTAL INCOME	(327,401)	(331,150)	(279,845)	(250,511)	(10)
NET EXPENDITURE	195,582	233,711	248,327	196,208	(21)
Contributions to / (from) Reserves		-	(2,081)	-	(100)
CURRENT BUDGET	266,124		233,483		
TOTAL VARIANCE FROM BUDGET- Over/(Under)	(70,542)		12,763		

TOP FINANCIAL RISKS 2016/17

- Further increases in the demand for services
- Non-achievement of efficiencies
- Non-achievement of service transformation savings
- Non-achievement of re-procurement savings
- Reduction in external grant income, in particular grant income from the Home Office for Unaccompanied Asylum Seeking Children (UASC)
- Reduction in commercial income
- Unexpected significant increase due to ordinary residence claims

PEOPLE DEPARTMENT SUMMARY

CABINET MEMBER

Cllr Flemming	Cabinet Member for Children, Families & Learning
Cllr Woodley	Cabinet Member for People and Communities

DEPARTMENT MANAGEMENT TEAM

NAME	TITLE	TEL. EX.
Paul Greenhaulgh	Executive Director People Department	65729
Ian Lewis	Director - Children's Social Care and Family Support	88481
Jane Doyle	Director - Universal People Services	65671
Mark Fowler	Director - Directior of Gateway and Welfare Services	65636
Brenda Scanlan	Director - Integrated Commissioning	65727
Pratima Solanki	Director - Personal Support	65416
Mark Meehan	Director - Housing Need	65474

COST	
CENTRE	DIVISION
C1210P	Children's Social Care
C1215P	Schools ISB
C1220P	Universal Services
C1245P	People Directorate
C1250P	Gateway and Welfare
C1410P	Adult Care and 0-65 Disability Services
C1415P	Intergrated Commissioning Unit & Adult Care Commissioning
C1420P	Housing Need

MOVEMENT IN SERVICE NET EXPENDITURE

	ORIGINAL Variations in Level o				ORIGINAL	
FORECAST		BUDGET	Expenditu	re on (A)	BUDGET	%
2015/16	DIVISION	2015/16	Inflation	Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
56,217	Children's Social Care	55,312	454	1,296	57,062	3
-	Schools ISB	(2,000)	-	2,000	-	(100)
10,876	Universal Services	14,028	106	(3,537)	10,598	(24)
57,969	People Directorate	54,729	120	(38,854)	15,995	(71)
6,354	Gateway and Welfare	2,431	23	2,423	4,877	101
60,705	Adult Care and 0-65 Disability Services	55,919	691	3,915	60,525	8
48,094	Intergrated Commissioning Unit & Adult Care Commissioning	47,830	341	(4,548)	43,623	(9)
6,031	Housing Need	5,462	8	(1,942)	3,528	(35)
246,246	TOTAL NET SPEND	233,711	1,743	(39,247)	196,208	(16)

	ORIGINAL	ORIGINAL	CHANGE
DIVISION	BUDGET	BUDGET	IN
	2015/16	2016/17	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Children's Social Care	560.3	557.8	(2.5)
Schools ISB	-	-	-
Universal Services	172.7	174.5	1.8
People Directorate	2.0	1.0	(1.0)
Gateway and Welfare	110.5	118.4	7.9
Adult Care and 0-65 Disability Services	325.4	327.7	2.3
Intergrated Commissioning Unit & Adult Care Commissioning	121.7	128.0	6.3
Housing Need	27.4	27.4	-
TOTAL FTE STAFF	1,320.0	1,334.8	14.8

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
64,167	Employees	61,288	561	(1,036)	60,813	(1)
18,173	Premises related expenditure	13,149	3	(5)	13,147	(0)
24,045	Supplies and Services	9,045	-	(368)		(4)
143,706	Third Party Payments	171,991	1,150	(36,168)		(20)
· ·	Transfer Payments	222,010	-	(44,063)		(20)
117,981	Transport related expenditure	7,465	61	813	8,339	12
19,112	Recharges from other services	10,697	-	8,210	18,907	77
461,867	TOTAL EXPENDITURE	495,645	1,775	(72,617)	424,803	(14)
, , ,	Government Grants	(269,883)	-	60,908	(208,975)	(23)
(17,007)	Other Grants, reimbursements and contributions	(30,711)	-	19,548	(11,163)	(64)
(35,156)	Customer and Client Receipts	(30,528)	(32)	215	(30,345)	(1)
(28)	Interest Receivable	(28)	-	-	(28)	-
(16,553)	Recharges to other services	(15,139)	-	(435)	(15,574)	3
(296,398)	TOTAL INCOME	(346,289)	(32)	80,236	(266,085)	(23)
165 460	NET CONTROLLARI E COST	140.256	1 740	7.640	450 740	6
165,469	NET CONTROLLABLE COST	149,356	1,743	7,619	158,718	6
9,478	Capital Charges	9,501	_	1,268	10,769	13
124	Deferred/Intangible Charges	114	_	(68)	46	(60)
	REFCUS	46,471	_	(44,371)		(95)
·	Corporate support services bought in	28,269	_	(3,695)	24,574	(13)
·	TOTAL UNCONTROLLABLE COST	84,355	-	(46,866)		(56)
248,327	NET COST OF SERVICE	233,711	1,743	(39,247)	196,208	(16)
(2.084)	Contributions to / (from) Earmarked Reserves		_	_	_	n/a
(=,551)	Contributions to / (from) Capital Reserves:	_	_	_	_	n/a
_	Financing of Capital Expenditure	_	_	_	_	n/a
_	Provision for Repayment of External Loans	-	-	_	-	n/a
3	Contribution to / (from) General Balances	-	-	-	-	n/a
	TOTAL APPROPRIATIONS	-	-	•	-	n/a
246,246	TOTAL NET EXPENDITURE	233,711	1,743	(39,247)	196,208	(16)
* OTHER VA	ARIATIONS IN LEVEL OF EXPENDITURE					£000's
Stratagia bus	dant parand procedures / sorvice demands					9.010
Strategic buc	dget - agreed pressures / service demands					8,910
Strategic bud	dget - agreed additional income / savings					(5,191)
Other resour	ce changes					(44,966)
TOTAL OTH	IER VARIATIONS IN RESOURCE					(41,247)
						. , ,

PEOPLE CHILDREN'S SOCIAL CARE

SERVICE DESCRIPTION

- 1) The work in the Early Intervention and Family Support Service comprises a wide range of activities. It ensures the sufficiency and quality of early years and child care and ensures families can access children's centre services in their community. The Children's Centres provide a range of services to assist in parenting skills. A further range of family support services is commissioned from local and national organisations. The service also provides an integrated youth offer. Early Help Co-ordinators and Advisers are available to give advice to families and other agencies about services to children across all levels of need. Services are aimed at providing good quality of assistance and preventing a greater level of need for specialist services. Furthermore, EIFS includes services relating to all aspects of Domestic Abuse and Sexual Violence, to the Family Resilience Service which meets the Government Troubled Families agenda, a Functional Family Therapy Service working with vulnerable adolescents and their families and with the Children and Young People Resilience Service, also assisting vulnerable adolescents.
- 2) The Safeguarding and Looked After Children Quality Assurance Service has a range of functions. The service is responsible for the independent chairing of Child Protection Conferences and the statutory Independent Reviewing Service for Looked After Children. The Service co-ordinates the Local Safeguarding Children's Board to ensure that everyone in Croydon who comes into contact with children understands their responsibilities in relation to safeguarding, and that the appropriate action is taken where safeguarding concerns are raised. It is also responsible for the Learning and Development Service for Children's Social Care, and the wider Safeguarding Board. The service also has responsibility for the implementation and co-ordination of quality assurance and audit activities across Children Social Care and member organisations of the Safeguarding Board. The Service further manages the implementation and maintenance of the electronic Children's Recording System throughout Children Social Care (CSC). In addition the service manages the LADO (Local Authority Designated Officer) whose function is to coordinate investigations where there are allegations of abuse by professionals working with children. The service has lead function for the implementation of the Systemic approach across CSs and EISS services. A key unction is the co-ordination of services to address the issues of Child Sexual Exploitation and Missing Children.
- 3) The Children in Need service is responsible for the assessment and support for all children in need, including children in need of protection. The Multi-Agency Safeguarding Hub brings together staff from across all agencies involved in child protection within the Council and externally. Social Work units are also employed to undertake assessments including child protection investigations. The Children in Need teams work with cases where children are on child protection plans and those who have longer term needs. This service will be responsible in the main for applications to court when children are assessed as requiring a Court Order for their protection. Moreover, they provide reports to the Court for private proceedings in relation to children. Other services are Private Fostering and the Family Group Conference service. This service also includes the Emergency Duty Team for all children and adults social care outside office hours All social work services for disabled children are based within Children in Need. A residential unit offering short term respite for children with disabilities is based at Calleydown.
- 4) The Looked After Children service is responsible for the planning and delivery of statutory social care services for approximately 850 looked after children and 750 care leavers. These are children and young people aged 0-18 years, placed for adoption, cared for in fostering placements, residential homes, or placed with family and friends carers, and care leavers aged 18-25 years. Approximately 400 looked after children in the Borough are Unaccompanied Asylum Seeking Children (UASC) whose costs are funded from United Kingdom Border Agency (UKBA) grant arrangements. The Business Relationships Unit identifies the appropriate placement for the child on becoming looked after within the in-house fostering service or by commissioning fostering or residential care from the independent sector. The Service also includes the Fostering Service, supporting over 200 foster placements, and the Adoption Service, which prepares and trains adopters, places children for adoption and offers a full range of adoption support services to children and adults.

Inclusion, learning access and SEN

- 1) Inclusion and Learning Access supports and promotes access to learning for vulnerable pupils with complex needs or other alternative provision, pupils with poor school attendance and young people excluded from school and education in pupil referral units.
- 2) The Special Educational Needs (SEN) Service has a statutory responsibility to provide specialist educational assessment, support and placements for pupils presenting with a range of special educational needs, as well as support schools to provide the services that they require as set out in their EHC plans.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
COST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
CENTRE	SERVICE	2015/16	Inflation	Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1210Q	Safeguarding and Looked After Children Quality Assurance	1,888	18	868	2,774	47
C1212Q	Social Care and Family Support Directorate	689	2	87	778	13
C1214Q	Children in Need Service	15,537	87	1,584	17,208	11
C1216Q	Looked After Children	22,112	255	396	22,763	3
C1218Q	Early Intervention Support Service	11,100	66	921	12,087	9
C1220Q	Inclusion, Learning Access and SEN	3,986	26	(2,560)	1,452	(64)
	TOTAL NET SPEND	55,312	454	1,296	57,062	3

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2015/16	2016/17	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Safeguarding and Looked After Children Quality Assurance	31.8	36.0	4.2
Social Care and Family Support Directorate	1.0	1.0	-
Children in Need Service	151.4	150.4	(1.0)
Looked After Children	139.8	139.8	-
Early Intervention Support Service	150.6	166.9	16.3
Inclusion, Learning Access and SEN	85.7	63.7	(22.0)
TOTAL FTE STAFF	560.3	557.8	(2.5)

COST CENTRE: C1210P

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
2013/10	DESCRIPTION	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	(L) %
28,183	Employees	27,516	252	(1,002)	26,762	(3)
368	Premises related expenditure	311	-	108	419	35
	Supplies and Services	3,388	_	(811)		(24)
47,550	Third Party Payments	40,165	202	7,485	47,852	19
42,580	Transfer Payments	1,103		51,531	52,634	4,673
127	Transport related expenditure	221	_	(59)	162	(27)
	Recharges from other services	5,593	-	836	6,429	15
	TOTAL EXPENDITURE	78,297	454	58,088	136,835	75
(86,618)	Government Grants	(26,303)	-	(58,994)	(85,297)	224
* * * * * * * * * * * * * * * * * * * *	Other Grants, reimbursements and contributions	(2,576)	-	1,333	(1,243)	(52)
(211)	Customer and Client Receipts	(304)	-	304	- 1	(100)
-	Interest Receivable	-	-	-	-	n/a
(5,462)	Recharges to other services	(5,414)	-	(390)	(5,804)	7
(94,493)	TOTAL INCOME	(34,597)	1	(57,747)	(92,344)	167
		I I				
45,191	NET CONTROLLABLE COST	43,700	454	341	44,495	2
		100		- 10		
181	Capital Charges	190	-	43	233	23
-	Deferred/Intangible Charges	-	-	-	-	n/a
40.054	REFCUS	- 44 400	-	- 040	40.004	n/a
	Corporate support services bought in	11,422	-	912	12,334	8
12,435	TOTAL UNCONTROLLABLE COST	11,612	-	955	12,567	8
57,626	NET COST OF SERVICE	55,312	454	1,296	57,062	3
	1					
(1,409)	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances	-	-	-	-	n/a
(1,409)	TOTAL APPROPRIATIONS	-	1	-	-	n/a
56,217	TOTAL NET EXPENDITURE	55,312	454	1,296	57,062	3

COST CENTRE: C1210Q

		ORIGINAL	Variations		ORIGINAL	
FORECAST	D = 0.0 D D = 1.0 \ \	BUDGET	•	re on (A)	BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %
	Employees	2,037	18	147	2,202	8
	Premises related expenditure	6	-	15	21	250
	Supplies and Services	385	-	(25)	360	(6)
	Third Party Payments	47	-	-	47	-
	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure	3 88	-	(<u>2)</u> 10	1	(67)
	Recharges from other services		-		98	11_
·	TOTAL EXPENDITURE	2,566	18	145	2,729	6
\ <i>\</i>	Government Grants	(71)	-	-	(71)	-
` '	Other Grants, reimbursements and contributions Customer and Client Receipts	(90)	_	-	(90) -	- n/a
` '	Interest Receivable	_	-	-	_	n/a
	Recharges to other services	(741)	-	-	(741)	-
	TOTAL INCOME	(902)	-	-	(902)	_
(000)		(00-)			(00-7)	
2,137	NET CONTROLLABLE COST	1,664	18	145	1,827	10
- 10	Capital Charges	I I				/-
	Deferred/Intangible Charges		-	-	_	n/a n/a
	REFCUS	-	_	_	-	n/a
264	Corporate support services bought in	224	-	723	947	323
264	TOTAL UNCONTROLLABLE COST	224	1	723	947	323
		1				
2,401	NET COST OF SERVICE	1,888	18	868	2,774	47
(81)	Contributions to / (from) Earmarked Reserves	_	-	_	-	n/a
	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances TOTAL APPROPRIATIONS	_				n/a n/a
(01)	TOTAL ALT KOLKIATIONS				_	11/a
2,320	TOTAL NET EXPENDITURE	1,888	18	868	2,774	47
* OTHER \/AF					ı	00001
	get - agreed pressures / service demands					£000's
-	tation Co-coordinator - additional post					50
						-
						-
						-
Stratogia huda	not - agreed additional income / sovings					50
Strategic budg	get - agreed additional income / savings					_
						-
						-
						-
						_
Other resource	<u>e changes</u>					
	Housing Need Directorate (PED 8.7)					120
	rporate charges (SeRCOP)					682
increase in en	nployers pension contribution					16
						-
						818
TOTAL OTHE	ER VARIATIONS IN RESOURCE					868
I O IAL O I NE	IN VANIATIONS IN RESOURCE					000

COST CENTRE: C1212Q

FORECAST		ORIGINAL BUDGET	Variations i Expenditu		ORIGINAL BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
356	Employees	324	2	1	327	•
1	Premises related expenditure	3	-	-	3	-
	Supplies and Services	102 600	-	(2)	100 600	(2
591 -	Third Party Payments Transfer Payments	- 800	_	-	-	- n/
_	Transport related expenditure		-	-	- 1	11/
13	Recharges from other services		_	_	<u>i</u>	_
	TOTAL EXPENDITURE	1,031	2	(1)	1,032	(
		1,031		(1)	1,032	
-	Government Grants	-	-	-	-	n/
-	Other Grants, reimbursements and contributions Customer and Client Receipts	-	-	-	-	n/
-	Interest Receivable	_ [-	-	_ []	n/ n/
(360)	Recharges to other services	(360)	_	_	(360)	-
		, ,			` '	
(360)	TOTAL INCOME	(360)	-	-	(360)	
652	NET CONTROLL ARLE COST	671	2	(1)	672	
653	NET CONTROLLABLE COST	671	2	(1)	672	(
-	Capital Charges	- 1	-	-	- [n/
-	Deferred/Intangible Charges	-	-	-	-	n/
-	REFCUS	-	-	-	-	n/
20	Corporate support services bought in	18	-	88	106	489
20	TOTAL UNCONTROLLABLE COST	18	-	88	106	489
673	NET COST OF SERVICE	689	2	87	778	13
	Contributions to / (from) Formarked Bosonics				T	
-	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:	-	-	-	-	n/
_	Financing of Capital Expenditure		_	-	_ [n/ n/
_	Provision for Repayment of External Loans	_	_	_	_	n/
_	Contribution to / (from) General Balances	-	-	-	-	n/
-	TOTAL APPROPRIATIONS	-	-	-	-	n/
		· · · · · ·	·		· · · · · · · · · · · · · · · · · · ·	
673	TOTAL NET EXPENDITURE	689	2	87	778	13
OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE				Г	
_						£000's
Strategic bud	lget - agreed pressures / service demands					£000's
Strategic bud	get - agreed pressures / service demands					£000's -
Strategic bud	lget - agreed pressures / service demands					£000's - -
Strategic bud	lget - agreed pressures / service demands					£000's - -
Strategic bud	lget - agreed pressures / service demands					£000's
					-	£000's
	lget - agreed pressures / service demands				-	£000's
					-	£000's
						£000's
					_	£000's
						£000's
						£000's
						£000's
Strategic bud	lget - agreed additional income / savings					£000's
Strategic bud	lget - agreed additional income / savings					- - - - - -
Strategic bud Other resourd	lget - agreed additional income / savings ce changes orporate charges(SeRCOP)					- - - - - -
Strategic bud Other resourd	lget - agreed additional income / savings ce changes orporate charges(SeRCOP) mployers pension contribution					
Strategic bud Other resourd Increase in concrease in concrease in e	lget - agreed additional income / savings ce changes orporate charges(SeRCOP) mployers pension contribution					
Strategic bud Other resourd Increase in concrease in concrease in e	lget - agreed additional income / savings ce changes orporate charges(SeRCOP) mployers pension contribution					£000's
Strategic bud Other resourd Increase in concrease in concrease in e	lget - agreed additional income / savings ce changes orporate charges(SeRCOP) mployers pension contribution					
Strategic bud Other resourd ncrease in concrease in concrease in e	lget - agreed additional income / savings ce changes orporate charges(SeRCOP) mployers pension contribution					88
Strategic bud Other resourd ncrease in concrease in concrease in e	lget - agreed additional income / savings ce changes orporate charges(SeRCOP) mployers pension contribution					88
Other resourd ncrease in concrease in e Minor variance	lget - agreed additional income / savings ce changes orporate charges(SeRCOP) mployers pension contribution					-

COST CENTRE: C1214Q

FORECAST		ORIGINAL BUDGET	Variations Expenditu	in Level of ure on (A)	ORIGINAL BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
8,207	Employees	7,634	73	23	7,730	1
	Premises related expenditure	10	-	(8)	2	(80)
	Supplies and Services	669	-	(214)	455	(32)
4,663 931	Third Party Payments Transfer Payments	4,950 356	14	(492) 344	4,472 700	(10) 97
50	Transport related expenditure	51	-	(9)	42	97 (18)
	Recharges from other services	1,483	_	21	1,504	(10)
			0.7		·	(0)
	TOTAL EXPENDITURE	15,153	87	(335)	14,905	(2)
` ,	Government Grants	(513)	-	137	(376)	(27)
,	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Customer and Client Receipts	-	-	-	-	n/a
- (F77)	Interest Receivable	- (F77)	-	-	(F77)	n/a
	Recharges to other services	(577)	-	-	(577)	
(1,401)	TOTAL INCOME	(1,090)	-	137	(953)	(13)
14,969	NET CONTROLLABLE COST	14,063	87	(198)	13,952	(1)
11	Capital Charges	11	-	(1)	10	(9)
-	Deferred/Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
1,655	Corporate support services bought in	1,463	-	1,783	3,246	122
1,666	TOTAL UNCONTROLLABLE COST	1,474	-	1,782	3,256	121
16,635	NET COST OF SERVICE	15,537	87	1,584	17,208	11
_	Contributions to / (from) Earmarked Reserves	- 1	_	_	- 1	n/a
_	Contributions to / (from) Capital Reserves:	-	-	_	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
16,635	TOTAL NET EXPENDITURE	15,537	87	1,584	17,208	11
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE				· · · · · · · · · · · · · · · · · · ·	£000's
	dget - agreed pressures / service demands					2000 5
						-
						-
						-
						-
0.						-
_	dget - agreed additional income / savings					/===
	nagement - reduction in placements					(50)
•	ent of Young Carers Framework - 10% saving sidential placements for children with special needs					(8) (100)
	ion contact assessments to one provider					(35)
Ne-commissi	ion contact assessments to one provider					(55)
						_
						(193)
Other resour	<u>ce changes</u>					/
	orporate and capital charges (SeRCOP)					1,578
	employers pension contribution					66
_	of DSG Funding					137
Minor variand	ce					(4)
						-
						-
						1,777
TOTAL OT::	ED VADIATIONS IN DESCRIPSE					4 504
IUIALUIH	ER VARIATIONS IN RESOURCE					1,584

COST CENTRE: C1216Q

		ORIGINAL		in Level of	ORIGINAL	
FORECAST		BUDGET		re on (A)	BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
· ·	Employees	7,428	67	(401)	7,094	(4)
	Premises related expenditure	4	-	-	4	-
	Supplies and Services	356	-	(59)	297	(17)
	Third Party Payments	27,771	188	(661)	27,298	(2)
	Transfer Payments	494	-	(31)	463	(6)
	Transport related expenditure	26	-	(5)	21	(19)
4,026	Recharges from other services	3,684	-	505	4,189	14
45,052	TOTAL EXPENDITURE	39,763	255	(652)	39,366	(1)
(23.078)	Government Grants	(19,562)	-	1,613	(17,949)	(8)
•	Other Grants, reimbursements and contributions	(:0,00=)	_	-	(11,510)	n/a
` '	Customer and Client Receipts	_	_	_	_	n/a
-	Interest Receivable	_	_	_	_	n/a
(2.453)	Recharges to other services	(2,453)	_	_	(2,453)	-
				4.040		(7)
(25,879)	TOTAL INCOME	(22,015)	-	1,613	(20,402)	(7)
19,173	NET CONTROLLABLE COST	17,748	255	961	18,964	7
-	Capital Charges	9	-	(9)	-	(100)
-	Deferred/Intangible Charges	-	-	-	-	n/a
	REFCUS	-	-	-	-	n/a
4,434	Corporate support services bought in	4,355	-	(556)	3,799	(13)
4,434	TOTAL UNCONTROLLABLE COST	4,364	-	(565)	3,799	(13)
00.007	NET COST OF SERVICE	00.440	055	200	00.700	0
23,607	NET COST OF SERVICE	22,112	255	396	22,763	3
_	Contributions to / (from) Earmarked Reserves	1	_	_	_	n/a
_	Contributions to / (from) Capital Reserves:	_	_	_	_	n/a
_	Financing of Capital Expenditure		_	_	_	n/a
	Provision for Repayment of External Loans		_	_	_	n/a
_	Contribution to / (from) General Balances	_	_	_	_	n/a
	TOTAL APPROPRIATIONS	_	_		_	n/a
23,607	TOTAL NET EXPENDITURE	22,112	255	396	22,763	3
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	lget - agreed pressures / service demands					20003
	dianship Order / Residence Order / Adoption allow	ance - rate inci	rease.			250
						_
						_
						250
Strategic bud	lget - agreed additional income / savings					
-	on contract assessments to one provider.					(15)
						-
						_
						_
						_
						(15)
Other resource	ce changes					· · · · · · · · · · · · · · · · · · ·
	corporate charges (SeRCOP)					(635)
	tioned in year - Reduction in contract inflation.					(118)
	mployers pension contribution					60
	of DSG Funding					863
_	tioned in year - Depreciation.					(9)
	•					-
						-
						161
FOTAL OTHI	ER VARIATIONS IN RESOURCE					396

COST CENTRE: C1218Q

		ORIGINAL		in Level of	ORIGINAL	2.1
FORECAST		BUDGET		re on (A)	BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
6,523	Employees	6,629	66	(14)	6,681	•
343	Premises related expenditure	287	-	101	388	35
	Supplies and Services	1,759	_	(892)	867	(51
6,290	Third Party Payments	6,711	_	339	7,050	(5
•	1		-		·	
19,764	Transfer Payments	50	-	19,375	19,425	38,750
48	Transport related expenditure	112	-	(27)	85	(24
-	Recharges from other services	225	-	(1)	224	(
34 034	TOTAL EXPENDITURE	15,773	66	18,881	34,720	120
<u> </u>		·			·	
(23,240)	Government Grants	(2,892)	-	(20,009)	(22,901)	69:
(1,080)	Other Grants, reimbursements and contributions	(2,186)	-	1,033	(1,153)	(4
(95)	Customer and Client Receipts	-	-	-	-	n,
-	Interest Receivable	-	_	-	-	n,
(1 331)	Recharges to other services	(1,283)	_	(390)	(1,673)	3
		, , ,	_	, ,		
(25,746)	TOTAL INCOME	(6,361)	-	(19,366)	(25,727)	30
9 299	NET CONTROLLABLE COST	9,412	66	(485)	8,993	
0,200	NET CONTROLLABLE COST	9,412	00	(465)	6,993	(4
170	Capital Charges	170	_	53	223	3.
170		'''	-	55	223	
	Deferred/Intangible Charges		-	-	-	n
-	REFCUS	-	-	-	-	n
2,015	Corporate support services bought in	1,518	-	1,353	2,871	8
2,185	TOTAL UNCONTROLLABLE COST	1,688	-	1,406	3,094	8
10,473	NET COST OF SERVICE	11,100	66	921	12,087	
(962)	Contributions to / (from) Earmarked Reserves		_	_		
(902)	· · · · · ·	_	_	_	_	n,
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n,
	Financing of Capital Expenditure	-	-	-	-	n/
-	1				_	n,
-	Provision for Repayment of External Loans	-	-	-	- 1	1 1/
- - -	1		-		-	
	Provision for Repayment of External Loans	- -	-	- -	-	n, n,
(962)	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS		-	-		n,
(962)	Provision for Repayment of External Loans Contribution to / (from) General Balances	11,100	- - - 66	921	12,087	n n
9,511	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	11,100	- - - 66	921	12,087	n.
962) 9,511 OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	11,100	- - - 66	921	12,087	n n
962) 9,511 OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	11,100	- - - 66	921	12,087	n
962) 9,511 OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	11,100	- - - 66	921	12,087	r
962) 9,511 OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	11,100	66	921	12,087	r
962) 9,511 OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	11,100	66	921	12,087	n
9,511 OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	11,100	66	921	12,087	n
962) 9,511 OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	11,100	66	921	12,087	n
9,511 OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	11,100	66	921	12,087	n n
9,511 OTHER VA Strategic bud	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands	11,100	66	921	12,087	£000's
9,511 OTHER VA Strategic bud Family Based	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings Intervention Commissioning Savings	11,100	66	921	12,087	£000's
9,511 OTHER VA Strategic bud Family Based Outh Service	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Intervention Commissioning Savings Intervention Commissioning Savings Intervention Help Service restructure	11,100	66	921	12,087	£000's
9,511 OTHER VA Strategic bud Family Based Outh Service	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings Intervention Commissioning Savings	11,100	66	921	12,087	£000's
9,511 OTHER VA Strategic bud Family Based Outh Service	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Intervention Commissioning Savings Intervention Commissioning Savings Intervention Help Service restructure	11,100	66	921	12,087	£000's
9,511 OTHER VA Strategic bud Family Based Youth Service	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Intervention Commissioning Savings Intervention Commissioning Savings Intervention Help Service restructure	11,100	66	921	12,087	£000's
9,511 OTHER VA Strategic bud Family Based Outh Service	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Intervention Commissioning Savings Intervention Commissioning Savings Intervention Help Service restructure	11,100	66	921	12,087	£000's
9,511 OTHER VA Strategic bud Family Based Outh Service	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Intervention Commissioning Savings Intervention Commissioning Savings Intervention Help Service restructure	11,100	66	921	12,087	£000's
9,511 OTHER VA Strategic bud Family Based Outh Service	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Intervention Commissioning Savings Intervention Commissioning Savings Intervention Help Service restructure	11,100	66	921	12,087	£000's
9,511 OTHER VA Strategic bud amily Based Youth Service Re procurem	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Intervention Commissioning Savings and Early Help Service restructure ent of Young Carers Framework - 10% saving	11,100	66	921	12,087	£000's
9,511 OTHER VA Strategic bud Family Based Youth Service Re procurem	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Intervention Commissioning Savings Intervention Commissioning Savings Intervention Carers Framework - 10% saving Ce changes	11,100	66	921	12,087	£000's (9)
9,511 OTHER VA Strategic bud amily Based Outh Service Re procurem	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Intervention Commissioning Savings and Early Help Service restructure ent of Young Carers Framework - 10% saving Ce changes Corporate and capital charges (SeRCOP)	11,100	66	921	12,087	£000's (9) (15)
9,511 OTHER VA Strategic bud Family Based Youth Service Re procurem Other resource ncrease in concrease in concrease in concrease in concrease in end	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Intervention Commissioning Savings and Early Help Service restructure ent of Young Carers Framework - 10% saving Ce changes Orporate and capital charges (SeRCOP) Imployers pension contribution	11,100	66	921	12,087	£000's (9) (15) (25)
9,511 OTHER VA Strategic bud amily Based outh Service Re procurem Other resoure ncrease in concrease in endeduction in	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Intervention Commissioning Savings and Early Help Service restructure ent of Young Carers Framework - 10% saving Ce changes Orporate and capital charges (SeRCOP) Imployers pension contribution Income target	11,100	66	921	12,087	£000's (25 1,40 5
9,511 OTHER VA Strategic bud Family Based Outh Service Re procurem Other resource Increase in concrease in expectation in Public Health	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Riget - agreed pressures / service demands Intervention Commissioning Savings and Early Help Service restructure ent of Young Carers Framework - 10% saving Ce changes Orporate and capital charges (SeRCOP) Imployers pension contribution Intervention Commissioning Savings Ce changes Orporate and capital charges (SeRCOP) Imployers pension contribution Intervention Commissioning Savings Ce changes Orporate and capital charges (SeRCOP) Imployers pension contribution Intervention Commissioning Savings Ce changes Orporate and capital charges (SeRCOP) Imployers pension contribution Intervention Commissioning Savings Commissioning Savi	11,100	66	921	12,087	£000's £000's (9) (15) (25) 1,40 5 3 (25)
9,511 OTHER VA Strategic bud Family Based Youth Service Re procurem Other resource Increase in concrease in enduction in Public Health	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Riget - agreed pressures / service demands Intervention Commissioning Savings and Early Help Service restructure ent of Young Carers Framework - 10% saving Ce changes Orporate and capital charges (SeRCOP) Imployers pension contribution Intervention Commissioning Savings Ce changes Orporate and capital charges (SeRCOP) Imployers pension contribution Intervention Commissioning Savings Ce changes Orporate and capital charges (SeRCOP) Imployers pension contribution Intervention Commissioning Savings Ce changes Orporate and capital charges (SeRCOP) Imployers pension contribution Intervention Commissioning Savings Commissioning Savi	11,100	66	921	12,087	n
9,511 OTHER VA Strategic bud amily Based outh Service Re procurem Other resoure ncrease in concrease in enduction in Public Health Reablement	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Riget - agreed pressures / service demands Intervention Commissioning Savings and Early Help Service restructure ent of Young Carers Framework - 10% saving Ce changes Orporate and capital charges (SeRCOP) Imployers pension contribution Intervention Commissioning Savings Ce changes Orporate and capital charges (SeRCOP) Imployers pension contribution Intervention Commissioning Savings Ce changes Orporate and capital charges (SeRCOP) Imployers pension contribution Intervention Commissioning Savings Ce changes Orporate and capital charges (SeRCOP) Imployers pension contribution Intervention Commissioning Savings Commissioning Savi		66	921	12,087	£000's £000's (9) (15) (25) 1,40 5 3 (25)
9,511 OTHER VA Strategic bud amily Based outh Service Re procurem Other resoure ncrease in concrease in enduction in Public Health Reablement	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Intervention Commissioning Savings and Early Help Service restructure ent of Young Carers Framework - 10% saving Ce changes Corporate and capital charges (SeRCOP) Imployers pension contribution Income target Income target Income target Income for Best Start Income Reserve		66	921	12,087	£000's £000's (25) 1,40 5 3 (25) (13)
9,511 OTHER VA Strategic bud Family Based Outh Service Re procurem Other resource Increase in concrease in expense in	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Intervention Commissioning Savings and Early Help Service restructure ent of Young Carers Framework - 10% saving Ce changes Corporate and capital charges (SeRCOP) Imployers pension contribution Income target Income target Income target Income for Best Start Income Reserve		66	921	12,087	£000's £000's (25) 1,40 5 3 (25) (13)
9,511 OTHER VA trategic bud amily Based outh Service e procurem other resoure acrease in concrease in enduction in ublic Health leablement	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Intervention Commissioning Savings and Early Help Service restructure ent of Young Carers Framework - 10% saving Ce changes Corporate and capital charges (SeRCOP) Imployers pension contribution Income target Income target Income target Income for Best Start Income Reserve		66	921	12,087	£000's £000's (25

COST CENTRE: C1220Q

		ORIGINAL		in Level of	ORIGINAL	
FORECAST		BUDGET		re on (A)	BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
00001-		(A)	(B)	(C)	(D)	(E)
£000's	Employees	£000's	£000's	£000's	£000's	% (24)
· ·	Employees Premises related expenditure	3,464	20	(758)	2,732	(21)
	Supplies and Services	117	_	381	498	- 324
· ·	Third Party Payments	86	_	8,299	8,385	9,650
	Transfer Payments	203	_	31,843	32,046	15,702
	Transport related expenditure	28	_	(16)	12	(57)
	Recharges from other services	112	_	301	413	269
	TOTAL EXPENDITURE	4,011	26	40,050	44,087	999
· ·		· ·		·	·	
•	Government Grants	(3,265)	-	(40,735)	(44,000)	1,248
` '	Other Grants, reimbursements and contributions	(300)	-	300	-	(100)
(4)	Customer and Client Receipts	(304)	-	304	-	(100)
-	Interest Receivable	-	-	-	-	n/a
	Recharges to other services	-		-	-	n/a
(40,151)	TOTAL INCOME	(3,869)	-	(40,131)	(44,000)	1,037
(29)	NET CONTROLLABLE COST	142	26	(81)	87	(39)
-	Capital Charges	-	-	-	-	n/a
-	Deferred/Intangible Charges	-	-	-	-	n/a
	REFCUS	-	-	(0.470)	-	n/a
	Corporate support services bought in	3,844	<u>-</u>	(2,479)	1,365	(64)
3,866	TOTAL UNCONTROLLABLE COST	3,844	-	(2,479)	1,365	(64)
3.837	NET COST OF SERVICE	3,986	26	(2,560)	1,452	(64)
0,001		5,555		(=,==)	1,102	()
(366)	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
(366)	TOTAL APPROPRIATIONS	-	-	-	-	n/a
3,471	TOTAL NET EXPENDITURE	3,986	26	(2,560)	1,452	(64)
		<u> </u>				
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	lget - agreed pressures / service demands					
						_
						_
						_
Strategic bud	lget - agreed additional income / savings					
<u></u>	<u>.gg </u>					-
						-
						-
						-
						-
						-
Other resource	 					/===
	ducational Physchology to Octavo					(523)
INJOYAMANT IN	corporate charges (serCOP) and Internal Recharge	es				(2,065)
	:e					5
Minor variand						
Minor variand	mployers contribution to pension					23
Minor variand						23 - -
Minor variand						23 - - -
Minor variand						(2,560)
Minor variand						- - -

PEOPLE SCHOOLS BUDGET

SERVICE DESCRIPTION

This page describes the funding that is passed to Croydon to provide education for children from age 2 to students at post 16.

- 1) The main funding is the Dedicated Schools Grant (DSG) from the Department for Education (DfE). This funding is broken down into 3 main blocks: i) Early Years block this includes funding for 2, 3 and 4 year olds in nursery schools, nursery classes and private, voluntary and independent schools (PVIs) and childminders. It also includes funding for some early years central services.
- ii) Schools block this includes funding for primary and secondary schools/academies and some central services including admissions, schools forum, Carbon Reduction Commitment (CRC), Key Stage 4 (KS4), and funding for pupil growth such as expansions and bulge classes. Note most funding for academies is passed directly to the academies by the Education Funding Agency (EFA).
- iii) High Needs block this includes the funding for the education for all Croydon responsible children and young adults with high needs from birth until age 25.

Other funding streams from the EFA include:

- Pupil Premium funding for 5 to 16 year olds in mainstream schools
- post 16 pupils
- 2) Establishments are broken down into the following categories and number:
- i) PVIs currently 150 (note settings close and open throughout the year)
- ii) Child minders currently 20 (note child minders join and leave throughout the year)
- iii) Nursery and early years centres 6
- iv) Infant Schools 9 schools (2 academies)
- v) Junior Schools 10 schools (3 academies)
- vi) Primary Schools 64 (25 academies and 1 free school)
- vii) Secondary Schools 22 schools for ages from 11 to 16/18 (13 academies, 1 free school and 1 City Technology College 14-18)
- viii) Special Schools 6 schools
- ix) Pupil Referral Units (PRUs) 5 PRUs

Note numbers above are projected as at 1 April 2016 and are subject to change due to academy conversions.

- 3) All schools and PRUs have fully delegated staffing powers. Some staff who work in schools are purchased through service agreements. Some schools are now providing provision outside of the school day either directly or through the services of another organisation
- 4) DSG that is retained to fund LA provided services is shown on the relevant division's page of the budget book.
- 5) Of the £312m DSG allocation, £53m sits within SEN (PED 1.8), £22m sits within EISS (PED 1.7) and an estimated £125m is recouped by the EFA to fund academies within the Borough, there are also Central amounts of DSG held within Corporate (for Prudential Borrowing) and Universal Services

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
COST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
CENTRE	SERVICE	2015/16	Inflation	Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
	Schools	141,279	-	(38,243)	103,036	(27)
	Dedicated Schools Grant	(143,279)	-	40,243	(103,036)	(28)
	TOTAL NET SPEND	(2,000)	1	2,000	-	(100)

STAIT ESTABLISHMENT NOMBERS			
	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2015/16	2016/17	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
The budgets are delegated and information on staffing levels is not available	N/A	N/A	N/A
TOTAL FTE STAFF	_	_	_
[IOTAL FIL STAFF			

PEOPLE SCHOOLS BUDGET DEDICATED SCHOOLS BUDGET

COST CENTRE: C1215P

FORFOAGT		ORIGINAL		in Level of	ORIGINAL	0/
FORECAST		BUDGET	•	ure on (A)	BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	<u>Schools</u>					
83,704	Primary	101,599	-	(22,380)	79,219	(22)
25,787	Secondary	30,787	-	(11,099)	19,688	(36)
8,610	Central	8,893	-	(4,764)	4,129	(54)
118,101	TOTAL EXPENDITURE	141,279	-	(38,243)	103,036	(27)
(118,101)	Dedicated Schools Grant	(143,279)	1	40,243	(103,036)	(28)
(118,101)	TOTAL INCOME	(143,279)	-	40,243	(103,036)	(28)
-	NET EXPENDITURE	(2,000)	-	2,000	_	(100)

COST CENTRE: C12151P

FORECAST		ORIGINAL BUDGET	Expenditu	in Level of ure on (A)	ORIGINAL BUDGET	%
2015/16 £000's	DESCRIPTION	2015/16 (A) £000's	Inflation (B) £000's	* Other (C) £000's	2016/17 (D) £000's	CHANGE (E) %
-	Employees	- 1	-	-	-	n/a
-	Premises related expenditure	-	-	(4.070)	-	n/a
-	Supplies and Services Third Party Payments	1,279 9,394	-	(1,279) (9,394)	-	(100)
	Transfer Payments	218,347	_	(115,311)	103,036	(100) (53)
	Transport related expenditure	-	-	-	-	n/a
-	Recharges from other services	-	-	-	-	n/a
118,101	TOTAL EXPENDITURE	229,020	-	(125,984)	103,036	(55)
	Government Grants	(231,020)	-	127,984	(103,036)	(55)
	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Customer and Client Receipts Interest Receivable	-	-	-	-	n/a
_	Recharges to other services	_	-	-		n/a n/a
	TOTAL INCOME	(231,020)	_	127,984	(103,036)	(55)
(****)		(===;===)		,	(100,000)	(00)
-	NET CONTROLLABLE COST	(2,000)	-	2,000	-	(100)
-	Capital Charges	- 1	-	-	-	n/a
	Deferred/Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
-	NET COST OF SERVICE	(2,000)	1	2,000	-	(100)
-	Contributions to / (from) Earmarked Reserves	<u> </u>	-	_	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans Contribution to / (from) General Balances	-	-	-	-	n/a n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
_	TOTAL NET EXPENDITURE	(2,000)	_	2,000	_	(100)
		() = = = /		,		(/
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	lget - agreed pressures / service demands					_
						-
						-
					-	-
Strategic bud	lget - agreed additional income / savings				ŀ	<u>-</u>
	<u></u>					-
						-
						-
						-
Other resource	ce changes				ł	<u>-</u>
Transfer of E	nhanced Learning Provisions' Prudential Borrowing	Funding to Co	rnorate			2,000
Transiel UI E	imanoca Loanning i rovisions i ruuciniai bontowing	i ununig to co	τροιαισ			2,000
						-
						-
						-
						2,000
TOTAL OTH	ER VARIATIONS IN RESOURCE					2,000
						_,555

SERVICE DESCRIPTION

Adult Learning

The adult education provision is known as CALAT (Croydon Adult Learning and Training) and provides a wide range of accredited (1000) and non-accredited (500) courses annually in every curriculum area. The service offers courses in basic skills to level 2/3 qualifications, leisure and recreational courses, extensive family learning programme and support services such as IAG, dyslexia support and language support. The service is operating from 4 sites across the borough following the completion of the service's capital strategy.

Partnership and Business Development

This service is responsible for managing the Croydon Children and Families Partnership and providing the strategic lead for the commissioning cycle and preparation of the Children and Families Plan and ensuring that appropriate arrangements are in place across the Partnership to deliver improvements against key priorities. The service leads on delivering the child poverty strategy which is one of the Partnership priorities including the role of play streets coordinator and supporting the Flexible Working Borough project.

Libraries & Culture

This service is responsible for the borough's archive service and management of the Museum of Croydon. It is also responsible for the provision of the Borough's library service which comprises the Central library and 12 community libraries. The Libraries service is provided by an external provider (Carillion Integrated Services).

School Places & Admissions

Three services are provided by School Places and Admissions; the Schools Crossing Patrol Team, the Admissions Team and the School Places Team This service has responsibility for ensuring there are sufficient school places for every child in Croydon, implementing transparent policies and arrangements to ensure each child is allocated an appropriate place at a local school and co-ordinating support to assist their safe journey to school where required. The School Places Team is responsible for forecasting pupil demand and securing the right levels of capital funding to support changes to the school estate, works closely with the Capital Delivery Hub, commissioning it to deliver expansions and improvements to meet an exceptional increase in demand for places. There are approximately 60 live projects being delivered at any time through community schools, Academies, VA and VC schools. The School Admissions Team is the core team responsible for allocating school places to children and young people. It co-ordinates admissions work across several council teams and works collaboratively with other London Boroughs to ensure a consistent cross authority co-ordination of allocation.

School Standards and Commissioning

- 1) The Schools Standards Service consists of the team who ensure the Council meets its statutory duties are met. They devise, in consultation with external partners, the key strategic school improvement priorities for the Borough and monitor progress towards them. Where schools are causing significant concern the team is responsible for exercising the Council's statutory powers of intervention.
- 2) The Division has focused on five key themes to improve the quality of education and learning provision in Croydon over the coming five years. These are improving service delivery, raising all standards, narrowing the gap, enriching the curriculum and building learning communities.
- 3) School standards and commissioning -This service area is responsible for the commissioning and contract monitoring of the education mutual, the local authority statutory functions in relation to intervention in underperforming schools, the Virtual School for looked after children, 16-19 including NEET tracking, SACRE, and the schools music service.
- 4) The team includes ensuring provision for Children Missing Education, children who are Electively Home Educated, the commissioning of Alternative Provision and Pupil Referral Units, the Fair Access Panel, children excluded from school and statutory education welfare. A key role is to provide educational input in to the Multi-Agency Safeguarding Hub and the Local Children Safeguarding Board.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
COST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
CENTRE	SERVICE	2015/16	Inflation	Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1234Q	Adult Learning	1,336	31	(1,109)	258	(81)
C1236Q	Partnership and Business Development	212	1	(64)	150	(29)
C1238Q	Libraries and Culture	8,674	36	(3,208)	5,502	(37)
C1240Q	School Places & Admissions	361	12	110	483	34
C1242Q	School Standards and Commissioning	3,447	25	725	4,197	22
C1235Q	Universal People Services Directorate	(2)	1	9	8	(500)
	TOTAL NET SPEND	14,028	106	(3,537)	10,598	(24)

	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
SERVICE	2015/16	2016/17	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Adult Learning	86.2	69.5	(16.7)
Partnership and Business Development	3.9	2.9	(1.0)
Libraries and Culture	8.2	8.2	-
School Places & Admissions	25.5	31.0	5.5
School Standards and Commissioning	47.9	61.9	14.0
Universal People Services Directorate	1.0	1.0	-
TOTAL FTE STAFF	172.7	174.5	1.8

COST CENTRE: C1220P

		ORIGINAL	Variations		ORIGINAL	
FORECAST		BUDGET	Expenditu	` '	BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
8,782	Employees	10,931	77	(2,184)	8,824	(19)
337	Premises related expenditure	377	-	(150)	227	(40)
3,288	Supplies and Services	1,276	-	1,297	2,573	102
6,554	Third Party Payments	5,701	33	237	5,971	5
5,852	Transfer Payments	-	-	4,564	4,564	n/a
44	Transport related expenditure	49	-	(26)	23	(53)
1,436	Recharges from other services	88	-	1,247	1,335	1,417
26,293	TOTAL EXPENDITURE	18,422	110	4,985	23,517	28
(15,348)	Government Grants	(7,689)	-	(6,551)	(14,240)	85
(607)	Other Grants, reimbursements and contributions	(857)	-	217	(640)	(25)
(1,767)	Customer and Client Receipts	(3,191)	(3)	1,449	(1,745)	(45)
-	Interest Receivable	-	-	-	-	n/a
(1,429)	Recharges to other services	(730)	-	(7)	(737)	1
	TOTAL INCOME	(12,467)	(3)	(4,892)	(17,362)	39
7,142	NET CONTROLLABLE COST	5,955	107	93	6,155	3
627	Capital Charges	627	-	1,001	1,628	160
-	Deferred/Intangible Charges	-	-	-	-	n/a
-	REFCUS	3,000	-	(3,000)	-	(100)
3,332	Corporate support services bought in	4,446	-	(1,631)	2,815	(37)
3,959	TOTAL UNCONTROLLABLE COST	8,073	-	(3,630)	4,443	(45)
				(0. 505)	40	(0.1)
11,101	NET COST OF SERVICE	14,028	107	(3,537)	10,598	(24)
(000)						
(228)	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
3	Contribution to / (from) General Balances	-	-	-	-	n/a
(225)	TOTAL APPROPRIATIONS	-	-	-	-	n/a
10.070	TOTAL NET EVENINE	44.000	40-	(0.505)	10 700	(0.1)
10.876	TOTAL NET EXPENDITURE	14,028	107	(3,537)	10,598	(24)

COST CENTRE: C1234Q

FORECAST		ORIGINAL BUDGET	Variations Expenditu		ORIGINAL BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
3,048	Employees	3,910	31	(1,073)	2,868	(27
	Premises related expenditure	84	-	(16)	68	(19
	Supplies and Services	603	-	(145)	458	(24
48	Third Party Payments	252	-	(155)	97	(62
-	Transfer Payments	-	-	-	- 10	n/
15	Transport related expenditure	15	-	1	16	4.000
	Recharges from other services	21	-	974	995	4,638
4,833	TOTAL EXPENDITURE	4,885	31	(414)	4,502	3)
	Government Grants	(4,672)	-	439	(4,233)	(9
, ,	Other Grants, reimbursements and contributions	(22)	-	-	(22)	-
(857)	Customer and Client Receipts	(1,020)	-	-	(1,020)	-
-	Interest Receivable	-	-	-	-	n/
	Recharges to other services	56	-	-	56	-
(4,943)	TOTAL INCOME	(5,658)	-	439	(5,219)	3)
(110)	NET CONTROLLABLE COST	(773)	31	25	(717)	(7
279	Capital Charges	279	-	120	399	43
-	Deferred/Intangible Charges	-	-	-	-	n/
-	REFCUS	-	-	-		n/
	Corporate support services bought in	1,830	-	(1,254)	576	(69
837	TOTAL UNCONTROLLABLE COST	2,109	-	(1,134)	975	(54
727	NET COST OF SERVICE	1,336	31	(1,109)	258	(8)
121	NET COST OF SERVICE	1,330	31	(1,109)	236	(6)
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/
-	Financing of Capital Expenditure	-	-	-	-	n/
_	Provision for Repayment of External Loans Contribution to / (from) General Balances			-	_ [n/ n/
-	TOTAL APPROPRIATIONS	-	-	-	-	
	I T	<u> </u>				
727	TOTAL NET EXPENDITURE	1,336	31	(1,109)	258	(81
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
<u>Strategic buc</u>	dget - agreed pressures / service demands					-
						-
						-
						-
Strategic bud	dget - agreed additional income / savings					
						-
						_
						_
						-
Other resour	-					
Minor variand						(2
	corporate and capital charges (serCOP)					(1,13 5 28
Increses in a	mployers pension contribution					2 8
ncrease in e						-
ncrease in e						-
Increase in e						-
Increase in e						- -
ncrease in e						(1,109
ncrease in e					-	(1,109

COST CENTRE: C1236Q

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		ure on (A)	BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	248	1	(40)	210	(15)
	Premises related expenditure	-	-	-	-	n/a
	Supplies and Services	11	-	(4)	7	(36)
	Third Party Payments	510	-	-	510	-
	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure	-	-	-	-	n/a
19	Recharges from other services	18	-	20	38	111
1,567	TOTAL EXPENDITURE	787	1	(24)	765	(3)
(606)	Government Grants	(498)	-	-	(498)	_
` '	Other Grants, reimbursements and contributions	-	_	_	-	n/a
	Customer and Client Receipts	(51)	-	-	(51)	_
	Interest Receivable	`-'	-	-	` - '	n/a
(898)	Recharges to other services	(156)	-	-	(156)	-
	TOTAL INCOME	(705)	_	_	(705)	_
(1,520)	TOTAL INCOME	(703)		_	(703)	<u>-</u>
41	NET CONTROLLABLE COST	82	1	(24)	60	(27)
						•
-	Capital Charges	- 1	-	-	-	n/a
-	Deferred/Intangible Charges	_	_	_	_	n/a
-	REFCUS	_	_	_	-	n/a
	Corporate support services bought in	130	_	(40)	90	(31)
	TOTAL UNCONTROLLABLE COST	130	_	(40)	90	(31)
134	TOTAL DICONTROLLABLE COST	130		(40)	90	(31)
175	NET COST OF SERVICE	212	1	(64)	150	(20)
175	NET COST OF SERVICE	212	<u>'</u>	(64)	150	(29)
(4.5)	lo					
	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances	-		-	-	n/a
(15)	TOTAL APPROPRIATIONS	-	-	-	-	n/a
160	TOTAL NET EXPENDITURE	212	1	(64)	150	(29)
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	lget - agreed pressures / service demands					
						-
						-
						-
						-
0	1					-
_	lget - agreed additional income / savings					/
End officer su	upport for Partnership engagement strategy					(22)
						-
						-
						-
						(00)
Other reserve	co changes					(22)
Other resource Minor variance						/ //
						(4) (40)
	corporate and capital charges (serCOP) mployers pension contribution					(40)
iniciease III e	mployers pension continuation					_
						-
						(42)
						(72)
TOTAL OTU	ED VADIATIONS IN DESCUEDE					(CA)
I O I AL O I HI	ER VARIATIONS IN RESOURCE					(64)

COST CENTRE: C1238Q

FORECAST		ORIGINAL BUDGET	Expenditu	in Level of ure on (A)	ORIGINAL BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's	E	£000's	£000's	£000's	£000's	%
338 155	Employees Promises related synanditure	326 111	3	8 (45)	337 96	3
	Premises related expenditure Supplies and Services	65	-	(15)	96 60	(14)
	Third Party Payments	4,106	33	(5) (538)	3,601	(8) (12)
-,020	Transfer Payments	-,100	-	(556)	3,001	n/a
1	Transport related expenditure	_	_	_	_	n/a
	Recharges from other services	15	_	8	23	53
	TOTAL EXPENDITURE	4,623	36	(542)	4,117	(11)
<u> </u>		4,023		(042)	4,117	· · ·
, ,	Government Grants Other Grants, reimbursements and contributions	(20)	-	-	(20)	n/a
` '	Customer and Client Receipts	(20)	-	_	(20) (7)	-
(3)	Interest Receivable	(7)	-	_	(1)	- n/a
17	Recharges to other services	15	_	_	15	-
(11)	TOTAL INCOME	(12)	-	-	(12)	
	T	T				
4,749	NET CONTROLLABLE COST	4,611	36	(542)	4,105	(11)
348	Capital Charges	348	_	881	1,229	253
-	Deferred/Intangible Charges	-	-	-	- ,=.=-	n/a
-	REFCUS	3,000	-	(3,000)	-	(100)
722	Corporate support services bought in	715	-	(547)	168	(77)
1,070	TOTAL UNCONTROLLABLE COST	4,063		(2,666)	1,397	(66)
.,		1,000		(=,000)	1,001	(00)
5,819	NET COST OF SERVICE	8,674	36	(3,208)	5,502	(37)
(175)	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances	-	-	-	-	n/a
(172)	TOTAL APPROPRIATIONS	-	-	-	-	n/a
5,647	TOTAL NET EXPENDITURE	8,674	36	(3,208)	5,502	(37)
,		,		(, , ,	,	,
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	dget - agreed pressures / service demands					250
Creation of a	Culture Budget					250
						_
						_
						250
Strategic bud	dget - agreed additional income / savings					
End Fairfield						(787)
						-
						-
						-
						(787)
Other resour	ce changes					(101)
Minor variand	 					(8)
	corporate and capital charges (serCOP)					(2,666)
	employers pension contribution					3
						-
						-
						-
						(2,671)
TOTAL OTH	ER VARIATIONS IN RESOURCE					(3,208)

COST CENTRE: C1240Q

FORECAST 2015/16 DESCRIPTION BUDGET Expenditure on (A) 2015/16 Inflation * Other (A) (B) (C)					
2015/16 DESCRIPTION 2015/16 Inflation * Other (A) (B) (C)	ORIGINAL				
(A) (B) (C)	BUDGET	%			
	2016/17	CHANGE			
1 00001	(D)	(E)			
£000's £000's £000's	£000's	%			
953 Employees 1,080 12 132	1,224	13			
36 Premises related expenditure 26 - (6)	20	(23)			
102 Supplies and Services 116 - (39)	77	(34)			
1 Third Party Payments 1	1	-			
- Transfer Payments	-	n/a			
4 Transport related expenditure 4	4	-			
161 Recharges from other services 3 - 170	173	5,667			
1,257 TOTAL EXPENDITURE 1,230 12 257	1,499	22			
(998) Government Grants (998)	(998)	_			
- Other Grants, reimbursements and contributions	-	n/a			
(96) Customer and Client Receipts (96)	(96)	-			
- Interest Receivable	-	n/a			
(334) Recharges to other services (189) - (182)	(371)	96			
(1,428) TOTAL INCOME (1,283) - (182)	(1,465)	14			
(1,428) TOTAL INCOME (1,283) - (182)	(1,405)	14			
(171) NET CONTROLLABLE COST (53) 12 75	34	(464)			
(171) NET CONTROLLABLE COST (53) 12 75	34	(164)			
- Capital Charges	-	n/a			
- Deferred/Intangible Charges	_	n/a			
- REFCUS	_	n/a			
430 Corporate support services bought in 414 - 35	449	8			
430 TOTAL UNCONTROLLABLE COST 414 - 35	449	8			
430 TOTAL GROOMTROLLABLE COST 414 - 33	443				
259 NET COST OF SERVICE 361 12 110	483	34			
(12) Contributions to / (from) Earmarked Reserves	-	n/a			
- Contributions to / (from) Capital Reserves:	-	n/a			
- Financing of Capital Expenditure	-	n/a			
- Provision for Repayment of External Loans	-	n/a			
- Contribution to / (from) General Balances	-	n/a			
(12) TOTAL APPROPRIATIONS	-	n/a			
	400				
247 TOTAL NET EXPENDITURE 361 12 110	483	34			
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE					
		£000's			
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands		£000's			
		£000's - -			
		£000's - -			
		£000's - - -			
		£000's			
		£000's			
Strategic budget - agreed pressures / service demands		- - - -			
Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings		£000's (6)			
Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings		- - - -			
Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings		- - - -			
Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings		- - - - -			
Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings		- - - -			
Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings		- - - -			
Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings		- - - - (6) - -			
Strategic budget - agreed additional income / savings Coordinated admissions training to academies and traded service school appeal presenting officer Other resource changes		- - - - (6) - -			
Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Coordinated admissions training to academies and traded service school appeal presenting officer Other resource changes Realignment of internal recharge for transfer of Director post to Octavo		(6) (6) (6) (44)			
Strategic budget - agreed additional income / savings Coordinated admissions training to academies and traded service school appeal presenting officer Other resource changes Realignment of internal recharge for transfer of Director post to Octavo Virements actioned in year - Centralised ICT		(6) (6) (44) (16)			
Strategic budget - agreed additional income / savings Coordinated admissions training to academies and traded service school appeal presenting officer Other resource changes Realignment of internal recharge for transfer of Director post to Octavo Virements actioned in year - Centralised ICT Increase in corporate charges (serCOP)		(6) (6) (44) (16) 36			
Strategic budget - agreed additional income / savings Coordinated admissions training to academies and traded service school appeal presenting officer Other resource changes Realignment of internal recharge for transfer of Director post to Octavo Virements actioned in year - Centralised ICT Increase in corporate charges (serCOP) Increase in employers pension contribution		(6) (6) (44) (16) 36 11			
Strategic budget - agreed additional income / savings Coordinated admissions training to academies and traded service school appeal presenting officer Other resource changes Realignment of internal recharge for transfer of Director post to Octavo Virements actioned in year - Centralised ICT Increase in corporate charges (serCOP)		(6) (6) (6) (44) (16) 36			
Strategic budget - agreed additional income / savings Coordinated admissions training to academies and traded service school appeal presenting officer Other resource changes Realignment of internal recharge for transfer of Director post to Octavo Virements actioned in year - Centralised ICT Increase in corporate charges (serCOP) Increase in employers pension contribution		(6) (6) (44) (16) 36			
Strategic budget - agreed additional income / savings Coordinated admissions training to academies and traded service school appeal presenting officer Other resource changes Realignment of internal recharge for transfer of Director post to Octavo Virements actioned in year - Centralised ICT Increase in corporate charges (serCOP) Increase in employers pension contribution		(6) (6) (44) (16) 36 11 129			
Strategic budget - agreed additional income / savings Coordinated admissions training to academies and traded service school appeal presenting officer Other resource changes Realignment of internal recharge for transfer of Director post to Octavo Virements actioned in year - Centralised ICT Increase in corporate charges (serCOP) Increase in employers pension contribution		(6) (6) (44) (16) 36			
Strategic budget - agreed additional income / savings Coordinated admissions training to academies and traded service school appeal presenting officer Other resource changes Realignment of internal recharge for transfer of Director post to Octavo Virements actioned in year - Centralised ICT Increase in corporate charges (serCOP) Increase in employers pension contribution		(6) (6) (44) (16) 36 11 129			

COST CENTRE: C1242Q

		ORIGINAL		in Level of	ORIGINAL	
FORECAST		BUDGET		re on (A)	BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's	<u> </u>	£000's	£000's	£000's	£000's	%
4,011	Employees	5,244	28	(1,221)	4,051	(23)
	Premises related expenditure	156	-	(113)	43	(72)
	Supplies and Services	481	-	1,490	1,971	310
	Third Party Payments	832	-	930	1,762	112
	Transfer Payments	-	-	4,564	4,564	n/a
	Transport related expenditure	30	-	(27)	3	(90)
	Recharges from other services	31		75	106	242
13,741	TOTAL EXPENDITURE	6,774	28	5,698	12,500	85
(9,605)	Government Grants	(1,521)	-	(6,990)	(8,511)	460
(581)	Other Grants, reimbursements and contributions	(815)	-	217	(598)	(27)
(787)	Customer and Client Receipts	(2,017)	(3)	1,449	(571)	(72)
-	Interest Receivable	-	-	-	-	n/a
(95)	Recharges to other services	(293)	-	184	(109)	(63)
	TOTAL INCOME	(4,646)	(3)	(5,140)	(9,789)	111
(11,000)	TOTAL INCOME	(-1,0-10)	(0)	(0,140)	(0,100)	
2,673	NET CONTROLLABLE COST	2,128	25	558	2,711	27
_	Capital Charges	<u> </u>			_ 1	n/a
_	Deferred/Intangible Charges	_	_	_	_	n/a
_	REFCUS	_	_	_	_	n/a
	Corporate support services bought in	1,319	_	167	1,486	11/a 13
1,326	TOTAL UNCONTROLLABLE COST	1,319	-	167	1,486	13
3,999	NET COST OF SERVICE	3,447	25	725	4,197	22
(00)		1				,
	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances	-	-	-	-	<u>n/a</u>
(26)	TOTAL APPROPRIATIONS	-	-	-	-	n/a
3,973	TOTAL NET EXPENDITURE	3,447	25	725	4,197	22
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	get - agreed pressures / service demands					20003
	<u>gg</u>					_
						_
						_
						-
						-
Strategic bud	get - agreed additional income / savings					
_	act savings of 5% in 2016/17					(47)
	ce Manager Post in School Standards and Commis	sioning				(40)
	ontingency funding provided in 2015/16 as part of t	•	ructure			(90)
	t apprentice post		-			(12)
	• •					()
						(189)
Other resource changes						
Increase in corporate charges (serCOP)						
Pensions bud	dget transfer from Corporate to the Music Service					24
Realignment	of internal recharge for transfer of Director post to 0	Octavo				114
Consolidation	n of Octavo savings across departments					590
Minor variand	ce					(6)
Increase in e	mployers pension contribution					25
						914
TOTAL OTH	ED VADIATIONS IN DESCUIDOE					705
IOTALOTH	ER VARIATIONS IN RESOURCE					725

COST CENTRE: C1235Q

FORECAST		ORIGINAL BUDGET		in Level of ure on (A)	ORIGINAL BUDGET	%
	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
2010/10	DEGGINI HON	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	(<i>\\\</i>
	Employees	123	1	10	134	9
	Premises related expenditure	- 120	· .	-	-	n/a
	Supplies and Services	_	_	_	_	n/a
	• •	_	_	_	_	
	Third Party Payments	-	-	-	-	n/a
	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure	-	-	-	-	n/a
-	Recharges from other services	-	-	-	-	n/a
135	TOTAL EXPENDITURE	123	1	10	134	9
_	Government Grants	_			_	
		_	_		_	n/a
	Other Grants, reimbursements and contributions	-	-	-	-	n/a
	Customer and Client Receipts	-	-	-	-	n/a
	Interest Receivable	-	-	-	-	n/a
(175)	Recharges to other services	(163)	-	(9)	(172)	6
(175)	TOTAL INCOME	(163)	-	(9)	(172)	6
(- /		(/		(-)	` '	
(40)	NET CONTROLLABLE COST	(40)	1	1	(38)	(5
	0 1/10					
	Capital Charges	-	-	-	-	n/a
-	Deferred/Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
162	Corporate support services bought in	38	_	8	46	21
	TOTAL UNCONTROLLABLE COST	38	ı	8	46	21
122	NET COST OF SERVICE	(2)	1	9	8	(500
_	Contributions to / (from) Earmarked Reserves		_	_	_	n/a
	Contributions to / (from) Capital Reserves:	_	_	_	_	n/a
_	Financing of Capital Expenditure	_			_	
_	i manoning of Capital Experiulture		-	_	_	n/a
-	Provision for Panayment of External Leans			ļ.		/-
- -	Provision for Repayment of External Loans Contribution to / (from) General Balances	-	-	-	-	n/a
	Contribution to / (from) General Balances	-	- -	-	-	n/a
			-	-		n/a
-	Contribution to / (from) General Balances	(2)	1	- - - 9	8	n/a n/a
- 122 * OTHER VA I	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	- (2)	1	-	8	
- 122 * OTHER VA I	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	(2)	1	-	8	n/a n/a (500
- 122 * OTHER VA I	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	- (2)	1	-	8	n/a n/a (500
- 122 * OTHER VA I	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	- (2)	1	-	8	n/a n/a (500
- 122 * OTHER VA I	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	(2)	1	-	8	n/a n/a (500
- 122 * OTHER VA I	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	(2)	1	-	8	n/a n/a (500
- 122 * OTHER VA	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	(2)	1	-	8	n/s n/s
- 122 * OTHER VAI Strategic bud	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	(2)	1	-	8	n/ n/ (500
- 122 * OTHER VAI Strategic bud	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	- (2)	1	-	8	n/s n/s
- 122 * OTHER VAI Strategic bud	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	(2)	1	-	8	n/s n/s
- 122 * OTHER VAI Strategic bud	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	- (2)	1	-	8	n/ n/ (500
- 122 * OTHER VAI Strategic bud	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	- (2)	1	-	8	n/ n/ (500
122 OTHER VAI	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	(2)	1	-	8	n/ n/ (500
- 122 * OTHER VAI Strategic bud	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	- (2)	1	-	8	n/ n/ (500
- 122 * OTHER VAI Strategic bud	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	(2)	1	-	8	n/ n/ (500
- 122 * OTHER VAI Strategic bud	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	- (2)	1	-	8	n/ n/ (500
- 122 * OTHER VAI Strategic bud	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	(2)	1	-	8	n/ n/ (500
122 * OTHER VAI Strategic bud	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	(2)	1	-	8	n/ n/ (500
122 * OTHER VAI Strategic bud	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	- (2)	1	-	8	£000's
20 THER VAI Strategic bud	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings see changes proporate charges (serCOP)	(2)	1	-	8	£000's
* OTHER VAI Strategic bud	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	(2)	1	-	8	f) (500 £000's
OTHER VAI	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings see changes proporate charges (serCOP)	- (2)	1	-	8	f) (500 £000's
OTHER VAI	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings see changes proporate charges (serCOP)	(2)	1	-	8	f) (500 £000's
Tother resource ncrease in co	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings see changes proporate charges (serCOP)	- (2)	1	-	8	£000's
Tother resource ncrease in co	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings see changes proporate charges (serCOP)	- (2)	1	-	8	£000's
OTHER VAI	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings see changes proporate charges (serCOP)	(2)	1	-	8	£000's £000's
OTHER VAI	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings see changes proporate charges (serCOP)	- (2)	1	-	8	n/s n/s
OTHER VAI	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings see changes proporate charges (serCOP)	(2)	1	-	8	

SERVICE DESCRIPTION

This cost centre is used to charge all administration costs relating to the Directorate, including capital charges for the school budgets.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations in Level of		ORIGINAL	
COST		BUDGET	Expenditu	Expenditure on (A)		%
CENTRE	SERVICE	2015/16	Inflation	Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1244Q	Children's Directorate	47,823	1	(39,760)	8,064	(83)
C1245Q	SEN Transport	6,906	61	762	7,729	12
C1436Q	Adult's Directorate	-	57	144	201	n/a
	TOTAL NET SPEND	54,729	120	(38,854)	15,995	(71)

	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
SERVICE	2015/16	2016/17	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Children's Directorate	2.0	1.0	(1.0)
SEN Transport	-	-	-
Adult's Directorate	-	-	-
TOTAL FTE STAFF	2.0	1.0	(1.0)

COST CENTRE: C1245P

FODEOACT		ORIGINAL	Variations		ORIGINAL	0/
FORECAST	DECODIDATION	BUDGET	Expenditu	` '	BUDGET	% CHANCE
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E)
	Employees	99	1	84	184	% 86
	Premises related expenditure	1	_ '	-	104	00
	Supplies and Services	357	_	(152)	205	(42)
	Third Party Payments	75	57	236	368	(43) 391
	Transfer Payments	102	-	230	102	391
	Transport related expenditure	6,664	61	1,000	7,725	16
	Recharges from other services	206	-	(190)	16	
	TOTAL EXPENDITURE	7,504	119	978	8,601	<u>(92)</u> 15
·		·	119		8,001	
	Government Grants	(250)	-	250	-	(100)
` /	Other Grants, reimbursements and contributions	(80)	-	-	(80)	-
	Customer and Client Receipts	(8)	-	-	(8)	-
	Interest Receivable	-	-	-		n/a
(927)	Recharges to other services	(927)	-	408	(519)	(44)
(1,078)	TOTAL INCOME	(1,265)	-	658	(607)	(52)
0.400	NET CONTROLL ADJ 5 COST	0.000	440	4 000	- 00.4	00
8,130	NET CONTROLLABLE COST	6,239	119	1,636	7,994	28
6.540	Conital Charges	C 507		750	7 200	40
	Capital Charges	6,507	-	753	7,260	12
	Deferred/Intangible Charges	-	-	(44.074)	-	n/a
,	REFCUS	41,371	-	(41,371)	740	(100)
	Corporate support services bought in	612	-	128	740	21
49,839	TOTAL UNCONTROLLABLE COST	48,490	-	(40,490)	8,000	(84)
57 969	NET COST OF SERVICE	54,729	119	(38,854)	15,994	(71)
37,909	NET COST OF SERVICE	54,729	113	(30,034)	13,334	(7-1)
_]	Contributions to / (from) Earmarked Reserves	_	_	_	_ [n/a
	Contributions to / (from) Capital Reserves:	_	_	_	_	n/a
_	Financing of Capital Expenditure	_	_	_	_	n/a
_	Provision for Repayment of External Loans	_	_	_	_	n/a
_	Contribution to / (from) General Balances	_	_	_	_	n/a
	TOTAL APPROPRIATIONS	-	-	-	-	n/a
57,969	TOTAL NET EXPENDITURE	54,729	119	(38,854)	15,994	(71)

COST CENTRE: C1244Q

2015/16 DESCRIPTION							
2015/16 DESCRIPTION			ORIGINAL	Variations	in Level of	ORIGINAL	
(A) (B) (C) (D) (E)	FORECAST		BUDGET	Expendit	ure on (A)	BUDGET	%
224 Employees	2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
224 Employees			(A)	(B)	(C)	(D)	(E)
3 Premises related expenditure 1 - 1 1 279 Supplies and Services 222 - 177 205 (- Third Party Payments 23 - 2772 295 1.18 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	£000's		£000's	£000's	£000's	£000's	%
279 Supplies and Services 222	224	Employees	99	1	84	184	86
- Third Party Payments	3	Premises related expenditure	1	-	-	1	-
- Transfer Payments	279	Supplies and Services	222	-	(17)	205	(8)
Transfer Payments Transport related expanditure Transport related	-	Third Party Payments	23	-	272	295	1,183
198 Recharges from other services 93 - (35) 58 (2)	-	Transfer Payments	-	-	-	-	n/a
TOTAL EXPENDITURE	-	Transport related expenditure	-	-	-	-	n/a
Government Grants	198	Recharges from other services	93	-	(35)	58	(38)
Government Grants	704	TOTAL EXPENDITURE	438	1	304	743	70
- Other Grants, reimbursements and contributions (80) - (80)			100	·	001	7-10	
Customer and Client Receipts (8)			(00)	-	-	(00)	n/a
Interest Receivable			` '	-	-		-
(693) Recharges to other services (693) - 174 (519) (2 (693) TOTAL INCOME (781) - 174 (607) (2 (693) TOTAL INCOME (781) - 174 (607) (2 (781) (2 (781) - 174 (607) (2 (781) (2 (781) - 174 (607) (2 (781)	-	•	(8)	-	-	(8)	-
NET CONTROLLABLE COST			-	-	-	-	n/a
11 NET CONTROLLABLE COST (343) 1 476 136 (14	(693)	Recharges to other services	(693)	-	174	(519)	(25)
6,512 Capital Charges	(693)	TOTAL INCOME	(781)	-	174	(607)	(22)
6,512 Capital Charges							
- Deterred/intangible Charges	11	NET CONTROLLABLE COST	(343)	1	478	136	(140)
- Deterred/intangible Charges	0.540	Capital Charges	0.507		750	7 000	4.0
### ### ##############################	0,512		0,507	-	753	7,260	12
1,490	-		- 44 074	-	(44.074)	-	n/a
49,388 TOTAL UNCONTROLLABLE COST 48,166 - (40,238) 7,928 (8 49,379 NET COST OF SERVICE 47,823 1 (39,760) 8,064 (8 - Contributions to / (from) Earmarked Reserves	,		· ·	-	· · · · · · · · · · · · · · · · · · ·	-	(100)
49,379 NET COST OF SERVICE - Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - Con				<u>-</u>			132
- Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Frovision for Repayment of External Loans - Contribution to / (from) General Balances - Contribution to / (from) Central Balances - Contribution to / (from) Central Balances - Contribution to / (39,760) 8,064 (8 Contribution Sin Level Of Expenditure Expoors Strategic budget - agreed pressures / service demands Contribution Sin Level Of Expenditure Expoors Strategic budget - agreed pressures / service demands Contribution Sin Level Of Expenditure Expoors Contribution Sin Level Of Expenditure Contribution Sin	49,368	TOTAL UNCONTROLLABLE COST	48,166	-	(40,238)	7,928	(84)
- Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Frovision for Repayment of External Loans - Contribution to / (from) General Balances - Contribution to / (from) Central Balances - Contribution to / (from) Central Balances - Contribution to / (39,760) 8,064 (8 Contribution Sin Level Of Expenditure Expoors Strategic budget - agreed pressures / service demands Contribution Sin Level Of Expenditure Expoors Strategic budget - agreed pressures / service demands Contribution Sin Level Of Expenditure Expoors Contribution Sin Level Of Expenditure Contribution Sin					<u> </u>		
- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL NET EXPENDITURE 47,823 49,379 TOTAL NET EXPENDITURE 47,823 1 (39,760) 8,064 (8 COTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Cother resource changes Movement in corporate charges (SeRCOP), capital charges and internal recharges Wovement in corporate charges (SeRCOP), capital charges and internal recharges (40,27 Virements in year - centralisation of printing budgets Realignment of Dedicated School Grant (DSG) funding ncrease in employers pension contribution (39,76)	49,379	NET COST OF SERVICE	47,823	1	(39,760)	8,064	(83)
- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - TOTAL APPROPRIATIONS - TOTAL NET EXPENDITURE 47,823 49,379 TOTAL NET EXPENDITURE 47,823 1 (39,760) 8,064 (8 COTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Cother resource changes Movement in corporate charges (SeRCOP), capital charges and internal recharges Wovement in corporate charges (SeRCOP), capital charges and internal recharges (40,27 Virements in year - centralisation of printing budgets Realignment of Dedicated School Grant (DSG) funding ncrease in employers pension contribution (39,76)		Contributions to //frame) Former alted December	<u> </u>				. / .
Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE 47,823 TOTAL NET EXPENDITURE 47,823 TOTAL NET EXPENDITURE From the Contribution of Province demands From the Contribution of Province of Prov	-	·	-	-	-	-	n/a
- Provision for Repayment of External Loans	-	· · · · ·	-	-	-	-	n/a
- Contribution to / (from) General Balances	-		-	-	-	-	n/a
TOTAL APPROPRIATIONS	-	· ·	-	-	-	-	n/a
49,379 TOTAL NET EXPENDITURE 47,823 1 (39,760) 8,064 (8 COTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Other resource changes Movement in corporate charges (SeRCOP), capital charges and internal recharges Virements in year - centralisation of printing budgets Realignment of Dedicated School Grant (DSG) funding ncrease in employers pension contribution (39,76)	<u>-</u>	, ,	-	<u> </u>	-	-	n/a
OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Other resource changes Movement in corporate charges (SeRCOP), capital charges and internal recharges (40,27) (irrements in year - centralisation of printing budgets Realignment of Dedicated School Grant (DSG) funding ncrease in employers pension contribution (39,76)	-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Other resource changes Movement in corporate charges (SeRCOP), capital charges and internal recharges Virements in year - centralisation of printing budgets Realignment of Dedicated School Grant (DSG) funding ncrease in employers pension contribution (39,76)	49,379	TOTAL NET EXPENDITURE	47,823	1	(39,760)	8,064	(83)
Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Other resource changes Movement in corporate charges (SeRCOP), capital charges and internal recharges Virements in year - centralisation of printing budgets Realignment of Dedicated School Grant (DSG) funding ncrease in employers pension contribution (39,76)	* 071150 \/ 4						2222
Strategic budget - agreed additional income / savings Other resource changes Movement in corporate charges (SeRCOP), capital charges and internal recharges Virements in year - centralisation of printing budgets Realignment of Dedicated School Grant (DSG) funding ncrease in employers pension contribution (39,76)							£000's
Other resource changes Movement in corporate charges (SeRCOP), capital charges and internal recharges Virements in year - centralisation of printing budgets Realignment of Dedicated School Grant (DSG) funding ncrease in employers pension contribution (39,76)	Strategic bud	get - agreed pressures / service demands					
Other resource changes Movement in corporate charges (SeRCOP), capital charges and internal recharges Virements in year - centralisation of printing budgets Realignment of Dedicated School Grant (DSG) funding ncrease in employers pension contribution (39,76)							
Other resource changes Movement in corporate charges (SeRCOP), capital charges and internal recharges Virements in year - centralisation of printing budgets Realignment of Dedicated School Grant (DSG) funding ncrease in employers pension contribution (39,76)							-
Other resource changes Movement in corporate charges (SeRCOP), capital charges and internal recharges Virements in year - centralisation of printing budgets Realignment of Dedicated School Grant (DSG) funding ncrease in employers pension contribution (39,76)							-
Other resource changes Movement in corporate charges (SeRCOP), capital charges and internal recharges Virements in year - centralisation of printing budgets Realignment of Dedicated School Grant (DSG) funding ncrease in employers pension contribution (39,76)							-
Other resource changes Movement in corporate charges (SeRCOP), capital charges and internal recharges Virements in year - centralisation of printing budgets Realignment of Dedicated School Grant (DSG) funding ncrease in employers pension contribution (39,76)	Ctuata =! = !	last compaded distance in company to a single					-
Movement in corporate charges (SeRCOP), capital charges and internal recharges Virements in year - centralisation of printing budgets Realignment of Dedicated School Grant (DSG) funding ncrease in employers pension contribution (40,27) (10,27) (10,27) (11,27) (12,27) (13,27) (140,27)	onategic bud	iget - agreed additional income / savings					
Movement in corporate charges (SeRCOP), capital charges and internal recharges Virements in year - centralisation of printing budgets Realignment of Dedicated School Grant (DSG) funding ncrease in employers pension contribution (40,27) (10,27) (10,27) (11,27) (12,27) (13,27) (140,27)							-
Movement in corporate charges (SeRCOP), capital charges and internal recharges Virements in year - centralisation of printing budgets Realignment of Dedicated School Grant (DSG) funding ncrease in employers pension contribution (40,27) (10,27) (10,27) (10,27) (11,27) (12,27) (13,27) (140,27) (-
Movement in corporate charges (SeRCOP), capital charges and internal recharges Virements in year - centralisation of printing budgets Realignment of Dedicated School Grant (DSG) funding ncrease in employers pension contribution (40,27) (10,27) (10,27) (10,27) (11,27) (12,27) (13,27) (140,27) (-
Movement in corporate charges (SeRCOP), capital charges and internal recharges Virements in year - centralisation of printing budgets Realignment of Dedicated School Grant (DSG) funding ncrease in employers pension contribution (40,27) (10,27) (10,27) (10,27) (11,27) (12,27) (13,27) (140,27) (
Movement in corporate charges (SeRCOP), capital charges and internal recharges Virements in year - centralisation of printing budgets Realignment of Dedicated School Grant (DSG) funding ncrease in employers pension contribution (40,27) (10,27) (10,27) (10,27) (11,27) (12,27) (13,27) (140,27) (
Movement in corporate charges (SeRCOP), capital charges and internal recharges Virements in year - centralisation of printing budgets Realignment of Dedicated School Grant (DSG) funding ncrease in employers pension contribution (40,27) (10,27) (10,27) (10,27) (11,27) (12,27) (13,27) (140,27) (
Movement in corporate charges (SeRCOP), capital charges and internal recharges Virements in year - centralisation of printing budgets Realignment of Dedicated School Grant (DSG) funding ncrease in employers pension contribution (40,27) (10,27) (10,27) (10,27) (11,27) (12,27) (13,27) (140,27) (
Movement in corporate charges (SeRCOP), capital charges and internal recharges Virements in year - centralisation of printing budgets Realignment of Dedicated School Grant (DSG) funding ncrease in employers pension contribution (40,27) (10,27) (10,27) (10,27) (11,27) (12,27) (13,27) (140,27) (O4b						-
Virements in year - centralisation of printing budgets Realignment of Dedicated School Grant (DSG) funding ncrease in employers pension contribution (196)			into an all all				(40.000)
Realignment of Dedicated School Grant (DSG) funding ncrease in employers pension contribution (39,76			internal rechai	rges			(40,273)
ncrease in employers pension contribution (39,76							(17)
(39,76	_						527
	Increase in e	mployers pension contribution					3
							-
							-
							/00 ====
TOTAL OTHER VARIATIONS IN RESOURCE (39,76							(39,760)
TOTAL OTHER VARIATIONS IN RESOURCE (39,76							
I The state of the	TOTAL OTH	ER VARIATIONS IN RESOURCE					(39,760)

COST CENTRE: C1245Q

2015/16 DeSCRIPTION	FORFOAGT		ORIGINAL		in Level of	ORIGINAL	0/
(A) (B) (C) (D) (E) (E) (200°s 5000°s	FORECAST	DECODIDEION	BUDGET			BUDGET	% OUANOE
130 Employees F000's E000's E000's E000's Premises related expenditure	2015/16	DESCRIPTION					
130	C000'a						
Premises related expenditure		Employees	£000 S	£000 S	£000 S	£000 S	
144 Supplies and Services	130	l ' '	_	_	_		
521 Third Party Payments	144		_	_	_	_	
213 Transfer Payments		1 ''	_	_	73	73	
7,881 Transport related expenditure 6,664 61 1,000 7,725 16		1	102	_	-		11/a
(257) Recharges from other services				61	1 000	_	16
8,432 TOTAL EXPENDITURE			· ·	-	-	The state of the s	
Covernment Grants				61	, ,	` ′	, ,
(151) Other Grants, reimbursements and contributions				01		7,057	
Customer and Client Receipts			(250)	-	250	-	
Interest Receivable	· · · · · · · · · · · · · · · · · · ·		-	-	-	-	
Recharges to other services	-		-	-	-	-	
Strategic budget - agreed pressures / Service demands Strategic budget - Service dema	_		-	-	-	-	
8,281 NET CONTROLLABLE COST 6,593 61 1,003 7,657 16			-	-	<u>-</u>	-	
- Capital Charges - Deferred/Intangible Charges - REFCUS - REFCUS - REFCUS	(151)	TOTAL INCOME	(250)	-	250	-	(100)
- Capital Charges - Deferred/Intangible Charges - REFCUS - REFCUS - REFCUS							
Deferred/Intangible Charges	8,281	NET CONTROLLABLE COST	6,593	61	1,003	7,657	16
Deferred/Intangible Charges		Capital Charges					,
REFCUS -	_		-	-	-	-	
313 Corporate support services bought in 313 - (241) 72 (77)	_		-	-	-	-	
313 TOTAL UNCONTROLLABLE COST 313 - (241) 72 (777)			313	-	(2/1)	72	
8,594 NET COST OF SERVICE 6,906 61 762 7,729 12 - Contributions to / (from) Earmarked Reserves							
- Contributions to / (from) Earmarked Reserves	313	TOTAL UNCONTROLLABLE COST	313	-	(241)	12	(77)
- Contributions to / (from) Earmarked Reserves	8 504	NET COST OF SERVICE	6 906	61	762	7 720	12
Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE 8,594 TOTAL NET EXPENDITURE 6,906 61 762 7,729 12 *OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Growth - SEN Transport increase in demand 1,000 1,000 Strategic budget - agreed additional income / savings Other resource changes Movement in corporate charges (SeRCOP) and internal recharges Transfer of Adults transport budget from Learning Disability Assessment and Case Management (PED 6.6) Transfer of Adults transport budget from Assessment and Case Management (PED 6.5) Minor variance (238)	0,394	NET COST OF SERVICE	0,900	01	702	1,129	12
Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE 8,594 TOTAL NET EXPENDITURE 6,906 61 762 7,729 12 *OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Growth - SEN Transport increase in demand 1,000 1,000 Strategic budget - agreed additional income / savings Other resource changes Movement in corporate charges (SeRCOP) and internal recharges Transfer of Adults transport budget from Learning Disability Assessment and Case Management (PED 6.6) Transfer of Adults transport budget from Assessment and Case Management (PED 6.5) Minor variance (238)	_	Contributions to / (from) Earmarked Reserves	_	_	_	_	
- Financing of Capital Expenditure - Provision for Repayment of External Loans - Provision for Repayment of External Loans	_	l · · · · · · · · · · · · · · · · · · ·	_	_	-	_	n/a
Provision for Repayment of External Loans	_	·	-	-	-	-	n/a
- Contribution to / (from) General Balances	_	1	-	-	-	-	n/a
*OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Growth - SEN Transport increase in demand 1,000 1	-	Contribution to / (from) General Balances	-	-	-	-	n/a
*OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Growth - SEN Transport increase in demand 1,000	-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
*OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Growth - SEN Transport increase in demand 1,000							
Strategic budget - agreed pressures / service demands Growth - SEN Transport increase in demand 1,000	8,594	TOTAL NET EXPENDITURE	6,906	61	762	7,729	12
Strategic budget - agreed pressures / service demands Growth - SEN Transport increase in demand 1,000	* OTUED VA	DIATIONS IN LEVEL OF EXPENDITURE				1	£000's
Growth - SEN Transport increase in demand 1,000 1,000 Strategic budget - agreed additional income / savings 1,000 Cher resource changes Movement in corporate charges (SeRCOP) and internal recharges Transfer of Adults transport budget from Learning Disability Assessment and Case Management (PED 6.6) Transfer of Adults transport budget from Assessment and Case Management (PED 6.5) Minor variance (238)							2000 5
Strategic budget - agreed additional income / savings	_						1,000
Strategic budget - agreed additional income / savings Other resource changes Movement in corporate charges (SeRCOP) and internal recharges Transfer of Adults transport budget from Learning Disability Assessment and Case Management (PED 6.6) Transfer of Adults transport budget from Assessment and Case Management (PED 6.5) Minor variance (238)		·					-
Strategic budget - agreed additional income / savings Other resource changes Movement in corporate charges (SeRCOP) and internal recharges Transfer of Adults transport budget from Learning Disability Assessment and Case Management (PED 6.6) Transfer of Adults transport budget from Assessment and Case Management (PED 6.5) Minor variance (238)							-
Strategic budget - agreed additional income / savings Other resource changes Movement in corporate charges (SeRCOP) and internal recharges Transfer of Adults transport budget from Learning Disability Assessment and Case Management (PED 6.6) Transfer of Adults transport budget from Assessment and Case Management (PED 6.5) Minor variance (238)							-
Other resource changes Movement in corporate charges (SeRCOP) and internal recharges Transfer of Adults transport budget from Learning Disability Assessment and Case Management (PED 6.6) Transfer of Adults transport budget from Assessment and Case Management (PED 6.5) Minor variance (238)							1,000
Movement in corporate charges (SeRCOP) and internal recharges Transfer of Adults transport budget from Learning Disability Assessment and Case Management (PED 6.6) Transfer of Adults transport budget from Assessment and Case Management (PED 6.5) Minor variance (311) 51 52 53 4238	Strategic bud	Iget - agreed additional income / savings					
Movement in corporate charges (SeRCOP) and internal recharges Transfer of Adults transport budget from Learning Disability Assessment and Case Management (PED 6.6) Transfer of Adults transport budget from Assessment and Case Management (PED 6.5) Minor variance (311) 51 52 53 4238							-
Movement in corporate charges (SeRCOP) and internal recharges Transfer of Adults transport budget from Learning Disability Assessment and Case Management (PED 6.6) Transfer of Adults transport budget from Assessment and Case Management (PED 6.5) Minor variance (311) 51 52 53 4238							-
Movement in corporate charges (SeRCOP) and internal recharges Transfer of Adults transport budget from Learning Disability Assessment and Case Management (PED 6.6) Transfer of Adults transport budget from Assessment and Case Management (PED 6.5) Minor variance (311) 51 52 53 4238							-
Movement in corporate charges (SeRCOP) and internal recharges Transfer of Adults transport budget from Learning Disability Assessment and Case Management (PED 6.6) Transfer of Adults transport budget from Assessment and Case Management (PED 6.5) Minor variance (311) 51 52 53 4238							_
Movement in corporate charges (SeRCOP) and internal recharges Transfer of Adults transport budget from Learning Disability Assessment and Case Management (PED 6.6) Transfer of Adults transport budget from Assessment and Case Management (PED 6.5) Minor variance (311) 51 52 53 4238							
Movement in corporate charges (SeRCOP) and internal recharges Transfer of Adults transport budget from Learning Disability Assessment and Case Management (PED 6.6) Transfer of Adults transport budget from Assessment and Case Management (PED 6.5) Minor variance (311) 51 52 53 4238							
Movement in corporate charges (SeRCOP) and internal recharges Transfer of Adults transport budget from Learning Disability Assessment and Case Management (PED 6.6) Transfer of Adults transport budget from Assessment and Case Management (PED 6.5) Minor variance (311) 51 52 53 4238							-
Transfer of Adults transport budget from Learning Disability Assessment and Case Management (PED 6.6) Transfer of Adults transport budget from Assessment and Case Management (PED 6.5) Minor variance (238)							(0.1.1)
Transfer of Adults transport budget from Assessment and Case Management (PED 6.5) Minor variance - (238)		. , ,		М	mant (DED C.C	• •	
Minor variance (238)					ווטווו (דבט 6.0	<i>'</i>	
(238)			wanagement (FED 0.5)			
	Tivillor variant						-
TOTAL OTHER VARIATIONS IN RESOURCE 762							(238)
TOTAL OTHER VARIATIONS IN RESOURCE 762							
	TOTAL OTH	ER VARIATIONS IN RESOURCE					762

COST CENTRE: C1436Q

		ORIGINAL		in Level of	ORIGINAL	
FORECAST	DECODIDEION	BUDGET	-	ure on (A)	BUDGET	% OUANOE
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E)
22	Employees	£000 S	£000 S	£000 S	£000 S	% n/a
	Premises related expenditure	_	_	_	_	n/a
	Supplies and Services	135	_	(135)	_	(100)
_	Third Party Payments	52	57	(109)	-	(100)
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	-	-	-	-	n/a
2	Recharges from other services	36	-	165	201	458
72	TOTAL EXPENDITURE	223	57	(79)	201	(10)
-	Government Grants	-	-	-	-	n/a
	Other Grants, reimbursements and contributions	-	-	-	-	n/a
	Customer and Client Receipts	-	-	-	-	n/a
	Interest Receivable	-	-	-	-	n/a
	Recharges to other services	(234)	-	234	-	(100)
(234)	TOTAL INCOME	(234)	-	234	-	(100)
(162)	NET CONTROLLABLE COST	(11)	57	155	201	(1,927)
-	Capital Charges	-	•	-	-	n/a
	Deferred/Intangible Charges	-	-	-	-	n/a
	REFCUS	-	-	- (4.4)	-	n/a
	Corporate support services bought in	11	-	(11)	-	(100)
158	TOTAL UNCONTROLLABLE COST	11	-	(11)	-	(100)
(4)	NET COST OF SERVICE	_	57	144	201	n/a
(-1)	NET GOOT OF GERVIOL		01	1-1-1	201	11/4
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
(4)	TOTAL NET EXPENDITURE	-	57	144	201	n/a
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	lget - agreed pressures / service demands					20003
						-
						-
						-
						-
Ctrotopia lavel	last parend additional income / assistant					-
Strategic buo	lget - agreed additional income / savings					_
						_
						-
Other resource	ce changes					
	Corporate charges (SeRCOP) and internal recharg	es				74
	ne social worker post to Social Work (PED 6.7)					(53)
Virement in y	ear - centralisation of ICT budget					123
						144
TOTAL OTH	ER VARIATIONS IN RESOURCE	_	_	_		144

PEOPLE GATEWAY AND WELFARE

SERVICE DESCRIPTION

The Gateway and Welfare division comprises of 4 services areas. These include:

- Enablement and Welfare responsible for financial support of residents during points of crisis and working with them to establish sustainable longer term solutions. The service supports over 3,500 residents per annum and is responsible for the safe administration of over £2m in bridge, support funding.
- Bereavement & Registrars responsible for the burial. cremations and maintenance of 3 cemeteries and the provision of our registration services including birth, deaths, marriages and citizenship. The service generates over £3m per year in income.
- Housing Need responsible for the assessment and placement of residents requiring emergency and short term accommodation. The service supports over 3,000 residents per year
- Gateway Service Development responsible for the co-ordination of the people departments approach to ICT, community empowerment and work with the third sector. The service also monitors the usage and distribution of the homelessness prevention grant.

MOVEMENT IN NET EXPENDITURE

INICALIAILIAI	IN NET EXPENDITURE	1			1	1
		ORIGINAL	Variations	in Level of	ORIGINAL	
COST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
CENTRE	SERVICE	2015/16	Inflation	Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1248Q	Enabling and Community Empowerment	-	16	2,195	2,211	n/a
C1250Q	Gateway Assessments	-	2	291	293	n/a
C1252Q	Bereavement	139	(9)	(315)	(185)	(233)
C1254Q	Registrars	(145)	4	(56)	(197)	36
C1256Q	Gateway and Welfare - General	-	1	47	48	n/a
C1258Q	Emergency Accomodation	2,437	8	100	2,545	4
C1259Q	Gateway and Welfare Service Improvements	-	1	161	162	n/a
	TOTAL NET SPEND	2,431	23	2,423	4,877	101

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
SERVICE	2015/16	2016/17	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Enabling and Community Empowerment	46.9	49.5	2.6
Gateway Assessments	6.1	6.1	-
Bereavement	23.0	23.1	0.1
Registrars	11.1	11.1	-
Gateway and Welfare - General	-	-	-
Emergency Accomodation	23.4	28.6	5.2
Gateway and Welfare Service Improvements	-	-	-
TOTAL FTE STAFF	110.5	118.4	7.9

COST CENTRE: C1250P

		ORIGINAL	Variations	in Lovel of	ORIGINAL	
FORECAST		BUDGET	Variations		BUDGET	%
	DESCRIPTION	2015/16	Inflation	re on (A) * Other	2016/17	CHANGE
2015/10	DESCRIPTION	(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	(L) %
	Employees	1,992	40	2,277	4,309	116
·	Premises related expenditure	10,008	3	218	10,229	2
	Supplies and Services	630	-	426	1,056	68
57	Third Party Payments	24	_	28	52	117
_	Transfer Payments	-	_	-	_	n/a
38	Transport related expenditure	49	_	7	56	14
	Recharges from other services	194	_	(72)	122	(37)
	TOTAL EXPENDITURE	12,897	43	2,884	15,824	23
(1.091)	Government Grants		_		_	n/a
\ , , , , , , , , , , , , , , , , , , ,	Other Grants, reimbursements and contributions	_	_	(138)	(138)	n/a
,	Customer and Client Receipts	(10,853)	(20)	(839)	(11,712)	8
(11,000)	Interest Receivable	(10,000)	(20)	(000)	(11,112)	n/a
(182)	Recharges to other services	(60)	_	(323)	(383)	538
	TOTAL INCOME	, ,	(20)	,	` ,	12
(13,231)	TOTAL INCOME	(10,913)	(20)	(1,300)	(12,233)	12
5,925	NET CONTROLLABLE COST	1,984	23	1,584	3,591	81
145	Capital Charges	155	_	8	163	5
	Deferred/Intangible Charges	-	_	-	-	n/a
	REFCUS	_	_	_	_	n/a
	Corporate support services bought in	292	_	831	1,123	285
	TOTAL UNCONTROLLABLE COST	447	-	839	1,286	188
6,678	NET COST OF SERVICE	2,431	23	2,423	4,877	101
(324)	Contributions to / (from) Earmarked Reserves	_	_	_	_	n/a
1 1	Contributions to / (from) Capital Reserves:	_	_	_	_	n/a
_	Financing of Capital Expenditure	_	_	_	_	n/a
_	Provision for Repayment of External Loans	_	_	_	_	n/a
_	Contribution to / (from) General Balances	_	_	_	_	n/a
	TOTAL APPROPRIATIONS	-	-	-	-	n/a
6,354	TOTAL NET EXPENDITURE	2,431	23	2,423	4,877	101

COST CENTRE: C1248Q

2015/16 DESCRIPTION	FORECAST		ORIGINAL BUDGET	Variations Expenditu	in Level of	ORIGINAL BUDGET	%
Court Cour						•	CHANGE
1,314 Employees	2010/10	DECORNI FICIA					
1.314 Employees	£000's		` '	` '			
Premises related exponditure		Employees					
1.610 Supplies and Services - 485 465 1	1,014	· · ·	_	-	-	- 1,001	n/a
1 Third Party Payments	1 610	•	_	_	465	465	n/a
Transfer Payments			_	_		403	
1 Transport related expenditure	ı		- I	-	2		n/a
- Recharges from other services	-		-	-	-		n/a
1,990 TOTAL EXPENDITURE 16 2,047 2,063	1		-	-	5	5	n/a
(1,091) Government Grants (1939) Other Grants, reimbursements and contributions (1932) Other Grants, reimbursements and contributions (1932) Other Grants (1932) Other Gra	-	Recharges from other services	-	-	-	-	n/a
(389) Other Grants, reimbursements and contributions - (138) (138) (130) (40) (ustomer and Client Receipts - (70) (70) (70) (10) (2,926	TOTAL EXPENDITURE	-	16	2,047	2,063	n/a
(389) Other Grants, reimbursements and contributions - (138) (138) (130) (40) (ustomer and Client Receipts - (70) (70) (70) (10) (,	Covernment Grants	_	_			n/a
(440) Customer and Client Receipts - (70) (70)	· · · · · · · · · · · · · · · · · · ·		-	_	(120)	(420)	
Interest Receivable	, ,		-	-	` '	` '	n/a
(142) Recharges to other services	(40)	·	-	-	(70)	(70)	n/a
1,862 TOTAL INCOME	-		-	-	-	-	n/a
1,064 NET CONTROLLABLE COST - 18 1,647 1,663 - Capital Charges	(142)	Recharges to other services	-	-	(192)	(192)	n/a
1,064 NET CONTROLLABLE COST - 18 1,647 1,663 - Capital Charges	(1.862)	TOTAL INCOME	_	_	(400)	(400)	n/a
Capital Charges Deferred/Intangible Charges REFCUS	(1,002)				(100)	(100)	
Capital Charges Deferred/Intangible Charges REFCUS							
Deferred/Intangible Charges REFCUS REFCUS 126 Corporate support services bought in 548 548 126 TOTAL UNCONTROLLABLE COST - 548 548 1,190 NET COST OF SERVICE - 16 2,195 2,211 (66) Contributions to / (from) Earmarked Reserves - Contributions to / (from) Earmarked Reserves - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - Provision for Repayment of External Loans - Contribution to / (from) General Balances	1,064	NET CONTROLLABLE COST	-	16	1,647	1,663	n/a
Deferred/Intangible Charges REFCUS REFCUS 126 Corporate support services bought in 548 548 126 TOTAL UNCONTROLLABLE COST - 548 548 1,190 NET COST OF SERVICE - 16 2,195 2,211 (66) Contributions to / (from) Earmarked Reserves - Contributions to / (from) Earmarked Reserves - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - Provision for Repayment of External Loans - Contribution to / (from) General Balances							
REFCUS 126 Corporate support services bought in 548 548 126 TOTAL UNCONTROLLABLE COST 548 548 1.190 NET COST OF SERVICE - 16 2.195 2.211 (66) Contributions to / (from) Earmarked Reserves	-	· ·	-	-	-	-	n/a
126 Corporate support services bought in 548 548 126 TOTAL UNCONTROLLABLE COST 548 548 1,190 NET COST OF SERVICE - 16 2,195 2,211 (66) Contributions to / (from) Earmarked Reserves	-	Deferred/Intangible Charges	-	-	-	-	n/a
1,190 NET COST OF SERVICE - 16 2,195 2,211 (66) Contributions to / (from) Earmarked Reserves	-	REFCUS	-	-	-	-	n/a
1,190 NET COST OF SERVICE - 16 2,195 2,211 (66) Contributions to / (from) Earmarked Reserves	126	Corporate support services bought in	-	-	548	548	n/a
1,190 NET COST OF SERVICE - 16 2,195 2,211 (66) Contributions to / (from) Earmarked Reserves			_	_		5/18	n/a
(66) Contributions to / (from) Earmarked Reserves	120	TOTAL UNCONTROLLABLE COST	_		346	340	11/6
(66) Contributions to / (from) Earmarked Reserves		T	1 1				
- Contributions to / (from) Capital Reserves:	1,190	NET COST OF SERVICE	-	16	2,195	2,211	n/a
- Contributions to / (from) Capital Reserves:							
- Contributions to / (from) Capital Reserves:	(66)	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances Contribution to / (from) General Bal	-	· · · ·	_	_	_	_	n/a
- Provision for Repayment of External Loans - Contribution to / (from) General Balances	-	· · · · · · ·	_	<u>-</u>	- -	_	
Contribution to / (from) General Balances	-		-	-	_		n/a
1,124 TOTAL NET EXPENDITURE 1,124 TOTAL NET EXPENDITURE Correspondent of the service demands Corresponden	-	· · ·	-	-	_		n/a
Total Net Expenditure	-	i i	-	-	-	-	n/a
OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Other resource changes Increase in Corporate charges (SeRCOP) Increase in employers pension contribution Increase in employers pensi	(66)	TOTAL APPROPRIATIONS	-		-	<u> </u>	n/a
OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Other resource changes Increase in Corporate charges (SeRCOP) Increase in employers pension contribution Increase in employers pensi							
OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Other resource changes Increase in Corporate charges (SeRCOP) Increase in employers pension contribution Increase in employers p	1,124	TOTAL NET EXPENDITURE	-	16	2,195	2,211	n/a
Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Dither resource changes norease in Corporate charges (SeRCOP) Local welfare provision (CDS Revenue grant) RED 6.10) Sudget transfer from Corporate Transfer Free School Meals administration from Customer Services (RED 6.3) Sudget transfer to Gateway and Welfare from Customer Services (RED 6.3) Sudget Transfer Between Gateway and Emergency Accommodation (PED 5.8) Sudget Transfer Between Gateway and Emergency Accommodation (PED 5.8) Realignment of budget - Service Development Team to Gateway and Welfare (PED 5.9) Increase in employers pension contribution Jinor variance 2,1	,				•	,	
Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Dither resource changes norease in Corporate charges (SeRCOP) Local welfare provision (CDS Revenue grant) RED 6.10) Sudget transfer from Corporate Transfer Free School Meals administration from Customer Services (RED 6.3) Sudget transfer to Gateway and Welfare from Customer Services (RED 6.3) Sudget Transfer Between Gateway and Emergency Accommodation (PED 5.8) Sudget Transfer Between Gateway and Emergency Accommodation (PED 5.8) Realignment of budget - Service Development Team to Gateway and Welfare (PED 5.9) Increase in employers pension contribution Jinor variance 2,1	* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Dither resource changes Increase in Corporate charges (SeRCOP) Local welfare provision (CDS Revenue grant) RED 6.10) Sudget transfer from Corporate Transfer Free School Meals administration from Customer Services (RED 6.3) Sudget transfer to Gateway and Welfare from Customer Services (RED 6.3) Sudget Transfer Between Gateway and Emergency Accommodation (PED 5.8) Sudget Transfer Between Gateway and Emergency Accommodation (PED 5.8) Realignment of budget - Service Development Team to Gateway and Welfare (PED 5.9) Increase in employers pension contribution Minor variance							20000
Dither resource changes Increase in Corporate charges (SeRCOP) Local welfare provision (CDS Revenue grant) RED 6.10) Sudget transfer from Corporate Fransfer Free School Meals administration from Customer Services (RED 6.3) Sudget transfer to Gateway and Welfare from Customer Services (RED 6.3) Sudget Transfer Between Gateway and Emergency Accommodation (PED 5.8) Sudget Transfer Between Gateway and Emergency Accommodation (PED 5.8) Realignment of budget - Service Development Team to Gateway and Welfare (PED 5.9) Increase in employers pension contribution Minor variance 2,1	on atogio bad	agrood proceding / convice demande					_
Dither resource changes Increase in Corporate charges (SeRCOP) Local welfare provision (CDS Revenue grant) RED 6.10) Sudget transfer from Corporate Fransfer Free School Meals administration from Customer Services (RED 6.3) Sudget transfer to Gateway and Welfare from Customer Services (RED 6.3) Sudget Transfer Between Gateway and Emergency Accommodation (PED 5.8) Sudget Transfer Between Gateway and Emergency Accommodation (PED 5.8) Realignment of budget - Service Development Team to Gateway and Welfare (PED 5.9) Increase in employers pension contribution Minor variance 2,1							_
Dither resource changes Increase in Corporate charges (SeRCOP) Local welfare provision (CDS Revenue grant) RED 6.10) Sudget transfer from Corporate Fransfer Free School Meals administration from Customer Services (RED 6.3) Sudget transfer to Gateway and Welfare from Customer Services (RED 6.3) Sudget Transfer Between Gateway and Emergency Accommodation (PED 5.8) Sudget Transfer Between Gateway and Emergency Accommodation (PED 5.8) Realignment of budget - Service Development Team to Gateway and Welfare (PED 5.9) Increase in employers pension contribution Minor variance 2,1							-
Dither resource changes Increase in Corporate charges (SeRCOP) Local welfare provision (CDS Revenue grant) RED 6.10) Sudget transfer from Corporate Fransfer Free School Meals administration from Customer Services (RED 6.3) Sudget transfer to Gateway and Welfare from Customer Services (RED 6.3) Sudget Transfer Between Gateway and Emergency Accommodation (PED 5.8) Sudget Transfer Between Gateway and Emergency Accommodation (PED 5.8) Realignment of budget - Service Development Team to Gateway and Welfare (PED 5.9) Increase in employers pension contribution Minor variance 2,1							-
Dither resource changes Increase in Corporate charges (SeRCOP) Local welfare provision (CDS Revenue grant) RED 6.10) Sudget transfer from Corporate Fransfer Free School Meals administration from Customer Services (RED 6.3) Sudget transfer to Gateway and Welfare from Customer Services (RED 6.3) Sudget Transfer Between Gateway and Emergency Accommodation (PED 5.8) Sudget Transfer Between Gateway and Emergency Accommodation (PED 5.8) Realignment of budget - Service Development Team to Gateway and Welfare (PED 5.9) Increase in employers pension contribution Minor variance 2,1							-
Dither resource changes Increase in Corporate charges (SeRCOP) Local welfare provision (CDS Revenue grant) RED 6.10) Sudget transfer from Corporate Fransfer Free School Meals administration from Customer Services (RED 6.3) Sudget transfer to Gateway and Welfare from Customer Services (RED 6.3) Sudget Transfer Between Gateway and Emergency Accommodation (PED 5.8) Sudget Transfer Between Gateway and Emergency Accommodation (PED 5.8) Realignment of budget - Service Development Team to Gateway and Welfare (PED 5.9) Increase in employers pension contribution Minor variance 2,1	0	1					-
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Increase in Corporate charges (SeRCOP) Local welfare provision (CDS Revenue grant) RED 6.10) Budget transfer from Corporate Fransfer Free School Meals administration from Customer Services (RED 6.3) Budget transfer to Gateway and Welfare from Customer Services (RED 6.3) Budget Transfer Between Gateway and Emergency Accommodation (PED 5.8) Budget Transfer Between Gateway and Emergency Accommodation (PED 5.8) Realignment of budget - Service Development Team to Gateway and Welfare (PED 5.9) Increase in employers pension contribution Minor variance 2,1							-
Increase in Corporate charges (SeRCOP) Local welfare provision (CDS Revenue grant) RED 6.10) Budget transfer from Corporate Fransfer Free School Meals administration from Customer Services (RED 6.3) Budget transfer to Gateway and Welfare from Customer Services (RED 6.3) Budget Transfer Between Gateway and Emergency Accommodation (PED 5.8) Budget Transfer Between Gateway and Emergency Accommodation (PED 5.8) Realignment of budget - Service Development Team to Gateway and Welfare (PED 5.9) Increase in employers pension contribution Minor variance 2,1							-
Increase in Corporate charges (SeRCOP) Local welfare provision (CDS Revenue grant) RED 6.10) Budget transfer from Corporate Fransfer Free School Meals administration from Customer Services (RED 6.3) Budget transfer to Gateway and Welfare from Customer Services (RED 6.3) Budget Transfer Between Gateway and Emergency Accommodation (PED 5.8) Budget Transfer Between Gateway and Emergency Accommodation (PED 5.8) Realignment of budget - Service Development Team to Gateway and Welfare (PED 5.9) Increase in employers pension contribution Minor variance 2,1							-
Increase in Corporate charges (SeRCOP) Local welfare provision (CDS Revenue grant) RED 6.10) Budget transfer from Corporate Fransfer Free School Meals administration from Customer Services (RED 6.3) Budget transfer to Gateway and Welfare from Customer Services (RED 6.3) Budget Transfer Between Gateway and Emergency Accommodation (PED 5.8) Budget Transfer Between Gateway and Emergency Accommodation (PED 5.8) Realignment of budget - Service Development Team to Gateway and Welfare (PED 5.9) Increase in employers pension contribution Minor variance 2,1							
Increase in Corporate charges (SeRCOP) Local welfare provision (CDS Revenue grant) RED 6.10) Budget transfer from Corporate Fransfer Free School Meals administration from Customer Services (RED 6.3) Budget transfer to Gateway and Welfare from Customer Services (RED 6.3) Budget Transfer Between Gateway and Emergency Accommodation (PED 5.8) Budget Transfer Between Gateway and Emergency Accommodation (PED 5.8) Realignment of budget - Service Development Team to Gateway and Welfare (PED 5.9) Increase in employers pension contribution Minor variance 2,1							-
Increase in Corporate charges (SeRCOP) Local welfare provision (CDS Revenue grant) RED 6.10) Budget transfer from Corporate Fransfer Free School Meals administration from Customer Services (RED 6.3) Budget transfer to Gateway and Welfare from Customer Services (RED 6.3) Budget Transfer Between Gateway and Emergency Accommodation (PED 5.8) Budget Transfer Between Gateway and Emergency Accommodation (PED 5.8) Realignment of budget - Service Development Team to Gateway and Welfare (PED 5.9) Increase in employers pension contribution Minor variance 2,1	Other resour	ce changes					
Local welfare provision (CDS Revenue grant) RED 6.10) Budget transfer from Corporate Gransfer Free School Meals administration from Customer Services (RED 6.3) Budget transfer to Gateway and Welfare from Customer Services (RED 6.3) Budget Transfer Between Gateway and Emergency Accommodation (PED 5.8) Budget Transfer Between Gateway and Emergency Accommodation (PED 5.8) Realignment of budget - Service Development Team to Gateway and Welfare (PED 5.9) Increase in employers pension contribution Minor variance 2,1							548
Budget transfer from Corporate Fransfer Free School Meals administration from Customer Services (RED 6.3) Budget transfer to Gateway and Welfare from Customer Services (RED 6.3) Budget Transfer Between Gateway and Emergency Accommodation (PED 5.8) Budget Transfer Between Gateway and Emergency Accommodation (PED 5.8) Realignment of budget - Service Development Team to Gateway and Welfare (PED 5.9) Increase in employers pension contribution Minor variance 23 24 25 26 27 27 27 28 28 28 29 20 20 20 20 20 20 20 20 20		,					455
Fransfer Free School Meals administration from Customer Services (RED 6.3) Budget transfer to Gateway and Welfare from Customer Services (RED 6.3) Budget Transfer Between Gateway and Emergency Accommodation (PED 5.8) Budget Transfer Between Gateway and Emergency Accommodation (PED 5.8) Realignment of budget - Service Development Team to Gateway and Welfare (PED 5.9) Increase in employers pension contribution Minor variance 2,1							303
Budget transfer to Gateway and Welfare from Customer Services (RED 6.3) Budget Transfer Between Gateway and Emergency Accommodation (PED 5.8) Budget Transfer Between Gateway and Emergency Accommodation (PED 5.8) Realignment of budget - Service Development Team to Gateway and Welfare (PED 5.9) Increase in employers pension contribution Minor variance 2,1	•	•	cos (DED 6.0)				
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Budget Transfer Between Gateway and Emergency Accommodation (PED 5.8) Realignment of budget - Service Development Team to Gateway and Welfare (PED 5.9) ncrease in employers pension contribution Minor variance 2,1	•	-	` ,				638
Realignment of budget - Service Development Team to Gateway and Welfare (PED 5.9) ncrease in employers pension contribution Minor variance 2,1	-						375
ncrease in employers pension contribution Minor variance 2,1	Budget Trans	sfer Between Gateway and Emergency Accommoda	ation (PED 5.8)				24
ncrease in employers pension contribution Minor variance 2,1	Realignment	of budget - Service Development Team to Gateway	y and Welfare ((PED 5.9)			(119
Minor variance 2,1	Increase in e	employers pension contribution					13
2,1							8
							2,195
TOTAL OTHER VARIATIONS IN RESOURCE 2,1							_, 100
2,1		ED VARIATIONS IN SECOND SE					<u> </u>
	IUIAL OTH	EK VAKIATIONS IN RESOURCE					2,195

COST CENTRE: C1250Q

		ORIGINAL		in Level of	ORIGINAL	
FORECAST		BUDGET		ure on (A)	BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	-	2	222	224	n/a
	Premises related expenditure	-	-	-	-	n/a
	Supplies and Services	-	-	9	9	n/a
25	Third Party Payments	-	-	25	25	n/a
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	-	-	-	-	n/a
1	Recharges from other services	-	-	-	-	n/a
251	TOTAL EXPENDITURE	_	2	256	258	n/a
	Government Grants					
	Other Grants, reimbursements and contributions	_	-	_	-	n/a
	l '	_	-	(42)	(42)	n/a
	Customer and Client Receipts Interest Receivable	_	-	(42)	(42)	n/a
		_	-	-	-	n/a
	Recharges to other services	-	-	-	-	n/a
(43)	TOTAL INCOME	-	-	(42)	(42)	n/a
200	NET CONTROL LABLE COST			04.4	246	1-
208	NET CONTROLLABLE COST	-	2	214	216	n/a
	Capital Charges	_	_	_	_	n/a
_	Deferred/Intangible Charges	_	_	_	_	n/a
_	REFCUS	_	_	_	_	n/a
	Corporate support services bought in	_	_	77	77	n/a
118	TOTAL UNCONTROLLABLE COST	-	-	77	77	n/a
326	NET COST OF SERVICE	-	2	291	293	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
326	TOTAL NET EXPENDITURE	_	2	291	293	n/a
320	IOTAL NET EXPENDITURE	_	2	291	293	11/6
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	dget - agreed pressures / service demands					-
						-
						-
						-
						_
						-
Strategic bud	dget - agreed additional income / savings					
						-
						-
						-
						-
						-
Other resour	ce changes					
	Corporate charges (SeRCOP)					77
	fer to Gateway and Welfare from Customer Service	es (RED 6.3)				212
	mployers pension contribution	(=== 0.0)				2
•						-
						_
						291
TOTAL OTH	ER VARIATIONS IN RESOURCE					291

COST CENTRE: C1252Q

FORECAST		ORIGINAL BUDGET	Variations Expenditu		ORIGINAL BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's	Camplayaga	£000's	£000's	£000's	£000's	%
802 455	Employees Premises related expenditure	801 536	8	6 (53)	815 486	2
	Supplies and Services	320	-	(20)	300	(9) (6)
5	Third Party Payments	8	_	(20)	8	(0)
-	Transfer Payments	-	_	_	-	n/a
37	Transport related expenditure	48	_	_	48	-
196	Recharges from other services	194	-	(72)	122	(37)
1,787	TOTAL EXPENDITURE	1,907	11	(139)	1,779	(7)
·	Government Grants	1,507		(100)	1,773	. ,
-	Other Grants, reimbursements and contributions	· 1	-	-	-	n/a
(2.355)	Customer and Client Receipts	(2,215)	(20)	(180)	(2,415)	n/a 9
(2,355)	Interest Receivable	(2,215)	(20)	(160)	(2,415)	
_	Recharges to other services		_	_	_	n/a n/a
(0.055)		(0.045)	(00)	(400)	(0.445)	
(2,355)	TOTAL INCOME	(2,215)	(20)	(180)	(2,415)	9
	T					
(568)	NET CONTROLLABLE COST	(308)	(9)	(319)	(636)	106
145	Capital Charges	155	-	8	163	5
10	Deferred/Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
312	Corporate support services bought in	292	-	(4)	288	(1)
467	TOTAL UNCONTROLLABLE COST	447	-	4	451	1
(101)	NET COST OF SERVICE	139	(9)	(315)	(185)	(233)
	Contributions to / (from) Earmarked Reserves		_		_ [n/a
_	Contributions to / (from) Capital Reserves:	_	_	_	_	n/a
_	Financing of Capital Expenditure	_	_	_	_	n/a
_	Provision for Repayment of External Loans	-	_	_	-	n/a
_	Contribution to / (from) General Balances	-	_	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
(404)	TOTAL NET EVENDITURE	400	(0)	(045)	(405)	(000)
(101)	TOTAL NET EXPENDITURE	139	(9)	(315)	(185)	(233)
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	dget - agreed pressures / service demands					
						-
						_
						_
					ļ	_
_					ŀ	
Strategic bud	dget - agreed additional income / savings					
Strategic bud Additional in	dget - agreed additional income / savings					(181)
_						(181) -
_						(181) - -
_						(181) - - -
_						(181) - - -
_						(181) - - -
_						- - -
Additional inc	come					(181) - - - (181)
Additional income and the second of the seco	ce changes					(181)
Additional income of the resour of the resour of the	ce changes a corporate charger (SeRCOP) and capital charges					(181)
Additional income of the resour of the resour of the Reduction of	ce changes a corporate charger (SeRCOP) and capital charges intra-departmental recharges from Place (PL 6.2)					(181) 4 (125)
Other resour Movement in Reduction of Virements in	ce changes corporate charger (SeRCOP) and capital charges intra-departmental recharges from Place (PL 6.2) year - Centralisation of ICT budgets (RED 6.7)					(181)
Other resour Movement in Reduction of Virements in Increase in e	ce changes corporate charger (SeRCOP) and capital charges intra-departmental recharges from Place (PL 6.2) year - Centralisation of ICT budgets (RED 6.7) employers pension contribution					(181) 4 (125) (7) 7
Other resour Movement in Reduction of Virements in	ce changes corporate charger (SeRCOP) and capital charges intra-departmental recharges from Place (PL 6.2) year - Centralisation of ICT budgets (RED 6.7) employers pension contribution					(181) 4 (125) (7) 7
Other resour Movement in Reduction of Virements in Increase in e	ce changes corporate charger (SeRCOP) and capital charges intra-departmental recharges from Place (PL 6.2) year - Centralisation of ICT budgets (RED 6.7) employers pension contribution					(181) 4 (125) (7) 7
Other resour Movement in Reduction of Virements in Increase in e	ce changes corporate charger (SeRCOP) and capital charges intra-departmental recharges from Place (PL 6.2) year - Centralisation of ICT budgets (RED 6.7) employers pension contribution					(181) 4 (125) (7) 7 (13)
Other resour Movement in Reduction of Virements in Increase in e	ce changes corporate charger (SeRCOP) and capital charges intra-departmental recharges from Place (PL 6.2) year - Centralisation of ICT budgets (RED 6.7) employers pension contribution					(181) 4 (125)

COST CENTRE: C1254Q

FORECAST		ORIGINAL BUDGET	Variations Expenditu		ORIGINAL BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
381	Employees	362	4	(8)	358	(*
-	Premises related expenditure	3	-	-	3	-
21	Supplies and Services	11	-	-	11	-
-	Third Party Payments	-	-	-	-	n/
-	Transfer Payments	-	-	-	-	n/
-	Transport related expenditure	-	-	-	-	n/
1	Recharges from other services	-	-	-	-	n/
403	TOTAL EXPENDITURE	376	4	(8)	372	(1
_	Government Grants	-	_	-	-	n/
_	Other Grants, reimbursements and contributions	_	_	_	-	n/
(476)	Customer and Client Receipts	(521)	_	(171)	(692)	33
-	Interest Receivable	-	_	-	-	n/
_	Recharges to other services	_	_	-	_	n/
(476)		(504)		(474)	(602)	
(476)	TOTAL INCOME	(521)	-	(171)	(692)	33
	1	т т				
(73)	NET CONTROLLABLE COST	(145)	4	(179)	(320)	121
-	Capital Charges	- 1	-	-	-	n/
-	Deferred/Intangible Charges	-	-	-	-	n/
-	REFCUS	-	-	-	-	n/
-	Corporate support services bought in	-	-	123	123	n/
-	TOTAL UNCONTROLLABLE COST	-	-	123	123	n/
(73)	NET COST OF SERVICE	(145)	4	(56)	(197)	36
	Contributions to / (from) Earmarked Reserves		_	_ 1	_	n/
_	Contributions to / (from) Capital Reserves:	_	_	_	_	n/
_	Financing of Capital Expenditure	_	_	_	_	n/
_	Provision for Repayment of External Loans	_	_	_	_	n/
_	Contribution to / (from) General Balances	_	_	_	_	n/
			_	-	-	n/
-	TOTAL APPROPRIATIONS	-				
	I	-				
	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	(145)	4	(56)	(197)	36
(73) * OTHER VA	TOTAL NET EXPENDITURE ARIATIONS IN LEVEL OF EXPENDITURE	(145)	4	(56)	(197)	36 £000's
(73) * OTHER VA	TOTAL NET EXPENDITURE	(145)	4	(56)	(197)	
(73) * OTHER VA	TOTAL NET EXPENDITURE ARIATIONS IN LEVEL OF EXPENDITURE	(145)	4	(56)	(197)	
(73) * OTHER VA	TOTAL NET EXPENDITURE ARIATIONS IN LEVEL OF EXPENDITURE	(145)	4	(56)	(197)	
(73) * OTHER VA	TOTAL NET EXPENDITURE ARIATIONS IN LEVEL OF EXPENDITURE	(145)	4	(56)	(197)	
(73) * OTHER VA	TOTAL NET EXPENDITURE ARIATIONS IN LEVEL OF EXPENDITURE	(145)	4	(56)	(197)	
(73) * OTHER VA	TOTAL NET EXPENDITURE ARIATIONS IN LEVEL OF EXPENDITURE diget - agreed pressures / service demands	(145)	4	(56)	(197)	
(73) * OTHER VA Strategic bud	TOTAL NET EXPENDITURE ARIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings	(145)	4	(56)	(197)	£000's
(73) * OTHER VA Strategic bud	TOTAL NET EXPENDITURE ARIATIONS IN LEVEL OF EXPENDITURE diget - agreed pressures / service demands	(145)	4	(56)	(197)	£000's
(73) * OTHER VA Strategic bud	TOTAL NET EXPENDITURE ARIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings	(145)	4	(56)	(197)	£000's
(73) * OTHER VA Strategic bud	TOTAL NET EXPENDITURE ARIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings	(145)	4	(56)	(197)	£000's
(73) * OTHER VA Strategic bud	TOTAL NET EXPENDITURE ARIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings	(145)	4	(56)	(197)	£000's
(73) * OTHER VA Strategic bud	TOTAL NET EXPENDITURE ARIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings	(145)	4	(56)	(197)	£000's
(73) * OTHER VA Strategic bud	TOTAL NET EXPENDITURE ARIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings	(145)	4	(56)	(197)	£000's
(73) * OTHER VA Strategic bud	TOTAL NET EXPENDITURE ARIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings	(145)	4	(56)	(197)	£000's
* OTHER VA Strategic bud Strategic bud Additional ind	TOTAL NET EXPENDITURE ARIATIONS IN LEVEL OF EXPENDITURE aget - agreed pressures / service demands aget - agreed additional income / savings come through an increase in service provision	(145)	4	(56)	(197)	£000's
* OTHER VA Strategic bud Additional ind	TOTAL NET EXPENDITURE ARIATIONS IN LEVEL OF EXPENDITURE diget - agreed pressures / service demands diget - agreed additional income / savings come through an increase in service provision	(145)	4	(56)	(197)	£000's
* OTHER VA Strategic bud Additional ind	TOTAL NET EXPENDITURE ARIATIONS IN LEVEL OF EXPENDITURE diget - agreed pressures / service demands diget - agreed additional income / savings come through an increase in service provision ce changes Corporate charges (SeRCOP)		4	(56)	(197)	£000's
* OTHER VA Strategic bud Additional ind Other resour Increase in C	TOTAL NET EXPENDITURE ARIATIONS IN LEVEL OF EXPENDITURE diget - agreed pressures / service demands diget - agreed additional income / savings come through an increase in service provision ce changes Corporate charges (SeRCOP) fing budget (0.13fte) to Electoral Registration (RED		4	(56)	(197)	£000's
* OTHER VA Strategic bud Additional ind Additional ind Increase in C Transfer staf	TOTAL NET EXPENDITURE ARIATIONS IN LEVEL OF EXPENDITURE diget - agreed pressures / service demands diget - agreed additional income / savings come through an increase in service provision ce changes Corporate charges (SeRCOP) fing budget (0.13fte) to Electoral Registration (RED employers pension contribution		4	(56)	(197)	£000's
Cother resour Increase in Cother staffunctions in each of the contract of the	TOTAL NET EXPENDITURE ARIATIONS IN LEVEL OF EXPENDITURE diget - agreed pressures / service demands diget - agreed additional income / savings come through an increase in service provision ce changes Corporate charges (SeRCOP) fing budget (0.13fte) to Electoral Registration (RED employers pension contribution		4	(56)	(197)	£000's
* OTHER VA Strategic bud Additional ind Other resour Increase in C	TOTAL NET EXPENDITURE ARIATIONS IN LEVEL OF EXPENDITURE diget - agreed pressures / service demands diget - agreed additional income / savings come through an increase in service provision ce changes Corporate charges (SeRCOP) fing budget (0.13fte) to Electoral Registration (RED employers pension contribution		4	(56)	(197)	£000's
* OTHER VA Strategic bud Additional ind Additional ind Increase in C Transfer staf	TOTAL NET EXPENDITURE ARIATIONS IN LEVEL OF EXPENDITURE diget - agreed pressures / service demands diget - agreed additional income / savings come through an increase in service provision ce changes Corporate charges (SeRCOP) fing budget (0.13fte) to Electoral Registration (RED employers pension contribution		4	(56)	(197)	£000's
Cother resour Increase in Cother staffunctions in each of the contract of the	TOTAL NET EXPENDITURE ARIATIONS IN LEVEL OF EXPENDITURE diget - agreed pressures / service demands diget - agreed additional income / savings come through an increase in service provision ce changes Corporate charges (SeRCOP) fing budget (0.13fte) to Electoral Registration (RED employers pension contribution		4	(56)	(197)	£000's
Other resourncrease in Caracteria in ease in carease in ease i	TOTAL NET EXPENDITURE ARIATIONS IN LEVEL OF EXPENDITURE diget - agreed pressures / service demands diget - agreed additional income / savings come through an increase in service provision ce changes Corporate charges (SeRCOP) fing budget (0.13fte) to Electoral Registration (RED employers pension contribution		4	(56)	(197)	£000's

COST CENTRE: C1256Q

		ORIGINAL BUDGET	Variations Expenditu	in Level of ure on (A)	ORIGINAL BUDGET	%
2015/16	DESCRIPTION	2015/16 (A)	Inflation (B)	* Other (C)	2016/17 (D)	CHANGE (E)
£000's 393	Employees	£000's	£000's	£000's 132	£000's 133	%
-	Employees Premises related expenditure		-	-	-	n/a n/a
60	Supplies and Services	-	-	-	-	n/a
-	Third Party Payments	-	-	-	-	n/a
-	Transfer Payments	-	-	-	-	n/a
(131)	Transport related expenditure Recharges from other services	_	-	-	-	n/a n/a
	TOTAL EXPENDITURE	-	1	132	133	n/a
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Customer and Client Receipts Interest Receivable	_	-	-		n/a n/a
-	Recharges to other services	-	-	(131)	(131)	n/a
-	TOTAL INCOME	-	1	(131)	(131)	n/a
322	NET CONTROLLABLE COST		1	1	2	n/a
-	Capital Charges	-	-	-	-	n/a
-	Deferred/Intangible Charges REFCUS	-	<u>-</u>	<u>-</u>	-	n/a n/a
-	Corporate support services bought in	-	-	46	46	n/a n/a
-	TOTAL UNCONTROLLABLE COST	-	-	46	46	n/a
322	NET COST OF SERVICE	-	1	47	48	n/a
(258)	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure Provision for Repayment of External Loans	_	-	-	-	n/a n/a
-	Contribution to / (from) General Balances	_	-	-	-	n/a
(258)	TOTAL APPROPRIATIONS	-	-	-	-	n/a
64	TOTAL NET EXPENDITURE	_	1	47	48	n/a
* 071150 \/ 4						
	dget - agreed pressures / service demands					£000's
						-
						-
						-
						-
						- - -
Strategic bud	dget - agreed additional income / savings					- - -
Strategic bud	dget - agreed additional income / savings					- - -
Strategic bud	dget - agreed additional income / savings					- - - - -
Strategic bud	dget - agreed additional income / savings					- - - - - -
Strategic bud	dget - agreed additional income / savings					- - - - - -
Strategic bud	dget - agreed additional income / savings					- - - - - -
						- - - - -
Other resour	<u>ce changes</u>					- - - - -
Other resour	<u>ce changes</u> Corporate charges (SeRCOP)					- - - - - 46
Other resour	<u>ce changes</u>					- - - - - 46 1
Other resour Increase in C	<u>ce changes</u> Corporate charges (SeRCOP)					- - - - - 46 1 -
Other resour Increase in C	<u>ce changes</u> Corporate charges (SeRCOP)					- - - - - 46 1 -
Other resour Increase in C	<u>ce changes</u> Corporate charges (SeRCOP)					- - - - - 46 1
Other resour Increase in C	<u>ce changes</u> Corporate charges (SeRCOP)					- - - - - - 46 1 - -
Other resour Increase in C	<u>ce changes</u> Corporate charges (SeRCOP)					1 - -

COST CENTRE: C1258Q

TOTAL OTH	ER VARIATIONS IN RESOURCE					100
						(400)
Other resource changes Transfer of a post to the income team (PED 5.3) Welfare Reform 15-16 review budget transfer from Emergency Accommodation to Gateway (PED 5.3) Increase in employers pension contribution Minor variance					(24) (375) 7 (8)	
						- -
Strategic bud	lget - agreed additional income / savings					500
Growth for inc	creased demand in emergency accommodation					500 - - -
	get - agreed pressures / service demands					£000's
4,873	TOTAL NET EXPENDITURE	2,437	8	100	2,545	4
				_	_	11/0
	Contribution to / (from) General Balances TOTAL APPROPRIATIONS	-	-	-	- -	n/a n/a
-	Financing of Capital Expenditure Provision for Repayment of External Loans	-		-	- -	n/a n/a
-	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:		-	-	-	n/a n/a
,		2,431	0	100	2,343	
4 873	NET COST OF SERVICE	2,437	8	100	2,545	4
	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
-	REFCUS Corporate support services bought in	-	<u>-</u>	-	<u>-</u>	n/a n/a
	Capital Charges Deferred/Intangible Charges		-	-	-	n/a n/a
4,870	NET CONTROLLABLE COST	2,437	8	100	2,545	4
(8,493)	TOTAL INCOME	(8,177)		(373)	(8,552)	
	Recharges to other services TOTAL INCOME	(60) (8,177)	-	(375)	(60) (8,552)	<u>-</u> 5
	Customer and Client Receipts Interest Receivable	(8,117)	- -	(375)	(8,492)	5 n/a
	Government Grants Other Grants, reimbursements and contributions	-		-	- -	n/a n/a
	TOTAL EXPENDITURE	10,614	8	475	11,097	5
- 23	Transport related expenditure Recharges from other services	1 -	<u>-</u>	-	1 -	- n/a
	Transfer Payments	-	-	-	-	n/a
	Supplies and Services Third Party Payments	299 16	-	(30)	269 16	(10)
	Employees Premises related expenditure	829 9,469	8 -	234 271	1,071 9,740	29 3
£000's	E	£000's	£000's	£000's	£000's	%
2015/16	DESCRIPTION	2015/16 (A)	Inflation (B)	* Other (C)	2016/17 (D)	CHANGE (E)
FORECAST		ORIGINAL BUDGET	Expenditu	in Level of ure on (A)	ORIGINAL BUDGET	%

COST CENTRE: C1259Q

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		re on (A)	BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's	E	£000's	£000's	£000's	£000's	%
	Employees Premises related expenditure	-	1	116	117	n/a
	Supplies and Services		-	2	2	n/a n/a
	Third Party Payments	-	-	1	1	n/a
	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	-	-	2	2	n/a
-	Recharges from other services	-	-	-	-	n/a
102	TOTAL EXPENDITURE	-	1	121	122	n/a
	Government Grants	-	-	-	-	n/a
	Other Grants, reimbursements and contributions	-	-	-	-	n/a
	Customer and Client Receipts	-	-	(1)	(1)	n/a
	Interest Receivable Recharges to other services		-	-		n/a n/a
					(4)	
-	TOTAL INCOME	-	-	(1)	(1)	n/a
102	NET CONTROLLABLE COST	-	1	120	121	n/a
_	Capital Charges	 _				!-
	Capital Charges Deferred/Intangible Charges	[-	_ [n/a n/a
	REFCUS	-	- -	_	_	n/a
	Corporate support services bought in	_		41	41	n/a
39	TOTAL UNCONTROLLABLE COST	-	-	41	41	n/a
141	NET COST OF SERVICE	-	1	161	162	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances TOTAL APPROPRIATIONS	_				n/a n/a
	TOTAL ALT NOT MATIONO					
141	TOTAL NET EXPENDITURE	-	1	161	162	n/a
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	get - agreed pressures / service demands					20000
-	-					-
						-
						-
						<u> </u>
Strategic bud	lget - agreed additional income / savings					
						-
						-
						-
						-
						-
Other resource						
_	of budget - Service Development Team from Gatev	vay and Welfaı	re (PED 5.3)			119
	forporate charges (SeRCOP) mployers pension contribution					41
Inioicase III el	mployers pension continuation					-
						404
						161
TOTAL OTHI	ER VARIATIONS IN RESOURCE					161

PEOPLE ADULT CARE AND 0-65 DISABILITY SERVICES

SERVICE DESCRIPTION

The Social Care Division undertakes the Council's statutory adult social services functions with regard to the assessment of Croydon residents, and their carers, who appear to be in need of support and the organisation of services or direct payments, within available resources, in a timely manner.

This Division discharges a range of statutory duties including safeguarding adults who are vulnerable to abuse, the delivery of a range of care and support services; carers' assessments and the completion of mental capacity and deprivation of liberty assessments. The Adult Social Care Division works in close partnership with health partners to find solutions to prevent hospital admissions and arrange safe and timely discharges. The ASC service also deliver reablement and recovery services to maximise the independence of residents. The Division supports people who are experiencing mental health difficulties or dementia as they age enables people with learning disabilities to live within their local communities. It provides financial support and deputyships for those who are unable to manage their own affairs, and supports individuals through financial assessment and deferred payments for care homes placements.

MOVEMENT IN NET EXPENDITURE

	I IN NET EXPENDITORE	ORIGINAL	Variations	in Level of	ORIGINAL	
COST		BUDGET		ure on (A)	BUDGET	%
CENTRE	SERVICE	2015/16	Inflation	Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1410Q	Director Of Adult Care And 0-65 Disability Services	439	2	(287)	154	(65)
C1412Q	Quality Assurance And Adult Safeguarding Board	-	8	1	9	n/a
C1414Q	Assessment And Case Management	13,680	221	2,592	16,493	21
C1415Q	Learning Disabilities Assessment And Case Management	31,973	337	1,431	33,741	6
C1416Q	Social Work	4,798	60	407	5,265	10
C1418Q	Early Interventions And Reablement	4,892	42	(226)	4,708	(4)
C1420Q	Strategic Development/Better Care Fund	137	2	1	140	2
C1422Q	Provider Relations And Brokerage	-	19	(4)	15	n/a
	TOTAL NET SPEND	55,919	690	3,915	60,526	8

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
SERVICE	2015/16	2016/17	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Director Of Adult Care And 0-65 Disability Services	3.0	2.0	(1.0)
Quality Assurance And Adult Safeguarding Board	16.2	16.2	-
Assessment And Case Management	44.9	52.1	7.2
Learning Disabilities Assessment And Case Management	33.9	34.4	0.5
Social Work	63.7	61.3	(2.4)
Early Interventions And Reablement	113.8	115.2	1.4
Strategic Development/Better Care Fund	2.0	3.0	1.0
Provider Relations And Brokerage	47.9	43.5	(4.4)
TOTAL FTE STAFF	325.4	327.7	2.3

PEOPLE ADULT CARE AND 0-65 DISABILITY SERVICES

COST CENTRE: C1410P

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
15,254	Employees	14,002	130	(439)	13,693	(2)
51	Premises related expenditure	172	-	(3)	169	(2)
913	Supplies and Services	934	-	265	1,199	28
52,688	Third Party Payments	80,320	567	(33,518)	47,369	(41)
17,224	Transfer Payments	2,202	-	15,153	17,355	688
134	Transport related expenditure	330	-	(104)	226	(32)
7,894	Recharges from other services	197	-	6,441	6,638	3,270
94,158	TOTAL EXPENDITURE	98,157	697	(12,205)	86,649	(12)
(3,384)	Government Grants	(1,591)	-	(1,781)	(3,372)	112
(12,511)	Other Grants, reimbursements and contributions	(26,334)	-	18,369	(7,965)	(70)
(12,320)	Customer and Client Receipts	(9,540)	(6)	(354)	(9,900)	4
-	Interest Receivable	-	- 1	-	-	n/a
(5,381)	Recharges to other services	(4,908)	-	(46)	(4,954)	1
(33,596)	TOTAL INCOME	(42,373)	(6)	16,188	(26,191)	(38)
60,562	NET CONTROLLABLE COST	55,784	691	3,983	60,458	8
04	Canital Charges	04	1		04	
	Capital Charges	21	-	(00)	21	- (00)
114	Deferred/Intangible Charges	114	-	(68)	46	(60)
100	REFCUS	-	-	-	-	n/a
	Corporate support services bought in	-	-	-	-	n/a
243	TOTAL UNCONTROLLABLE COST	135	-	(68)	67	(50)
60,805	NET COST OF SERVICE	55,919	691	3,915	60,525	8
		·		·	·	
(100)	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances			-	_	n/a
	TOTAL APPROPRIATIONS	-	-	_	-	n/a
60,705	TOTAL NET EXPENDITURE	55,919	691	3,915	60,525	8

PEOPLE ADULT CARE AND 0-65 DISABILITY SERVICES DIRECTOR OF ADULT CARE AND 0-65 DISABILITY SERVICES

COST CENTRE: C1410Q

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		re on (A)	BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
320	Employees	378	2	(112)	268	(29)
	Premises related expenditure	-	-	-	-	n/a
	Supplies and Services	60	-	23	83	38
-	Third Party Payments	1	-	-	1	-
-	Transfer Payments	_	-	_	_	n/a
_	Transport related expenditure	_	-	-	-	n/a
238	Recharges from other services	_	_	2	2	n/a
		420	2			
579	TOTAL EXPENDITURE	439	2	(87)	354	(19)
-	Government Grants	-	-	-	-	n/a
(37)	Other Grants, reimbursements and contributions	-	-	(200)	(200)	n/a
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	-	-	-	-	n/a
(37)	TOTAL INCOME	_	-	(200)	(200)	n/a
(0.)	· · · · · · · · · · · · · · · · · · ·			(===)	(===)	
542	NET CONTROLLABLE COST	439	2	(287)	154	(65)
-	Capital Charges	-	-	-	-	n/a
-	Deferred/Intangible Charges	-	-	-	-	n/a
-	REFCUS	_	-	-	-	n/a
5	Corporate support services bought in	-	-	-	-	n/a
	TOTAL UNCONTROLLABLE COST	_	_	_	_	n/a
	TOTAL ONCONTROLLABLE GGGT					
547	NET COST OF SERVICE	439	2	(287)	154	(65)
(100)	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
(100)	TOTAL APPROPRIATIONS	-	-	-	-	n/a
447	TOTAL NET EXPENDITURE	439	2	(287)	154	(65)
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	lget - agreed pressures / service demands					
						-
						-
						-
						-
•						-
-	lget - agreed additional income / savings					
Managing the	e Care Market - accounting for VAT differently there	eby reducing th	e cost of plac	ements		(200)
						-
						-
						-
						(200)
Other resource						
	towards staffing - Ordinary Residence project					(84
	mployers pension contribution					2
Minor variand	ce					(5)
						-
						-
						-
						-
						(87
TOTAL OTH	ER VARIATIONS IN RESOURCE					(287)
						(201)

COST CENTRE: C1412Q

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	re on (A)	BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	963	8	19	990	3
	Premises related expenditure	7	-	-	7	-
	Supplies and Services	372	-	324	696	87
11	Third Party Payments	60	-	(60)	-	(100)
	Transfer Payments Transport related expenditure	_	-	_	_	n/a
104	Recharges from other services	106	_	18	124	n/a 17
			•			
,	TOTAL EXPENDITURE	1,508	8	301	1,817	20
\ <i>\</i>	Government Grants	-	-	-		n/a
	Other Grants, reimbursements and contributions	(102)	-	(58)	(160)	57
	Customer and Client Receipts	-	-	-	-	n/a
	Interest Receivable	(4.400)	-	(0.40)	- (4.040)	n/a
	Recharges to other services	(1,406)	-	(242)	(1,648)	17
(1,685)	TOTAL INCOME	(1,508)	-	(300)	(1,808)	20
(376)	NET CONTROLLABLE COST	-	8	1	9	n/a
	Capital Charges					~ /c
	Deferred/Intangible Charges	[-		[n/a n/a
_	REFCUS	_	_	_	_	n/a
5	Corporate support services bought in	_	_	_	_	n/a
	TOTAL UNCONTROLLABLE COST	_	_		_	n/a
<u> </u>	TOTAL ONCONTROLLABLE GOOT				_	11/4
(371)	NET COST OF SERVICE	-	8	1	9	n/a
_	Contributions to / (from) Earmarked Reserves		_		_	n/a
_	Contributions to / (from) Capital Reserves:	_	_	_	_	n/a
_	Financing of Capital Expenditure	_	_	_	_	n/a
_	Provision for Repayment of External Loans	-	-	-	-	n/a
_	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
(371)	TOTAL NET EXPENDITURE	_	8	1	9	n/a
(371)	TOTAL NET EXPENDITORE	-	0	ı	3	TI/a
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
-	lget - agreed pressures / service demands	antina di sa ta 118 al	h Oarrat is also			050
Growth for th	e increased burden in relation to Deprivation of Libe	erty due to Hig	n Court Juage	ement		250 -
						-
						250
Strategic buc	lget - agreed additional income / savings					
						-
						-
						-
						-
						_
Other resour	ce changes					
	year - centralisation of ICT budget					(9)
	Corporate charges (SeRCOP)					(5)
	departmental recharges					(242)
Increase in e	mployers pension contribution					7
						-
						(0.40)
						(249)
TOTAL OTH	ER VARIATIONS IN RESOURCE					1

PEOPLE ADULT CARE AND 0-65 DISABILITY SERVICES ASSESSMENT AND CASE MANAGEMENT

COST CENTRE: C1414Q

		ODIONIC			OBIGHT	
FORECAST		ORIGINAL BUDGET	Variations Expenditu		ORIGINAL BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
2,592	Employees Promises related expanditure	1,866	19	5	1,890	1
149	Premises related expenditure Supplies and Services	- 74	-	(5)	- 69	n/a
24,853	Third Party Payments	20,763	204	(2,145)		(7) (9)
3,864	Transfer Payments	1,421	-	1,333	2,754	94
1	Transport related expenditure	17	-	(8)	9	(47)
19	Recharges from other services	3	-	11	14	367
31,478	TOTAL EXPENDITURE	24,144	223	(809)	23,558	(2)
(287)	Government Grants	-	-	(363)	(363)	n/a
\	Other Grants, reimbursements and contributions	(3,760)	-	3,760	(= ===)	(100)
* * * * * * * * * * * * * * * * * * * *	Customer and Client Receipts	(5,699)	(2)	(1)	(5,702)	0
	Interest Receivable Recharges to other services	(1,005)	-	- 5	(1,000)	n/a (0)
	TOTAL INCOME	(10,464)	(2)	3,401		
(14,571)	TOTAL INCOME	(10,464)	(2)	3,401	(7,065)	(32)
16,907	NET CONTROLLABLE COST	13,680	221	2,592	16,493	21
-	Capital Charges		- 1	-	- 1	n/a
-	Deferred/Intangible Charges	_	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
3	Corporate support services bought in	-	-	-	-	n/a
3	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
16,910	NET COST OF SERVICE	13,680	221	2,592	16,493	21
	Contributions to / (frame) Forms are all Decompositions	1				
-	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
_	Financing of Capital Expenditure		-		-	n/a n/a
_	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
16,910	TOTAL NET EXPENDITURE	13,680	221	2,592	16,493	21
10,910	TOTAL NET EXPENDITORE	13,000	221	2,392	10,493	21
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
_	<u>lget - agreed pressures / service demands</u> e Domiciliary care budget due to increased demand	ı				3,000
Growth for the	e Domicinary care budget due to increased demand	•				-
						-
						-
						3,000
_	get - agreed additional income / savings	manta far	r tha			
	mmissioning arrangements - strengthened arrangei amework Agreement	nents for using	j irie			(100)
micylaicu Fl	amowork / greenlent					(100)
						-
					}	(100)
Other resource	ce changes				}	(100)
	year - centralisation of ICT budget					(3)
	year - reduction in contract inflation					(298)
	Corporate charges (SeRCOP)					(5)
	mployers pension contribution	1.4\				17
iranster of A	dults transport budget to People Directorate (PED 4	1.4)				(19)
					-	(308)
TOTAL OTH	ER VARIATIONS IN RESOURCE					2,592
	-					,

PEOPLE ADULT CARE AND 0-65 DISABILITY SERVICES LEARNING DISABILITIES ASSESSMENT AND CASE MANAGEMENT

COST CENTRE: C1415Q

		ORIGINAL		in Level of	ORIGINAL	
FORECAST		BUDGET	•	ure on (A)	BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's	 	£000's	£000's	£000's	£000's	%
1,634	Employees	1,653	16	(33)	1,636	(1)
405	Premises related expenditure	-	-	-	-	n/a
	Supplies and Services	13	-	55	68	423
22,434	Third Party Payments	32,857	325	(10,172)	23,010	(30)
12,876	Transfer Payments	748 39	-	13,468	14,216	1,801
71	Transport related expenditure Recharges from other services	39	-	(37) 10	13	(95)
			<u>-</u>			333
37,143	TOTAL EXPENDITURE	35,313	341	3,291	38,945	10
` /	Government Grants	-	-	(1,393)	(1,393)	n/a
, ,	Other Grants, reimbursements and contributions	(1,101)	-	-	(1,101)	-
(2,491)	Customer and Client Receipts	(2,132)	(4)	(467)	(2,603)	22
-	Interest Receivable	-	-	-	-	n/a
(108)	Recharges to other services	(107)	-	-	(107)	-
(3,478)	TOTAL INCOME	(3,340)	(4)	(1,860)	(5,204)	56
		04.070				
33,665	NET CONTROLLABLE COST	31,973	337	1,431	33,741	6
-	Capital Charges	- 1	-	-	- 1	n/a
-	Deferred/Intangible Charges	- 1	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
2	Corporate support services bought in	-	-	-	-	n/a
2	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
	<u> </u>					
33,667	NET COST OF SERVICE	31,973	337	1,431	33,741	6
_	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
_	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
22.227	TOTAL NET EVENINE	04.070	007	4 404	20.744	
33,667	TOTAL NET EXPENDITURE	31,973	337	1,431	33,741	6
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	lget - agreed pressures / service demands					
	Growth - increased numbers of Children with Disab	_				800
	dress changes in regulations on Ordinary Residence	-		ber of clients		460
Growth to rea	align the budget as a result of rising demand and th	e complexity o	f cases.			1,950
						3,210
Strategic bus	lget - agreed additional income / savings					3,210
_	Transition to Adults - reduction in placement costs	of children mov	ing to Adulte			(173)
	ving - review of high cost placements, in particular t		-			(317)
	urtnership funding responsibilities		3501			(750)
· ·	s - expansion of scheme with resourse to increase t	he avlibility of	less expensiv	e placements		(90)
	s - service users will be empowered to use other se		·	•		(125)
	•					. ,
						/
Other resour	ce changes					(1,455)
	dults transport budget to People Directorate (PED					(51)
	upported living budget from ICU to Adult Care Servi	ces (PED 7.5)				55
	year - centralisation of ICT budgets	,/				(42)
	towards staffing - Ordinary Residence project					84
	Corporate charges (SeRCOP)					(2
	vear - reduction in contract inflation					(382
1	mployers pension contribution					14
						(324)
TOTAL OTIL	ED VADIATIONS IN DESCURAT					4 404
IOTALOTH	ER VARIATIONS IN RESOURCE					1,431

COST CENTRE: C1416Q

. UNLUAUT		ORIGINAL BUDGET			ORIGINAL BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's						%
		2,671	26	14	2,711	1
	•	-	-	- (4.0)	-	n/a
			-		9	(53)
		·	34			2
	BUDGET 2015/16 Inflation Cher 2016/16 (A) (B) (C) (D) (D)	1,067				
			_	(30)	_	(79)
			-		_	
·		6,203	60			7
		-	-		` '	n/a
` '			-	22		(20
	l ·	(778)	-	-	(778)	-
		(540)	-	-	(455)	n/a
		`	-	63		(12
(2,177)	TOTAL INCOME	(1,405)	-	60	(1,345)	(4
6,071	NET CONTROLLABLE COST	4,798	60	407	5,265	10
-	Capital Charges	- 1	-	-	-	n/a
-	Deferred/Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
3	Corporate support services bought in	-	-	-	-	n/a
3	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
6,074	NET COST OF SERVICE	4,798	60	407	5,265	10
-	Contributions to / (from) Earmarked Reserves		- [-	-	n/a
	· · ·	-	_	-	-	n/a
-	· · · · ·	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
			-	-	-	n/a
	TOTAL APPROPRIATIONS	-				
		4,798	60	407	5,265	10
6,074	TOTAL NET EXPENDITURE	4,798	60	407	5,265	
6,074 * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	4,798	60	407	5,265	10 £000's
6,074 * OTHER VAI Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE lget - agreed pressures / service demands	4,798	60	407	5,265	£000's
6,074 * OTHER VAI Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE lget - agreed pressures / service demands	4,798	60	407	5,265	
6,074 * OTHER VAI Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE lget - agreed pressures / service demands	4,798	60	407	5,265	£000's
6,074 * OTHER VAI Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE lget - agreed pressures / service demands	4,798	60	407	5,265	£000's 400 - -
6,074 * OTHER VAI Strategic bud Growth - vuln	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands herable adults packages increase in demand	4,798	60	407	5,265	£000's 400 - -
6,074 * OTHER VAI Strategic bud Growth - vuln	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands herable adults packages increase in demand	4,798	60	407	5,265	£000's 400 - -
* OTHER VA * OTHER VA Strategic bud Growth - vuln	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands herable adults packages increase in demand	4,798	60	407	5,265	£000's
6,074 * OTHER VAI Strategic bud Growth - vuln	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands herable adults packages increase in demand	4,798	60	407	5,265	£000's 400 - -
6,074 * OTHER VAI Strategic bud Growth - vuln	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands herable adults packages increase in demand	4,798	60	407	5,265	£000's 400 - -
6,074 * OTHER VAI Strategic bud Growth - vuln	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands herable adults packages increase in demand	4,798	60	407	5,265	£000's 400 - -
6,074 * OTHER VAI Strategic bud Growth - vuln	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands herable adults packages increase in demand	4,798	60	407	5,265	£000's 400 - -
6,074 * OTHER VAI Strategic bud Growth - vuln	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands herable adults packages increase in demand	4,798	60	407	5,265	£000's 400 - -
* OTHER VAI Strategic bud Growth - vuln	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iterable adults packages increase in demand Iget - agreed additional income / savings	4,798	60	407	5,265	£000's 400 - -
* OTHER VAI * OTHER VAI Strategic bud Growth - vuln Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands herable adults packages increase in demand Iget - agreed additional income / savings the ce changes	4,798	60	407	5,265	£000's 400
* OTHER VAI * OTHER VAI Strategic bud Growth - vuln Strategic bud Virements in y	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands ierable adults packages increase in demand Iget - agreed additional income / savings ce changes year - centralisation of ICT budget	4,798	60	407	5,265	£000's 400 400
* OTHER VAI Strategic bud Growth - vuln Strategic bud Other resource Virements in your	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Igerable adults packages increase in demand Iget - agreed additional income / savings Ce changes year - centralisation of ICT budget year - reduction in contract inflation	4,798	60	407	5,265	£000's 400 400 (7 (50
* OTHER VAI * OTHER VAI Strategic bud Growth - vuln Strategic bud Virements in your of the property of th	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands herable adults packages increase in demand Iget - agreed additional income / savings Description of ICT budget year - centralisation of ICT budget year - reduction in contract inflation Corporate charges (SeRCOP)	4,798	60	407	5,265	£000's 400 400 - (7 (50 (10
* OTHER VAI Strategic bud Growth - vuln Strategic bud Virements in y Virements in y Reduction in	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Igerable adults packages increase in demand Iget - agreed additional income / savings	4,798	60	407	5,265	£000's 400 400 (7 (50 (10 53
* OTHER VAI Strategic bud Growth - vuln Strategic bud Virements in y Virements in y Reduction in the control of the cont	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Igerable adults packages increase in demand Iget - agreed additional income / savings	4,798	60	407	5,265	£000's 400 400 - (7 (50) (10) 53 24
* OTHER VAI * OTHER VAI Strategic bud Growth - vuln Strategic bud Virements in y Virements in y Reduction in Transfer of or	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Igerable adults packages increase in demand Iget - agreed additional income / savings	4,798	60	407	5,265	£000's 400
* OTHER VAI * OTHER VAI Strategic bud Growth - vuln Strategic bud Virements in y Virements in y Reduction in Transfer of or Increase in er	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Igerable adults packages increase in demand Iget - agreed additional income / savings	4,798	60	407	5,265	£000's 400 - -
* OTHER VAI Strategic bud Growth - vuln Strategic bud Virements in y Virements in y Reduction in transfer of or Increase in er	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Igerable adults packages increase in demand Iget - agreed additional income / savings	4,798	60	407	5,265	£000's 400 400 - (7 (50) (10) 53 24

COST CENTRE: C1418Q

Column	FORECAST		ORIGINAL BUDGET	Variations Expenditu		ORIGINAL BUDGET	%
2000's 2000's 2000's 2000's 2000's 5000's 5	2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
3.371 Employees			(A)	(B)	(C)	(D)	(E)
38 Premises related expenditure	£000's		£000's	£000's	£000's	£000's	%
Supplies and Services 228	3,871	Employees	4,484	38	(141)	4,381	(2)
421 Third Party Payments	38	Premises related expenditure	165	-	(3)	162	(2)
Transfer Payments	63	Supplies and Services	228	-	(79)	149	(35)
18 Transport related expenditure	412	Third Party Payments	421	4	(8)	417	(1)
16 Recharges from other services	-	Transfer Payments	-	-	-	-	n/a
16 Recharges from other services	118	Transport related expenditure	217	-	(13)	204	(6)
Government Grants	16	Recharges from other services	8	-	26	34	325
Government Grants	4 518	TOTAL EXPENDITURE	5 523	42	(218)	5 347	(3)
. Other Grants, reimbursements and contributions (12)	·		0,020	72	(210)	0,047	• •
(749) Customer and Client Receipts (599) - (20) (619) - (171) Recharges to other services (41) - (41	-		- (4.0)	-	-	-	n/a
Interest Receivable		· · · · · · · · · · · · · · · · · · ·		-		-	(100)
(71) Recharges to other services (41) -	(746)	1 · · · · · · · · · · · · · · · · · · ·	(599)	-	(20)	(619)	3
(817) TOTAL INCOME (652) - (8) (660)	-		-	-	-	-	n/a
3,701 NET CONTROLLABLE COST	(71)	Recharges to other services	(41)	-	-	(41)	-
3,701 NET CONTROLLABLE COST	(817)	TOTAL INCOME	(652)	-	(8)	(660)	1
21	(0.11)		(/		(-)	(000)	
21	0.704	I	1.07.1		(222)		
Deferred/intangible Charges REFCUS REFCUS ACOrporate support services bought in	3,701	NET CONTROLLABLE COST	4,871	42	(226)	4,687	(4)
Deferred/intangible Charges REFCUS REFCUS ACOrporate support services bought in							
REFCUS 34 Corporate support services bought in	21		21	-	-	21	-
34 Corporate support services bought in 55 TOTAL UNCONTROLLABLE COST 21 21 3,756 NET COST OF SERVICE 4,892 42 (226) 4,708 (Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - TOTAL NET EXPENDITURE 3,756 TOTAL NET EXPENDITURE 4,892 42 (226) 4,708 (COTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed additional income / savings Early Intervention and Reablement - more efficient use of Addington Heights Re-tender of Learning Disability respite care provision Cother resource changes Virements in year - reduction in contract inflation Reduction in Corporate charges (SeRCOP) - Corporate support services and service review Reduction in Corporate charges (SeRCOP) - Corporate supposes pension contribution - Contributions and Reablement - more efficient use of Addington Heights - Contribution of Careline Plus contract inflation - Contribution in Corporate charges (SeRCOP) - Contribution in Co	-		-	-	-	-	n/a
3,756 NET COST OF SERVICE - Contributions to / (from) Earmarked Reserves: - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances	-	REFCUS	-	-	-	-	n/a
3,756 NET COST OF SERVICE - Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - Cont	34	Corporate support services bought in	-	-	-	-	n/a
3,756 NET COST OF SERVICE - Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - Cont	55	TOTAL UNCONTROLLABLE COST	21	_	_	21	_
- Contributions to / (from) Earmarked Reserves		TOTAL GROOM NOTE A SECTION OF THE SE					
- Contributions to / (from) Earmarked Reserves		T					
- Contributions to / (from) Capital Reserves:	3,756	NET COST OF SERVICE	4,892	42	(226)	4,708	(4)
- Contributions to / (from) Capital Reserves:		1-	,				
- Financing of Capital Expenditure	-	· · · ·	-	-	-	-	n/a
- Provision for Repayment of External Loans	-	l · · · · · · · · · · · · · · · · · · ·	-	-	-	-	n/a
Contribution to / (from) General Balances	-	Financing of Capital Expenditure	-	-	-	-	n/a
TOTAL APPROPRIATIONS	-	Provision for Repayment of External Loans	-	-	-	-	n/a
3,756 TOTAL NET EXPENDITURE 4,892 42 (226) 4,708 (COMPANIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Early Intervention and Reablement - more efficient use of Addington Heights Reprocurement of Careline Plus contract and service review Re-tender of Learning Disability respite care provision Cither resource changes Virements in year - reduction in contract inflation Reduction in Corporate charges (SeRCOP) Increase in employers pension contribution (11) (12) (12) (14)	-	Contribution to / (from) General Balances	-	-	-	-	n/a
3,756 TOTAL NET EXPENDITURE 4,892 42 (226) 4,708 (COMPANIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Early Intervention and Reablement - more efficient use of Addington Heights Reprocurement of Careline Plus contract and service review Re-tender of Learning Disability respite care provision Cither resource changes Virements in year - reduction in contract inflation Reduction in Corporate charges (SeRCOP) Increase in employers pension contribution (11) (12) (12) (14)	_	TOTAL APPROPRIATIONS	_	-	_	_	n/a
Cother variations in Level of expenditure Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Early Intervention and Reablement - more efficient use of Addington Heights Reprocurement of Careline Plus contract and service review (5- Re-tender of Learning Disability respite care provision Cother resource changes Virements in year - reduction in contract inflation Reduction in Corporate charges (SeRCOP) Reduction in Corporate							
Cother variations in Level of expenditure Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Early Intervention and Reablement - more efficient use of Addington Heights Reprocurement of Careline Plus contract and service review (5- Re-tender of Learning Disability respite care provision Cother resource changes Virements in year - reduction in contract inflation Reduction in Corporate charges (SeRCOP) Reduction in Corporate	3 756	TOTAL NET EXPENDITURE	4 892	42	(226)	4 708	(4)
Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Early Intervention and Reablement - more efficient use of Addington Heights Reprocurement of Careline Plus contract and service review (5) Re-tender of Learning Disability respite care provision (10) Other resource changes Virements in year - reduction in contract inflation Reduction in Corporate charges (SeRCOP) ncrease in employers pension contribution (increase in employers pension contribution in co	0,700	TOTAL NET EXILENDITORE	4,002	72	(220)	4,700	(-1)
Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Early Intervention and Reablement - more efficient use of Addington Heights Reprocurement of Careline Plus contract and service review (5) Re-tender of Learning Disability respite care provision (10) Other resource changes Virements in year - reduction in contract inflation Reduction in Corporate charges (SeRCOP) ncrease in employers pension contribution (increase in employers pension contribution in co	* OTHER VA	ARIATIONS IN LEVEL OF EXPENDITURE				Г	£000's
Strategic budget - agreed additional income / savings Early Intervention and Reablement - more efficient use of Addington Heights Reprocurement of Careline Plus contract and service review (5) Re-tender of Learning Disability respite care provision (10) Other resource changes Virements in year - reduction in contract inflation Reduction in Corporate charges (SeRCOP) ncrease in employers pension contribution Winor variance (1)							20003
Early Intervention and Reablement - more efficient use of Addington Heights Reprocurement of Careline Plus contract and service review Re-tender of Learning Disability respite care provision Careline Plus contract and service review (50) (100) Careline Plus contract and service review (211) Careline Plus contract inflation (a) Reduction in Corporate changes (b) Reduction in Corporate charges (SeRCOP) (c) (d) (d) (d) (d) (d) (d) (d	Otrategie but	aget agreed pressures / service demands					_
Early Intervention and Reablement - more efficient use of Addington Heights Reprocurement of Careline Plus contract and service review Re-tender of Learning Disability respite care provision Careline Plus contract and service review (50) (100) Careline Plus contract and service review (211) Careline Plus contract inflation (a) Reduction in Corporate changes (b) Reduction in Corporate charges (SeRCOP) (c) (d) (d) (d) (d) (d) (d) (d							_
Early Intervention and Reablement - more efficient use of Addington Heights Reprocurement of Careline Plus contract and service review Re-tender of Learning Disability respite care provision Careline Plus contract and service review (50) (100) Careline Plus contract and service review (211) Careline Plus contract inflation (a) Reduction in Corporate changes (b) Reduction in Corporate charges (SeRCOP) (c) (d) (d) (d) (d) (d) (d) (d							
Early Intervention and Reablement - more efficient use of Addington Heights Reprocurement of Careline Plus contract and service review Re-tender of Learning Disability respite care provision Careline Plus contract and service review (50) (100) Careline Plus contract and service review (211) Careline Plus contract inflation (a) Reduction in Corporate changes (b) Reduction in Corporate charges (SeRCOP) (c) (d) (d) (d) (d) (d) (d) (d							-
Early Intervention and Reablement - more efficient use of Addington Heights Reprocurement of Careline Plus contract and service review Re-tender of Learning Disability respite care provision Careline Plus contract and service review (50) (100) Careline Plus contract and service review (211) Careline Plus contract inflation (a) Reduction in Corporate changes (b) Reduction in Corporate charges (SeRCOP) (c) (d) (d) (d) (d) (d) (d) (d						-	
Early Intervention and Reablement - more efficient use of Addington Heights Reprocurement of Careline Plus contract and service review Re-tender of Learning Disability respite care provision Careline Plus contract and service review (50) (100) Careline Plus contract and service review (211) Careline Plus contract inflation (a) Reduction in Corporate changes (b) Reduction in Corporate charges (SeRCOP) (c) (d) (d) (d) (d) (d) (d) (d	Ctuata aia bu					-	<u>-</u>
Reprocurement of Careline Plus contract and service review Re-tender of Learning Disability respite care provision (100 Careline Plus contract and service review Re-tender of Learning Disability respite care provision (211 Careline Plus contract inflation Reduction in year - reduction in contract inflation Reduction in Corporate charges (SeRCOP) Reduction in Corporate charges (SeRCOP) Reduction in employers pension contribution Reduction in contract inflation Reduction in corporate charges (SeRCOP) Reduction in Corpo	-		nta a I la indata				(00)
Re-tender of Learning Disability respite care provision (100 Carrier resource changes Virements in year - reduction in contract inflation Reduction in Corporate charges (SeRCOP) ncrease in employers pension contribution Winor variance (121- (21- (32- (33- (34- (41- (41-	•	•	gton Heights				
Continue to the second contract inflation Continue to the second contract inflation Continue to the second contract inflation Continue to the second contribution Continue to	-						
Other resource changes Virements in year - reduction in contract inflation Reduction in Corporate charges (SeRCOP) ncrease in employers pension contribution Minor variance (12	Re-tender of	Learning Disability respite care provision					(100)
Other resource changes Virements in year - reduction in contract inflation Reduction in Corporate charges (SeRCOP) ncrease in employers pension contribution Minor variance (12							-
Other resource changes Virements in year - reduction in contract inflation Reduction in Corporate charges (SeRCOP) ncrease in employers pension contribution Minor variance (12							
Other resource changes Virements in year - reduction in contract inflation Reduction in Corporate charges (SeRCOP) ncrease in employers pension contribution Minor variance (12							
Other resource changes Virements in year - reduction in contract inflation Reduction in Corporate charges (SeRCOP) ncrease in employers pension contribution Minor variance (12							
Virements in year - reduction in contract inflation Reduction in Corporate charges (SeRCOP) ncrease in employers pension contribution Minor variance (12	•						(214)
Reduction in Corporate charges (SeRCOP) Increase in employers pension contribution Minor variance (12							
ncrease in employers pension contribution Minor variance (12							(6)
Minor variance (12	Reduction in	Corporate charges (SeRCOP)					(39)
(12	Increase in a	• • •					34
	ilicicase ili e						(1)
		ce					
		ce					
		ce					
TOTAL OTHER VARIATIONS IN RESOURCE		ce					
TOTAL OTHER VARIATIONS IN RESOURCE		ce					(12)
		ce					(12)

PEOPLE ADULT CARE AND 0-65 DISABILITY SERVICES STRATEGIC DEVELOPMENT/BETTER CARE FUND

COST CENTRE: C1420Q

Premises related expenditure	FORECAST		ORIGINAL BUDGET	Variations Expenditu		ORIGINAL BUDGET	%
Premises related expenditure		DESCRIPTION	(A)	Inflation (B)	* Other (C)	(D)	(E)
222 Supplies and Services - - - N 1,591							(25)
1,098 Third Party Payments 22,745 . (21,154) 1,591	- 222	•	-	-	-	-	n/a
Transfer Payments			22,745	-	(21,154)	1,591	(93)
7,356 Recharges from other services - - 6,371 6,371 1,07	-	Transfer Payments	-	-	-	-	n/a
9,117 TOTAL EXPENDITURE 22,932 2 14,832 8,102 (68 (2,441) Government Grants (1,591) - - (1,591)		l ·	-	-	- 6 271	- 6 274	n/a
(2,441) Government Grants			22 032	2			
(6,371) Other Grans, reinbursements and contributions (21,204) - 14,833 (6,371) CrC costomer and Client Receipts	- ,		· ·		(14,002)	· ·	(03)
Interest Receivable			· · · · · · · · · · · · · · · · · · ·	-	14,833		(70)
Recharges to other services	-		-	-	-	-	n/a
(8,812) TOTAL INCOME (22,795) - 14,833 (7,962) (68)	-		-	-	-	-	n/a n/a
1			(22,795)		14.833	(7.962)	
- Capital Charges - Deferred/intangible Charges - REFCUS - REFCUS	(0,012)		(22,100)		1 1,000	(1,002)	(00)
Deferred/Intangible Charges	305	NET CONTROLLABLE COST	137	2	1	140	2
REFCUS	-	Capital Charges	- 1	-	-	-	n/a
- Corporate support services bought in			-	-	-	-	n/a
TOTAL UNCONTROLLABLE COST TOTAL UNCONTROLLABLE COST NET COST OF SERVICE 137			-	-	-	-	n/a n/a
- Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - Contribution to / (from) General Balances - Contribution to / (from) General Balances			-	-	-	-	n/a
- Contributions to / (from) Capital Reserves:	305	NET COST OF SERVICE	137	2	1	140	2
- Contributions to / (from) Capital Reserves:		Contributions to //frame) Formantiad December					
- Financing of Capital Expenditure		· · · · · ·		-	-		n/a n/a
- Contribution to / (from) General Balances	-		-	-	-	-	n/a
- TOTAL APPROPRIATIONS	-	· ·	-	-	-	-	n/a
*OTHER VARIATIONS IN LEVEL OF EXPENDITURE *OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands		· · ·	-	-	-	-	n/a n/a
*OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands			<u> </u>				
Strategic budget - agreed pressures / service demands	305	TOTAL NET EXPENDITURE	137	2	1	140	2
Strategic budget - agreed additional income / savings							£000's
Other resource changes Increase in employers pension contribution 1	Strategic bud	lget - agreed pressures / service demands					_
Other resource changes Increase in employers pension contribution 1							-
Other resource changes Increase in employers pension contribution 1							-
Other resource changes Increase in employers pension contribution 1							<u> </u>
Increase in employers pension contribution	Strategic bud	lget - agreed additional income / savings					
Increase in employers pension contribution							-
Increase in employers pension contribution							-
Increase in employers pension contribution							-
Increase in employers pension contribution							
Increase in employers pension contribution							
Increase in employers pension contribution							-
- - - 1							1
	morease III e	mpioyora ponaion continuution					-
							-
							-
1							
						}	1
TOTAL OTHER VARIATIONS IN RESOURCE 1	TOTAL OTH	ER VARIATIONS IN RESOURCE					1

COST CENTRE: C1422Q

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	re on (A)	BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	1,800	19	(142)	1,677	(7)
	Premises related expenditure	- 100	-	- (40)	-	n/a
60	Supplies and Services	168	-	(43)	125	(26)
-	Third Party Payments	33	-	-	33	-
	Transfer Payments	10	-	(16)	-	n/a
	Transport related expenditure	19 75	-	(16)	78	(84)
	Recharges from other services		-	3		4
1,766	TOTAL EXPENDITURE	2,095	19	(198)	1,916	(9)
-	Government Grants	-	-		-	n/a
(70)	Other Grants, reimbursements and contributions	(46)	-	-	(46)	-
(179)	Customer and Client Receipts	(332)	-	134	(198)	(40)
-	Interest Receivable	-	-	-	-	n/a
(1,770)	Recharges to other services	(1,831)	-	128	(1,703)	(7)
(2,019)	TOTAL INCOME	(2,209)		262	(1,947)	(12)
() /		, , ,			()	
(253)	NET CONTROLLABLE COST	(114)	19	64	(31)	(73)
_	Capital Charges		_	_	_ 1	n/a
	Deferred/Intangible Charges	114	_	(68)	46	(60)
	REFCUS	'-	_	(00)	-	n/a
	Corporate support services bought in	_	_	_	_	n/a
	TOTAL UNCONTROLLABLE COST	114	_	(68)	46	(60)
		1		(00)		(00)
(83)	NET COST OF SERVICE	-	19	(4)	15	n/a
_	Contributions to / (from) Earmarked Reserves		_	_	_	n/a
_	Contributions to / (from) Capital Reserves:	_ [_	_	_	n/a
_	Financing of Capital Expenditure	_ [_	_	_	n/a
_	Provision for Repayment of External Loans		_	_	_	n/a
_	Contribution to / (from) General Balances	_	_	_	_	n/a
	TOTAL APPROPRIATIONS	_	_	_	_	n/a
(83)	TOTAL NET EXPENDITURE	-	19	(4)	15	n/a
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	lget - agreed pressures / service demands					
						-
						-
						-
						-
						-
Strategic bud	lget - agreed additional income / savings					
						-
						-
						-
						-
						-
Other resource	ce changes					
	corporate charges(SeRCOP) and capital charges					(124
	year - centralisation of ICT budget					(20
	epartmental recharges					128
_	mployers pension contribution					15
Minor variand						(3
						(4
ТОТАІ ОТНІ	ER VARIATIONS IN RESOURCE					(4)
. 5 1/72 5 1111	//					(+)

PEOPLE INTEGRATED COMMISSIONING UNIT AND ADULT CARE COMMISSIONING

SERVICE DESCRIPTION

The Integrated Commissioning Unit (ICU) was established by Croydon Clinical Commissioning Group (CCG) and Croydon Council in April 2014. As well as commissioning on behalf of the CCG, the ICU's responsibilities include adult services commissioning previously undertaken in the Council's Adult Care Commissioning Division. A range of children's services are also commissioned from within the ICU.

The Director of the ICU is responsible, through a section 75, for the delivery of Croydon's adult social care services and budgets, delivered through the Croydon Integrated Adult Mental Health Service which is managed by South London & Maudsley NHS Foundation Trust.

The ICU brings together commissioning for health, social care public health and a range of children's services into a single structure. The purpose of the ICU is to focus on commissioning a comprehensive range of high quality "end to end" integrated health and social care services for people in Croydon, using health and social care commissioning resources more efficiently and, over time, achieving better value for money.

The principles that underpin the work of the ICU Unit are:

Commissioning will be evidence-based

Focus on good outcomes for individuals, their families and communities

Enhance quality and value for money via market development

Promote personalised care and support, close to home

Effective management of current and future demand for services.

Promote Prevention, Self-Care/Management and Shared Decision making

Promote integrated care & support which puts the patient or service user at its heart and gives them genuine choice

Governance arrangements will be clear, workable and understood by everyone working in the ICU

Our systems, processes and protocols with partners will assure quality and safety in commissioned services

The ICU is responsible for holding and determining budgets for the council's services that are commissioned, either through internal partners in the People Department e.g. Adult Social Care Services and children's social care division, externally from other statutory sector NHS partners, or voluntary & community sector providers'. Service areas covered include:-older people (including the development and implementation of Outcome Based Commissioning (OBC) for people over 65)

people with long-term conditions, end of life care and carers

children and maternity services

people with learning disabilities

people with mental health needs

people with physical disabilities/sensory impairment

supported housing

people with substance misuse problems

asylum seekers

Public health including sexual health including services for people who are HIV+ or have AIDS

Market management and development

Contract and quality monitoring and support

ICU commissioners also work jointly with the CCG to support Service Redesign and the delivery of the Quality, Innovation, Productivity and Prevention (QIPP) programme through the Programme Management Function (PMO),

The Director of Integrated Commissioning is also the council's Caldicott Guardian.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
COST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
CENTRE	SERVICE	2015/16	Inflation	Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1424Q	Director of Integrated Commissioning Unit and Adult Care Commissioning	210	2	(281)	(69)	(133)
C1426Q	Integrated Commissioning Working Age Adults	7,585	28	(1,122)	6,491	(14)
C1428Q	Commissioning Vulnerable Adults and Supported Housing	7,474	60	(394)	7,140	(4)
C1430Q	Adult Social Care Mental Health	9,005	72	(510)	8,567	(5)
C1432Q	Integrated Commissioning Long Term Conditions and Older People	19,246	146	(2,293)	17,099	(11)
C1434Q	Integrated Specialist Services Commissioning	4,310	33	52	4,395	2
						1
	TOTAL NET SPEND	47,830	341	(4,548)	43,623	(9)

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
SERVICE	2015/16	2016/17	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Director of Integrated Commissioning Unit and Adult Care Commissioning	2.7	2.7	-
Integrated Commissioning Working Age Adults	7.2	7.2	-
Commissioning Vulnerable Adults and Supported Housing	15.4	19.4	4.0
Adult Social Care Mental Health	59.3	61.5	2.1
Integrated Commissioning Long Term Conditions and Older People	13.6	13.8	0.2
Integrated Specialist Services Commissioning	23.5	23.5	-
TOTAL FTE STAFF	121.7	128.0	6.3

COST CENTRE: C1415P

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
5,705	Employees	5,682	50	168	5,900	4
796	Premises related expenditure	636	-	(72)	564	(11)
1,283	Supplies and Services	941	-	(64)	877	(7)
34,768	Third Party Payments	35,530	291	(1,219)	34,602	(3)
204	Transfer Payments	256	-	-	256	-
452	Transport related expenditure	131	-	(5)	126	(4)
4,297	Recharges from other services	4,322	-	(50)	4,272	(1)
47,505	TOTAL EXPENDITURE	47,498	341	(1,242)	46,597	(2)
(2,923)	Government Grants	(2,923)	-	-	(2,923)	-
(885)	Other Grants, reimbursements and contributions	(813)	-	(233)	(1,046)	29
(3,492)	Customer and Client Receipts	(3,811)	-	(70)	(3,881)	2
(28)	Interest Receivable	(28)	-	-	(28)	-
(2,655)	Recharges to other services	(2,673)	-	(74)	(2,747)	3
(9,983)	TOTAL INCOME	(10,248)	-	(377)	(10,625)	4
37,522	NET CONTROLLABLE COST	37,250	341	(1,619)	35,972	(3)
770		700		4.40	200	
773	Capital Charges	782	-	140	922	18
-	Deferred/Intangible Charges	-	-	-	-	n/a
-	REFCUS	- 700	-	(0.000)		n/a
	Corporate support services bought in	9,798	-	(3,069)	6,729	(31)
10,595	TOTAL UNCONTROLLABLE COST	10,580	-	(2,929)	7,651	(28)
18 117	NET COST OF SERVICE	47,830	341	(4,548)	43,623	(0)
40,117	NET COST OF SERVICE	47,030	341	(4,540)	43,023	(9)
(23)	Contributions to / (from) Earmarked Reserves	_ [_	_	_ 1	n/o
(23)	Contributions to / (from) Capital Reserves:		-	-	_	n/a
_	Financing of Capital Expenditure	_	<u>-</u>	-	_	n/a
_	Provision for Repayment of External Loans	-	-	-	_	n/a
			<u>-</u>	-	<u> </u>	n/a
(23)	Contribution to / (from) General Balances TOTAL APPROPRIATIONS	_	<u>-</u>			n/a n/a
(23)	TOTAL AT INOTINATIONS	_	_	_	_	11/a
48,094	TOTAL NET EXPENDITURE	47,830	341	(4,548)	43,623	(9)
i .		i ' I			,	` '

COST CENTRE: C1424Q

Τ		ORIGINAL	Variations	in Loyal of	ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	219	2	3	224	2
	Premises related expenditure	-	-	- (4)	-	n/a
	Supplies and Services Third Barty Baymonts	14	-	(4)	10	(29)
	Third Party Payments Transfer Payments	_ [-	-	_	n/a
	Transport related expenditure	_ [-	_	n/a n/a
	Recharges from other services	20		-	20	11/a -
	TOTAL EXPENDITURE					
		253	2	(1)	254	0
	Government Grants	-	-	(040)	(240)	n/a
	Other Grants, reimbursements and contributions	(42)	-	(210)	(210)	n/a
	Customer and Client Receipts Interest Receivable	(43)		(70)	(113)	163
	Recharges to other services]		_	_	n/a n/a
		(40)		(200)	(202)	
5	TOTAL INCOME	(43)	-	(280)	(323)	651
197	NET CONTROLLABLE COST	210	2	(281)	(69)	(133)
- [Capital Charges	- 1	-	-	- 1	n/a
-	Deferred/Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
4	Corporate support services bought in	-	-	-	-	n/a
4	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
201	NET COST OF SERVICE	210	2	(281)	(69)	(133)
201	NET COST OF SERVICE	210	۷	(201)	(09)	(133)
_ [Contributions to / (from) Earmarked Reserves	- T	- 1	_	-	n/a
	Contributions to / (from) Capital Reserves:	- 1	-	_	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
- (Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
204	TOTAL NET EVENDITUE	040	0	(004)	(00)	(400)
201	TOTAL NET EXPENDITURE	210	2	(281)	(69)	(133)
* OTHER VAR	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic budg	get - agreed pressures / service demands					
						-
						-
						-
						-
Strategic hude	get - agreed additional income / savings					-
	get - agreed additional income / savings ouncil efficiency programme: a more coordinated ap	oproach to deliv	very of agreed	d efficiencies		(210)
	ctions in ICU which are CCG/NHS (staff savings) -	•				(70)
	Substitution and Cooperation (State Savings)		John Holli M			(10) -
						_
						(280)
Other resourc						
	nployers pension contribution					2
Minor variance	е					(3)
						-
						-
						-
						-
						(1)
						· · · · · · · · · · · · · · · · · · ·
	ER VARIATIONS IN RESOURCE					(281)

PEOPLE INTEGRATED COMMISSIONING UNIT AND ADULT CARE COMMISSIONING INTEGRATED COMMISSIONING WORKING AGE ADULTS

COST CENTRE: C1426Q

					l	
FORECAST		ORIGINAL BUDGET		in Level of ure on (A)	ORIGINAL BUDGET	%
	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	454	4	1	459	1
	Premises related expenditure Supplies and Services	- 128	-	(6)	- 122	n/a (5)
	Third Party Payments	2,524	24	(129)	2,419	(4)
	Transfer Payments	-	-	-	· -	n/a
	Fransport related expenditure	2	-	-	2	-
	Recharges from other services	1,525	-	(24)	1,501	(2)
4,597 T	TOTAL EXPENDITURE	4,633	28	(158)	4,503	(3)
	Government Grants	-	-	-	-	n/a
` '	Other Grants, reimbursements and contributions	(35)	-	-	(35)	- -
	Customer and Client Receipts nterest Receivable		-	-	-	n/a n/a
	Recharges to other services	_	-	-	_	n/a
	TOTAL INCOME	(35)	-	-	(35)	1
(01)		()			(33)	
4,560 N	NET CONTROLLABLE COST	4,598	28	(158)	4,468	(3)
	Capital Charges	79	-	-	79	-
	Deferred/Intangible Charges	-	-	-	-	n/a
	REFCUS Corporate support services bought in	2,908	-	(964)	- 1,944	n/a (33)
	FOTAL UNCONTROLLABLE COST	2,987		(964)	2,023	
2,992	TOTAL UNCONTROLLABLE COST	2,907	-	(904)	2,023	(32)
7 552 N	NET COST OF SERVICE	7,585	28	(1,122)	6,491	(14)
7,552	TET GOST OF SERVICE	7,303	20	(1,122)	0,491	(14)
- Ic	Contributions to / (from) Earmarked Reserves	_	_	_	_	n/a
	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances	-	-	-	-	n/a
- T	TOTAL APPROPRIATIONS	-	-	-	-	n/a
7.550	FOTAL MET EXPENDITURE	7.505	00	(4.400)	0.404	(4.4)
7,552 T	TOTAL NET EXPENDITURE	7,585	28	(1,122)	6,491	(14)
* OTHER VAR	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	get - agreed pressures / service demands					20000
	-					-
						-
						-
Strategic budg	get - agreed additional income / savings					
Learning Disab	bility Day Services - utilisation of other universal ar	nd community	services			(125)
						-
						-
						-
						(125)
Other resource						(20)
	Departmental Support Services recharges rear - reduction in contract Inflation					(30) (4)
_	Corporate charges (SeRCOP)					(964)
Increase in em	nployers pension contribution					3
Minor variance	e					(2)
						(997)
						(551)
TOTAL OTHE	R VARIATIONS IN RESOURCE					(1,122

PEOPLE INTEGRATED COMMISSIONING UNIT AND ADULT CARE COMMISSIONING COMMISSIONING VULNERABLE ADULTS AND SUPPORTED HOUSING

COST CENTRE: C1428Q

FORECAST 2015/16 DESCRIPTION BUDGET 2015/16 Inflation Other (A) (B) (C) (C) (D) (F) (C) (D) (D) (C) (D) (D) (C) (D) (D) (C) (D) (D) (D) (D) (D) (D) (D) (D) (D) (D	Г		ORIGINAL	Vorietiese	in Loyal of	ORIGINAL	
2015/16 DESCRIPTION	FORECAST						%
2000 2000		DESCRIPTION					
2000 2000				(B)		(D)	
Premises related expenditure - - - - - - - -	£000's						
49 Supplies and Sorvices		1 2	710	7	29	746	5
7.002 Third Party Payments 7.003 53 (75) 6,881 (0)	- F	Premises related expenditure	-	-	-	-	n/a
Transfer Payments				-			(27)
Transport related expenditure 3 - (18) 2 (30)			7,003	53	(75)	6,981	(0)
19 Recharges from other services 20 - (18) 2 190			-	-	-	-	n/a
7,799 TOTAL EXPENDITURE - Government Grants -				-	- (4.0)		-
Government Grants Other Grants, reimbursements and contributions Other Grants, reimbursements Other Grants Other Gr	19 H	Recharges from other services	20	-	(18)	2	(90)
- Other Grants, reimbursements and contributions - Customer and Client Receipts - Interest Receivable - Other Grants, reimbursements and contribution - Interest Receivable - In	7,799	TOTAL EXPENDITURE	7,781	60	(76)	7,765	(0)
Customer and Client Receipts	- (Government Grants	-	-	-	-	n/a
Interest Receivable	- (Other Grants, reimbursements and contributions	-	-	-	-	n/a
(716) Recharges to other services (697) - (75) (772) 11 (716) TOTAL INCOME (697) - (75) (772) 11 (717) (7	- (Customer and Client Receipts	-	-	-	-	n/a
(716) TOTAL INCOME	- I	Interest Receivable	-	-	-	-	n/a
7,083 NET CONTROLLABLE COST 7,084 60 (151) 6,993 (1	(716) F	Recharges to other services	(697)	-	(75)	(772)	11
7,083 NET CONTROLLABLE COST 7,084 60 (151) 6,993 (1	(716)	TOTAL INCOME	(697)	1	(75)	(772)	11
- Capital Charges - Deferred/intangible Charges - REFCUS - REFCUS - REFCUS	\ /		, /		(/	` '	
- Deferred/Intangible Charges	7,083	NET CONTROLLABLE COST	7,084	60	(151)	6,993	(1)
REFCUS	- (Capital Charges	- 1	-	-	- 1	n/a
400 Corporate support services bought in 390 - (243) 147 (62 400 TOTAL UNCONTROLLABLE COST 390 - (243) 147 (62 7,483 NET COST OF SERVICE 7,474 60 (394) 7,140 (43 7,483 NET COST OF SERVICE 7,474 60 (394) 7,140 (44 7,483 7,483 NET COST OF SERVICE 7,474 60 (394) 7,140 (44 7,483 7,			-	-	-	-	n/a
400 TOTAL UNCONTROLLABLE COST 390 - (243) 147 (62 7.483 NET COST OF SERVICE 7,474 60 (394) 7,140 (4 (23) Contributions to / (from) Earmarked Reserves	- F	REFCUS	-	-	-	-	n/a
7,483 NET COST OF SERVICE 7,474 60 (394) 7,140 (4 (23) Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances	400 (Corporate support services bought in	390	-	(243)	147	(62)
(23) Contributions to / (from) Earmarked Reserves	400	TOTAL UNCONTROLLABLE COST	390	-	(243)	147	(62)
(23) Contributions to / (from) Earmarked Reserves	7 483	NET COST OF SERVICE	7 474	60	(394)	7 140	(4)
Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances	7,405	NET COOT OF SERVICE	7,474	00	(594)	7,140	(4)
- Financing of Capital Expenditure	(23)	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
- Provision for Repayment of External Loans	- (Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
- Contribution to / (from) General Balances	-	Financing of Capital Expenditure	-	-	-	-	n/a
(23) TOTAL APPROPRIATIONS	-	Provision for Repayment of External Loans	-	-	-	-	n/a
7,460 TOTAL NET EXPENDITURE 7,474 60 (394) 7,140 (4 *OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands	- (Contribution to / (from) General Balances	-	-	-	-	n/a
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands	(23)	TOTAL APPROPRIATIONS	-	-	-	-	n/a
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands	7 460 1	TOTAL NET EXPENDITURE	7 474	60	(304)	7 140	(4)
Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Supported Housing Efficiencies - re-tendering of contracts (75 Cother resource changes Reduction in Corporate charges (SeRCOP) Reduction in Departmental Support Services recharges Transfer of supported living budget from ICU to Adult Care Services (PED 6.6) Increase in employers pension contribution Minor variance (319	7,400	TOTAL NET EXPENDITORE	7,474	00	(394)	7,140	(4)
Strategic budget - agreed additional income / savings Supported Housing Efficiencies - re-tendering of contracts (75 Other resource changes Reduction in Corporate charges (SeRCOP) Reduction in Departmental Support Services recharges Transfer of supported living budget from ICU to Adult Care Services (PED 6.6) Increase in employers pension contribution Minor variance (319							£000's
Supported Housing Efficiencies - re-tendering of contracts Cother resource changes Reduction in Corporate charges (SeRCOP) Reduction in Departmental Support Services recharges Transfer of supported living budget from ICU to Adult Care Services (PED 6.6) Increase in employers pension contribution Minor variance (75 (75 (253 (253 (18 (55) (175 (253 (18 (18 (319 (319	Strategic budg	get - agreed pressures / service demands					
Supported Housing Efficiencies - re-tendering of contracts Cother resource changes Reduction in Corporate charges (SeRCOP) Reduction in Departmental Support Services recharges Transfer of supported living budget from ICU to Adult Care Services (PED 6.6) Increase in employers pension contribution Minor variance (75 (75 (253 (253 (18 (55) (175 (253 (18 (18 (319 (319							-
Supported Housing Efficiencies - re-tendering of contracts Cother resource changes Reduction in Corporate charges (SeRCOP) Reduction in Departmental Support Services recharges Transfer of supported living budget from ICU to Adult Care Services (PED 6.6) Increase in employers pension contribution Minor variance (75 (75 (253 (253 (18 (55) (175 (253 (18 (18 (319 (319							-
Supported Housing Efficiencies - re-tendering of contracts Cother resource changes Reduction in Corporate charges (SeRCOP) Reduction in Departmental Support Services recharges Transfer of supported living budget from ICU to Adult Care Services (PED 6.6) Increase in employers pension contribution Minor variance (75 (75 (253 (253 (18 (55) (175 (253 (18 (18 (319 (319							-
Supported Housing Efficiencies - re-tendering of contracts Cother resource changes Reduction in Corporate charges (SeRCOP) Reduction in Departmental Support Services recharges Transfer of supported living budget from ICU to Adult Care Services (PED 6.6) Increase in employers pension contribution Minor variance (75 (75 (253 (253 (18 (55) (175 (253 (18 (18 (319 (319						ŀ	
Other resource changes Reduction in Corporate charges (SeRCOP) Reduction in Departmental Support Services recharges Transfer of supported living budget from ICU to Adult Care Services (PED 6.6) Increase in employers pension contribution Minor variance (75 (253 (18 (55) (55) (17 (55) (55) (55) (55) (55) (55) (55) (55) (55) (55) (55) (55)	Strategic budg	get - agreed additional income / savings					
Other resource changes Reduction in Corporate charges (SeRCOP) Reduction in Departmental Support Services recharges Transfer of supported living budget from ICU to Adult Care Services (PED 6.6) Increase in employers pension contribution Minor variance (253 (18 (55) (55) (55) (55) (17 (55) (55) (55) (55) (55) (55) (55) (55	Supported Ho	using Efficiencies - re-tendering of contracts					(75) -
Other resource changes Reduction in Corporate charges (SeRCOP) Reduction in Departmental Support Services recharges Transfer of supported living budget from ICU to Adult Care Services (PED 6.6) Increase in employers pension contribution Minor variance (253 (18 (55) (55) (55) (55) (17 (55) (55) (55) (55) (55) (55) (55) (55							_
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Increase in employers pension contribution Minor variance (319							(18)
Minor variance (319			ces (PED 6.6)				(55)
(319		• •					6
	Minor variance	e					1
						-	(240)
TOTAL OTHER VARIATIONS IN RESOURCE (394							(319)
	TOTAL OTHE	R VARIATIONS IN RESOURCE					(394)

COST CENTRE: C1430Q

DESCRIPTION	2015/16 DESCRIPTION 2015/16 Inflation (B)	CHANGI (E)
CA (B) (C) (D) (E)	Cooperate Coop	(E) %
2,007	£000's £000's £000's £000's £000's £000's 2,677 Employees 2,637 21 120 2,778 84 Premises related expenditure 91 - (38) 53 112 Supplies and Services 108 - (5) 103 5,875 Third Party Payments 5,935 51 (160) 5,826 176 Transfer Payments 185 - - - 185 42 Transport related expenditure 43 - (3) 40 357 Recharges from other services 359 - 6 365 9,323 TOTAL EXPENDITURE 9,358 72 (80) 9,350 (54) Government Grants (54) - - (54) (614) Other Grants, reimbursements and contributions (594) - (103) (697) (537) Customer and Client Receipts (529) - - (529) -	% (4
2.637 Employees 2.637 21 120 2.78 84 Premises related expenditure 91 - 38 53 (15 100 1	2,677 Employees 2,637 21 120 2,778 84 Premises related expenditure 91 - (38) 53 112 Supplies and Services 108 - (5) 103 5,875 Third Party Payments 5,935 51 (160) 5,826 176 Transfer Payments 185 - - 185 42 Transport related expenditure 43 - (3) 40 357 Recharges from other services 359 - 6 365 9,323 TOTAL EXPENDITURE 9,358 72 (80) 9,350 (54) Government Grants (54) - - (54) (614) Other Grants, reimbursements and contributions (594) - (103) (697) (537) Customer and Client Receipts (529) - - (529) - (346) Recharges to other services (336) - - (326) (1,551) TOTAL INCOME (1,513) - (103) (1,616) <tr< th=""><th>(4 1</th></tr<>	(4 1
84 Premises related expenditure 91 . (38) 53 (12 Supples and Services 108 . (5) 103 . (5) 1103 . (5	84 Premises related expenditure 91 - (38) 53 112 Supplies and Services 108 - (5) 103 5,875 Third Party Payments 5,935 51 (160) 5,826 176 Transfer Payments 185 - - 185 42 Transport related expenditure 43 - (3) 40 357 Recharges from other services 359 - 6 365 9,323 TOTAL EXPENDITURE 9,358 72 (80) 9,350 (54) Government Grants (54) - - (54) (614) Other Grants, reimbursements and contributions (594) - (103) (697) (537) Customer and Client Receipts (529) - - (529) - Interest Receivable - - - - - (346) Recharges to other services (336) - - (336) (1,551) TOTAL INCOME (1,513) - (103) (1,616)	r
112 Supplies and Services	112 Supplies and Services 108 - (5) 103 5,875 Third Party Payments 5,935 51 (160) 5,826 176 Transfer Payments 185 - - 185 42 Transport related expenditure 43 - (3) 40 357 Recharges from other services 359 - 6 365 9,323 TOTAL EXPENDITURE 9,358 72 (80) 9,350 (54) Government Grants (54) - - (54) (614) Other Grants, reimbursements and contributions (594) - (103) (697) (537) Customer and Client Receipts (529) - - (529) Interest Receivable - - - - - (346) Recharges to other services (336) - - (336) (1,551) TOTAL INCOME (1,513) - (103) (1,616) 7,772 NET CONTROLLABLE COST 7,845 72 (183) 7,734 12 <td>r</td>	r
Sarts	5,875 Third Party Payments 5,935 51 (160) 5,826 176 Transfer Payments 185 - - 185 42 Transport related expenditure 43 - (3) 40 357 Recharges from other services 359 - 6 365 9,323 TOTAL EXPENDITURE 9,358 72 (80) 9,350 (54) Government Grants (54) - - (54) (614) Other Grants, reimbursements and contributions (594) - (103) (697) (537) Customer and Client Receipts (529) - - - (529) - Interest Receivable - - - - - - (346) Recharges to other services (336) - - (336) (1,551) TOTAL INCOME (1,513) - (103) (1,616) 7,772 NET CONTROLLABLE COST 7,845 72 (183) 7,73	r
Transfer Payments	176 Transfer Payments 185 - - 185 42 Transport related expenditure 43 - (3) 40 357 Recharges from other services 359 - 6 365 9,323 TOTAL EXPENDITURE 9,358 72 (80) 9,350 (54) Government Grants (54) - - (54) (614) Other Grants, reimbursements and contributions (594) - (103) (697) (537) Customer and Client Receipts (529) - - - (529) Interest Receivable - </td <td>r</td>	r
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357 Recharges from other services 359 - 6 365 365 362 363 36	357 Recharges from other services 359 - 6 365 9,323 TOTAL EXPENDITURE 9,358 72 (80) 9,350 (54) Government Grants (54) - - (54) (614) Other Grants, reimbursements and contributions (594) - (103) (697) (537) Customer and Client Receipts (529) - - (529) - Interest Receivable - - - - (346) Recharges to other services (336) - - (336) (1,551) TOTAL INCOME (1,513) - (103) (1,616) 7,772 NET CONTROLLABLE COST 7,845 72 (183) 7,734 12 Capital Charges 21 - - 21 - Deferred/Intangible Charges - - - - - REFCUS - - - - 1,143 Corporate support services bought in 1,139 - (327) 812	r
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9,323 TOTAL EXPENDITURE	9,323 TOTAL EXPENDITURE 9,358 72 (80) 9,350 (54) Government Grants (54) - - (54) (614) Other Grants, reimbursements and contributions (594) - (103) (697) (537) Customer and Client Receipts (529) - - (529) - Interest Receivable - - - - (346) Recharges to other services (336) - - (336) (1,551) TOTAL INCOME (1,513) - (103) (1,616) 7,772 NET CONTROLLABLE COST 7,845 72 (183) 7,734 12 Capital Charges 21 - - 21 - Deferred/Intangible Charges - - - - - REFCUS - - - - 1,143 Corporate support services bought in 1,139 - (327) 812	r
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(1,551) TOTAL INCOME	(1,551) TOTAL INCOME (1,513) - (103) (1,616) 7,772 NET CONTROLLABLE COST 7,845 72 (183) 7,734 12 Capital Charges 21 - - 21 - Deferred/Intangible Charges - - - - - REFCUS - - - - 1,143 Corporate support services bought in 1,139 - (327) 812	
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Deferred/Intangible Charges	- Deferred/Intangible Charges	
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8,927 NET COST OF SERVICE - Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Frovision for Repayment of External Loans - Contribution to / (from) Ceneral Balances - Contribution to Ceneral B	1,155 TOTAL UNCONTROLLABLE COST	
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- Contribution to / (from) General Balances		r
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nor variance (4	irements in year - reduction in contract Inflation eduction in Corporate charges (SERCOP) increase in capital charges	(33
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	irements in year - reduction in contract Inflation eduction in Corporate charges (SERCOP) icrease in capital charges eduction in Departmental Support Services recharges icrease in employers pension contribution	(33
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PEOPLE INTEGRATED COMMISSIONING UNIT AND ADULT CARE COMMISSIONING INTEGRATED COMMISSIONING LONG TERM CONDITIONS AND OLDER PEOPLE

COST CENTRE: C1432Q

<u> </u>		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	645	6	2	653	1
	Premises related expenditure	545	-	(34)	511	(6
	Supplies and Services Third Party Poyments	595	140	(26)	569 16 395	(4
	Third Party Payments Transfer Payments	16,982	140	(837)	16,285	(4
	Transport related expenditure	79		-	- 79	n/a
	Recharges from other services	2,281	_	(21)	2,260	(1
			4.40		,	,
,	TOTAL EXPENDITURE	21,127	146	(916)	20,357	(4
、 , , , , , , , , , , , , , , , , , , ,	Government Grants	(2,869)	-	-	(2,869)	-
` '	Other Grants, reimbursements and contributions	(109)	-	80	(29)	(73
* '	Customer and Client Receipts	(3,239)	-	-	(3,239)	-
` /	Interest Receivable	(28)	-	- 1	(28)	- (0
	Recharges to other services	(1,540)			(1,539)	(0
(7,478)	TOTAL INCOME	(7,785)	-	81	(7,704)	(1
13,975	NET CONTROLLABLE COST	13,342	146	(835)	12,653	(5
682	Capital Charges	682		140	822	21
	Deferred/Intangible Charges	-	_	-	-	n/a
	REFCUS	_	_	_	_	n/a
	Corporate support services bought in	5,222	_	(1,598)	3,624	(31
·	TOTAL UNCONTROLLABLE COST	5,904	_	(1,458)	4,446	(25
3,304	TOTAL ONCONTROLLABLE COOT	3,304		(1,430)	7,770	(23
19,879	NET COST OF SERVICE	19,246	146	(2,293)	17,099	(11
-	Contributions to / (from) Earmarked Reserves	<u> </u>	-	-	-	n/a
	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
19,879	TOTAL NET EXPENDITURE	19,246	146	(2,293)	17,099	(11
10,070	TOTAL NET EXILITIONE	10,240	140	(2,200)	17,000	(11
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
<u>Strategic bud</u>	get - agreed pressures / service demands					
						-
						-
						-
					}	
Strategic bud	get - agreed additional income / savings				ŀ	
<u>-</u>	eels - increase in charges					(125
	catering services to special sheltered blocks					(240
•	Commissioning - Care UK concierge at 6 special s	heltered home:	s to be charge	ed to Housing	Benefit	(200
•	-		3	J		
.						(565
Other resource						
	year - reduction in contract inflation					(193
	Corporate charges (SeRCOP) and capital charges					(1,458
	Departmental Support Services recharges					(61
	year - centralisation of ICT budgets					(25
	mployers pension contribution					6
Minor variand	, c					3
					[(1,728
	ER VARIATIONS IN RESOURCE					(1,728 (2,293

COST CENTRE: C1434Q

FORECAST		ORIGINAL BUDGET	Variations Expenditu		ORIGINAL BUDGET	%
2015/16 £000's	DESCRIPTION	2015/16 (A) £000's	Inflation (B) £000's	* Other (C) £000's	2016/17 (D) £000's	CHANGE (E) %
980	Employees	1,017	10	13	1,040	2
	Premises related expenditure	- 51	-	(11)	- 40	n/a
	Supplies and Services Third Party Payments	3,086	23	(11) (18)	3,091	(22) 0
	Transfer Payments	71	-	-	71	-
1	Transport related expenditure	4	-	(2)	2	(50)
	Recharges from other services	117	-	7	124	6
,	TOTAL EXPENDITURE	4,346	33	(11)	4,368	1
(106)	Government Grants Other Grants, reimbursements and contributions Customer and Client Receipts	(75) -	-	-	(75)	n/a - n/a
	Interest Receivable	- (100)	-	-	-	n/a
	Recharges to other services	(100)	-	-	(100)	-
(206)	TOTAL INCOME	(175)	-	-	(175)	-
3,935	NET CONTROLLABLE COST	4,171	33	(11)	4,193	1
_	Capital Charges		_	_	_ 1	n/a
-	Deferred/Intangible Charges	-	-	-	-	n/a
	REFCUS	-	-	-	-	n/a
	Corporate support services bought in	139	-	63	202	45
140	TOTAL UNCONTROLLABLE COST	139	-	63	202	45
4,075	NET COST OF SERVICE	4,310	33	52	4,395	2
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans Contribution to / (from) General Balances		-	-	-	n/a n/a
	TOTAL APPROPRIATIONS	-	-	-	-	n/a
4 075	TOTAL NET EXPENDITURE	4,310	33	52	4,395	2
4,070	TOTAL NET EXI ENDITORE	4,010	00		4,000	
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	lget - agreed pressures / service demands					_
						-
						-
					,	<u>-</u>
Strategic bud	lget - agreed additional income / savings					
						-
						-
						-
Other resource	ce changes					
	Corporate charges (SeRCOP)					58
	year - reduction in contract Inflation					(15)
increase in e	mployers pension contribution					9 -
						52
TOTAL OTU	ED VADIATIONS IN DESCUIDOS					F0
IOIALOIH	ER VARIATIONS IN RESOURCE					52

PEOPLE HOUSING NEED

SERVICE DESCRIPTION

The Housing Needs Service is made up of the following sections: The Housing Solutions service and Housing Renewals Service are mainly funded from General Fund.

Housing Solutions

Responsible for the housing and transfer registers, and allocation of social housing (including registered social landlords). It promotes home ownership (right to buy, social home buy and Assisted Purchase Scheme). It provides and manages temporary accommodation and facilitates access to the private sector to prevent and discharge the council's homelessness duty, providing subsequent support to landlords and tenants to sustain tenancies.

Housing Renewal

Responsible for the Staying Put Home Improvement Agency enabling older people to stay in their own homes through repairs, adaptations, reablement and handyperson services. It provides loans for vulnerable home owners for repairs and together with the Major Adaptations Unit, provides the disabled adaptation service for all tenures, including processing of Disabled Facilities Grants. Also includes the Empty Property Service which assists with returning vacant homes to use, where possible by the council for homeless persons, by providing grant assistance, advice or enforcement.

Service Development

Responsible for collecting service charges from leaseholders, issuing legal proceedings from tenancy breaches including rent arrears, antisocial behaviour, disrepair and unauthorised occupants.

It promotes youth involvement, tackles worklessness and fund raising. It collates performance management information on all housing management services and reports regular to resident scrutiny panel.

Income and Lettings

Responsible for rent collection (collection of £78m annually) and the collection of all forms of former tenant debt, garage arrears and rechargeable repairs. It provides welfare and debt advice for Council tenants and signs up new tenants and lets Council garages.

Tenancy and Neighbourhood Services

Responsible for tenancy services including enforcement of conditions of tenancy and changes to tenancies. It tackles anti social behaviour and carries out regular estate inspections. It promotes resident participation and runs a caretaking service.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
COST		BUDGET	Expenditu	ure on (A)	BUDGET	%
CENTRE	SERVICE	2015/16	Inflation	Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1438Q	Housing Needs And Asssessment	(889)	-	(7)	(896)	1
C1440Q	Housing Renewal	4,923	3	(1,543)	3,383	(31)
C1442Q	Housing Solutions	1,366	4	(120)	1,250	(8)
C1444Q	Service Development	71	1	(2)	70	(1)
C1445Q	Housing Need Directorate	(9)	-	(270)	(279)	3,000
	TOTAL NET SPEND	5,462	8	(1,942)	3,528	(35)

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
SERVICE	2015/16	2016/17	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Housing Needs And Asssessment	1.0	1.0	-
Housing Renewal	14.2	14.2	-
Housing Solutions	10.8	10.8	-
Service Development	1.0	1.0	-
Housing Need Directorate	0.4	0.4	-
TOTAL FTE STAFF	27.4	27.4	-

COST CENTRE: C1415P

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
1,214	Employees	1,066	11	60	1,137	7
4,650	Premises related expenditure	1,644	-	(106)	1,538	(6)
204	Supplies and Services	240	-	(50)	190	(21)
1,568	Third Party Payments	782	-	(23)	759	(3)
-	Transfer Payments	-	-	-	-	n/a
14	Transport related expenditure	21	-	-	21	-
112	Recharges from other services	97	-	(2)	95	(2)
7,762	TOTAL EXPENDITURE	3,850	11	(121)	3,740	(3)
(189)	Government Grants	(107)	-	-	(107)	-
(62)	Other Grants, reimbursements and contributions	(51)	-	-	(51)	-
(5,997)	Customer and Client Receipts	(2,821)	(3)	(275)	(3,099)	10
-	Interest Receivable	-	-	-	-	n/a
(517)	Recharges to other services	(427)	-	(3)	(430)	1
(6,765)	TOTAL INCOME	(3,406)	(3)	(278)	(3,687)	8
997	NET CONTROLLABLE COST	444	8	(399)	53	(88)
1,219	Capital Charges	1,219	_	(677)	542	(56)
1,210	Deferred/Intangible Charges	1,210	_	(0//)	-	n/a
2 100	REFCUS	2,100	_	-	2,100	-
1,715	Corporate support services bought in	1,699	_	(866)	833	(51)
·	TOTAL UNCONTROLLABLE COST	5,018	-	(1,543)		(31)
6,031	NET COST OF SERVICE	5,462	8	(1,942)	3,528	(35)
	Contributions to / (from) Formarked Bosonies					/-
_	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
1 -	Contributions to / (from) Capital Reserves: Financing of Capital Expenditure	_	-	-	-	n/a
1	Provision for Repayment of External Loans		<u>-</u>	-	<u> </u>	n/a
_	Contribution to / (from) General Balances	[]		· -		n/a
	TOTAL APPROPRIATIONS	-		-		n/a n/a
	101/12 ALL HOL HIAHOHO					11/6
6,031	TOTAL NET EXPENDITURE	5,462	8	(1,942)	3,528	(35)

COST CENTRE: C1438Q

		ORIGINAL	M==!= (*)	in Lauret of	ORIGINAL	
FORECAST		BUDGET		in Level of ure on (A)	BUDGET	%
	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's	Employees	£000's	£000's	£000's	£000's	%
	Employees Premises related expenditure	37 441	-	(1)	38 440	3 (0)
	Supplies and Services	12	_	(2)	10	(17)
	Third Party Payments	-	-	-	-	n/a
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	-	-	-	-	n/a
	Recharges from other services	400	-	- (0)	-	n/a
	TOTAL EXPENDITURE	490	-	(2)	488	(0)
	Government Grants Other Grants, reimbursements and contributions	-	-	-	-	n/a n/a
	Customer and Client Receipts	(1,379)	-	(5)	(1,384)	11/a 0
	Interest Receivable	-	-	-	(1,001)	n/a
-	Recharges to other services	-	-	-	-	n/a
(1,317)	TOTAL INCOME	(1,379)	_	(5)	(1,384)	0
(964)	NET CONTROLLABLE COST	(889)	-	(7)	(896)	1
_	Capital Charges			_		n/a
	Deferred/Intangible Charges		-	_	_	n/a n/a
	REFCUS	-	-	-	-	n/a
2	Corporate support services bought in	-	-	-	-	n/a
2	TOTAL UNCONTROLLABLE COST	-	_	-	-	n/a
(962)	NET COST OF SERVICE	(889)	-	(7)	(896)	1
	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves: Financing of Capital Expenditure	-	-	-	-	n/a
_	Provision for Repayment of External Loans	_	-	-	_	n/a n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	1	ı	n/a
(000)	TOTAL NET EVENDITUEE	(000)		(7)	(000)	
(962)	TOTAL NET EXPENDITURE	(889)	-	(7)	(896)	1
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	lget - agreed pressures / service demands					
					-	
					-	
						-
						-
_	Strategic budget - agreed additional income / savings Income collection from tenants car parking permits					(5)
						-
						-
						-
Other reserve	co changes					(5)
Other resource Minor variance						(2)
Transci variant						(<i>Z</i>)
						-
						-
						-
						-
						(2)
TOTAL OTH	ER VARIATIONS IN RESOURCE					(7)

COST CENTRE: C1440Q

Common	% CHANGE (E) % 2 n/a (22 n/a n/a - (67 1 n/a - 1 n/a - 0 (3			
DESCRIPTION	CHANGE (E) % 2 n/a (22 n/a n/a - (67 1 n/a - 1 n/a - 0			
Cook E000's E00	(E) % 2 n/a (22 n/a			
£000's £	% 2 n/a (22 n/a n/a 1 n/a - 1 n/a - 0			
557 Employees 560 6 7 573 22 Premises related expenditure	2 n/a (22 n/a n/a - (67 1 n/a - 1 n/a			
22 Premises related expenditure - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -	n/a (22 n/a n/a - (67 1 n/a - 1 n/a			
99 Supplies and Services 23 - (5) 18 182 Third Party Payments - - - - - - Transfer Payments - <td>(22 n/a n/a - (67 1 n/a - 1 n/a</td>	(22 n/a n/a - (67 1 n/a - 1 n/a			
Third Party Payments	n/a n/a - (67 1 n/a - 1 n/a -			
- Transfer Payments - Transport related expenditure 20 20 2 Recharges from other services 3 - (2) 1 873 TOTAL EXPENDITURE 606 6 - 612 (120) Government Grants (51) (230) Cuther Grants, reimbursements and contributions (39) Other Grants, reimbursements and contributions (51) (51) (230) Customer and Client Receipts (301) (3) - (304) Interest Receivable (349) (442) Recharges to other services (349) (349) (831) TOTAL INCOME (701) (3) - (704) 42 NET CONTROLLABLE COST (95) 3 - (92) 1,219 Capital Charges	n/a - (67 1 n/a - 1 n/a -			
11 Transport related expenditure 20	- (67 1 n/a - 1 n/a - 0			
2 Recharges from other services 3 - (2) 1	1 n/a - 1 n/a - 0			
873 TOTAL EXPENDITURE 606 6 - 612	1 n/a - 1 n/a - 0			
(120) Government Grants - <td>- 1 n/a - 0</td>	- 1 n/a - 0			
(39) Other Grants, reimbursements and contributions (51) - - (51) (230) Customer and Client Receipts (301) (3) - (304) - Interest Receivable - - - - (442) Recharges to other services (349) - - (349) (831) TOTAL INCOME (701) (3) - (704) 42 NET CONTROLLABLE COST (95) 3 - (92) 1,219 - (677) 542 - Deferred/Intangible Charges - - - - 2,100 REFCUS 2,100 - - 2,100 1,702 Corporate support services bought in 1,699 - (866) 833 5,021 TOTAL UNCONTROLLABLE COST 5,018 - (1,543) 3,383	- 1 n/a - 0			
(230) Customer and Client Receipts (301) (3) - (304) - (442) Recharges to other services (349) - - - - (831) TOTAL INCOME (701) (3) - (704) 42 NET CONTROLLABLE COST (95) 3 - (92) 1,219 - (677) 542 - Deferred/Intangible Charges - - - - 2,100 REFCUS 2,100 - - 2,100 1,702 Corporate support services bought in 1,699 - (866) 833 5,021 TOTAL UNCONTROLLABLE COST 5,018 - (1,543) 3,475 5,063 NET COST OF SERVICE 4,923 3 (1,543) 3,383	0			
Interest Receivable	0			
(442) Recharges to other services (349) - - (349) (831) TOTAL INCOME (701) (3) - (704) 42 NET CONTROLLABLE COST (95) 3 - (92) 1,219 Capital Charges - - (677) 542 - Deferred/Intangible Charges - - - - 2,100 REFCUS 2,100 - - 2,100 1,702 Corporate support services bought in 1,699 - (866) 833 5,021 TOTAL UNCONTROLLABLE COST 5,018 - (1,543) 3,475	0			
(831) TOTAL INCOME (701) (3) - (704) 42 NET CONTROLLABLE COST (95) 3 - (92) 1,219 Capital Charges 1,219 - (677) 542 - (677)				
42 NET CONTROLLABLE COST (95) 3 - (92) 1,219 Capital Charges - - (677) 542 - Deferred/Intangible Charges - - - - - 2,100 REFCUS 2,100 - - 2,100 1,702 Corporate support services bought in 1,699 - (866) 833 5,021 TOTAL UNCONTROLLABLE COST 5,018 - (1,543) 3,475 5,063 NET COST OF SERVICE 4,923 3 (1,543) 3,383				
1,219	(3			
- Deferred/Intangible Charges				
- Deferred/Intangible Charges	-			
2,100 REFCUS 2,100 - - 2,100 1,702 Corporate support services bought in 1,699 - (866) 833 5,021 TOTAL UNCONTROLLABLE COST 5,018 - (1,543) 3,475 5,063 NET COST OF SERVICE 4,923 3 (1,543) 3,383	(56			
1,702 Corporate support services bought in 1,699 - (866) 833 5,021 TOTAL UNCONTROLLABLE COST 5,018 - (1,543) 3,475 5,063 NET COST OF SERVICE 4,923 3 (1,543) 3,383	n/a			
5,021 TOTAL UNCONTROLLABLE COST 5,018 - (1,543) 3,475 5,063 NET COST OF SERVICE 4,923 3 (1,543) 3,383	- (54			
5,063 NET COST OF SERVICE 4,923 3 (1,543) 3,383	(51			
	(31			
	(31			
I Contributions to / (from) Formarkod Posorvos				
- Contributions to / (from) Earmarked Reserves	n/a n/a			
- Contributions to / (from) Capital Reserves:	n/a n/a			
- Provision for Repayment of External Loans	n/a n/a			
- Contribution to / (from) General Balances	n/a			
- TOTAL APPROPRIATIONS	n/a			
5,063 TOTAL NET EXPENDITURE 4,923 3 (1,543) 3,383	(31			
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE	£000's			
Strategic budget - agreed pressures / service demands	£000 S			
Strategic budget - agreed pressures / service demailds				
 				
Strategic budget - agreed additional income / savings				
	-			
	-			
	-			
	-			
L				
Other recourse changes				
Other resource changes Reduction in Corporate charges (SERCOP) and capital charges	(1,543			
Academon in Corporate charges (CENCO) / and capital charges	(1,040			
	-			
	-			
	_			
·				
	(1,543			
TOTAL OTHER VARIATIONS IN RESOURCE	(1,543			

COST CENTRE: C1442Q

FORECAST		ORIGINAL BUDGET	Variations Expenditu		ORIGINAL BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
463	Employees	374	4	31	409	9
	Premises related expenditure	1,201	-	(105)	1,096 107	(9)
	Supplies and Services Third Party Payments	130 782	-	(23) (23)	759	(18)
1,333	Transfer Payments	702	_	(23)	759	(3) n/a
1	Transport related expenditure	1	_	-	1	11/6
48	Recharges from other services	31	_	_	31	_
	TOTAL EXPENDITURE	2,519	4	(120)	2,403	(E)
-, -		·		(120)	-	(5)
-	Government Grants	(16)	-	-	(16)	-,
	Other Grants, reimbursements and contributions	(4.000)	-	-	(4.000)	n/a
(4,403)	Customer and Client Receipts	(1,062)	-	-	(1,062)	-
(75)	Interest Receivable	(75)	-	-	(75)	n/a
	Recharges to other services	(75)	-	-	(75)	-
(4,478)	TOTAL INCOME	(1,153)	-	-	(1,153)	-
1,797	NET CONTROLLABLE COST	1,366	4	(120)	1,250	(8)
-	Capital Charges	- [-	-	-	n/a
-	Deferred/Intangible Charges	-	-	-	-	n/a
	REFCUS	-	-	-	-	n/a
11	Corporate support services bought in	-	-	-	-	n/a
11	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
1,808	NET COST OF SERVICE	1,366	4	(120)	1,250	(8)
,		<u> </u>		, ,	, <u> </u>	
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans Contribution to / (from) General Balances		_	-	_	n/a n/a
	Contribution to 7 (Horri) Ceneral Balances		_		_	n/a
_	TOTAL APPROPRIATIONS	-				
-	TOTAL APPROPRIATIONS	-				
	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	1,366	4	(120)	1,250	(8)
1,808	I	1,366	4	(120)	1,250	(8) £000's
1,808 * OTHER VA	TOTAL NET EXPENDITURE	1,366	4	(120)	1,250	
1,808 * OTHER VA	TOTAL NET EXPENDITURE	1,366	4	(120)	1,250	
1,808 * OTHER VA	TOTAL NET EXPENDITURE	1,366	4	(120)	1,250	
1,808 * OTHER VA	TOTAL NET EXPENDITURE	1,366	4	(120)	1,250	
1,808 * OTHER VA	TOTAL NET EXPENDITURE	1,366	4	(120)	1,250	
1,808 * OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands	1,366	4	(120)	1,250	
1,808 * OTHER VA Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings	1,366	4	(120)	1,250	£000's
1,808 * OTHER VA Strategic bud Strategic bud Expansion of	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings Empty Properties Programme	1,366	4	(120)	1,250	£000's (70)
1,808 * OTHER VA Strategic bud Strategic bud Expansion of	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings	1,366	4	(120)	1,250	£000's (70)
1,808 * OTHER VA Strategic bud Strategic bud Expansion of	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings Empty Properties Programme	1,366	4	(120)	1,250	
1,808 * OTHER VA Strategic bud Strategic bud Expansion of	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings Empty Properties Programme	1,366	4	(120)	1,250	£000's (70)
1,808 * OTHER VA Strategic bud Strategic bud Expansion of	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings Empty Properties Programme	1,366	4	(120)	1,250	£000's (70)
1,808 * OTHER VA Strategic bud Strategic bud Expansion of	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings Empty Properties Programme	1,366	4	(120)	1,250	£000's (70) (35)
* OTHER VA Strategic bud Expansion of Fraud detecti	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings Empty Properties Programme ion for Temporary Accommodation	1,366	4	(120)	1,250	£000's (70)
1,808 * OTHER VA Strategic bud Expansion of Fraud detecti	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings Empty Properties Programme ion for Temporary Accommodation	1,366	4	(120)	1,250	£000's (70) (35)
* OTHER VA Strategic bud Expansion of Fraud detecti	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings f Empty Properties Programme ion for Temporary Accommodation ce changes year centralised ICT	1,366	4	(120)	1,250	£000's (70) (35) - (105)
1,808 * OTHER VA Strategic bud Expansion of Fraud detecti	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings f Empty Properties Programme ion for Temporary Accommodation ce changes year centralised ICT	1,366	4	(120)	1,250	£000's (70 (35 (105
1,808 * OTHER VA Strategic bud Expansion of Fraud detection Virements in	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings f Empty Properties Programme ion for Temporary Accommodation ce changes year centralised ICT	1,366	4	(120)	1,250	£000's (70) (35) (105)
1,808 * OTHER VA Strategic bud Expansion of Fraud detection Virements in	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings f Empty Properties Programme ion for Temporary Accommodation ce changes year centralised ICT	1,366	4	(120)	1,250	£000's (70 (35) (105)
1,808 * OTHER VA Strategic bud Expansion of Fraud detection Virements in	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings f Empty Properties Programme ion for Temporary Accommodation ce changes year centralised ICT	1,366	4	(120)	1,250	£000's (70 (35) (105)
1,808 * OTHER VA Strategic bud Expansion of Fraud detection Virements in	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings Empty Properties Programme ion for Temporary Accommodation ce changes year centralised ICT	1,366	4	(120)	1,250	£000's (70 (35 (105
1,808 * OTHER VA Strategic bud Expansion of Fraud detection Virements in	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings Empty Properties Programme ion for Temporary Accommodation ce changes year centralised ICT	1,366	4	(120)	1,250	£000's (70 (35) (105)
1,808 * OTHER VA Strategic bud Expansion of Fraud detection Virements in	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings Empty Properties Programme ion for Temporary Accommodation ce changes year centralised ICT	1,366	4	(120)	1,250	£000's (70 (35) (105) (18) 3

COST CENTRE: C1444Q

		ORIGINAL		in Level of	ORIGINAL	
FORECAST	DEGOD IDTION	BUDGET	-	re on (A)	BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	74	1	21	96	30
	Premises related expenditure		-	-	-	n/a
	Supplies and Services	75	-	(20)	55	(27)
27	Third Party Payments	-	-	-	-	n/a
-	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure	-	-	-	-	n/a
12	Recharges from other services	16	-	-	16	-
163	TOTAL EXPENDITURE	165	1	1	167	1
(69)	Government Grants	(91)	-	-	(91)	_
, ,	Other Grants, reimbursements and contributions	`-'	-	-	-	n/a
	Customer and Client Receipts	_	-	-	-	n/a
	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	(3)	-	(3)	(6)	100
	TOTAL INCOME	(94)	_	(3)	(97)	3
(92)	TOTAL INCOME	(94)		(3)	(91)	
71	NET CONTROLLABLE COST	71	1	(2)	70	(1)
				()		()
-	Capital Charges	- 1	-	-	-	n/a
_	Deferred/Intangible Charges	_	_	-	-	n/a
_	REFCUS	_	_	_	-	n/a
	Corporate support services bought in	_	-	-	-	n/a
	TOTAL UNCONTROLLABLE COST	_	_	_	_	n/a
	TOTAL ONGONTROLLABLE GOOT					11/4
71	NET COST OF SERVICE	71	1	(2)	70	(1)
	Contributions to / (from) Earmarked Reserves	1	_	_	_	n/a
_	Contributions to / (from) Capital Reserves:	_		_	_	n/a
_	Financing of Capital Expenditure	_	_	_	_	n/a
_	Provision for Repayment of External Loans	_	_	_	_	n/a
_	Contribution to / (from) General Balances	_	_	_	_	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
71	TOTAL NET EXPENDITURE	71	1	(2)	70	(1)
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	lget - agreed pressures / service demands					
						-
						-
						-
						-
Ctratagia land	last parend additional income / actions					-
<u>Strategic Dud</u>	lget - agreed additional income / savings					
						-
						-
						-
						-
						-
						_
Other resource	ce changes					
Minor variand						(2)
						-
						_
						-
						-
						-
						-
						(2)
						` '
TOTAL OTH	ER VARIATIONS IN RESOURCE					(2)
						\

COST CENTRE: C1445Q

FORECAST		ORIGINAL BUDGET		in Level of ure on (A)	ORIGINAL BUDGET	%
	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
51	Employees	21	-	-	21	-
-	Premises related expenditure	2	-	-	2	-
-	Supplies and Services	-	-	-	-	n/
-	Third Party Payments	_	_	_	-	n/
-	Transfer Payments	_	_	_	_	n/
-	Transport related expenditure	_	_	_	-	n/
47	Recharges from other services	47	_	_	47	_
	TOTAL EXPENDITURE	70			70	
90		70	-	-	70	
-	Government Grants	-	-	-	-	n/
	Other Grants, reimbursements and contributions	-	-	-	-	n/
(47)	Customer and Client Receipts	(79)	-	(270)	(349)	342
-	Interest Receivable	-	-	-	-	n/
-	Recharges to other services	-	-	-	-	n/
(47)	TOTAL INCOME	(79)	-	(270)	(349)	342
54	NET CONTROLL ARLE COST	(0)		(070)	(070)	0.000
51	NET CONTROLLABLE COST	(9)	-	(270)	(279)	3,000
-	Capital Charges	-	-	-	-	n/
-	Deferred/Intangible Charges	-	-	-	-	n/
-	REFCUS	-	-	-	-	n/
-	Corporate support services bought in	-	-	-	-	n/
-	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/
51	NET COST OF SERVICE	(9)	-	(270)	(279)	3,000
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/
	Financing of Capital Expanditure	_	_	-	-	n/
-	Financing of Capital Expenditure					
-	Provision for Repayment of External Loans	-	-	-	-	n/
-		-	- -	-	-	
	Provision for Repayment of External Loans	-	- -	- -	- - -	n/ n/ n/
-	Provision for Repayment of External Loans Contribution to / (from) General Balances	- (9)	- - -	(270)	- - (279)	n/
51	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	(9)	- - -	-	(279)	n/
- 51 * OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS	- (9)	- - -	-	(279)	n/ n/ 3,000
51 OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	(9)	- - -	-	(279)	3,000
51 OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	- (9)	- - -	-	(279)	3,000
51 OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	(9)	-	-	(279)	3,000
51 OTHER VA	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	- (9)	- - -	-	(279)	3,000
51 OTHER VA Strategic bud	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	(9)	-	-	(279)	3,000
51 TOTHER VA Strategic bud	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	(9)	-	-	- - (279)	3,000 £000's
51 OTHER VA Strategic bud	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	(9)	- - -	-	(279)	3,000 £000's
51 OTHER VA Strategic bud	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	(9)	-	-	(279)	3,000
51 OTHER VA Strategic bud	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	(9)	- -	-	(279)	3,000 £000's
51 OTHER VA Strategic bud	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	(9)	-	-	(279)	3,000 £000's
51 OTHER VA Strategic bud	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	(9)	-	-	(279)	3,000 £000's
51 OTHER VA Strategic bud	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	(9)	-	-	(279)	3,000 £000's
51 OTHER VA Strategic bud	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	(9)	-	-	(279)	3,000 £000's
51 OTHER VA Strategic bud Streamline th	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings e structure - Housing Need Division	(9)	-	-	(279)	3,00 £000's
51 OTHER VA Strategic bud Streamline th	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings e structure - Housing Need Division			-	(279)	3,000 £000's
51 OTHER VA Strategic bud Streamline th	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings e structure - Housing Need Division		- - -	-	(279)	3,000 £000's
51 OTHER VA Strategic bud Streamline th	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings e structure - Housing Need Division		- - -	-	(279)	3,00 £000's
51 OTHER VA Strategic bud Streamline th	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings e structure - Housing Need Division		- - -	-	(279)	3,000 £000's
51 OTHER VA Strategic bud Streamline th	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings e structure - Housing Need Division			-	(279)	3,000 £000's
51 OTHER VA Strategic bud Streamline th	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings e structure - Housing Need Division			-	(279)	3,000 £000's
51 OTHER VA Strategic bud Streamline th	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings e structure - Housing Need Division		- - -	-	(279)	3,000 £000's
51 OTHER VA Strategic bud Streamline th	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings e structure - Housing Need Division		- - -	-	(279)	3,000 £000's (15)
51 OTHER VA Strategic bud Streamline th	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings e structure - Housing Need Division			-	(279)	3,000 £000's (15)
51 OTHER VA Strategic bud Streamline th	Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings e structure - Housing Need Division		- - -	-	(279)	3,000 £000's

PLACE

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KEY SERVICE TARGETS / PRIORITIES FOR 2016/17

The priorities across the department are to:

Increase the supply of appropriate homes in the borough through the Council's Development Company and by working in partnership with developers and registered providers - key projects will be Taberner House, College Green & Fairfield and quick-win smaller sites packages.

Creating district centres that are vibrant, well-used places where people and businesses want to be - delivering key initiatives in Thornton Health, Ashburton, South Norwood, and New Addington plus developing new initiatives in areas such as Norbury, and Purley.

Deliver joined-up licensing and hands on enforcement activity on and off our estates which keeps the streets clean and people safe including licensing private landlords to ensure that residents can be assured of minimum standards of rented accommodation.

Deliver high quality Planning and Building Control services which respond quickly and appropriately to meet the needs to developers and homeowners. We will use our statutory powers to enable growth, development and investment as well as use them to retain heritage assets and preserve the uniqueness of the borough.

Work with regional and central government around devolution deals to unlock investment and growth, particularly through the Croydon Growth Zone. Deliver key projects in the metropolitan centre, working with partners including Transport for London, Croydon Local Partnerhsip, the metropolitan police, Croydon BID and others to ensure the centre remains a safe, usable and vibrant destination for visitors which is attractive to investors now and in the future.

Drive out improvements, efficiencies and added value from our waste, recycling, green spaces, leisure and highways contracts exploring new service models and ways of working.

Deliver a job brokerage service which links unemployed and under-employed residents into the jobs created through regeneration, investment and growth.

A cross cutting theme for all areas and priorities is to better manage demand and promote more efficient and targeted service delivery.

FINANCIAL PERFORMANCE

COST CENTRE: C1100N

DESCRIPTION	ACTUAL	ORIGINAL	FORECAST	BUDGET	%
	2014/15	2015/16	2015/16	2016/17	CHANGE
	£000	£000	£000	£000	%
Employees	25,111	21,932	21,762	21,322	(2)
Premises related expenditure	19,290	3,331	3,387	3,188	(6)
Supplies and Services	27,625	15,644	17,007	15,481	(9)
Third Party Payments	47,645	25,327	24,537	23,414	(5)
Transfer Payments	3	-	4	-	(100)
Transport related expenditure	936	769	837	734	(12)
Capital Charges	16,889	16,333	16,333	10,857	(34)
Deferred/Intangible Charges		-	-	-	n/a
REFCUS	3,120	7,579	7,579	-	(100)
Corporate support services bought in		10,154	10,489	8,388	(20)
Recharges (to) / from other services	11,184	(5,588)	(6,755)	(6,982)	3
TOTAL EXPENDITURE	151,803	95,481	95,180	76,402	(20)
Government Grants	(4,786)	-	(127)	-	(100)
Other Grants, reimbursements and contributions	(6,611)	(246)	(1,181)	(346)	(71)
Fees and Charges	(22,363)	-	-	-	n/a
Customer and Client Receipts	(13,491)	(22,516)	(22,952)	(24,304)	6
Interest Receivable		-	-	-	n/a
TOTAL INCOME	(47,251)	(22,762)	(24,260)	(24,650)	2
NET EXPENDITURE	104,552	72,719	70,920	51,752	(27)
				· · · · · · · · · · · · · · · · · · ·	` '
Contributions to / (from) Reserves		-	(280)	-	(100)
CURRENT BUDGET	83,075		70,890		
TOTAL VARIANCE FROM BUDGET- Over/(Under)	21,477		(250)		

TOP FINANCIAL RISKS 2016/17

The changing social housing policy context will result in increasing pressure on the Housing Revenue Account (HRA) budget and could significantly alter the way the Council delivers housing services including the way it maintains and invests in existing Council stock, delivers a range of services on estates and our ability to invest in building new affordable homes.

The headcount in the Department has reduced significantly over the past few years, further reductions expected in 16/17 increase the risk that staff in the Department may not be able to respond quickly and appropriately to new opportunities or seasonal peaks in demand, negatively impacting on our ability to generate fee income and deliver maximum return on investment.

CABINET MEMBER

Councillor Bee	Cabinet Member for Transport and Environment
Councillor Butler	Cabinet Member for Homes and Regeneration
Councillor Collins	Cabinet Member for Clean Green Croydon
Councillor Godfrey	Cabinet Member for Culture, Leisure and Sports
Councillor Letts	Cabinet Member for Economic Development
Councillor Watson	Cabinet Member for Safety and Justice

DEPARTMENT MANAGEMENT TEAM

NAME	TITLE	TEL. EX.
Jo Negrini	Executive Director of Place	61325
Steve Iles	Director - Streets	52821
Heather Cheesborough	Director - Planning & Strategic Transport	65599
Stephen Tate	Director - District Centres and Regeneration	47446
Andy Opie	Director - Safety	65686
Colm Lacey	Director - Development	47367

COST	
CENTRE	DIVISION
C1110P	Streets
C1120P	Planning
C1125P	District Centres and Regeneration
C1130P	Safety
C1115P	Development
C1100P	Place Directorate

MOVEMENT IN SERVICE NET EXPENDITURE

	IN OUR VIOL INC. EXPLICATION					
		ORIGINAL	Variations in Level of		ORIGINAL	
FORECAST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
2015/16	DIVISION	2015/16	Inflation	Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
55,967	Streets	56,235	278	(8,459)	48,054	(15)
3,275	Planning	3,954	41	(692)	3,303	(16)
10,211	District Centres and Regeneration	11,801	32	(9,006)	2,827	(76)
80	Safety	729	89	(3,969)	(3,151)	(532)
1,439	Development	-	-	719	719	n/a
(332)	Place Directorate	-	-	-	-	n/a
70,640	TOTAL NET SPEND	72,719	440	(21,407)	51,752	(639)

STAFF ESTABLISHMENT NUMBERS

	C	ORIGINAL	ORIGINAL	CHANGE
DIVISION		BUDGET	BUDGET	IN
		2015/16	2016/17	FTE
	F	TE STAFF	FTE STAFF	FTE STAFF
Streets		103.0	95.0	(8.0)
Planning		93.5	90.2	(3.3)
District Centres and Regeneration		3.0	34.0	31.0
Safety		239.8	236.9	(2.9)
Development		-	25.0	25.0
Place Directorate		3.0	1.0	(2.0)
TOTAL FTE STAFF		442.3	482.1	39.8

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
21,762	Employees	21,932	209	(819)	21,322	(3)
	Premises related expenditure	3,331	-	(143)		(4)
	Supplies and Services	15,644	114	(277)	15,481	(1)
The state of the s	Third Party Payments	25,327	155	(2,068)	23,414	(8)
	Transfer Payments	-	-	-		n/a
	Transport related expenditure	769	-	(35)	734	(5)
6,300	Recharges from other services	6,199	-	(136)	6,063	(2)
73,834	TOTAL EXPENDITURE	73,202	478	(3,478)	70,202	(4)
(127)	Government Grants	-	-	-	-	n/a
(1,181)	Other Grants, reimbursements and contributions	(246)	-	(100)	(346)	41
(22,952)	Customer and Client Receipts	(22,516)	(38)	(1,750)	(24,304)	8
-	Interest Receivable	-	-	-	-	n/a
(13,055)	Recharges to other services	(11,787)	-	(1,258)	(13,045)	11
(37,315)	TOTAL INCOME	(34,549)	(38)	(3,108)	(37,695)	9
36,519	NET CONTROLLABLE COST	38,653	440	(6,586)	32,507	(16)
16 222	Capital Charges	16 222		(E 47C)	40.057	(0.4)
16,333	Capital Charges	16,333	-	(5,476)	10,857	(34)
7 570	Deferred/Intangible Charges REFCUS	7 570	-	(7 F70)	-	n/a
,	Corporate support services bought in	7,579 10,154	-	(7,579) (1,766)	- 8,388	(100)
			-	· · · · · · · · · · · · · · · · · · ·	,	(17)
34,401	TOTAL UNCONTROLLABLE COST	34,066	-	(14,821)	19,245	(44)
70.920	NET COST OF SERVICE	72,719	440	(21,407)	51,752	(29)
7 0,020		72,710		(21,101)	01,102	(20)
(280)	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
(280)	TOTAL APPROPRIATIONS	-	-	-	-	n/a
				40		40.01
70,640	TOTAL NET EXPENDITURE	72,719	440	(21,407)	51,752	(29)
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE				[£000's
Strategic bud	lget - agreed pressures / service demands					-
Strategic bud	Strategic budget - agreed additional income / savings					
Other resource	ce changes					(16,750)
TOTAL OTH	ER VARIATIONS IN RESOURCE					(21,407)
						(21,401)

PLACE STREETS

SERVICE DESCRIPTION

The Streets Division comprise Highway services, Environment and Waste Management, grounds maintenance of open spaces and Leisure centres

Environment and waste services provides waste management and recycling services, manage the operational management of Croydon's parks and green spaces. The Waste Management and Recycling team contract manage waste services for domestic and trade waste collections, recycling and street cleaning services, processing of green garden waste and kitchen food waste and operation of household recycling centres.

The leisure contract management team manage Croydon's leisure centres in partnership with Fusion Leisure in addition to two centres managed directly by the Local Authority.

The Green Spaces grounds maintenance team oversee and manage the green spaces contract, they are responsible for the maintenance of all of the borough's parks and green spaces including management and maintenance of open countryside, park buildings and games courts.

Highways service ensure the safety of highway users by delivering maintenance to carriageways, footways, public footpaths, street lighting and highway structures and drainage.

The Highways team also monitor all statutory works across the borough to coordinate and minimise the delay and disruption. The service also provides a road safety service which covers both preventative measures such as educational and physical measures on the highway. They also play a key role in the development and implementation of School travel planning.

Parking Infrastructure implements and maintains parking schemes including new and extended CPZ's (Controlled Parking Zones), disabled parking and upkeep of the boroughs signs and lines. Additionally this area facilitate Traffic Management Orders on behalf of internal and external clients.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
COST		BUDGET	Expenditu	ure on (A)	BUDGET	%
CENTRE	SERVICE	2015/16	Inflation	Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1102Q	Parking Infrastructure	363	2	19	384	6
C1103Q	Highways	19,038	35	(5,357)	13,716	(28)
C1104Q	Environment & Waste	36,834	241	(3,121)	33,954	(8)
	TOTAL NET SPEND	56,235	278	(8,459)	48,054	(15)

STAFF ESTABLISHMENT NUMBERS

STAFF ESTABLISHMENT NOMBERS			
	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2015/16	2016/17	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Parking Infrastructure	7.0	7.0	-
Highways	57.0	53.0	(4.0)
Environment & Waste	39.0	35.0	(4.0)
TOTAL FTE STAFF	103.0	95.0	(8.0)

PLACE STREETS

COST CENTRE: C1110P

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	ire on (A)	BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
4,188	Employees	3,930	38	73	4,041	3
2,157	Premises related expenditure	2,243	-	(143)	2,100	(6)
12,322	Supplies and Services	12,250	114	(72)	12,292	0
23,896	Third Party Payments	24,334	155	(2,070)	22,419	(8)
-	Transfer Payments	-	-	-	-	n/a
431	Transport related expenditure	444	-	(12)	432	(3)
1,418	Recharges from other services	1,438	-	(109)	1,329	(8)
44,412	TOTAL EXPENDITURE	44,639	307	(2,333)	42,613	(5)
(127)	Government Grants	-	-	-	-	n/a
(73)	Other Grants, reimbursements and contributions	(102)	-	-	(102)	-
(5,668)	Customer and Client Receipts	(5,715)	(29)	(177)	(5,921)	4
-	Interest Receivable	-	-	-	-	n/a
(1,786)	Recharges to other services	(1,792)	-	-	(1,792)	-
(7,654)	TOTAL INCOME	(7,609)	(29)	(177)	(7,815)	3
		1				
36,758	NET CONTROLLABLE COST	37,030	278	(2,510)	34,798	(6)
15,552	Capital Charges	15,552		(5,302)	10,250	(2.4)
13,332	Deferred/Intangible Charges	15,552	_	(5,502)	10,230	(34)
_	REFCUS	-	-	-	_	n/a
3,701	Corporate support services bought in	3,653	-	(647)	3,006	n/a (18)
·				, ,		(18)
19,253	TOTAL UNCONTROLLABLE COST	19,205	-	(5,949)	13,256	(31)
56,011	NET COST OF SERVICE	56,235	278	(8,459)	48,054	(15)
(44)	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
(44)	TOTAL APPROPRIATIONS	-	-	-	-	n/a
55,967	TOTAL NET EXPENDITURE	56,235	278	(8,459)	48,054	(15)

PLACE STREETS PARKING INFRASTRUCTURE

COST CENTRE: C1102Q

FORECAST		ORIGINAL BUDGET		in Level of ure on (A)	ORIGINAL BUDGET	%
2015/16 £000's	DESCRIPTION	2015/16 (A) £000's	Inflation (B) £000's	* Other (C) £000's	2016/17 (D) £000's	CHANGE (E) %
307	Employees	302	3	1	306	1
	Premises related expenditure	-	-	-	-	n/a
115 -	Supplies and Services Third Party Payments	116	-	(4)	112	(3) n/a
-	Transfer Payments	-	-	-	_	n/a
3	Transport related expenditure	3	-	-	3	-
-	Recharges from other services	-	-	22	22	n/a
425	TOTAL EXPENDITURE	421	3	19	443	5
-	Government Grants	-	-	-	-	n/a
(158)	Other Grants, reimbursements and contributions Customer and Client Receipts	(58)	(1)	-	(59)	n/a 2
(100)	Interest Receivable	-	-	_	-	n/a
-	Recharges to other services	-	-	-	-	n/a
(158)	TOTAL INCOME	(58)	(1)	-	(59)	2
267	NET CONTROLLABLE COST	363	2	19	384	6
_						
-	Capital Charges	-	-	-	-	n/a
-	Deferred/Intangible Charges REFCUS	-	-	-	-	n/a
3	Corporate support services bought in	-	-	-		n/a n/a
	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
270	NET COST OF SERVICE	363	2	19	384	6
						,
-	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:	-	-	-		n/a n/a
-	Financing of Capital Expenditure	_	-	-	_	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
270	TOTAL NET EXPENDITURE	363	2	19	384	6
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	lget - agreed pressures / service demands					
						-
						-
						-
Ctratagia bud	last parend additional income / acvings					-
Strategic bud	lget - agreed additional income / savings					_
						-
						-
						-
Other resource	ce changes					-
						
Minor variation	ons					19
						-
						19
TOTAL OTH	ER VARIATIONS IN RESOURCE					19
I O I AL O I I I	LIV VARIATIONO IN INCOUNCE					19

COST CENTRE: C1103Q

CA (A) (B) (CC) (D) (E)	FORECAST		ORIGINAL BUDGET	Variations Expenditu		ORIGINAL BUDGET	%
2,306 Employees E000's	2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
2,306 Employees E000's			(A)	(B)	(C)	(D)	(E)
1.024 Premises related expenditure	£000's						
1.024 Premises related expenditure	2,306	Employees	2,179	22	58	2,259	
Sypplies and Services	·		· · · · · · · · · · · · · · · · · · ·	-	(143)	,	(14
2.961 Trird Party Payments			· ·	-		513	(5
Transfer Payments		1		15	(_0)		(
82	2,001		- 0,010	-	_		n/
600 Recharges from other services	83		92	_	(8)	74	
1,544 TOTAL EXPENDITURE				-			(10
(127) Government Grants (73) Other Grants, reimbursements and contributions (24,06) Customer and Client Receipts (124,06) Customer and Client Receipts (128) Recharges to other services (128) Recharges to other services (128) Captad grants of the services (128) Captad grants of the services (128) Captad Charges (13,394) TOTAL INCOME (13,281) (2) (60) (3,343) 4.150 NET CONTROLLABLE COST (13,749) Capital Charges 13,749 Capital Charges 13,749 Capital Charges 13,749 Capital Charges 13,749 Corporate support services bought in 1,132 Corporate support services bought in 1,140 Corporate support services bought in 1,142 Corporate support services bought in 1,142 Corporate support services bought in 1,143 Corporate support services bought in 1,140 Corporate Service Contributions to / (from) Capital Reserves Contributions to / (from) Capital Reserves Contributions to / (from) Capital Reserves Contribution for Repayment of External Loans Contribution for Repayment of External Loans Contribution for (from) General Balances TOTAL APPROPRIATIONS 19,059 TOTAL NET EXPENDITURE Strategic budget - agreed additional income / savings Strates budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Strates for Budget and Capital Charges Corporate Item: Pensions Adjustment Contribution to / (from) General Balances Corporate Item: Pensions Adjustment C			600	-	` '	333	(11
(2,409) (Customer and Client Receipts (2,400) (2) (80) (2,462) (786) (2,462)	7,544	TOTAL EXPENDITURE	7,438	37	(186)	7,289	(2
(2,409) (Customer and Client Receipts (2,400) (2) (80) (2,462) (786) (2,462)	(127)	Government Grants	- 1	-	-	-	n/
(2,409) Customer and Client Receipts (2,400) (2) (60) (2,462) Interest Receivable (786) Recharges to other services (786) (786) (3,394) TOTAL INCOME (3,281) (2) (60) (3,343) (2) (60) (3,343) (3,394) TOTAL INCOME (3,281) (2) (60) (3,343) (3,343) (3,344) (3,346) (3,346) (3,346) (3,347) (3,348) (3,346) (3,348) (3,	,		(95)	_	_	(95)	-
Interest Receivable	, ,	· · · · · · · · · · · · · · · · · · ·	` '	(2)	(60)		3
(786) Recharges to other services (786) - (786) (3.394) TOTAL INCOME (3.281) (2) (60) (3.343) (3.281) (2) (60) (3.343) (3.281) (2) (60) (3.343) (3.281) (2) (60) (3.343) (3.281) (2) (60) (3.343) (3.281) (3.281) (2) (3.281) (2) (3.281) (2) (3.281) (2) (3.281) (2) (3.281) (2) (3.281) (2) (3.281) (3.281) (2) (3.281)	(2,400)	·	(2,400)	(2)	(00)	(2,402)	
(3,384) TOTAL NCOME	(700)		(700)	-	-	(700)	n/
4.150 NET CONTROLLABLE COST	(786)	Recharges to other services	(786)	-	-	(786)	
13,749 Capital Charges	(3,394)	TOTAL INCOME	(3,281)	(2)	(60)	(3,343)	2
13,749 Capital Charges							
Deferred/Intangible Charges	4,150	NET CONTROLLABLE COST	4,157	35	(246)	3,946	(5
Deferred/Intangible Charges	13,749	Capital Charges	13,749	-	(5,046)	8,703	(37
REFCUS	-			_	-	-	n/s
1,160 Corporate support services bought in 1,132 - (65) 1,067 14,909 TOTAL UNCONTROLLABLE COST 14,881 - (5,111) 9,770 (3,111) 19,059 NET COST OF SERVICE 19,038 35 (5,357) 13,716 (3,111) Contributions to / (from) Earmarked Reserves -	_		_	_	_	_	n/
14,909 NET COST OF SERVICE	1 160		1 132	_	(65)	1.067	(6
19,059 NET COST OF SERVICE 19,038 35 (5,357) 13,716 (2)					· /	·	•
Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPR	14,909	TOTAL UNCONTROLLABLE COST	14,881	-	(5,111)	9,770	(34
Contributions to / (from) Capital Reserves:	19,059	NET COST OF SERVICE	19,038	35	(5,357)	13,716	(28
Contributions to / (from) Capital Reserves:		Contributions to / (from) Farmarked Reserves			_	_	n/
Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances		l ' '	_	_	_	_	n/
Provision for Repayment of External Loans Contribution to / (from) General Balances				_	_	_	
Contribution to / (from) General Balances			_	_	_	_	n/
TOTAL APPROPRIATIONS		· · ·	_	-		-	n/
19,039 TOTAL NET EXPENDITURE 19,038 35 (5,357) 13,716 (2 OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Streets Restructure Coring Income /arriable Lighting Policy (12 Other resource changes Corporate Item: Pensions Adjustment Centralisation of ICT Charges Cransfer of budget to Business Support Eyes & Ears Saving transfer to Safety (See page PL 4.7) /arriations in Capital Charges /arriations in Corporate Support Charges /arriations in Corporate Support Charges /arriations in Directorate Recharge (6,5,0)			-			-	n/
OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Streets Restructure Coring Income (ariable Lighting Policy (ariable Lighting Policy (ariable Lighting Policy (before resource changes Corporate Item: Pensions Adjustment Centralisation of ICT Charges (ariations in Capital Charges (before agreed additional income / savings (ariations in Capital Charges (before agreed additional income / savings (ariations in Corporate Support Charges (corporate Item: Pensions Adjustment (corporate It		TOTAL AFFROPRIATIONS		-	-]		n/
Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Streets Restructure Coring Income //ariable Lighting Policy (12 Other resource changes Corporate Item: Pensions Adjustment Centralisation of ICT Charges Transfer of budget to Business Support Eyes & Ears Saving transfer to Safety (See page PL 4.7) //ariations in Capital Charges (/ariations in Corporate Support Charges (/ariations in Directorate Recharge (/ariations in Directorate Recharge (/ariations in Directorate Recharge	19,059	TOTAL NET EXPENDITURE	19,038	35	(5,357)	13,716	(28
Strategic budget - agreed additional income / savings Streets Restructure Coring Income (ariable Lighting Policy (12 Dither resource changes Corporate Item: Pensions Adjustment Centralisation of ICT Charges Fransfer of budget to Business Support Eyes & Ears Saving transfer to Safety (See page PL 4.7) (ariations in Capital Charges (ariations in Corporate Support Charges (ariations in Corporate Support Charges (ariations in Directorate Recharge (ariations in Directorate Recharge (assignment) (budget to Business Support Charges (ariations in Corporate Support Charges (ariations in Corporate Support Charges (ariations in Directorate Recharge	* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Streets Restructure Coring Income //ariable Lighting Policy Cher resource changes Corporate Item: Pensions Adjustment Centralisation of ICT Charges Fransfer of budget to Business Support Eyes & Ears Saving transfer to Safety (See page PL 4.7) //ariations in Capital Charges //ariations in Corporate Support Charges //ariations in Directorate Recharge (5,04 (Strategic bud	dget - agreed pressures / service demands					
Streets Restructure Coring Income //ariable Lighting Policy Cher resource changes Corporate Item: Pensions Adjustment Centralisation of ICT Charges Fransfer of budget to Business Support Eyes & Ears Saving transfer to Safety (See page PL 4.7) //ariations in Capital Charges //ariations in Corporate Support Charges //ariations in Directorate Recharge (5,04 (-
Streets Restructure Coring Income //ariable Lighting Policy Cher resource changes Corporate Item: Pensions Adjustment Centralisation of ICT Charges Fransfer of budget to Business Support Eyes & Ears Saving transfer to Safety (See page PL 4.7) //ariations in Capital Charges //ariations in Corporate Support Charges //ariations in Directorate Recharge (5,04 (-
Streets Restructure Coring Income //ariable Lighting Policy Cher resource changes Corporate Item: Pensions Adjustment Centralisation of ICT Charges Fransfer of budget to Business Support Eyes & Ears Saving transfer to Safety (See page PL 4.7) //ariations in Capital Charges //ariations in Corporate Support Charges //ariations in Directorate Recharge (5,04 (-
Streets Restructure Coring Income //ariable Lighting Policy Cher resource changes Corporate Item: Pensions Adjustment Centralisation of ICT Charges Fransfer of budget to Business Support Eyes & Ears Saving transfer to Safety (See page PL 4.7) //ariations in Capital Charges //ariations in Corporate Support Charges //ariations in Directorate Recharge (5,04 (-
Streets Restructure Coring Income //ariable Lighting Policy Cher resource changes Corporate Item: Pensions Adjustment Centralisation of ICT Charges Fransfer of budget to Business Support Eyes & Ears Saving transfer to Safety (See page PL 4.7) //ariations in Capital Charges //ariations in Corporate Support Charges //ariations in Directorate Recharge (5,04 (_
Streets Restructure Coring Income //ariable Lighting Policy Cher resource changes Corporate Item: Pensions Adjustment Centralisation of ICT Charges Fransfer of budget to Business Support Eyes & Ears Saving transfer to Safety (See page PL 4.7) //ariations in Capital Charges //ariations in Corporate Support Charges //ariations in Directorate Recharge (5,04 (Strategic bud	dget - agreed additional income / savings					
Coring Income /ariable Lighting Policy Cither resource changes Corporate Item: Pensions Adjustment Centralisation of ICT Charges Carporate Item: Pensions Support Centralisation of ICT Charges Carporate Item: Pensions Adjustment Centralisation of ICT Charges Carporate Item: Pensions Adjustment Centralisation of ICT Charges Carporate Item: Pensions Adjustment Captralisation of ICT Charges Carporate Item: Pensions Adjustment Captralisation of ICT Charges Carporate Item: Pensions Adjustment Captralisation of ICT Charges Captralisation of ICT C	_						(150
/ariable Lighting Policy (12 Composite Item: Pensions Adjustment							(60
Other resource changes Corporate Item: Pensions Adjustment Centralisation of ICT Charges Fransfer of budget to Business Support Eyes & Ears Saving transfer to Safety (See page PL 4.7) //ariations in Capital Charges //ariations in Corporate Support Charges //ariations in Directorate Recharge (5,02 //ariations in Directorate Recharge	•						
Other resource changes Corporate Item: Pensions Adjustment Centralisation of ICT Charges Fransfer of budget to Business Support Eyes & Ears Saving transfer to Safety (See page PL 4.7) /ariations in Capital Charges /ariations in Corporate Support Charges // Indicator of the provided Head of the provided	variable Ligi	iting i oney					(1-10
Other resource changes Corporate Item: Pensions Adjustment Centralisation of ICT Charges Fransfer of budget to Business Support Eyes & Ears Saving transfer to Safety (See page PL 4.7) /ariations in Capital Charges /ariations in Corporate Support Charges // Indicator of the provided Head of the provided							_
Other resource changes Corporate Item: Pensions Adjustment Centralisation of ICT Charges Fransfer of budget to Business Support Eyes & Ears Saving transfer to Safety (See page PL 4.7) /ariations in Capital Charges /ariations in Corporate Support Charges // Indicator of the provided Head of the provided							
Other resource changes Corporate Item: Pensions Adjustment Centralisation of ICT Charges Fransfer of budget to Business Support Eyes & Ears Saving transfer to Safety (See page PL 4.7) /ariations in Capital Charges /ariations in Corporate Support Charges // Indicator of the provided Head of the provided							/05/
Corporate Item: Pensions Adjustment Centralisation of ICT Charges Cransfer of budget to Business Support Eyes & Ears Saving transfer to Safety (See page PL 4.7) /ariations in Capital Charges /ariations in Corporate Support Charges /inor variations /ariations in Directorate Recharge (5,00) (5,00)	Oth						(353
Centralisation of ICT Charges Transfer of budget to Business Support Eyes & Ears Saving transfer to Safety (See page PL 4.7) /ariations in Capital Charges /ariations in Corporate Support Charges Minor variations /ariations in Directorate Recharge (5,00) (5,00)							-
Fransfer of budget to Business Support Eyes & Ears Saving transfer to Safety (See page PL 4.7) /ariations in Capital Charges /ariations in Corporate Support Charges /inor variations /ariations in Directorate Recharge (6 (5,00)	•	•					20
Eyes & Ears Saving transfer to Safety (See page PL 4.7) /ariations in Capital Charges /ariations in Corporate Support Charges /inor variations /ariations in Directorate Recharge (6 (5,00)		•					(28
/ariations in Capital Charges /ariations in Corporate Support Charges /inor variations /ariations in Directorate Recharge (5,04 (6) (7) (8) (7) (8) (8) (9) (9) (9) (9) (9) (9) (9) (9) (9) (9		•					(3
/ariations in Corporate Support Charges /inor variations /ariations in Directorate Recharge (5,00)	Eyes & Ears	Saving transfer to Safety (See page PL 4.7)					200
Minor variations /ariations in Directorate Recharge (5,00	Variations in	Capital Charges					(5,040
Minor variations /ariations in Directorate Recharge (5,00		-					(6
/ariations in Directorate Recharge (5,00							`1 :
(5,00							(6
							(5,004
COTAL OTHER WARRATIONS IN RESCUENCE							(3,00
· · · · · · · · · · · · · · · · · · ·		ED WARIATIONS IN SECOND					/=

COST CENTRE: C1104Q

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
1,575	Employees	1,449	13	14	1,476	2
1,133	Premises related expenditure	1,220	-	-	1,220	-
11,637	Supplies and Services	11,593	114	(40)	11,667	1
20,935	Third Party Payments	21,321	140	(2,070)	19,391	(9)
-	Transfer Payments	-	-	-	-	n/a
345	Transport related expenditure	359	-	(4)	355	(1)
818	Recharges from other services	838	-	(66)	772	(8)
36,443	TOTAL EXPENDITURE	36,780	267	(2,166)	34,881	(5)
-	Government Grants	00,100		(_, :)	- 1,001	
	Other Grants, reimbursements and contributions	(7)	-	-	(7)	n/a
		(7)	(26)	(447)	(7)	-
(3,102)	Customer and Client Receipts Interest Receivable	(3,257)	(26)	(117)	(3,400)	4
(4,000)		(4,006)	-	-	(4.006)	n/a
	Recharges to other services	(1,006)	-	-	(1,006)	
(4,102)	TOTAL INCOME	(4,270)	(26)	(117)	(4,413)	3
32,341	NET CONTROLLABLE COST	32,510	241	(2,283)	30,468	(6)
02,041	MET GONTROLLABLE GGGT	02,010	271	(2,200)	30,400	(0)
1,803	Capital Charges	1,803	-	(256)	1,547	(14)
-,000	Deferred/Intangible Charges	- 1,000	_	(200)	-,0	n/a
_	REFCUS	_	_	_	_	n/a
2 538	Corporate support services bought in	2,521	_	(582)	1,939	(23)
	-					
4,341	TOTAL UNCONTROLLABLE COST	4,324	-	(838)	3,486	(19)
36 692	NET COST OF SERVICE	36,834	241	(2.121)	33,954	(9)
30,002	NET COST OF SERVICE	30,034	241	(3,121)	33,954	(8)
(44)	Contributions to / (from) Earmarked Reserves	_ 1	_	_	_	n/a
(44)	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	` , .	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances	-	-	-	-	n/a
(44)	TOTAL APPROPRIATIONS	-	-	-	-	n/a
36,638	TOTAL NET EXPENDITURE	36,834	241	(3,121)	33,954	(8)
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	lget - agreed pressures / service demands					
						-
						-
						-
						-
						-
_	lget - agreed additional income / savings					
	Green Garden Waste					(1,600)
Monks Hill S	port Centre Income					(65)
						-
						-
						-
						(1,665)
Other resour	ce changes					
Corporate Ite	em: Pensions Adjustment					12
Contract Sav	ings relating to waste collection, disposal and tree v	vorks				(444)
Centralisation	n of ICT Charges					(40)
Variations in	Capital Charges					(256)
Variations in	Corporate Support Charges					(582)
Transfer of P	arks team to District Centres & Regeneration					(76)
Minor variation						(4)
Variations in	Directorate Recharge					(66)
						(1,456)
TOTAL OTH	ER VARIATIONS IN RESOURCE					(3,121)
	-					, , = -)

PLACE PLANNING

SERVICE DESCRIPTION

The Planning Division comprises Building control, Development Management, Spatial Planning and Strategic Transport.

Building Control is a statutory service to regulate the built environment for the protection of the public through the implementation and enforcement of Building Regulations and other legislation. The service aims to promote an accessible, healthy, safe and sustainable built environment within Croydon through provision of a customer focused service that offers value for money, and that is efficient, effective, and equitable.

Development management processes applications for planning permission relating to all development types from householder extensions to large commercial or housing developments. A range of pre-application enquiry processes are also available to assist applicants. The service responds to appeals to the Planning Inspectorate against decisions to refuse planning permission or in relation to a condition on a planning permission and also investigates, and remedies where necessary, allegations about breaches of planning control.

Spatial Planning provides the functions of place making and plan making, which combined provide the councils spatial planning strategy over a future time horizon spanning twenty years. Plan making carry out the analysis and interpretation of evidence to support the preparation of Croydon's Local Plan principally through the Strategic Policies and other key spatial planning documents - Detailed Policies and Proposals, Infrastructure Delivery Plan (IDP) and Community Infrastructure Levy (CIL).

Place making provides qualitative inputs into the plan making processes regarding design and local distinctiveness through character appraisals, briefs, feasibility studies and master planning. It also integrates with Development Management through the pre-application process.

Strategic Transport is responsible for development of transport policy, translating local priorities and regional policies into delivery plans and programmes. As well as developing and managing the Local Implementation Plan (LIP), the team also provides transport advice to the planning authority on development plan and master plan making and advises the Development Management Service and Planning Committee(s) on the transport implications of development proposals. The team also bids for funds through the LIP drawing funding from TfL, CIL and the Capital Programme to improve transport and infrastructure in Croydon and runs a large 'Active Travel' programme including School Travel Planning, Work Place Travel Planning and overseeing and reporting delivery of the Biking Borough programme.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
COST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
CENTRE	SERVICE	2015/16	Inflation	Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1108Q	Building Control	524	11	(13)	522	(0)
C1109Q	Development Management	1,858	19	(489)	1,388	(25)
C1110Q	Spatial Planning	1,198	8	(151)	1,055	(12)
C1111Q	Strategic Transport	374	3	(39)	338	(10)
	TOTAL NET SPEND	3,954	41	(692)	3,303	(16)

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2015/16	2016/17	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Building Control	21.6	21.6	-
Development Management	48.9	47.6	(1.3)
Spatial Planning	18.0	17.0	(1.0)
Strategic Transport	5.0	4.0	(1.0)
TOTAL FTE STAFF	93.5	90.2	(3.3)

PLACE PLANNING

COST CENTRE: C1120P

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	ire on (A)	BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
3,986	Employees	4,387	44	(143)	4,288	(2)
11	Premises related expenditure	-	-	-	-	n/a
421	Supplies and Services	408	-	(56)	352	(14)
22	Third Party Payments	25	-	-	25	-
-	Transfer Payments	-	-	-	-	n/a
25	Transport related expenditure	42	-	(5)	37	(12)
1,783	Recharges from other services	1,837	-	(94)	1,743	(5)
6,248	TOTAL EXPENDITURE	6,699	44	(298)	6,445	(4)
-	Government Grants	-	-	-	-	n/a
(183)	Other Grants, reimbursements and contributions	-	-	-	-	n/a
(3,399)	Customer and Client Receipts	(2,920)	(3)	(250)	(3,173)	9
-	Interest Receivable	-	-	-	-	n/a
(1,155)	Recharges to other services	(1,550)	-	-	(1,550)	-
(4,737)	TOTAL INCOME	(4,470)	(3)	(250)	(4,723)	6
1,511	NET CONTROLLABLE COST	2,229	41	(548)	1,722	(23)
10	Capital Charges	10		(1)	9	(4.0)
10	Capital Charges	10	-	(1)	9	(10)
_	Deferred/Intangible Charges REFCUS	·	-	-	-	n/a
1 754	Corporate support services bought in	1,715	-	(143)	- 1,572	n/a
						(8)
1,764	TOTAL UNCONTROLLABLE COST	1,725	-	(144)	1,581	(8)
3,275	NET COST OF SERVICE	3,954	41	(692)	3,303	(16)
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-		-	-	n/a
3,275	TOTAL NET EXPENDITURE	3,954	41	(692)	3,303	(16)

COST CENTRE: C1108Q

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	ure on (A)	BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	1,072	11	11	1,094	2
	Premises related expenditure	-	-	-	-	n/a
89	Supplies and Services	94	-	(11)	83	(12)
-	Third Party Payments	3	-	-	3	-
-	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure	29	-	(1)	28	(3)
1,136	Recharges from other services	1,197	-	(15)	1,182	(1)
1,970	TOTAL EXPENDITURE	2,395	11	(16)	2,390	(0)
_	Government Grants	_	_	-	_	n/a
_	Other Grants, reimbursements and contributions	_	_	_	_	n/a
	Customer and Client Receipts	(1,112)	_	_	(1,112)	-
(1,000)	Interest Receivable	(1,112)	_	_	(.,)	n/a
(966)	Recharges to other services	(1,050)	_	_	(1,050)	-
(2,004)	TOTAL INCOME	(2,162)	-	-	(2,162)	-
(34)	NET CONTROLLABLE COST	233	11	(16)	228	(2)
` ,				` ,		,
-	Capital Charges	- 1	-	-	-	n/a
-	Deferred/Intangible Charges	_	_	_	-	n/a
_	REFCUS	_	_	_	-	n/a
	Corporate support services bought in	291	-	3	294	1
	TOTAL UNCONTROLLABLE COST	291	_	3	294	1
002	TOTAL ONGONTROLLABLE GGGT	231		0	254	<u>'</u>
268	NET COST OF SERVICE	524	11	(13)	522	(0)
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	1	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
268	TOTAL NET EXPENDITURE	524	11	(13)	522	(0)
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic buc	lget - agreed pressures / service demands					
						-
						-
						-
						-
Ctuata aia bua						<u>-</u>
Sualegic buc	lget - agreed additional income / savings					
						-
						-
						-
						-
Other resour	ce changes					
<u></u>						_
						-
Centralisation	n of ICT Charges					(11)
	m: Pensions Adjustment					11
-	Corporate Support Charges					3
Minor variation						(16)
						(13)
TOTAL OTH	ER VARIATIONS IN RESOURCE					(13)
						•

COST CENTRE: C1109Q

FORECAST		ORIGINAL BUDGET	Variations Expenditu		ORIGINAL BUDGET	%
	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
20.07.0		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	(-) %
	Employees	2,177	22	(103)		
2,200		2,177	22	(103)	2,090	(4
-	Premises related expenditure	454	-	(40)	- 444	n/a
240	Supplies and Services	154	-	(13)	141	(8
-	Third Party Payments	-	-	-	-	n/a
-	Transfer Payments	-	-	-	-	n/a
1	Transport related expenditure	11	-	(4)	7	(36
446	Recharges from other services	465	-	(59)	406	(13
2,887	TOTAL EXPENDITURE	2,807	22	(179)	2,650	
·		2,007	22	(179)	2,030	(6
	Government Grants	-	-	-	-	n/a
(15)	Other Grants, reimbursements and contributions	-	-	-	-	n/a
(2,320)	Customer and Client Receipts	(1,757)	(3)	(250)	(2,010)	14
-	Interest Receivable	-	-	-	-	n/a
(101)	Recharges to other services	(206)	-	-	(206)	_
		\	(2)	(250)	` '	12
(2,436)	TOTAL INCOME	(1,963)	(3)	(250)	(2,216)	13
451	NET CONTROLLABLE COST	844	19	(429)	434	(49
	Capital Charges	-	-	-	- 1	n/a
-	Deferred/Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
1,027	Corporate support services bought in	1,014	-	(60)	954	(6
	TOTAL UNCONTROLLABLE COST	1,014	-	(60)	954	(6
.,==:		.,		(00)	• • •	(0
1,478	NET COST OF SERVICE	1,858	19	(489)	1,388	(25
_	Contributions to / (from) Earmarked Reserves	1	_	_	_ 1	n/a
	· · · ·		_			
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
1,478	TOTAL NET EXPENDITURE	1,858	19	(489)	1,388	(25
OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE				[£000's
Strategic bud	get - agreed pressures / service demands					
						-
						-
						-
					ľ	
Strategic bud	get - agreed additional income / savings				ľ	
	-					-
Service Trans	sformation - Development Management					(125
ncreased De	evelopment and Planning activity					(250
					ŀ	(375
Other resource	ce changes				ľ	(5.5
						-
Corporate Ite	m: Pensions Adjustment					22
	n of ICT Charges					(13
	Car Allowances					(4
	Directorate Recharge					(59
variations in	Corporate Support Charges					(60
						/4.4
					}	(114
OTAL OTH	ER VARIATIONS IN RESOURCE					(490
OTAL OTHI	LIN VARIATIONS IN RESOURCE					(489

COST CENTRE: C1110Q

FORECAST		ORIGINAL BUDGET	Variations i Expenditu		ORIGINAL BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's 770	Employees	£000's 848	£000's	£000's (42)	£000's 814	%
-	Premises related expenditure	- 1	-	(42)	-	(4) n/a
64	Supplies and Services	139	-	(40)	99	(29)
22	Third Party Payments	22	-	-	22	-
-	Transfer Payments	-	-	-	-	n/a
- 1 <i>1</i> 7	Transport related expenditure	1 122	-	(13)	1 109	(4.4)
	Recharges from other services		-	` '		(11)
,	TOTAL EXPENDITURE	1,132	8	(95)	1,045	(8)
	Government Grants Other Grants, reimbursements and contributions	[]	- [-	_ [n/a n/a
, ,	Customer and Client Receipts	(51)	_	_	(51)	-
-	Interest Receivable	-	-	-	-	n/a
(50)	Recharges to other services	(202)	-	-	(202)	-
(259)	TOTAL INCOME	(253)	-	-	(253)	-
				40-1		44.51
744	NET CONTROLLABLE COST	879	8	(95)	792	(10)
7	Capital Charges	7	- 1	(1)	6	(14)
-	Deferred/Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
	Corporate support services bought in	312	-	(55)	257	(18)
330	TOTAL UNCONTROLLABLE COST	319	-	(56)	263	(18)
1,074	NET COST OF SERVICE	1,198	8	(151)	1,055	(12)
	Contributions to / (from) Earmarked Reserves				_ [n/a
	Contributions to / (from) Capital Reserves:	_	_	_	_	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
1,074	TOTAL NET EXPENDITURE	1,198	8	(151)	1,055	(12)
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE				Г	£000's
	lget - agreed pressures / service demands					
						-
						_
						-
						-
Strategic bud	lget - agreed additional income / savings					
Place/Plan m	naking efficiencies					(79)
1 1000/1 1011 11	aking emolenoies					-
						-
						(79)
Other resour	ce changes					
Corporato Ita	m. Pansions Adjustment					- 8
-	em: Pensions Adjustment n of ICT Charges					(11)
Minor variation	_					(13)
	Capital Charges					(1)
Variations in	Corporate Support Charges					(55)
					-	(70
					J	(12
					-	(72)

COST CENTRE: C1111Q

FORECAST		ORIGINAL BUDGET	Variations Expenditu		ORIGINAL BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
301	Employees	290	3	(9)	284	(2
	Premises related expenditure	-	-	-	-	n/
28	Supplies and Services	21	-	8	29	38
-	Third Party Payments	-	-	-	-	n/
-	Transfer Payments	[-	-	-	n/
1	Transport related expenditure	1 52	-	- (7)	1	- (4.0
	Recharges from other services	53	-	(7)	46	(13
388	TOTAL EXPENDITURE	365	3	(8)	360	(1
-	Government Grants	-	-	-	-	n/
-	Other Grants, reimbursements and contributions	-	-	-	-	n/
-	Customer and Client Receipts	-	-	-	-	n/
- (00)	Interest Receivable	- (00)	-	-	-	n/
	Recharges to other services	(92)	-	-	(92)	-
(38)	TOTAL INCOME	(92)	-	-	(92)	-
350	NET CONTROLLABLE COST	273	3	(8)	268	(2
3	Capital Charges	3	-	-	3	_
-	Deferred/Intangible Charges	-	-	-	-	n/
-	REFCUS	-	-	-	-	n/
102	Corporate support services bought in	98	-	(31)	67	(32
105	TOTAL UNCONTROLLABLE COST	101	-	(31)	70	(31
					I.	
455	NET COST OF SERVICE	374	3	(39)	338	(10
	Contributions to / (from) Earmarked Reserves	- 1	-	-	-	n/
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/
-	Financing of Capital Expenditure	-	-	-	-	n/
-	Provision for Repayment of External Loans	-	-	-	-	n/
-	Contribution to / (from) General Balances	-	-	-	-	n/
-	TOTAL APPROPRIATIONS	-	-	-	-	n/
455	TOTAL NET EXPENDITURE	374	3	(39)	338	(10
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	1			Г	
	lget - agreed pressures / service demands					£000's
						-
						-
						-
					L	<u>-</u>
Strategic buc	daet - agreed additional income / savings				-	-
Strategic buc	lget - agreed additional income / savings					
Strategic buc	lget - agreed additional income / savings					- - -
Strategic buc	lget - agreed additional income / savings					- - -
Strategic buc	lget - agreed additional income / savings					- - - -
Strategic buc	lget - agreed additional income / savings					- - - -
Strategic bud	lget - agreed additional income / savings					- - - - -
Strategic bud	lget - agreed additional income / savings					- - - -
-						- - - -
Other resour	ce changes					- - - -
Other resour Corporate Ite	<u>ce changes</u> em: Pensions Adjustment					- - - -
Other resour Corporate Ite Minor variation	ce changes em: Pensions Adjustment ons					- - - - - (7
Other resoure Corporate Ite Minor variation	ce changes em: Pensions Adjustment ons n of ICT Charges					(7
Other resourd Corporate Ite Minor variation Centralisation	ce changes em: Pensions Adjustment ons					(7 (4
Other resoure Corporate Ite Minor variation Centralisation	ce changes em: Pensions Adjustment ons n of ICT Charges					(7 (4
Other resourd Corporate Ite Minor variation Centralisation	ce changes em: Pensions Adjustment ons n of ICT Charges					(7 (4
Other resourd Corporate Ite Minor variation Centralisation	ce changes em: Pensions Adjustment ons n of ICT Charges					(7 (4 (32
Other resoure Corporate Ite Minor variation	ce changes em: Pensions Adjustment ons n of ICT Charges					(39

PLACE DISTRICT CENTRES AND REGENERATION

SERVICE DESCRIPTION

The District Centre & Regeneration division helps create district centres that are places that residents choose to stay by ensuring that they include high quality homes, schools, leisure facilities and parks /open spaces with vibrant and attractive high streets and well-used community spaces.

The services in the divison encompas the following functions:

Asset Management and Engangement - Housing Asset Management & Resident Involvement Homes & School Improvement - Schools Capital Delivery & Housing Planned Maintenance & Improvement, Regeneration & Partnership - Regeneration & Development, Business & SME growth, Parks & Leisure

The key objectives of the division are to:

- Work in partnership with local people to develop and regenerate our district centres
- To encourage business to invest in our district centres and to employ local people.
- Work towards increasing employment and reducing poverty across all our communities.
- Support our colleagues in People to deliver the necessary additional school places through our schools delivery programme.
- Ensure that all residents have the right to a decent home.
- Undertaking several significant procurement projects for improvement work on our housing estates;
- Ensure that our parks and open spaces are sustainable and can be enjoyed by future generations.
- Through sport and physical activity, promote health and wellbeing across the borough
- Integrating the new division bringing together different parts of the Council that have not worked together before.

Currently included within this division are the 2015/16 costs of the old Regeneration Division which have been realigned between the District Centres and Regeneration Division and Development Division as part of the corporate restructure.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
COST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
CENTRE	SERVICE	2015/16	Inflation	Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1117-9Q	Regeneration Division	10,169	29	(10,198)	-	(100)
C1113Q	Asset Management & Engagement	569	1	54	624	10
C1114Q	Homes & School Improvement	-	-	213	213	n/a
C1115Q	Regeneration & Partnership	1,063	2	601	1,666	57
C1127Q	Regeneration Directorate	-	-	324	324	n/a
	TOTAL NET SPEND	11,801	32	(9,006)	2,827	(76)

STAFF ESTABLISHMENT NUMBERS

STAFF ESTABLISHMENT NOMBERS			
	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
SERVICE	2015/16	2016/17	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Regeneration Division	50.0	-	(50.0)
Asset Management & Engagement	3.0	3.0	-
Homes & School Improvement	-	8.0	8.0
Regeneration & Partnership	-	22.0	22.0
Regeneration Directorate	-	1.0	1.0
TOTAL FTE STAFF	3.0	34.0	31.0

COST CENTRE: C1125P

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
1,707	Employees	3,315	32	(1,351)	1,996	(40)
455	Premises related expenditure	468	-	-	468	-
346	Supplies and Services	251	-	(116)	135	(46)
372	Third Party Payments	478	-	(33)	445	(7)
3	Transfer Payments	-	-	-	-	n/a
4	Transport related expenditure	5	-	(1)	4	(20)
462	Recharges from other services	793	-	(320)	473	(40)
3,349	TOTAL EXPENDITURE	5,310	32	(1,821)	3,521	(34)
-	Government Grants	-	-	-	-	n/a
(82)	Other Grants, reimbursements and contributions	(3)	-	(100)	(103)	3,333
(168)	Customer and Client Receipts	(335)	-	90	(245)	(27)
-	Interest Receivable	-	-	-	-	n/a
(1,418)	Recharges to other services	(2,228)	-	819	(1,409)	(37)
(1,668)	TOTAL INCOME	(2,566)	-	809	(1,757)	(32)
		1				
1,681	NET CONTROLLABLE COST	2,744	32	(1,012)	1,764	(36)
523	Capital Charges	523	_	(30)	493	(6)
525	Deferred/Intangible Charges	525	_	(30)	493	(6) n/a
7,579	REFCUS	7,579	_	(7,579)	_	
428	Corporate support services bought in	955	_	(385)	570	(100) (40)
	TOTAL UNCONTROLLABLE COST			,		
0,550	TOTAL UNCONTROLLABLE COST	9,057		(7,994)	1,063	(88)
10,211	NET COST OF SERVICE	11,801	32	(9,006)	2,827	(76)
	Contributions to / (from) Earmarked Reserves			_		n/a
	Contributions to / (from) Capital Reserves:	[]	_ [_	_ [n/a n/a
	Financing of Capital Expenditure	[]		_	_ [n/a
	Provision for Repayment of External Loans	[_	_ [n/a
_	Contribution to / (from) General Balances	_]	_	_	_	n/a
-	TOTAL APPROPRIATIONS	-	-		-	n/a
	<u> </u>					
10,211	TOTAL NET EXPENDITURE	11,801	32	(9,006)	2,827	(76)

PLACE DISTRICT CENTRES AND REGENERATION REGENERATION DIVISION

COST CENTRE: C1116-9Q

FORECAST		ORIGINAL BUDGET	Variations Expenditu		ORIGINAL BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
-	Employees	2,993	29	(3,022)	-	(100)
-	Premises related expenditure	-	-	-	-	n/a
-	Supplies and Services	167	-	(167)	-	(100)
-	Third Party Payments	90	-	(90)	-	(100)
_	Transfer Payments Transport related expenditure	2	_	(2)	_	n/a (100)
-	Recharges from other services	587		(587)	-	(100)
_	TOTAL EXPENDITURE		29	, ,		
		3,839	29	(3,868)		(100)
-	Government Grants Other Crents, reimburgements and centributions	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions Customer and Client Receipts	(90)	-	90	-	n/a
_	Interest Receivable	(90)		90		(100) n/a
_	Recharges to other services	(2,067)	_	2,067	_	(100)
	TOTAL INCOME					,
-	I O I AL INCOME	(2,157)	-	2,157	-	(100)
	NET CONTROL LINE COOP	4 855		// - / · ·		/***
-	NET CONTROLLABLE COST	1,682	29	(1,711)	-	(100)
	Capital Charges					,
-	Capital Charges	-	-	-	-	n/a
-	Deferred/Intangible Charges REFCUS	- 7,579	-	(7,579)	_	n/a (100)
_	Corporate support services bought in	908		(908)		(100) (100)
_	TOTAL UNCONTROLLABLE COST	8,487		, ,		
	TOTAL UNCONTROLLABLE COST	0,407		(8,487)		(100)
	NET COOT OF SERVICE	10.400	00	(40.400)		(400)
-	NET COST OF SERVICE	10,169	29	(10,198)	-	(100)
	Contributions to / (from) Earmarked Reserves		_	_		n/s
-	Contributions to / (from) Capital Reserves:		_ [_	-	n/a n/a
-	Financing of Capital Expenditure		-	- -	- -	n/a
-	Provision for Repayment of External Loans	_	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	_	-		-	n/a
	L					
_	TOTAL NET EXPENDITURE	10,169	29	(10,198)	-	(100)
		2, 22		(-,,		()
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	dget - agreed pressures / service demands					
						-
						-
						-
Strategic bud	lget - agreed additional income / savings					
	<u>.gg</u>					-
						-
						-
						-
Other resour	ce changes					
5 10 10 0 0 d l	<u></u>					-
						-
These servic	es no longer exist due to the Restructure of the Reg	generation Divis	sion to form th	ne Developme	nt	(1,711)
and District C	Centres and Regeneration divisions			-		•
	Capital Charges					(7,579)
Variations in	Corporate Support Charges					(908)
						(40.400)
						(10,198)
TOTAL 5	ED VADIATIONS IN ECONOTICE					//*
IOIALOIH	ER VARIATIONS IN RESOURCE					(10,198)

PLACE DISTRICT CENTRES AND REGENERATION ASSET MANAGEMENT & ENGAGEMENT

COST CENTRE: C1113Q

FORECAST		ORIGINAL BUDGET		in Level of ure on (A)	ORIGINAL BUDGET	%
2015/16 £000's	DESCRIPTION	2015/16 (A) £000's	Inflation (B) £000's	* Other (C) £000's	2016/17 (D) £000's	CHANGE (E) %
	Employees	144	1	2	147	2
	Premises related expenditure Supplies and Services	132 46	-	-	132 46	-
	Third Party Payments	331	-	-	331	-
	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure	-	-	-	-	n/a
	Recharges from other services	136	-	-	136	-
	TOTAL EXPENDITURE	789	1	2	792	0
	Government Grants Other Crants, reimburgements and contributions	-	-	-	-	n/a
	Other Grants, reimbursements and contributions Customer and Client Receipts	(220)	-	-	(220)	n/a -
, ,	Interest Receivable	-	-	-	(===)	n/a
-	Recharges to other services	-	-	-	-	n/a
(98)	TOTAL INCOME	(220)	-	-	(220)	-
570	NET CONTROLLABLE COST	569	1	2	572	1
-	Capital Charges					1 -
	Deferred/Intangible Charges		-	_		n/a n/a
	REFCUS	-	-	-	_	n/a
-	Corporate support services bought in	-	-	52	52	n/a
-	TOTAL UNCONTROLLABLE COST	-	-	52	52	n/a
570	NET COST OF SERVICE	569	1	54	624	10
_	Contributions to / (from) Earmarked Reserves		_			n/a
	Contributions to / (from) Capital Reserves:	_	-	-	_	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances TOTAL APPROPRIATIONS	-			_	n/a n/a
						11/4
570	TOTAL NET EXPENDITURE	569	1	54	624	10
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	get - agreed pressures / service demands					
						-
						-
						-
Strategic hud	get - agreed additional income / savings					-
<u>Sualegic buu</u>	get - agreed additional income / savings					-
						-
						-
						-
Other resource	ce changes					-
Marchael :	0					<u>.</u>
	Corporate Support Charges m: Pensions Adjustment					52 2
Tooiporate ite	т. г опоюто дајазинети					-
						54
TOTAL OTU	ED VADIATIONS IN DESCUIDOS					E 4
TOTAL OTH	ER VARIATIONS IN RESOURCE					54

PLACE DISTRICT CENTRES AND REGENERATION HOMES & SCHOOL IMPROVEMENT

COST CENTRE: C1114Q

FORECAST		ORIGINAL BUDGET	Expenditu	in Level of ure on (A)	ORIGINAL BUDGET	%
2015/16 £000's	DESCRIPTION	2015/16 (A) £000's	Inflation (B) £000's	* Other (C) £000's	2016/17 (D) £000's	CHANGE (E) %
442	Employees	-	-	488	488	n/a
-	Premises related expenditure	-	-	-	- 46	n/a
10	Supplies and Services Third Party Payments		-	16	16	n/a n/a
_	Transfer Payments	_	-	-	_	n/a
-	Transport related expenditure	-	-	-	-	n/a
-	Recharges from other services	-	-	30	30	n/a
452	TOTAL EXPENDITURE	-	-	534	534	n/a
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Customer and Client Receipts Interest Receivable	-	-	-	-	n/a
(412)	Recharges to other services	_	-	(432)	(432)	n/a n/a
	TOTAL INCOME	_	_	(432)	ì	n/a
(412)	TOTAL INCOME			(102)	(402)	11/0
40	NET CONTROLLABLE COST	-	-	102	102	n/a
_	Capital Charges	[_	_		n/a
_	Deferred/Intangible Charges	-	-	_	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	111	111	n/a
-	TOTAL UNCONTROLLABLE COST	-	-	111	111	n/a
40	NET COST OF SERVICE	-	-	213	213	n/a
	Contributions to / (from) Earmarked Reserves		_		_	n/a
-	Contributions to / (from) Capital Reserves:	_	-	-	_	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS			-	-	n/a
40	TOTAL NET EXPENDITURE	-	-	213	213	n/a
	RIATIONS IN LEVEL OF EXPENDITURE lget - agreed pressures / service demands					£000's
Ollategic bud	iget - agreed pressures / service demands					-
						-
						-
						-
Strategic bud	lget - agreed additional income / savings					_
						-
						-
						-
						-
Other receive	ce changes					-
Other resourd	oe onanges					_
						-
	m: Pensions Adjustment					4
	Regeneration Division as part of Coporate Restruc	cture (see page	PL 3.3)			68
	Corporate Support Charges Directorate Recharge					111 30
vanauuns III	Directorate Nechatye					30
						213
TOTAL OTH	ER VARIATIONS IN RESOURCE					213
IOTAL UTAL	LIV VANIATIONS IN RESOURCE					213

COST CENTRE: C1115Q

FORECAST		ORIGINAL BUDGET	Variations i Expenditu		ORIGINAL BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
00001		(A)	(B)	(C)	(D)	(E)
£000's 994	Employees	£000's	£000's	£000's	£000's 1,226	<u>%</u>
	Employees Premises related expenditure	336	-	1,046	336	589
	Supplies and Services	38	_	33	71	87
41	Third Party Payments	57	-	49	106	86
-	Transfer Payments	-	-	-	-	n/a
4	Transport related expenditure	3	-	1	4	33
327	Recharges from other services	70	-	237	307	339
2,101	TOTAL EXPENDITURE	682	2	1,366	2,050	201
-	Government Grants	-	-	-	-	n/a
(82)	Other Grants, reimbursements and contributions	(3)	-	(100)	(103)	3,333
(70)	Customer and Client Receipts	(25)	-	-	(25)	-
-	Interest Receivable	-	-		-	n/a
	Recharges to other services	(161)	-	(816)	(977)	507
(1,158)	TOTAL INCOME	(189)	-	(916)	(1,105)	485
	T		T			
943	NET CONTROLLABLE COST	493	2	450	945	92
523	Capital Charges	523	_ T	(30)	493	(6)
-	Deferred/Intangible Charges	-	-	-	-	n/a
7,579	REFCUS	-	-	-	-	n/a
428	Corporate support services bought in	47	-	181	228	385
8,530	TOTAL UNCONTROLLABLE COST	570	-	151	721	26
9,473	NET COST OF SERVICE	1,063	2	601	1,666	57
_	Contributions to / (from) Earmarked Reserves	- 1	- 1	-	_	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
9,473	TOTAL NET EXPENDITURE	1,063	2	601	1,666	57
* OTHER VA	PLATIONS IN LEVEL OF EXPENDITURE	<u>'</u>				£000's
	IRIATIONS IN LEVEL OF EXPENDITURE Idget - agreed pressures / service demands					2000 5
-						-
						-
						-
					-	-
Strategic buc	lget - agreed additional income / savings				-	<u>-</u>
<u>Otratogio bac</u>	aget agreed additional moome / savings					_
Parks Review	V					(100)
						-
						-
					J	
						(100)
Other resour	<u>ce changes</u>					(100)
Corporate Ite	em: Pensions Adjustment				-	(100)
Corporate Ite Transfer from	em: Pensions Adjustment n Regeneration Division as part of Coporate Restruc	cture (see page	e PL 3.3)			10 456
Corporate Ite Transfer from Transfer of s	em: Pensions Adjustment n Regeneration Division as part of Coporate Restruct taff from Environment division	cture (see page	e PL 3.3)			10 456 30
Corporate Ite Transfer from Transfer of si Variations in	em: Pensions Adjustment n Regeneration Division as part of Coporate Restruct taff from Environment division Corporate Support Charges	cture (see page	e PL 3.3)			10 456 30 181
Corporate Ite Transfer from Transfer of si Variations in Increase in D	em: Pensions Adjustment n Regeneration Division as part of Coporate Restruct taff from Environment division Corporate Support Charges Depreciation charge	cture (see page	e PL 3.3)			10 456 30 181 54
Transfer from Transfer of si Variations in Increase in D	em: Pensions Adjustment n Regeneration Division as part of Coporate Restruct taff from Environment division Corporate Support Charges	cture (see page	e PL 3.3)			10 456 30 181 54
Corporate Ite Transfer from Transfer of si Variations in Increase in D	em: Pensions Adjustment n Regeneration Division as part of Coporate Restruct taff from Environment division Corporate Support Charges Depreciation charge	cture (see page	e PL 3.3)			10 456 30 181 54
Corporate Ite Transfer from Transfer of si Variations in Increase in D	em: Pensions Adjustment n Regeneration Division as part of Coporate Restruct taff from Environment division Corporate Support Charges Depreciation charge	cture (see page	e PL 3.3)			456 30 181 54 (30)

PLACE DISTRICT CENTRES AND REGENERATION REGENERATION DIRECTORATE

COST CENTRE: C1127Q

FORECAST		ORIGINAL BUDGET	Expenditu	in Level of ure on (A)	ORIGINAL BUDGET	%
2015/16 £000's	DESCRIPTION	2015/16 (A) £000's	Inflation (B) £000's	* Other (C) £000's	2016/17 (D) £000's	CHANGE (E) %
127	Employees	-	-	135	135	n/a
-	Premises related expenditure	-	-	-	-	n/a
1 -	Supplies and Services Third Party Payments	-	-	2 8	8	n/a n/a
_	Transfer Payments	_	_	-	-	n/a
-	Transport related expenditure	-	-	-	-	n/a
-	Recharges from other services	-	-	-	-	n/a
128	TOTAL EXPENDITURE	-	-	145	145	n/a
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable Recharges to other services	[]	-	_	_	n/a n/a
_	TOTAL INCOME	_	_	_	_	n/a
	TOTAL INCOME				_	11/6
128	NET CONTROLLABLE COST	-	-	145	145	n/a
-	Capital Charges	- 1	-	-	-	n/a
-	Deferred/Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	179	179	n/a
-	TOTAL UNCONTROLLABLE COST	-	-	179	179	n/a
128	NET COST OF SERVICE	-	-	324	324	n/a
-	Contributions to / (from) Earmarked Reserves	_	-	_	_	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances TOTAL APPROPRIATIONS	-	<u> </u>	-	_	n/a n/a
128	TOTAL NET EXPENDITURE	-	-	324	324	n/a
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
<u>Strategic bud</u>	iget - agreed pressures / service demands					-
						-
						-
						-
Strategic bud	lget - agreed additional income / savings					
	- 					-
						-
						-
						_
						_
Other resource	ce changes					
Transfer from	n Regeneration Division as part of Coporate Restruc	cture (see page	e PL 3.3)			144
Corporate Ite	m: Pensions Adjustment	. 3	•			1
Variations in	Corporate Support Charges					179
						-
						324
TOTAL OTH	ER VARIATIONS IN RESOURCE					324
. OTAL OTAL	EN YAMATIONO IN NEOUNOE					324

SERVICE DESCRIPTION

The Safety Division comprise five teams - Partnership and Intelligence, Neighbourhood Operations, Public Protection, Licensing and Parking.

Partnership and Intelligence includes the development and implementation of the crime reduction strategy, the Borough CCTV team and the Environmental response Team, which clears graffiti and other enviro improvements.

The Neighbourhood Operations Team contains the Neighbourhood Safety service, which is split into 5 area teams focussing on enviro crime and ASB as well as the Environmental Enforcement Team which leads on prosecutions for enviro offences, highways offences and unauthorised encampments.

The Public Protection Team includes the anti social behaviour team, food safety, health and safety, trading standards, pollution control and housing environmental health functions including enforcement relating to the licensing of privately rented properties (selective licensing). The Food Team ensures that food sold, offered and stored for sale and entering the borough is wholesome, fit for human consumption and properly labelled and described. Occupational Safety secures the health, safety and welfare of people in those premises where the local authority is the designated enforcement agency. Trading Standards ensures that local people and businesses are protected from illegal and unfair trade practices. Pollution control deals with a range of statutory environmental pollution matters including air pollution, contaminated land and noise pollution. The ASB Unit is responsible for implementing the council's statutory and partnership obligations relating to ASB.

The Licensing team secure the suitability of those premises where the council is the licensing or certifying authority to ensure the health and safety of those attending these premises, which includes alcohol licences, betting shops, special treatments, sex establishments, scrap metal, p[et shops, etc. The team also processes of licences for privately rented properties and for the issuing of highways licences such as scaffolding, skips, hoardings etc.

Parking Services are responsible for ensuring the free movement of traffic and availability of parking around the Borough. This includes on-street parking spaces, car parks and various parking permits. The Parking team is also responsible for enforcement of parking regulations and Blue Badges.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
COST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
CENTRE	SERVICE	2015/16	Inflation	Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1120Q	Parking	(4,062)	31	(1,969)	(6,000)	48
C1121Q	Public Protection	1,466	32	(1,007)	491	(67)
C1122Q	Partnership & Intelligence Support	1,910	10	(102)	1,818	(5)
C1123Q	Licensing	282	3	(416)	(131)	(146)
C1124Q	Neighbourhood Operations	1,133	13	(475)	671	(41)
	TOTAL NET SPEND	729	89	(3,969)	(3,151)	(532)

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
SERVICE	2015/16	2016/17	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Parking	115.0	105.0	(10.0)
Public Protection	58.4	67.9	9.5
Partnership & Intelligence Support	26.0	26.0	-
Licensing	7.4	8.0	0.6
Neighbourhood Operations	33.0	30.0	(3.0)
TOTAL FTE STAFF	239.8	236.9	(2.9)

COST CENTRE: C1130P

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
10,007	Employees	9,719	95	(767)	9,047	(7)
768	Premises related expenditure	615	-	-	615	-
2,276	Supplies and Services	1,772	-	(121)	1,651	(7)
247	Third Party Payments	269	-	-	269	-
1	Transfer Payments	-	-	-	-	n/a
364	Transport related expenditure	278	-	(18)	260	(6)
2,187	Recharges from other services	2,079	-	129	2,208	6
15,850	TOTAL EXPENDITURE	14,732	95	(777)	14,050	(5)
-	Government Grants	-	-	-	-	n/a
(843)	Other Grants, reimbursements and contributions	(141)	-	-	(141)	-
(13,155)	Customer and Client Receipts	(13,541)	(6)	(1,323)	(14,870)	10
-	Interest Receivable	- 1	-	-	-	n/a
(5,260)	Recharges to other services	(3,871)	-	(1,577)	(5,448)	41
(19,258)	TOTAL INCOME	(17,553)	(6)	(2,900)	(20,459)	17
(3,408)	NET CONTROLLABLE COST	(2,821)	89	(3,677)	(6,409)	127
				(,,,,)		
248	Capital Charges	248	-	(143)	105	(58)
-	Deferred/Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
	Corporate support services bought in	3,302	-	(149)	3,153	(5)
3,724	TOTAL UNCONTROLLABLE COST	3,550	-	(292)	3,258	(8)
040	NET COST OF SERVICE	700	20	(0.000)	(0.454)	(500)
316	NET COST OF SERVICE	729	89	(3,969)	(3,151)	(532)
(220)	Contributions to / (from) Formore de d Doorn to					. 1-
(236)	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
_	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
_	Financing of Capital Expenditure	-	- 1	-	-	n/a
_	Provision for Repayment of External Loans Contribution to / (from) General Balances	_	<u>-</u>	-	_	n/a
(236)	TOTAL APPROPRIATIONS				-	n/a n/a
(230)	TOTAL ALL NOL MATIONS	_			_	11/a
80	TOTAL NET EXPENDITURE	729	89	(3,969)	(3,151)	(532)
				V / 7	• • • •	` /

COST CENTRE: C1120Q

FORECAST		ORIGINAL BUDGET	Variations Expenditu	ıre on (A)	ORIGINAL BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
3,778	Employees	3,587	34	(171)	3,450	(4
	Premises related expenditure	374	-	(F2)	374	-
797	Supplies and Services	867	-	(53)	814	(6
55	Third Party Payments	46	-	-	46	-
1 182	Transfer Payments Transport related expenditure	127	-	-	- 127	n/
	Recharges from other services	1,052	_	(228)	824	(22
			0.4	, , ,		
6,259	TOTAL EXPENDITURE	6,053	34	(452)	5,635	(7
-	Government Grants	-	-	-	-	n/
-	Other Grants, reimbursements and contributions	- (10.077)	-	-	-	n/
(12,105)	Customer and Client Receipts	(12,257)	(3)	(1,000)	(13,260)	8
-	Interest Receivable	-	-	-	-	n/
<u>-</u> _	Recharges to other services	-	-	-	-	n/
(12,105)	TOTAL INCOME	(12,257)	(3)	(1,000)	(13,260)	3
	T		ı			
(5,846)	NET CONTROLLABLE COST	(6,204)	31	(1,452)	(7,625)	23
236	Capital Charges	236	-	(143)	93	(61
-	Deferred/Intangible Charges	-	-	-	-	n/
-	REFCUS	-	-	-	-	n/
·	Corporate support services bought in	1,906	-	(374)	1,532	(20
2,203	TOTAL UNCONTROLLABLE COST	2,142	-	(517)	1,625	(24
(2.642)	NET COST OF SERVICE	(4.062)	31	(1.060)	(6 000)	
(3,643)	NET COST OF SERVICE	(4,062)	31	(1,969)	(6,000)	48
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/
-	Financing of Capital Expenditure	-	-	-	-	n/
-	Provision for Repayment of External Loans	-	-	-	-	n/
-	Contribution to / (from) General Balances	-	-	-	-	n/
-	TOTAL APPROPRIATIONS	-	-	-	-	n/
(3,643)	TOTAL NET EXPENDITURE	(4,062)	31	(1,969)	(6,000)	48
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE				Γ	£000's
	dget - agreed pressures / service demands					
						-
						-
						-
.						
Strategic bud	dget - agreed additional income / savings					
Evos 9 Esra	Phone 1 covings					(46)
-	 Phase 1 savings arking income due to fairer parking policy 					(169 (1,000)
increase in p	arking income due to fairer parking policy					(1,000
						(1,169
Other resour						
-	em: Pensions Adjustment					29
	n of ICT Charges					(53
Variations in	_					(3)
	Corporate Support Charges					(37
√arıatıons ın Minor variatio	Capital Charges					(14)
	Directorate Recharge					(23
vanauons III	Directorate Necharge				}	(228 (800
					-	100)
	ER VARIATIONS IN RESOURCE					(1,96
						(1,00

PLACE SAFETY PUBLIC PROTECTION

COST CENTRE: C1121Q

FORECAST		ORIGINAL BUDGET		in Level of ure on (A)	ORIGINAL BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's	F	£000's	£000's	£000's	£000's	%
3,197 122	Employees Promises related expenditure	3,242 129	32	(242)	3,032 129	(6)
	Premises related expenditure Supplies and Services	188	-	(18)	170	(10)
31	Third Party Payments	26	_	(10)	26	(10)
-	Transfer Payments	-	_	_	-	n/a
20	Transport related expenditure	61	_	(16)	45	(26)
	Recharges from other services	148	_	526	674	355
	TOTAL EXPENDITURE	3,794	32	250	4,076	7
•		3,734	32	250	4,070	.
(055)	Government Grants	(4.40)	-	-	(4.40)	n/a
, ,	Other Grants, reimbursements and contributions	(140)	-	(100)	(140)	-
(193)	Customer and Client Receipts Interest Receivable	(262)	-	(100)	(362)	38
(3.776)	Recharges to other services	(2,388)	-	(1,377)	(3,765)	n/a 58
(4,224)	TOTAL INCOME	(2,790)	-	(1,477)	(4,267)	53
		Т				
(407)	NET CONTROLLABLE COST	1,004	32	(1,227)	(191)	(119)
4	Capital Charges	4	-	_	4	
_	Deferred/Intangible Charges	-	-	_	-	n/a
-	REFCUS	-	-	-	-	n/a
477	Corporate support services bought in	458	-	220	678	48
481	TOTAL UNCONTROLLABLE COST	462	-	220	682	48
74	NET COST OF SERVICE	1,466	32	(1,007)	491	(67)
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans Contribution to / (from) General Balances		_	-	_	n/a n/a
	TOTAL APPROPRIATIONS	_		-	_	n/a
74	TOTAL NET EXPENDITURE	1,466	32	(1,007)	491	(67)
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE				Γ	£000's
	dget - agreed pressures / service demands					20003
						_
						-
						-
					_	-
					-	-
Strategic bud	dget - agreed additional income / savings					
- - - - - - - - - -	Bloom According					(70)
Eyes & Ears	- Phase 1 savings					(76)
	Phase 2 savings					(117)
						-
					ŀ	(193)
Other resour	ce changes					(100)
	em: Pensions Adjustment					27
Minor variation						(34)
Variations in	Corporate Support Charges					220
Recharges to	o other services - Selective Licensing					(927)
Customer an	d Client receipts					(100)
					-	*=
1						(814)
TOTAL OTH	ER VARIATIONS IN RESOURCE					(1,007)

PLACE SAFETY PARTNERSHIP & INTELLIGENCE SUPPORT

COST CENTRE: C1122Q

FORECAST		ORIGINAL BUDGET	GET Expenditure on		ORIGINAL BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
1,127	Employees	1,067	11	31	1,109	4
	Premises related expenditure	66	-	-	66	-
	Supplies and Services	408	-	(5)	403	(1
107	Third Party Payments	105	-	-	105	-
-	Transfer Payments	-	-	-	-	n/
79	Transport related expenditure	49	-	-	49	-
473	Recharges from other services	370	-	(36)	334	(10
2,781	TOTAL EXPENDITURE	2,065	11	(10)	2,066	(
-	Government Grants	-	-	-	-	n/
(587)	Other Grants, reimbursements and contributions	-	-	-	-	n/
` '	Customer and Client Receipts	(131)	(1)	-	(132)	1
	Interest Receivable	- '	-	-	-	n/
(325)	Recharges to other services	(324)	-	-	(324)	-
	TOTAL INCOME	(455)	(1)	_	(456)	(
(1,003)	TOTAL INCOME	(433)	(1)		(430)	
1.778	NET CONTROLLABLE COST	1,610	10	(10)	1,610	_
·		.,0.0		(10)	.,,,,,	
8	Capital Charges	8	-	-	8	-
-	Deferred/Intangible Charges	-	-	-	-	n/
-	REFCUS	-	-	-	-	n/
301	Corporate support services bought in	292	-	(92)	200	(32
309	TOTAL UNCONTROLLABLE COST	300	-	(92)	208	(31
		1	ı			
2,087	NET COST OF SERVICE	1,910	10	(102)	1,818	(5
_	Contributions to / (from) Earmarked Reserves			- 1	_ 1	n/
_	Contributions to / (from) Capital Reserves:	_ [_	_	_ [n/
_	Financing of Capital Expenditure	_ [_	_	_	n/
_	Provision for Repayment of External Loans	_ [_	_	_	n/
	Contribution to / (from) General Balances	_	_	_	_	n/
-						
-	TOTAL APPROPRIATIONS	-	-	-	-	n/
	TOTAL APPROPRIATIONS	-				
	· · ·	1,910	10	(102)	1,818	
2,087 * OTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	1,910				n/ (5 £000's
2,087 * OTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	1,910				(5
2,087 * OTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	1,910				(!
2,087 * OTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	1,910				(!
2,087 * OTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	1,910				(!
2,087 * OTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	1,910				(!
2,087 * OTHER VA Strategic bud	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands	1,910				(!
2,087 * OTHER VA Strategic bud	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	1,910				(!
2,087 * OTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands	1,910				(!
2,087 * OTHER VA Strategic bud	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands	1,910				(!
2,087 * OTHER VA Strategic bud	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands	1,910				(!
2,087 * OTHER VA Strategic bud	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands	1,910				(!
2,087 * OTHER VA Strategic bud	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands	1,910				(!
2,087 * OTHER VA Strategic bud	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands	1,910				(!
2,087 * OTHER VA Strategic bud	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings	1,910				(!
2,087 * OTHER VA Strategic bud Other resource	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings	1,910				£000's
2,087 * OTHER VA Strategic bud Strategic bud Other resourc	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings Ce changes Im: Pensions Adjustment	1,910				£000's
2,087 * OTHER VA Strategic bud Other resource Corporate Ite Staff changes	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Riget - agreed additional income / savings Ce changes Em: Pensions Adjustment Service Variations in superannuation	1,910				£000's
2,087 * OTHER VA Strategic bud Other resource Corporate Ite Staff changes Minor variation	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings Iget - agreed additional income / savings	1,910				£000's
2,087 * OTHER VA Strategic bud Other resource Corporate Ite Staff changes Minor variation	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Riget - agreed additional income / savings Ce changes Em: Pensions Adjustment Service Variations in superannuation	1,910				£000's
2,087 * OTHER VA Strategic bud Strategic bud Corporate Ite Staff changes Minor variation	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings Iget - agreed additional income / savings	1,910				(5
2,087 * OTHER VA Strategic bud Other resource Corporate Ite Staff changes Minor variation	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings Iget - agreed additional income / savings	1,910				£000's
2,087 TOTHER VA Strategic bud Other resource Corporate Ite Staff changes Minor variation	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings Iget - agreed additional income / savings	1,910				£000's

COST CENTRE: C1123Q

		I ODIONIA I	, , , , , , , , , , , , , , , , , , ,		OBIGINA	
FORECAST		ORIGINAL BUDGET	Variations Expenditu		ORIGINAL BUDGET	%
	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	286	3	29	318	11
	Premises related expenditure Supplies and Services	46 211	-	(7)	46 204	(3)
	Third Party Payments	20	_	(<i>1</i>)	204	(3)
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	6	-	(2)	4	(33)
122	Recharges from other services	157	-	(78)	79	(50)
757	TOTAL EXPENDITURE	726	3	(58)	671	(8)
-	Government Grants	-	-	-	-	n/a
	Other Grants, reimbursements and contributions	(1)	-	-	(1)	-
	Customer and Client Receipts	(737)	-	(168)	(905)	23
	Interest Receivable Recharges to other services	(7)	-	-	(7)	n/a -
	TOTAL INCOME	(745)		(168)	(913)	23
(034)	TOTAL INCOME	(745)	-	(100)	(913)	
123	NET CONTROLLABLE COST	(19)	3	(226)	(242)	1,174
- 1	Capital Charges	- 1	-	-	- 1	n/a
-	Deferred/Intangible Charges	-	-	-	-	n/a
	REFCUS	-	-	-	-	n/a
347	Corporate support services bought in	301	-	(190)	111	(63)
347	TOTAL UNCONTROLLABLE COST	301	-	(190)	111	(63)
470	NET COST OF SERVICE	282	3	(416)	(131)	(146)
	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves: Financing of Capital Expenditure		-	-	-	n/a
_	Provision for Repayment of External Loans	_	_	-	_	n/a n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
(56)	TOTAL APPROPRIATIONS	-	-	-	-	n/a
				4		44.45
414	TOTAL NET EXPENDITURE	282	3	(416)	(131)	(146)
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE]	£000's
Strategic bud	get - agreed pressures / service demands					
						-
						-
						-
						-
Strategic bud	get - agreed additional income / savings					
[[]	ro Dhaga 2 Carriaga					(400)
r⊨yes and Ear	rs Phase 2 Savings					(168)
						-
						_
						**
Othor re-	an ahangaa					(168)
Other resource	ce cnanges m: Pensions Adjustment					4
Variation- sta	•					25
Minor variation	<u> </u>					(48)
	Corporate Support Charges					(190)
Variations in	Directorate Recharge					(39)
					}	(248)
						(- : •)
TOTAL OTHE	ER VARIATIONS IN RESOURCE					(416)

PLACE SAFETY NEIGHBOURHOOD OPERATIONS

COST CENTRE: C1124Q

FORECAST		ORIGINAL BUDGET	Variations Expenditu		ORIGINAL BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
1,557	Employees	1,537	15	(414)	1,138	(26
· -	Premises related expenditure	-	-	-	· -	n/
177	Supplies and Services	98	-	(38)	60	(39
	Third Party Payments	72	-	-	72	-
_	Transfer Payments	_	_	_	_	n/
83	Transport related expenditure	35	_	_	35	-
366	Recharges from other services	352	_	(55)	297	(16
	-					,
2,236	TOTAL EXPENDITURE	2,094	15	(507)	1,602	(23
-	Government Grants	-		-	-	n/
(1)	Other Grants, reimbursements and contributions	-	-	-	-	n/
(139)	Customer and Client Receipts	(154)	(2)	(55)	(211)	37
-	Interest Receivable		-	-	` - '	n/
(1.152)	Recharges to other services	(1,152)	_	(200)	(1,352)	17
		, , ,	(0)			
(1,292)	TOTAL INCOME	(1,306)	(2)	(255)	(1,563)	20
944	NET CONTROLLABLE COST	788	13	(762)	39	(95
344	NET CONTROLLABLE COST	700	13	(702)	39	(90
-	Capital Charges	-	-	-	-	n/a
-	Deferred/Intangible Charges	-	-	-	-	n/
-	REFCUS	_	-	-	-	n/
384	Corporate support services bought in	345	-	287	632	83
	TOTAL UNCONTROLLABLE COST	345	_	287	632	83
JO-1	TOTAL ONGONTROLLABLE GOOT	040		201	002	
1,328	NET COST OF SERVICE	1,133	13	(475)	671	(41
(180)	Contributions to / (from) Earmarked Reserves				_ [n/
, ,	Contributions to / (from) Capital Reserves:			_	_	
-	l ' '	-	-	-	-	n/
-	Financing of Capital Expenditure	-	-	-	-	n/
-	Provision for Repayment of External Loans	-	-	-	-	n/
	Contribution to / (from) General Balances	-	-	<u>-</u>	-	n/
(180)	TOTAL APPROPRIATIONS	-	-	-	-	n/
1,148	TOTAL NET EXPENDITURE	1,133	13	(475)	671	(41
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE				[£000's
	lget - agreed pressures / service demands					
						-
						-
						-
						-
						-
Strategic bud	lget - agreed additional income / savings					
						-
	ked Penalty Notice income generation					(25
Eyes and Ear	rs - Phase 2 Savings - Service remodelling and pro	ductivity efficie	ncies			(205
	- ·					
					ľ	(230
Other resourd	ce changes				ľ	•
	m: Pensions Adjustment					14
Minor variation						(39
	Corporate Support Charges					287
	o other departments					(253
_	Saving transfer from Streets (see page PL 1.4)					(200
	Directorate Recharge					(54
vanauuns III	Directorate Neonarge					(32
						(245
						(243
ГОТДІ ОТЦІ	ER VARIATIONS IN RESOURCE					(47
OTAL OTAL	LIV AUVILLIAMO III IVEOLOMOE					(47

PLACE DEVELOPMENT

SERVICE DESCRIPTION

The Development Division was created to:

- 1. Respond to the significant regeneration opportunities in the Metropolitan Centre ensuring that the Council, residents and businesses benefit from the regeneration, growth and investment in the borough;
- 2. Maximise the Council's ability to act as a developer and generate financial return to the Council.

In 2016/17 the Division's priorities are to:

- Bring forward and deliver large scale development projects through the Council's Development Company, or with other partners across the borough increasing the number of homes in the borough and creating new sustainable neighbourhoods;
- Deliver the Job Brokerage, an employer focused partnership service which will support residents into work by creating preferential route ways to work using the Council's powers and influence;
- Ensure that the Five Year Integrated Delivery Plan for the Metropolitan Centre is delivered out, minimising impact on businesses, residents and visitors during development phase by keeping the centre moving, and maximising benefits to businesses, residents and visitors throughout delivery and end use phases;
- Ensure that the Metropolitan centre remains vibrant and interesting throughout the delivery of the Five Year Integrated Delivery Plan by delivering and enabling meanwhile uses and activities, maintaining and improving the look and feel of the centre, and working with culture and leisure providers and other partners to ensure a diversity of offer;
- Bring in new investors and businesses into the borough increasing the number of jobs in Croydon diversifying and growing our economy; while this work will focus on the Metropolitan Centre it will also deliver across districts as opportunities arise.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
COST		BUDGET		ire on (A)	BUDGET	%
CENTRE	SERVICE	2015/16	Inflation	Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1105Q	Employment & Investment	-	-	319	319	n/a
C1106Q	Development	-	-	145	145	n/a
C1107Q	Design & Feasibility	-	-	92	92	n/a
C1126Q	Development Directorate	-	-	163	163	n/a
	TOTAL NET SPEND	-		719	719	n/a

	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
SERVICE	2015/16	2016/17	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Employment & Investment	-	6.0	6.0
Development	-	17.0	17.0
Design & Feasibility	-	1.0	1.0
Development Directorate	-	1.0	1.0
TOTAL FTE STAFF	-	25.0	25.0

DEVELOPMENT

COST CENTRE: C1115P

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		re on (A)	BUDGET	%
	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
1,436	Employees	-	-	1,592	1,592	n/a
-	Premises related expenditure	-	-	-	-	n/a
315	Supplies and Services	-	-	66	66	n/a
-	Third Party Payments	-	-	35	35	n/a
-	Transfer Payments	-	-	-	-	n/a
1	Transport related expenditure	-	-	1	1	n/a
311	Recharges from other services	-	-	258	258	n/a
2,063	TOTAL EXPENDITURE	-	-	1,952	1,952	n/a
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
(268)	Customer and Client Receipts	-	-	(90)	(90)	n/a
-	Interest Receivable	-	-	-	-	n/a
(930)	Recharges to other services	-	-	(1,143)	(1,143)	n/a
(1,198)	TOTAL INCOME	-	-	(1,233)	(1,233)	n/a
					•	
865	NET CONTROLLABLE COST	-	-	719	719	n/a
	Operital Observa					
-	Capital Charges	-	-	-	-	n/a
-	Deferred/Intangible Charges	-	-	-	-	n/a
	REFCUS	-	-	-	-	n/a
	Corporate support services bought in	-	-	-	-	<u>n/a</u>
574	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
1,439	NET COST OF SERVICE	-	-	719	719	n/a
-	Contributions to / (from) Earmarked Reserves	-	-	_	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
1,439	TOTAL NET EXPENDITURE	-	-	719	719	n/a

COST CENTRE: C1105Q

		ODIONIC			OBIGHT	
FORECAST		ORIGINAL BUDGET	Variations Expenditu		ORIGINAL BUDGET	%
	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
359	Employees	-	-	423	423	n/a
-	Premises related expenditure	-	-	-	-	n/a
	Supplies and Services	-	-	23	23	n/a
-	Third Party Payments	-	-	4	4	n/a
	Transfer Payments Transport related expenditure		-	_	_ [n/a
	Recharges from other services		-	94	94	n/a n/a
	TOTAL EXPENDITURE			544	544	
		-	-	544	544	n/a
	Government Grants	-	-	-	-	n/a
	Other Grants, reimbursements and contributions Customer and Client Receipts	_	-	(90)	(90)	n/a
	Interest Receivable		-	(90)	(90)	n/a n/a
	Recharges to other services	_	_	(135)	(135)	n/a
	TOTAL INCOME			(225)	, , ,	
(396)	TOTAL INCOME	-	-	(225)	(225)	n/a
295	NET CONTROLLABLE COST	-	-	319	319	n/a
_	Capital Charges			_	_	n/a
	Deferred/Intangible Charges		- -	-	-	n/a n/a
_	REFCUS	_	-	_	_	n/a
208	Corporate support services bought in	_	-	-	_	n/a
	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
503	NET COST OF SERVICE	-	-	319	319	n/a
_	Contributions to / (from) Earmarked Reserves	- 1	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
502	TOTAL NET EVDENDITUDE			240	240	
503	TOTAL NET EXPENDITURE	-	-	319	319	n/a
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	get - agreed pressures / service demands					
						-
						-
						-
					ŀ	
Strategic bud	get - agreed additional income / savings					
						-
						-
						-
						-
					-	
Other resource	ce changes				}	<u> </u>
<u> </u>	<u></u>					-
Corporate Ite	m: Pensions Adjustment					4
Transfer from	Regeneration Division as part of Coporate Restruc	cture (see page	e PL 3.3)			334
Variations in	Directorate Recharge					(19)
					}	319
					ŀ	ত। খ
TOTAL OTHI	ER VARIATIONS IN RESOURCE					319

COST CENTRE: C1106Q

1		ORIGINAL	\/o=i=4!===	in Lovel of	ORIGINAL	
FORECAST		BUDGET	Variations Expenditu		BUDGET	%
	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's	C mylava a a	£000's	£000's	£000's	£000's	%
	Employees Premises related expenditure		-	937	937	n/a n/a
	Supplies and Services	_	_	32	32	n/a
	Third Party Payments	-	_	19	19	n/a
	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure	-	-	1	1	n/a
	Recharges from other services	-	-	164	164	n/a
1,178	TOTAL EXPENDITURE	-	-	1,153	1,153	n/a
	Government Grants	-	•	-	-	n/a
	Other Grants, reimbursements and contributions	-	-	-	-	n/a
	Customer and Client Receipts Interest Receivable	-	-	-	-	n/a
	Recharges to other services		-	(1,008)	(1,008)	n/a n/a
	TOTAL INCOME	_	_	(1,008)		n/a
(800)	TOTAL INCOME	-	-	(1,008)	(1,008)	
378	NET CONTROLLABLE COST	-	-	145	145	n/a
- (Capital Charges	- 1	-	-	-	n/a
- 1	Deferred/Intangible Charges	-	-	-	-	n/a
	REFCUS	-	-	-	-	n/a
366	Corporate support services bought in	-	-		-	n/a
366	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
744 I	NET COST OF SERVICE	-	-	145	145	n/a
	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves: Financing of Capital Expenditure	_	-	-	_	n/a
	Provision for Repayment of External Loans		-	-	_	n/a n/a
-	Contribution to / (from) General Balances	-	-	_	_	n/a
	TOTAL APPROPRIATIONS	-	-	-	-	n/a
744	TOTAL NET EXPENDITURE	-	-	145	145	n/a
* OTHER VAR	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic budg	get - agreed pressures / service demands					
						-
						-
						_
						-
Strategic budg	get - agreed additional income / savings					
Mossinoi - in - O	onital Dagharas					(05)
	apital Recharges ging to HRA for Council New Build Programme					(25) (300)
irreview Cilaig	ging to this for Council New Bulla Flograffiffe					(300)
						
Othor #0 = = :	o changes					(325)
Other resource	<u>e changes</u>					_
						- -
Corporate Iten	m: Pensions Adjustment					8
Transfer from	Regeneration Division as part of Coporate Restruc	cture (see page	e PL 3.3)			497
Variations in D	Directorate Recharge					(35)
					}	470
						710
i <u></u>	R VARIATIONS IN RESOURCE					145

COST CENTRE: C1107Q

2016/16 DESCRIPTION			ORIGINAL	Variations	in Level of	ORIGINAL	
CA (B) (C) (D) (E) C000's E000's	FORECAST					-	
### 46 Employees 46 Employees 48 Employees 49 Premises related expenditure 5 Supplies and Sarvices 5 Supplies and Sarvices 5 Supplies and Sarvices 6 Supplies and Sarvices 7 Trainsfer Payments 7 Transport related expenditure 8 Recharges from other sarvices 9 Supplies 10 Transport related expenditure 10 Transport related expenditure 11 Supplies 12 Supplies 13 Supplies 14 Transport related expenditure 14 Supplies 15 Supplies 16 TOTAL EXPENDITURE 16 TOTAL EXPENDITURE 17 Supplies 18 Supplies 19 Supplies 19 Supplies 10 Supplies 10 Supplies 10 Supplies 10 Supplies 11 Supplies 11 Supplies 12 Supplies 13 Supplies 14 Supplies 15 Supplies 16 NET CONTROLLABLE COST 16 Supplies 17 Supplies 18 Supplies 18 Supplies 19 Supplies 19 Supplies 10 Supplies 10 Supplies 10 Supplies 10 Supplies 10 Supplies 10 Supplies 11 Supplies 12 Supplies 13 Supplies 14 Supplies 15 Supplies 16 Supplies 17 Supplies 18 Supplies 18 Supplies 19 Supplies 19 Supplies 10 Supplies 10 Supplies 10 Supplies 10 Supplies 10 Supplies 10 Supplies 11 Supplies 12 Supplies 13 Supplies 14 Supplies 15 Supplies 16 Supplies 17 Supplies 18 Supplies 18 Supplies 18 Supplies 18 Supplies 19 Supplies 19 Supplies 10 Suppli	2015/16	DESCRIPTION	2015/16			2016/17	
A Employees				, ,			(E)
Premises related expenditure	£000's		£000's	£000's	£000's	£000's	%
Supplies and Services 8 8 N N	46	Employees	-	-	82	82	n/a
- Third Party Payments	-	Premises related expenditure	-	-	-	-	n/a
Transfer Payments	-	Supplies and Services	-	-	8	8	n/a
Transfer Payments	-	Third Party Payments	-	-	2	2	n/a
Transport related expenditure Recharges from other services Recharges from their services Recharges to other services Refecus Refe	_		_	_	-	_	n/a
Recharges from other services	_		_	_	_	_	n/a
46 TOTAL EXPENDITURE - 92 92 n/	_		_	_	_	_	n/a
Government Grants Other Grants, reimbursements and contributions Customer and Client Receipts Interest Receivable Recharges to other services Recharges Recharge						00	
Other Grants, reimbursements and contributions Outstomer and Client Receipts Interest Receivable Recharges to other services Interest Receivable Reconstruction of the services of the service	46	TOTAL EXPENDITURE	-	-	92	92	n/a
Customer and Client Receipts	-	Government Grants	-	-	-	-	n/a
Customer and Client Receipts	-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
Interest Receivable			_	_	-	_	n/a
Recharges to other services TOTAL INCOME TOTAL INCOME TOTAL INCOME REFCUS Deferred/inlangible Charges Deferred/inlangible Charges REFCUS REFCUS TOTAL UNCONTROLLABLE COST REFCUS TOTAL APPROPRIATIONS REFCUS TOTAL APPROPRIATI		•	_	_	_	_	n/a
TOTAL INCOME			_	_	_	_	
Capital Charges							
- Capital Charges - Deferred/intangible Charges - REFCUS - Corporate support services bought in - TOTAL UNCONTROLLABLE COST	-	TOTAL INCOME	-	-	-	-	n/a
- Capital Charges - Deferred/intangible Charges - REFCUS - REFCUS - Corporate support services bought in - TOTAL UNCONTROLLABLE COST	46	NET CONTROLLABLE COST	_	_	92	92	n/a
- Deferred/intangible Charges		<u>I</u>	I				
- Deferred/intangible Charges	_	Capital Charges	-	-	-	-	n/a
REFCUS Corporate support services bought in TOTAL UNCONTROLLABLE COST Online MET COST OF SERVICE Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Other resource changes Corporate Item: Pensions Adjustment Fransfer from Regeneration Division as part of Coporate Restructure (see page PL 3.3) 91 92 93 94 95 95 96 97 97 98 99 99 99 99 90 90 90 90 90	_		_	_	_	_	n/a
- Corporate support services bought in	_		_	_	_	_	
TOTAL UNCONTROLLABLE COST				_		_	
46 NET COST OF SERVICE 92 92 n/ - Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Frovision for Repayment of External Loans - Contribution to / (from) General Balances			_			_	
- Contributions to / (from) Earmarked Reserves	-	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRIAT	46	NET COST OF SERVICE	-	-	92	92	n/a
Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRIAT							
Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRIAT	-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
- Financing of Capital Expenditure	-		_	-	-	-	n/a
- Provision for Repayment of External Loans	-	, , ,	_	-	-	-	n/a
- Contribution to / (from) General Balances	-	, · · ·	_	-	-	-	n/a
TOTAL APPROPRIATIONS	_		_	-	_	-	n/a
TOTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Strategic budget - agreed additional income / savings Corporate Item: Pensions Adjustment Transfer from Regeneration Division as part of Coporate Restructure (see page PL 3.3) 91			_	-	-	-	n/a
Corporate Item: Pensions Adjustment Transfer from Regeneration Division as part of Coporate Restructure (see page PL 3.3) Etategic budget - agreed pressures / service demands - Cooporate Item: Pensions Adjustment Transfer from Regeneration Division as part of Coporate Restructure (see page PL 3.3) Etategic budget - agreed additional income / savings - Corporate Item: Pensions Adjustment Transfer from Regeneration Division as part of Coporate Restructure (see page PL 3.3)			· · · · · · · · · · · · · · · · · · ·				
Strategic budget - agreed pressures / service demands	46	TOTAL NET EXPENDITURE	-	-	92	92	n/a
Strategic budget - agreed pressures / service demands	* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic budget - agreed additional income / savings							2000
Dither resource changes Corporate Item: Pensions Adjustment Transfer from Regeneration Division as part of Coporate Restructure (see page PL 3.3)	<u> </u>	<u>.gg</u>					_
Dither resource changes Corporate Item: Pensions Adjustment Transfer from Regeneration Division as part of Coporate Restructure (see page PL 3.3)							_
Dither resource changes Corporate Item: Pensions Adjustment Transfer from Regeneration Division as part of Coporate Restructure (see page PL 3.3)							_
Dither resource changes Corporate Item: Pensions Adjustment Transfer from Regeneration Division as part of Coporate Restructure (see page PL 3.3)							- -
Dither resource changes Corporate Item: Pensions Adjustment Transfer from Regeneration Division as part of Coporate Restructure (see page PL 3.3)							<u> </u>
Dither resource changes Corporate Item: Pensions Adjustment Transfer from Regeneration Division as part of Coporate Restructure (see page PL 3.3)	Strategic bus	lget - agreed additional income / savings					-
Corporate Item: Pensions Adjustment Transfer from Regeneration Division as part of Coporate Restructure (see page PL 3.3) 91 92	<u>Jualegic buc</u>	iget - agreed additional income / Savings					
Corporate Item: Pensions Adjustment Transfer from Regeneration Division as part of Coporate Restructure (see page PL 3.3) 91 92							-
Corporate Item: Pensions Adjustment Transfer from Regeneration Division as part of Coporate Restructure (see page PL 3.3) 91 92							-
Corporate Item: Pensions Adjustment Transfer from Regeneration Division as part of Coporate Restructure (see page PL 3.3) 91 92							-
Corporate Item: Pensions Adjustment Transfer from Regeneration Division as part of Coporate Restructure (see page PL 3.3) 91 92							-
Corporate Item: Pensions Adjustment Transfer from Regeneration Division as part of Coporate Restructure (see page PL 3.3) 91 92							
Corporate Item: Pensions Adjustment Transfer from Regeneration Division as part of Coporate Restructure (see page PL 3.3) 91 92							
Corporate Item: Pensions Adjustment Transfer from Regeneration Division as part of Coporate Restructure (see page PL 3.3) 91 92							
Corporate Item: Pensions Adjustment Transfer from Regeneration Division as part of Coporate Restructure (see page PL 3.3) 91 92							-
Fransfer from Regeneration Division as part of Coporate Restructure (see page PL 3.3) 91 92	Other resour	<u>ce changes</u>					
Fransfer from Regeneration Division as part of Coporate Restructure (see page PL 3.3) 91 92							-
Fransfer from Regeneration Division as part of Coporate Restructure (see page PL 3.3) 91 92							-
92	-						1
92	Transfer from	n Regeneration Division as part of Coporate Restruc	cture (see page	e PL 3.3)			91
			. •	•			
FOTAL OTHER VARIATIONS IN RESOURCE 92							92
FOTAL OTHER VARIATIONS IN RESOURCE 92							
ı	TOTAL OTH	ER VARIATIONS IN RESOURCE					92

COST CENTRE: C1126Q

Expenditure on (A) BUDGET Expenditure on (A) BUDGET Color (B)			ORIGINAL	Valations	in Laurel -/	ORIGINAL	
2015/16 DESCRIPTION	FORECAST						%
145 Employees 2,000's 2,000's 2,000's 150		DESCRIPTION					CHANGE
148 Employees							(E)
Premises related expenditure		Esselve	£000's	£000's			
1 Supplies and Services			-	-	150	150	n/a
Third Party Payments		•		-	3	3	n/a n/a
Transfer Payments Transport related expenditure Recharges from other services 146 TOTAL EXPENDITURE 163 163 Government Grants Other Grants, reimbursements and contributions Customer and Client Receipts Interest Receivable Recharges to other services TOTAL INCOME 146 NET CONTROLLABLE COST 163 163 163 163 - Capital Charges Deferred/filangible Charges REFCUS Corporate support services bought in TOTAL UNCONTROLLABLE COST 146 NET COST OF SERVICE 163 163 163 - Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves Contributions to / (from) Capital Reserves Provision for Repayment of External Loans Contribution to Temping General Balances TOTAL NET EXPENDITURE 163 163 - Other resource changes Transfer from Regeneration Division as part of Coporate Restructure (see page PL 3.3)			_	-			n/a
Recharges from other services	-		-	-	-	-	n/a
146 TOTAL EXPENDITURE	-	·	-	-	-	-	n/a
- Government Grants - Other Grants, reimbursements and contributions - Customer and Client Receipts - Interest Receivable - Recharges to other services - TOTAL INCOME - Capital Charges - Deferred/intangible Charges - REFCUS - Corporate support services bought in - TOTAL UNCONTROLLABLE COST - TOTAL COST OF SERVICE - Contributions to / (from) Earmarked Reserves - Contributions to / (from) Eaghlal Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - 163 - TOTAL APPRO	-	Recharges from other services	-	-	-	-	n/a
Customer and Client Receipts Interest Receivable Recharges to other services TOTAL INCOME 146 NET CONTROLLABLE COST 163 163 Capital Charges REFCUS Corporate support services bought in TOTAL UNCONTROLLABLE COST 146 NET COST OF SERVICE Corporate support services bought in TOTAL UNCONTROLLABLE COST 146 NET COST OF SERVICE Contributions to / (from) Earmarked Reserves Contributions to / (from) Earmarked Reserves Contributions to / (from) Earmarked Reserves Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS 146 TOTAL NET EXPENDITURE 15000'S 163 163 COHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed additional income / savings Cother resource changes Transfer from Regeneration Division as part of Coporate Restructure (see page PL 3.3)	146	TOTAL EXPENDITURE	-	-	163	163	n/a
Customer and Client Receipts Interest Receivable Recharges to other services TOTAL INCOME 146 NET CONTROLLABLE COST 146 NET CONTROLLABLE COST - Capital Charges Deferred/intangible Charges REFCUS Corporate support services bought in TOTAL UNCONTROLLABLE COST 146 NET COST OF SERVICE 146 NET COST OF SERVICE - Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contributions to / (from) General Balances TOTAL APPROPRIATIONS 146 TOTAL NET EXPENDITURE 146 TOTAL NET EXPENDITURE Strategic budget - agreed pressures / service demands Other resource changes Transfer from Regeneration Division as part of Coporate Restructure (see page PL 3.3)			-	-	-	-	n/a
Interest Receivable Re			_	-		_	n/a n/a
- Recharges to other services		•		-		-	n/a
TOTAL INCOME			-	-	-	-	n/a
- Capital Charges - Deferred/Intangible Charges - REFCUS - Corporate support services bought in - TOTAL UNCONTROLLABLE COST			-	-		-	n/a
- Capital Charges - Deferred/Intangible Charges - REFCUS - Corporate support services bought in - TOTAL UNCONTROLLABLE COST							
- Deferred/Intangible Charges	146	NET CONTROLLABLE COST	-	-	163	163	n/a
Deferred/Intangible Charges	-	Capital Charges	- 1	-	-	-	n/a
- Corporate support services bought in	-	Deferred/Intangible Charges	-	-	-	-	n/a
TOTAL UNCONTROLLABLE COST			-	-	-	-	n/a
146 NET COST OF SERVICE			-	-	-	-	n/a
- Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS	-	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
- Contributions to / (from) Capital Reserves:	146	NET COST OF SERVICE	-	-	163	163	n/a
- Contributions to / (from) Capital Reserves:	_	Contributions to / (from) Farmarked Reserves	1	_	_	_	n/a
- Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - TOTAL APPROP		, ,	_	_	-	_	n/a
- Provision for Repayment of External Loans - Contribution to / (from) General Balances			-	-	-	-	n/a
TOTAL APPROPRIATIONS	-		-	-	-	-	n/a
Transfer from Regeneration Division as part of Coporate Restructure (see page PL 3.3) * OTHER VARIATIONS IN LEVEL OF EXPENDITURE £000's £000's £000's £000's			-	-	-	-	n/a
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands. Strategic budget - agreed additional income / savings Other resource changes Transfer from Regeneration Division as part of Coporate Restructure (see page PL 3.3)	-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Other resource changes Transfer from Regeneration Division as part of Coporate Restructure (see page PL 3.3)	146	TOTAL NET EXPENDITURE	-	-	163	163	n/a
Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Other resource changes Transfer from Regeneration Division as part of Coporate Restructure (see page PL 3.3)	* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Other resource changes Transfer from Regeneration Division as part of Coporate Restructure (see page PL 3.3) 16							20003
Other resource changes Transfer from Regeneration Division as part of Coporate Restructure (see page PL 3.3) 10							-
Other resource changes Transfer from Regeneration Division as part of Coporate Restructure (see page PL 3.3) 10							-
Other resource changes Transfer from Regeneration Division as part of Coporate Restructure (see page PL 3.3) 10							-
Other resource changes Transfer from Regeneration Division as part of Coporate Restructure (see page PL 3.3) 10							
Transfer from Regeneration Division as part of Coporate Restructure (see page PL 3.3) 16	Strategic bud	get - agreed additional income / savings					
Transfer from Regeneration Division as part of Coporate Restructure (see page PL 3.3) 16							-
Transfer from Regeneration Division as part of Coporate Restructure (see page PL 3.3) 16							-
Transfer from Regeneration Division as part of Coporate Restructure (see page PL 3.3) 16							-
Transfer from Regeneration Division as part of Coporate Restructure (see page PL 3.3) 16							-
Transfer from Regeneration Division as part of Coporate Restructure (see page PL 3.3)							
Transfer from Regeneration Division as part of Coporate Restructure (see page PL 3.3)							
Transfer from Regeneration Division as part of Coporate Restructure (see page PL 3.3)	Other resource	ce changes					-
	Transfer from	Regeneration Division as part of Coporate Restruc	cture (see page	e PL 3.3)			163
16							<u>-</u>
16							-
16							
<u> </u>							163
							163
TOTAL OTHER VARIATIONS IN RESOURCE	TOTAL OTHE	ER VARIATIONS IN RESOURCE					163

PLACE DIRECTORATE SUMMARY

SERVICE DESCRIPTION

This cost centre is used to charge all administration costs relating to the Place department, such as insurance, legal and training costs, and pension costs relating to past employees.

These costs are apportioned between the Place Divisions at the end of the financial year.

MOVEMENT IN NET EXPENDITURE

	IN INET EXI ENDITORE					
		ORIGINAL	Variations	Variations in Level of		
COST		BUDGET	Expenditu	ure on (A)	BUDGET	%
CENTRE	SERVICE	2015/16	Inflation	Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1100Q	Place Directorate	-	-	-	-	n/a
	TOTAL NET SPEND	_	-	-	_	n/a
	IOTAL NET SPEND					11/α

	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
SERVICE	2015/16	2016/17	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Place Directorate	3.0	1.0	(2.0)
TOTAL FTE STAFF	3.0	1.0	(2.0)

PLACE DIRECTORATE

COST CENTRE: C1100P

FORECAST		ORIGINAL BUDGET		in Level of ure on (A)	ORIGINAL BUDGET	%	
	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE	
		(A)	(B)	(C)	(D)	(E)	
£000's		£000's	£000's	£000's	£000's	%	
438	Employees Premises related expenditure	581 5	-	(223)	358 5	(38)	
` '	Supplies and Services	963	-	22	985	2	
- 1,027	Third Party Payments	221	-	-	221	-	
-	Transfer Payments	-	-	-	-	n/a	
12	Transport related expenditure	-	-	-	-	n/a	
	Recharges from other services	52	-		52	-	
	TOTAL EXPENDITURE	1,822	-	(201)	1,621	(11)	
	Government Grants	-	-	-	-	n/a	
	Other Grants, reimbursements and contributions	(5)	-	-	(5)	n/a	
(294)	Customer and Client Receipts Interest Receivable	(5)	-	_	(5) -	- n/a	
(2,506)	Recharges to other services	(2,346)	_	643	(1,703)	(27)	
	TOTAL INCOME	(2,351)	_	643	(1,708)	, ,	
(2,000)		(2,001)		0.0	(1,100)	(27)	
(888)	NET CONTROLLABLE COST	(529)	-	442	(87)	(84)	
	Capital Charges						
	Capital Charges Deferred/Intangible Charges		-	_	-	n/a n/a	
	REFCUS	[-		-	n/a n/a	
556	Corporate support services bought in	529	-	(442)	87	(84)	
556	TOTAL UNCONTROLLABLE COST	529	-	(442)	87	(84)	
						(04)	
(332)	NET COST OF SERVICE	-	-	-	-	n/a	
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a	
-	Contributions to / (from) Capital Reserves: Financing of Capital Expenditure	-	-	-	_	n/a	
	Provision for Repayment of External Loans	_	_	_	_	n/a n/a	
-	Contribution to / (from) General Balances	-	-	-	-	n/a	
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a	
						11/4	
(332)	TOTAL NET EXPENDITURE	-	-	-	-	n/a	
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE				ſ	£000's	
	get - agreed pressures / service demands					2000 5	
<u> </u>	<u>gar a.g. aca processor across across</u>					-	
						-	
						-	
						<u>-</u>	
Strategic hud	get - agreed additional income / savings					<u>-</u>	
za.ogio bud	age to a desirence income / devinge					-	
						-	
						-	
						-	
						-	
Other resource changes							
Corporate Item: Pensions Adjustment Realignment between Development budget and District Centres and Regeneration budget							
_	between Development budget and District Centres it due to movement of Bereavement to People	and Regenera	mon buaget			(92) -	
_	Corporate Support Charges					(442)	
Minor Variation						18	
Realignment	to reflect new Council structure of Streets and Safe	ety				(129)	
Variations in	Directorate Recharge					643	
						-	
TOTAL OTH	ED VADIATIONS IN DESCUBAT						
I O I AL O I HI	ER VARIATIONS IN RESOURCE					-	

RESOURCES

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FINANCE AND ASSETS SUMMARY Finance and Assets Summary Facilities Management Financial Services Governance Team Insurance, Risk and CPO Summary Treasury & Pensions Asset Management and Estates HR and Finance Service Centre	RED 5.1 RED 5.2 RED 5.3 RED 5.4 RED 5.5 RED 5.6 RED 5.7 RED 5.8 RED 5.9
CUSTOMER, TRANSFORMATION & COMMUNICATION SERVICE SUMMARY Customer, Transformation & Communication Service Summary Revenues and Benefits Communications and Engagement Contact Centre Transformation Information Communication Technology Business Support Customer Services Directorate Housing Benefits	RED 6.1 RED 6.2 RED 6.3 RED 6.4 RED 6.5 RED 6.6 RED 6.7 RED 6.8 RED 6.9 RED 6.10
SUBSIDISED TRAVEL SUMMARY Subsidised Travel Summary	RED 7.1 RED 7.2
STRATEGY, COMMUNITIES and COMMISSIONING Strategy, Communities and Commissioning Summary Non - SCC Projects SCC - Division Equalities and Social Inclusion Corporate Planning PUBLIC HEALTH SUMMARY Public Health Summary	RED 8.1 RED 8.2 RED 8.3 RED 8.4 RED 8.5 RED 8.6
Public Health Summary	RED 9.2

KEY SERVICE TARGETS / PRIORITIES FOR 2016/17

The Resources Department is an integral part of Croydon Council and supports the full spectrum of service activity across the borough. In particular, the Resources department plays a key role in delivering our major corporate objective to build the council of the future. In 2016/17 this means that we will;

Ensure that the Council is lean, efficient and streamlined by;

Reduction of cost base in line with government grant and delivery of the Croydon Challenge

Improvement of the Council-wide ICT infrastructure

Implementation of the corporate debt project

Ensure that the Council is an expert commissioner by;

Embedding the commissioning framework, toolkit and skillsets

Implementing the adult social care commissioning strategy

Support third-sector and SMEs

Ensure that the Council delivers accessible and responsive services by;

Improving customer access and leading to a reduction in the cost to serve

Support service departments through the process of inspection and regulation, for example through statutory data returns

Ensure that the Council has the right people with the right skills and the right support by;

Improving workforce health and engagement

Improving workforce planning

Improving workforce diversity

Improving workforce skills and capacity

Linked to our corporate objective to manage need and grow independence, the department also has a significant community leadership and development role, with a focus on improving community cohesion and resilience.

FINANCIAL PERFORMANCE

COST CENTRE: C1600N

DESCRIPTION	ACTUAL	ORIGINAL	FORECAST	BUDGET	%
	2014/15	2015/16	2015/16	2016/17	CHANGE
	£000	£000	£000	£000	%
Employees	49,117	41,089	38,983	38,987	0
Premises related expenditure	10,972	8,675	9,585	9,037	(6)
Supplies and Services	23,113	5,880	11,784	8,547	(27)
Third Party Payments	33,522	42,981	42,149	40,326	(4)
Transfer Payments	265,615	284,050	284,100	283,595	(0)
Transport related expenditure	284	192	242	243	0
Capital Charges	4,849	4,787	4,804	3,136	(35)
Deferred/Intangible Charges	3,247	4,159	4,159	3,651	(12)
REFCUS	10,655	-	-	-	n/a
Corporate support services bought in		(44,756)	(47,731)	(39,668)	(17)
Recharges (to) / from other services	(84,456)	(9,276)	(10,165)	(8,829)	(13)
TOTAL EXPENDITURE	316,918	337,781	337,910	339,025	0
Government Grants	(286,212)	(298,352)	(298,499)	(299,350)	0
Other Grants, reimbursements and contributions	(9,934)	(6,431)	(6,058)	(6,826)	13
Fees and Charges	(7,467)	-	-	-	n/a
Customer and Client Receipts	(2,401)	(11,560)	(13,688)	(10,511)	(23)
Interest Receivable		-	-	-	n/a
TOTAL INCOME	(306,014)	(316,343)	(318,245)	(316,687)	(0)
NET EXPENDITURE	10,904	21,438	19,665	22,338	14
Contributions to / (from) Reserves	<u>'</u>		(676)		(100)
Continuations to / (Horn) Reserves			(0/0)	<u>-</u> _	(100)
CURRENT BUDGET	30,520		20,546		
TOTAL VARIANCE FROM BUDGET- Over/(Under)	(19,616)		(1,557)		

TOP FINANCIAL RISKS 2016/17

- 1. Realising efficiency options
- 2. Delays in implentation of transformation projects
- 3. Maximising effective contractual relationships with partners

RESOURCES DEPARTMENT SUMMARY

CABINET MEMBERS

Councillor Simon Hall	Cabinet Member for Finance and Treasury
Councillor Mark Watson	Cabinet Member for Safety & Justice

DEPARTMENT MANAGEMENT TEAM

NAME	TITLE	TEL. EX.
Nathan Elvery	Chief Executive	62822
Julie Belvir	Borough Solicitor and Director of Legal and Democratic Services	64985
Heather Daley	Director of Human Resources	61616
Sarah Ireland	Director of Strategy Communities and Commissioning	62070
Richard Simpson	Assistant Chief Executive Corporate Resources and s151 Officer	61848
Graham Cadle	Assistant Chief Executive Customer and Transformation	63295
Rachel Flowers	Director - Public Health	65596

COST	
CENTRE	DIVISION
C1615P	Democratic and Legal Services
C1620P	Human Resources
C1630P	Voluntary Sector Funding
C1625P	Chief Executive's Office
C1600P	Finance and Assets
C1605P	Customer, Transformation & Communication Service
C1635P	Subsidised Travel
C1610P	Strategy, Communities and Commissioning
C1662P	Public Health

MOVEMENT IN SERVICE NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
2015/16	DIVISION	2015/16	Inflation	Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
4,419	Democratic and Legal Services	4,961	26	(1,297)	3,690	(26)
- 196	Human Resources	(150)	19	380	249	(266)
1,236	Voluntary Sector Funding	1,236	-	(300)	936	(24)
- 223	Chief Executive's Office	(218)	2	(59)	(275)	26
3,064	Finance and Assets	2,879	168	(1,131)	1,916	(33)
- 2,093	Customer, Transformation & Communication Service	1,075	178	1,014	2,267	111
15,413	Subsidised Travel	15,413	-	738	16,151	5
- 2,363	Strategy, Communities and Commissioning	(3,758)	38	1,124	(2,596)	(31)
- 268	Public Health	-	24	(24)	-	n/a
18,989	TOTAL NET SPEND	21,438	455	445	22,338	4

- Contributions to / (from) Reserves - - - - n/a

	ORIGINAL	ORIGINAL	CHANGE
DIVISION	BUDGET	BUDGET	IN
	2015/16	2016/17	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Democratic and Legal Services	50.9	48.9	(2.0)
Human Resources	40.9	37.9	(3.0)
Voluntary Sector Funding	-	-	-
Chief Executive's Office	1.0	1.0	-
Finance and Assets	173.3	176.0	2.7
Customer, Transformation & Communication Service	650.1	528.2	(121.9)
Subsidised Travel	-	-	-
Strategy, Communities and Commissioning	61.2	88.9	27.7
Public Health	37.2	34.8	(2.4)
TOTAL FTE STAFF	1,014.6	915.6	(98.9)

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
38,983	Employees	41,089	387	(2,489)	38,987	(5)
9,585	Premises related expenditure	8,675	-	362	9,037	4
	Supplies and Services	5,880	115	2,552	8,547	45
42,149	Third Party Payments	42,981	-	(2,655)	40,326	(6)
284,100	Transfer Payments	284,050	-	(455)	283,595	(0)
242	Transport related expenditure	192	-	51	243	27
2,149	Recharges from other services	2,123	-	(32)	2,091	(2)
388,992	TOTAL EXPENDITURE	384,990	502	(2,666)	382,826	(1)
(298,499)	Government Grants	(298,352)	-	(998)	(299,350)	0
(6,058)	Other Grants, reimbursements and contributions	(6,431)	-	(395)	(6,826)	6
(13,688)	Customer and Client Receipts	(11,560)	(47)	1,096	(10,511)	(9)
-	Interest Receivable	-	-	-	-	n/a
(12,314)	Recharges to other services	(11,399)	-	479	(10,920)	(4)
(330,559)	TOTAL INCOME	(327,742)	(47)	182	(327,607)	(0)
	T	1				
58,433	NET CONTROLLABLE COST	57,248	455	(2,484)	55,219	(4)
4,804	Capital Charges	4,787	_	(1,651)	3,136	(2.4)
4,004	Deferred/Intangible Charges	4,767	-	(508)	3,136 3,651	(34)
4,139	REFCUS	4,139	_	(508)	3,031	(12)
(47 731)	Corporate support services bought in	(44,756)	-	5,088	(39,668)	n/a (11)
, , ,	TOTAL UNCONTROLLABLE COST	(35,810)		2,929	(32,881)	(8)
(00,700)	TOTAL DIVOCITINGLEADED COOT	(00,010)		2,020	(02,001)	(0)
19,665	NET COST OF SERVICE	21,438	455	445	22,338	4
(676)	Contributions to / (from) Earmarked Reserves	1				7/2
(070)	Contributions to / (from) Capital Reserves:	_	_	_	_	n/a
	Financing of Capital Expenditure	_	_	_	_	n/a n/a
	Provision for Repayment of External Loans	_ [_	_	_	
_	Contribution to / (from) General Balances	[]	_		_ [n/a n/a
(676)	TOTAL APPROPRIATIONS	_		-	_	n/a
(070)		<u> </u>				
18,989	TOTAL NET EXPENDITURE	21,438	455	445	22,338	4
* OTHER VA	ARIATIONS IN LEVEL OF EXPENDITURE					£000's
						-
Strategic bud	dget - agreed pressures / service demands					4,602
Strategic bud	dget - agreed additional income / savings					(10,530)
Other resour	ce changes					6,373
TOTAL OTH	IER VARIATIONS IN RESOURCE					445

RESOURCES DEMOCRATIC AND LEGAL SERVICES

SERVICE DESCRIPTION

Legal Services

The Corporate and Social Care and Education Law legal teams deal with corporate legal work and advice, including planning, advice and case work for PEOPLE and internal legal support to major projects across all departments. New contracts for the external provision of legal services have been extended and are also managed by the teams. These contracts are packaged to provide a range of advice and casework for support for the Council. The Corporate Legal Team have contract management responsibility for that arrangement, providing dedicated support to instructing officers to ensure the cost effectiveness of legal services from the external firms. Payment for legal services work is the responsibility of service departments using devolved budgets, with internal charges funding the internal legal services costs. The Legal teams in the Division are developing their use of SharePoint to complement where needed, the existing IT based file management system.

Democratic Services and Scrutiny

Democratic Services staff provide services to the Cabinet, the Leader's office, Elected Members, non elected Independent and Co-opted Members, advise on the Council's constitution and co-ordinate the decision making process consisting of approximately 400 meetings per year. The Team supports the Overview and Scrutiny function and Member Learning and Development. In addition the Team facilitates a number of meetings, e.g. the Croydon Police Consultative Group, Church Tenements and Frank Denning Charities as well as facilitating education admissions and exclusion appeals.

Elections, Civic Services, Registration and Coroners

The Electoral Services Team manages the organisation of European, Parliamentary, GLA and borough elections. The primary task covered by the budget is the Annual Canvass to produce and publish the Register of Electors which is used at these elections. The Register is used as the basis for any Referendum and forms the basis of the Jury list. The Register contains over 260,000 names. We act as the lead borough for the consortium and the Coroner for the Southern District of Greater London.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
COST		BUDGET	Expenditu	ure on (A)	BUDGET	%
CENTRE	SERVICE	2015/16	Inflation	Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1634Q	Legal	25	14	(686)	(647)	(2,688)
C1636Q	Democratic	3,314	6	(395)	2,925	(12)
C1638Q	Electoral	721	3	(107)	617	(14)
C1640Q	Mayoral	324	1	(65)	260	(20)
C1642Q	Coroner's	373	-	(95)	278	(25)
C1646Q	Leader's Office	204	2	51	257	26
	TOTAL NET SPEND	4,961	26	(1,297)	3,690	(26)

STAFF ESTABLISHMENT NUMBERS			
	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2015/16	2016/17	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Legal	25.1	25.1	-
Democratic	12.8	10.8	(2.0)
Electoral	5.8	5.8	-
Mayoral	3.3	3.3	-
Coroner's	-	-	-
Leader's Office	4.0	4.0	-
TOTAL FTE STAFF	50.9	48.9	(2.0)

COST CENTRE: C1615P

		ORIGINAL		in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	re on (A)	BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
3,164	Employees	2,551	26	(20)	2,557	0
32	Premises related expenditure	6	-	-	6	-
	Supplies and Services	1,970	-	(257)	1,713	(13)
269	Third Party Payments	318	-	(72)	246	(23)
-	Transfer Payments	-	-	-	-	n/a
10	Transport related expenditure	14	-	-	14	-
8	Recharges from other services	4	-	-	4	-
5,754	TOTAL EXPENDITURE	4,863	26	(349)	4,540	(7)
(116)	Government Grants	-	-	-	-	n/a
(561)	Other Grants, reimbursements and contributions	(177)	-	-	(177)	_
(17)	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
(2,810)	Recharges to other services	(1,939)	-	-	(1,939)	_
	TOTAL INCOME	(2,116)	-	-	(2,116)	-
					l	
2,250	NET CONTROLLABLE COST	2,747	26	(349)	2,424	(12)
-	Capital Charges	-	-	-	-	n/a
-	Deferred/Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
2,214	Corporate support services bought in	2,214	-	(948)	1,266	(43)
2,214	TOTAL UNCONTROLLABLE COST	2,214	-	(948)	1,266	(43)
4.404	NET COST OF SERVICE	4 004	00	(4.007)	2 222	(00)
4,464	NET COST OF SERVICE	4,961	26	(1,297)	3,690	(26)
(45)	Contributions to //frame Formanded Bosonics	1 1				
(45)	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
(45)	TOTAL APPROPRIATIONS	-	-	-	-	n/a
4,419	TOTAL NET EXPENDITURE	4,961	26	(1,297)	3,690	(26)

COST CENTRE: C1634Q

		ORIGINAL BUDGET	Variations Expenditu		ORIGINAL BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
_0.0,.0		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	(∟) %
	Employees	1,364	14	32	1,410	
·	Premises related expenditure	1,504	-	-	- 1,410	
	-	60	_	(200)	(4.40)	n/:
	Supplies and Services	68	-	(208)	(140)	(306
-	Third Party Payments	66	-	(22)	44	(33
-	Transfer Payments	-	-	-	-	n/a
1	Transport related expenditure	-	-	-	-	n/s
-	Recharges from other services	5	-	-	5	-
1,889	TOTAL EXPENDITURE	1,503	14	(198)	1,319	(12
·		1,000	17	(130)	1,515	
	Government Grants	-	-	-	-	n/
(110)	Other Grants, reimbursements and contributions	(159)	-	-	(159)	-
(13)	Customer and Client Receipts	-	-	-	-	n/
-	Interest Receivable	-	-	-	-	n/
(2,817)	Recharges to other services	(1,807)	-	-	(1,807)	-
	TOTAL INCOME	(1.066)				
(2,940)	TOTAL INCOME	(1,966)	-	-	(1,966)	
(1,051)	NET CONTROLLABLE COST	(463)	14	(198)	(647)	40
	Constal Objects				ı	
	Capital Charges	-	-	-	-	n/
	Deferred/Intangible Charges	-	-	-	-	n/
-	REFCUS	-	-	-	-	n/
488	Corporate support services bought in	488	-	(488)	-	(100
488	TOTAL UNCONTROLLABLE COST	488	-	(488)	-	(100
(562)	NET COST OF SERVICE	25	14	(696)	(647)	(2.600
(503)	NET COST OF SERVICE	25	14	(686)	(647)	(2,688
(45)	Contributions to / (from) Earmarked Reserves	т т				
, ,	· · ·	-	-	_	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/s
	TOTAL APPROPRIATIONS	_	-	-	-	n/
	TOTAL AFFROFRIATIONS					
(45)	TOTAL NET EXPENDITURE	25	14	(686)	(647)	(2,688
(608)	TOTAL NET EXPENDITURE	25	14	(686)	(647)	
(45) (608) * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	25	14	(686)	(647)	(2,688 £000's
(45) (608) * OTHER VA	TOTAL NET EXPENDITURE	25	14	(686)	(647)	
(45) (608) * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	25	14	(686)	(647)	
(45) (608) * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	25	14	(686)	(647)	
(45) (608)	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	25	14	(686)	(647)	
(45) (608) * OTHER VA	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	25	14	(686)	(647)	
(45) (608) * OTHER VAI Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	25	14	(686)	(647)	
(45) (608) * OTHER VAI Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	25	14	(686)	(647)	
(45) (608) OTHER VAI Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	25	14	(686)	(647)	
(608) * OTHER VAI Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	25	14	(686)	(647)	£000's
(45) (608) OTHER VAI	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	25	14	(686)	(647)	£000's
(608) COTHER VAI	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	25	14	(686)	(647)	£000's
(608) * OTHER VAI Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	25	14	(686)	(647)	£000's
(608) * OTHER VAI Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	25	14	(686)	(647)	£000's
(45) (608) OTHER VAI	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	25	14	(686)	(647)	£000's
(608) COTHER VAI	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	25	14	(686)	(647)	£000's
(608) * OTHER VAI Strategic bud More efficient	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings t management of council wide legal expenditure	25	14	(686)	(647)	£000's
(608) * OTHER VAI Strategic bud	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings t management of council wide legal expenditure	25	14	(686)	(647)	£000's
(608) COTHER VAI Strategic bud More efficient	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings t management of council wide legal expenditure ce changes	25	14	(686)	(647)	£000's
(45) (608) COTHER VAL Extrategic bud More efficient Decrease in contents	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings t management of council wide legal expenditure ce changes corporate support services brought in	25	14	(686)	(647)	£000's
(45) (608) * OTHER VAI Strategic bud More efficient Decrease in concrease in En	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings t management of council wide legal expenditure ce changes corporate support services brought in mployers Pension Contribution	25	14	(686)	(647)	£000's
(45) (608) * OTHER VAI Strategic bud More efficient Decrease in concrease in En	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings t management of council wide legal expenditure ce changes corporate support services brought in mployers Pension Contribution	25	14	(686)	(647)	£000's
(608) COTHER VAI Strategic bud More efficient Decrease in concrease in En	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings t management of council wide legal expenditure ce changes corporate support services brought in mployers Pension Contribution	25	14	(686)	(647)	£000's
(45) (608) * OTHER VAI Strategic bud More efficient Decrease in concrease in En	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings t management of council wide legal expenditure ce changes corporate support services brought in mployers Pension Contribution	25	14	(686)	(647)	£000's
(45) (608) * OTHER VAI Strategic bud More efficient Other resource Decrease in contents	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings t management of council wide legal expenditure ce changes corporate support services brought in mployers Pension Contribution	25	14	(686)	(647)	
(608) OTHER VAI Strategic bud More efficient Decrease in concrease in En	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings t management of council wide legal expenditure ce changes corporate support services brought in mployers Pension Contribution	25	14	(686)	(647)	£000's (200 (488 12 (10
(45) (608) OTHER VAI Strategic bud More efficient Decrease in concrease in En	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings t management of council wide legal expenditure ce changes corporate support services brought in mployers Pension Contribution	25	14	(686)	(647)	£000's

COST CENTRE: C1636Q

FORECAST		ORIGINAL BUDGET	Expenditu	in Level of ure on (A)	ORIGINAL BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
C000'a		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E)
£000's 670	Employees	612	6	(76)	542	<u>%</u> (11)
	Premises related expenditure	4	-	-	4	(11)
	Supplies and Services	1,727	-	(28)	1,699	(2)
-	Third Party Payments	6	-	-	6	-
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	(50)	-	-	2	-
-	Recharges from other services	(58)	-	- (10.1)	(58)	- (4)
·	TOTAL EXPENDITURE	2,293	6	(104)	2,195	(4)
- (0)	Government Grants Other Crants reimburgements and contributions	- (40)	-	-	(4.0)	n/a
	Other Grants, reimbursements and contributions Customer and Client Receipts	(18)	_	_	(18) -	- n/a
(5)	Interest Receivable	_	_	_	_	n/a
(29)	Recharges to other services	(132)	-	-	(132)	-
	TOTAL INCOME	(150)	-	•	(150)	_
(10)		(100)			(100)	
2,195	NET CONTROLLABLE COST	2,143	6	(104)	2,045	(5)
	Capital Charges	- 1	-	_	- 1	n/a
-	Deferred/Intangible Charges	_	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
1,171	Corporate support services bought in	1,171	-	(291)	880	(25)
1,171	TOTAL UNCONTROLLABLE COST	1,171	-	(291)	880	(25)
3,366	NET COST OF SERVICE	3,314	6	(395)	2,925	(12)
	Contributions to / (from) Earmarked Reserves		_			n/a
-	Contributions to / (from) Capital Reserves:	_	_	_	_	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
3,366	TOTAL NET EXPENDITURE	3,314	6	(395)	2,925	(12)
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	dget - agreed pressures / service demands					
						-
						_
						-
						-
Strategic bud	dget - agreed additional income / savings					
Restructure (of Democratic Services					(80)
ixestructure (or Democratic Gervices					(00)
						-
					-	(80)
Other resour	ce changes				}	(80)
5 1 . 1 . 1	<u> </u>					-
	corporate support services brought in					(291)
	n of ICT budgets					(19)
Other minor	variations					(5)
						-
						-
						(315)
TOTAL OTH	ER VARIATIONS IN RESOURCE					(395)

COST CENTRE: C1638Q

FORECAST		ORIGINAL BUDGET	Variations Expenditu	in Level of ure on (A)	ORIGINAL BUDGET	%
2015/16 £000's	DESCRIPTION	2015/16 (A) £000's	Inflation (B) £000's	* Other (C) £000's	2016/17 (D) £000's	CHANGE (E) %
	Employees	255	3	19	277	9
	Premises related expenditure Supplies and Services	1 141	-	- (15)	1 126	- (11)
	Third Party Payments	5	-	(13)	5	(11)
	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure Recharges from other services	- 36	-	-	- 36	n/a
	TOTAL EXPENDITURE	438	3	4	445	2
	Government Grants	-	-	<u> </u>	-	
(398)	Other Grants, reimbursements and contributions	-	-	-	-	n/a
(1)	Customer and Client Receipts	-	-	-	-	n/a
36	Interest Receivable Recharges to other services	-	-	-	-	n/a n/a
	TOTAL INCOME	-	-	-	-	n/a
, ,						
442	NET CONTROLLABLE COST	438	3	4	445	2
-	Capital Charges	- 1	-	-	-	n/a
	Deferred/Intangible Charges	-	-	-	-	n/a
	REFCUS Corporate support services bought in	- 283	-	- (111)	- 172	n/a
	TOTAL UNCONTROLLABLE COST	283	-	(111)	172	(39) (39)
		1		` ,		
725	NET COST OF SERVICE	721	3	(107)	617	(14)
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure Provision for Repayment of External Loans	-	-	-	-	n/a n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	ı	-	-	n/a
725	TOTAL NET EXPENDITURE	721	3	(107)	617	(14)
				(101)		
	RIATIONS IN LEVEL OF EXPENDITURE lget - agreed pressures / service demands					£000's
-						-
						-
						-
Otract 1	Institute of the second of the					-
Strategic bud	lget - agreed additional income / savings					_
						-
						-
						-
						-
						-
Other resource	ce changes					-
Decrease in a	cornorate support sorvices brought in					- (444)
Other minor v	corporate support services brought in variations					(111) 4
						-
						-
						-
						(107)
TOTAL OTHI	ER VARIATIONS IN RESOURCE					(107)
. O IAL OIIII	7/11/11/01/10 III ILLUUUILUL					(101)

COST CENTRE: C1640Q

£000's £000's £000's £000's £000's		CHANGE (E)
	's	%
206 Employees 137 1 1	139	1
- Premises related expenditure 1 39 Supplies and Services 13 - (3)	1 10	- (22)
- Third Party Payments	-	(23) n/a
- Transfer Payments	-	n/a
6 Transport related expenditure 12	12	-
5 Recharges from other services 21	21	-
256 TOTAL EXPENDITURE 184 1 (2)	183	(1)
- Government Grants	-	n/a
(45) Other Grants, reimbursements and contributions	-	n/a
- Customer and Client Receipts		n/a n/a
- Recharges to other services	_	n/a
(45) TOTAL INCOME	_	n/a
		11/4
211 NET CONTROLLABLE COST 184 1 (2)	183	(1)
- Capital Charges	-	n/a
- Deferred/Intangible Charges	-	n/a
- REFCUS	-	n/a
140 Corporate support services bought in 140 - (63)	77	(45)
140 TOTAL UNCONTROLLABLE COST 140 - (63)	77	(45)
351 NET COST OF SERVICE 324 1 (65)	260	(20)
		()
- Contributions to / (from) Earmarked Reserves	-	n/a
- Contributions to / (from) Capital Reserves:	-	n/a
- Financing of Capital Expenditure	-	n/a
- Provision for Repayment of External Loans	-	n/a n/a
- TOTAL APPROPRIATIONS	_	n/a
	!	
351 TOTAL NET EXPENDITURE 324 1 (65)	260	(20)
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE	[£000's
Strategic budget - agreed pressures / service demands		
		-
		-
		-
		-
Strategic budget - agreed additional income / savings		
		_
		- -
		-
Other resource changes		-
Decrease in corporate support services brought in		(63)
Other minor variations		(2)
		(65)
TOTAL OTHER VARIATIONS IN RESOURCE		(05)
TOTAL OTHER VARIATIONS IN RESOURCE		(65)

COST CENTRE: C1642Q

FORECAST		ORIGINAL BUDGET		in Level of ure on (A)	ORIGINAL BUDGET	%
	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
2010/10		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	(-) %
-	Employees	-	-	-	-	
_	Premises related expenditure	_	_	_	_	n/a
_	Supplies and Services	_	_	(1)	(1)	n/a
269	Third Party Payments	241	_	(50)	191	
209		241	-	(50)	191	(21
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	-	-	-	-	n/a
-	Recharges from other services	-	-	-	-	n/a
269	TOTAL EXPENDITURE	241	-	(51)	190	(21
-	Government Grants	_			_	
		_	_		-	n/a
-	Other Grants, reimbursements and contributions	- I	-	-	-	n/a
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	-	-	-	-	n/a
-	TOTAL INCOME	-	-	-	-	n/a
				(= 1)		
269	NET CONTROLLABLE COST	241	-	(51)	190	(21
-	Capital Charges	-	-	-	-	n/a
_	Deferred/Intangible Charges	_	_	_	_	n/a
	REFCUS	_	_	_	_	n/a
	Corporate support services bought in	132	_	(44)	88	(33
132	TOTAL UNCONTROLLABLE COST	132	<u>-</u>	(44)	88	(33
401	NET COST OF SERVICE	373	-	(95)	278	(25
	Contributions to //frame Former and Boson (or					I
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
	Provision for Pongument of External Leans	_	_	-	-	n/a
-	Provision for Repayment of External Loans					
-	Contribution to / (from) General Balances	-	-	-	-	
		-	-	-	-	n/a n/a
-	Contribution to / (from) General Balances	373	- -		278	n/a n/a
401	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	373	-	-	278	n/a n/a (25
- 401 * OTHER VA	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	373	-	-	278	n/a
- 401 * OTHER VA	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	373	-	-	- - 278	n/a n/a (25
- 401 * OTHER VA	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	373	- -	-	278	n/s n/s (25
- 401 * OTHER VA	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	373	-	-	278	n/a n/a (25
- 401 * OTHER VA	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	373	- -	-	278	n/s n/s (25
- 401 * OTHER VA	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	373	- -	-	278	n/ n/ (25
- 401 * OTHER VA Strategic bud	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	373	- -	-	278	n/ n/ (25
- 401 * OTHER VA Strategic bud	Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	373	- -	-	278	n/ n/ (25
- 401 * OTHER VA Strategic bud	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	373	- -	-	278	£000's
- 401 * OTHER VA Strategic bud	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands	373	- -	-	278	£000's
- 401 * OTHER VA Strategic bud	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	373	- -	-	278	£000's
- 401 * OTHER VA Strategic bud	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	373	- -	-	278	n/ n/ (25
- 401 * OTHER VA Strategic bud	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	373	- -	-	278	£000's
401 * OTHER VA Strategic bud	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	373	- -	-	278	£000's
- 401 * OTHER VA Strategic bud	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	373	- -	-	278	£000's
- 401 * OTHER VA Strategic bud	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings	373	- -	-	278	£000's
401 * OTHER VA Strategic bud Relocation of	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings Coroners Services	373	- -	-	278	£000's
401 * OTHER VA Strategic bud Relocation of	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings Coroners Services	373	- -	-	278	£000's
401 * OTHER VA Strategic bud Relocation of	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings Coroners Services	373		-	278	£000's
401 * OTHER VA Strategic bud Relocation of	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands get - agreed additional income / savings Coroners Services	373		-	278	£000's
401 * OTHER VA Strategic bud Relocation of	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands Get - agreed additional income / savings Coroners Services	373		-	278	f) n/n/(25
401 * OTHER VA Strategic bud Relocation of Other resource	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands Get - agreed additional income / savings Coroners Services Corporate support services brought in	373	 	-	278	f) n/n/(25
401 * OTHER VA Strategic bud Relocation of Other resource	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands Get - agreed additional income / savings Coroners Services Corporate support services brought in	373		-	278	
+ OTHER VA Strategic bud Strategic bud Relocation of	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands Get - agreed additional income / savings Coroners Services Corporate support services brought in	373		-	278	
A01 TOTHER VA Strategic bud Relocation of Other resource Decrease in contents	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands Get - agreed additional income / savings Coroners Services Corporate support services brought in	373		-	278	£000's £000's (50)
A01 * OTHER VA Strategic bud Relocation of Other resource Decrease in contents	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands Get - agreed additional income / savings Coroners Services Corporate support services brought in	373		-	278	£000's
A01 OTHER VA Strategic bud Relocation of Other resource Decrease in content of the minor variable.	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE get - agreed pressures / service demands Get - agreed additional income / savings Coroners Services Corporate support services brought in	373	 	-	278	(25 £000's £000's (50

COST CENTRE: C1646Q

FORECAST 2015/16	DESCRIPTION	ORIGINAL BUDGET 2015/16 (A)		in Level of ure on (A) * Other (C)	ORIGINAL BUDGET 2016/17 (D)	% CHANGE (E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	183	2	4	189	3
	Premises related expenditure Supplies and Services	21	-	(2)	- 19	n/a
	Third Party Payments	-	-	(2)	-	(10) n/a
	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure	-	-	-	-	n/a
-	Recharges from other services	-	-	-	-	n/a
184	TOTAL EXPENDITURE	204	2	2	208	2
	Government Grants	-	1	-	-	n/a
	Other Grants, reimbursements and contributions	-	-	-	-	n/a
	Customer and Client Receipts Interest Receivable	_	-	-	_	n/a
	Recharges to other services	_		-	_	n/a n/a
	TOTAL INCOME	_	_		_	n/a
	TOTAL INCOME					11/4
184	NET CONTROLLABLE COST	204	2	2	208	2
-	Capital Charges		_	_	_	n/a
	Deferred/Intangible Charges	-	_	_	_	n/a
	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	49	49	n/a
-	TOTAL UNCONTROLLABLE COST	-	-	49	49	n/a
		1 1				
184	NET COST OF SERVICE	204	2	51	257	26
_	Contributions to / (from) Earmarked Reserves		_	_	_	n/a
	Contributions to / (from) Capital Reserves:	_	-	_	_	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
_	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	•	-	-	n/a
184	TOTAL NET EXPENDITURE	204	2	51	257	26
* 071150 1/4						2222
	get - agreed pressures / service demands					£000's
Otrategic bud	iget - agreed pressures / service demands					_
						-
						-
						-
Strategic hud	get - agreed additional income / savings					-
Strategic bud	<u>yet - ayreed additional income / Savings</u>					_
						-
						-
						-
						-
						-
						-
Other resource	ce changes					
Increase in a	ornarata cumpart carviaca bravaht in					40
Other minor v	orporate support services brought in variations					49 2
						-
						51
TOTAL OTHI	ER VARIATIONS IN RESOURCE					51

RESOURCES HUMAN RESOURCES

SERVICE DESCRIPTION

The Human Resources Division provides a range of services designed to enable the delivery of the 'people' elements of serving our customers well through skilled and well-led staff. The work of the division involves the determination of people strategy, HR policy, pay and reward, workforce equalities, workforce planning, organisational and people development, learning and development, employee engagement and collective consultation.

Provision of HR management information, payroll services, establishment control, recruitment services etc is provided within the HR and Finance Service Centre.

MOVEMENT IN NET EXPENDITURE

IVIO V LIVILIY	INNELEXPENDITORE					
		ORIGINAL	Variations	Variations in Level of		
COST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
CENTRE	SERVICE	2015/16	Inflation	Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1648Q	HR Consultancy	(158)	11	318	171	(208)
C1650Q	Health and Wellbeing	(6)	1	110	105	(1,850)
C1652Q	Director of Human Resources	5	2	(33)	(26)	(620)
C1654Q	Organisational Development	6	3	3	12	100
C1656Q	Corporate Learning and Development	3	2	(18)	(13)	(533)
	TOTAL NET SPEND	(150)	19	380	249	(266)

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2015/16	2016/17	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
HR Consultancy	28.9	22.9	(6.0)
Health and Wellbeing	1.0	4.0	3.0
Director of Human Resources	2.0	1.0	(1.0)
Organisational Development	5.0	5.0	-
Corporate Learning and Development	4.0	5.0	1.0
TOTAL FTE STAFF	40.9	37.9	(3.0)

COST CENTRE: C1620P

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
1,881	Employees	2,201	20	(146)	2,075	(6)
-	Premises related expenditure	-	-	-	-	n/a
416	Supplies and Services	296	-	(55)	241	(19)
14	Third Party Payments	14	-	-	14	-
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	-	-	-	-	n/a
-	Recharges from other services	-	-	-	-	n/a
2,311	TOTAL EXPENDITURE	2,511	20	(201)	2,330	(7)
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
(97)	Customer and Client Receipts	(434)	(1)	311	(124)	(71)
-	Interest Receivable	-	-	-	-	n/a
(85)	Recharges to other services	(80)	-	(5)	(85)	6
(182)	TOTAL INCOME	(514)	(1)	306	(209)	(59)
2,129	NET CONTROLLABLE COST	1,997	19	105	2,121	6
		1				
-	Capital Charges	-	-	-	-	n/a
-	Deferred/Intangible Charges	-	-	-	-	n/a
	REFCUS	- (0.447)	-	-	(4.070)	n/a
(2,147)	Corporate support services bought in	(2,147)	-	275	(1,872)	(13)
(2,147)	TOTAL UNCONTROLLABLE COST	(2,147)	-	275	(1,872)	(13)
(18)	NET COST OF SERVICE	(150)	19	380	249	(266)
(10)	,	(100)	.0			(200)
(178)	Contributions to / (from) Earmarked Reserves		-		_	n/a
(5)	Contributions to / (from) Capital Reserves:	_	_	_	_	n/a
_	Financing of Capital Expenditure	_	_	_	_	n/a
_	Provision for Repayment of External Loans	_	_	_	_	n/a
_	Contribution to / (from) General Balances	_	_	_	_	n/a
	TOTAL APPROPRIATIONS	-	-	_	-	n/a
(196)	TOTAL NET EXPENDITURE	(150)	19	380	249	(266)

COST CENTRE: C1648Q

		ORIGINAL		in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	re on (A)	BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
1,118	Employees	1,418	12	(266)	1,164	(18
-	Premises related expenditure	-	-	-	-	n/a
20	Supplies and Services	46	-	(1)	45	(2)
-	Third Party Payments	_	_	-	-	n/a
_	Transfer Payments	_	_	_	_	n/a
_	Transport related expenditure	_	_	_	_	n/a
_	Recharges from other services	_	_	_	_	n/a
				45.5-1		
1,138	TOTAL EXPENDITURE	1,464	12	(267)	1,209	(17)
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Customer and Client Receipts	(416)	(1)	390	(27)	(94)
_	Interest Receivable		-	_	`- ′	n/a
(49)	Recharges to other services	(44)	_	(5)	(49)	11
		` ,	(4)	. ,	· · ·	
(49)	TOTAL INCOME	(460)	(1)	385	(76)	(83)
1,089	NET CONTROLLABLE COST	1,004	11	118	1,133	13
	Capital Charges					1 -
-	Capital Charges Deferred/Intangible Charges	_	-	_		n/a
-		-	-	-	-	n/a
(4.400)	REFCUS	(4.400)	-	-	(000)	n/a
	Corporate support services bought in	(1,162)	-	200	(962)	(17)
(1,162)	TOTAL UNCONTROLLABLE COST	(1,162)	-	200	(962)	(17)
(70)	NET COST OF SERVICE	(4.50)	4.4	040	474	(000)
(73)	NET COST OF SERVICE	(158)	11	318	171	(208)
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	_	-	-	-	n/a
_	Provision for Repayment of External Loans	_	-	_	_	n/a
_	Contribution to / (from) General Balances	_	-	_	_	n/a
-	TOTAL APPROPRIATIONS	_	-	_	_	n/a
(73)	TOTAL NET EXPENDITURE	(158)	11	318	171	(208)
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	lget - agreed pressures / service demands					20005
Otrategie bad	iget agreed pressures / service demands					_
						_
						-
						-
						-
Ct==t==!=!	land a garaged and distance the course of a south as					-
Strategic bud	lget - agreed additional income / savings					
Davids (C)	manufacture and a second of the second of th					(4.50)
Review of Sti	ructure resulting in reduction in staff					(123)
						-
						-
						(123)
Other resource						
	Corporate Support Services Bought In					200
Transfer of S	chools Traded Services to Octavo					20
Transfer of O	occupational Health Income Budget to Health and V	Vellbeing (Red	2.4)			79
Car Allowand	es 2015/16 Saving allocated to departments					63
	ferred from Business Development Information (Re	d 2.5)				19
Trade union A	•	,				76
	n of ICT Budgets					(13)
Centralisation						(.5
	√ariations					(3)
Centralisation Other Minor	Variations					(3) 441
	Variations					441
Other Minor \	√ariations ER VARIATIONS IN RESOURCE					

COST CENTRE: C1650Q

FORECAST		ORIGINAL BUDGET		in Level of ure on (A)	ORIGINAL BUDGET	%
2015/16	DESCRIPTION	2015/16 (A)	Inflation (B)	* Other (C)	2016/17 (D)	CHANGE (E)
£000's	Employees	£000's 59	£000's	£000's 104	£000's 164	<u>%</u> 178
-	Premises related expenditure	-	-	-	-	n/a
	Supplies and Services	133	-	-	133	-
	Third Party Payments Transfer Payments	-	-	-		n/a n/a
	Transport related expenditure	-	-	-	_	n/a
-	Recharges from other services	-	-	-	-	n/a
157	TOTAL EXPENDITURE	192	1	104	297	55
	Government Grants	-	-	-	-	n/a
	Other Grants, reimbursements and contributions Customer and Client Receipts	(18)	-	(79)	(97)	n/a 439
	Interest Receivable	-	-	-	-	n/a
	Recharges to other services	-	-	-	-	n/a
(97)	TOTAL INCOME	(18)	-	(79)	(97)	439
60	NET CONTROLLABLE COST	174	1	25	200	15
_	Capital Charges					n/a
	Deferred/Intangible Charges	-	-	_	_	n/a
-	REFCUS	-	-	-	-	n/a
	Corporate support services bought in	(180)	-	85	(95)	(47)
(180)	TOTAL UNCONTROLLABLE COST	(180)	-	85	(95)	(47)
(120)	NET COST OF SERVICE	(6)	1	110	105	(1,850)
-	Contributions to / (from) Earmarked Reserves	- 1	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure Provision for Repayment of External Loans	-	-	-	-	n/a n/a
_	Contribution to / (from) General Balances	-	-	_		n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
(120)	TOTAL NET EXPENDITURE	(6)	1	110	105	(1,850)
* OTHER VA	DIATIONS IN LEVEL OF EVDENDITUDE			•		C000'a
	get - agreed pressures / service demands					£000's
	-					-
						-
						-
						-
Strategic bud	get - agreed additional income / savings					_
						-
						-
						-
Other resource	ce changes					- _
T	annum etiem el la celle la cense Dudanet forme LID Octobri	lt = (D = -1 0 0				- (70)
	ccupational Health Income Budget from HR Consutatif from Business Support	nancy (Red 2.3)			(7 9) 100
Decrease in (Corporate support services bought in					85
Other Minor \	/ariations					4
						110
TOTAL OTU	ED VADIATIONS IN DESCUIDOE					440
IOTAL OTH	ER VARIATIONS IN RESOURCE					110

COST CENTRE: C1652Q

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	ure on (A)	BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
183	Employees	196	2	(28)	170	(13)
-	Premises related expenditure	-	-	-	-	n/a
1	Supplies and Services	1	-	-	1	-
14	Third Party Payments	14	-	-	14	-
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	-	-	-	-	n/a
-	Recharges from other services	-	-	ı	-	n/a
198	TOTAL EXPENDITURE	211	2	(28)	185	(12)
	Government Grants		_	-		
		_	-		-	n/a
	Other Grants, reimbursements and contributions	- I	-	-	-	n/a
	Customer and Client Receipts Interest Receivable	-	-	-	-	n/a
		-	-	-	-	n/a
	Recharges to other services	-		-	-	n/a
-	TOTAL INCOME	-	-	-	-	n/a
198	NET CONTROLLABLE COST	211	2	(28)	185	(12)
_	Capital Charges	[_	-	_	n/a
_	Deferred/Intangible Charges	_	_	_	_	n/a
_	REFCUS	_	_	_	_	n/a
	Corporate support services bought in	(206)	_	(5)	(211)	2
	TOTAL UNCONTROLLABLE COST	(206)	-	(5)	(211)	2
		<u> </u>				
(8)	NET COST OF SERVICE	5	2	(33)	(26)	(620)
-	Contributions to / (from) Earmarked Reserves	- 1	_	_	_	n/a
-	Contributions to / (from) Capital Reserves:	_	-	_	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
	TOTAL APPROPRIATIONS	-	-	-	-	n/a
(0)	TOTAL NET EVDENDITUDE		0	(22)	(20)	(620)
(8)	TOTAL NET EXPENDITURE	5	2	(33)	(26)	(620)
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	lget - agreed pressures / service demands					
						-
						-
I						-
						- - -
						- - - -
Strategic bud	lget - agreed additional income / savings					- - - -
Strategic bud	lget - agreed additional income / savings					- - - -
						- - - - - (10)
	lget - agreed additional income / savings					- - - - (10)
						- - - - (10)
						- - - - (10) -
						- - - - (10) - -
						- - - - (10)
						-
Review of Str	ructure resulting in reduction in staff					-
	ructure resulting in reduction in staff					-
Review of Str	ructure resulting in reduction in staff					(10)
Review of Str	ructure resulting in reduction in staff ce changes ferred to HR Consultancy (Red 2.3)					(10) - (19)
Review of Str Other resource Budget transf	ructure resulting in reduction in staff ce changes ferred to HR Consultancy (Red 2.3)					(10) - (19)
Review of Str Other resource Budget transf	ructure resulting in reduction in staff ce changes ferred to HR Consultancy (Red 2.3)					(10) - (19)
Review of Str Other resource Budget transf	ructure resulting in reduction in staff ce changes ferred to HR Consultancy (Red 2.3)					(10) - (19)
Review of Str Other resource Budget transf	ructure resulting in reduction in staff ce changes ferred to HR Consultancy (Red 2.3)					(10) - (19)
Review of Str Other resource Budget transf	ructure resulting in reduction in staff ce changes ferred to HR Consultancy (Red 2.3)					(10) - (10) - (19) (4) - - - (23)
Review of Str Other resource Budget transf	ructure resulting in reduction in staff ce changes ferred to HR Consultancy (Red 2.3)					(10) - (19) (4) - -

COST CENTRE: C1654Q

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		re on (A)	BUDGET	%
	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees	307	3	9	319	4
	Premises related expenditure	-	-	- (4)	-	n/a
	Supplies and Services Third Party Payments	20	-	(4)	16	(20)
	Transfer Payments	_ [-	_	_	n/a n/a
	Transport related expenditure	_	-	_	_	n/a
	Recharges from other services	_	_	-	_	n/a
	TOTAL EXPENDITURE	327	3	5	335	2
	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
-	Recharges to other services	-	-	-	-	n/a
-	TOTAL INCOME	-	-	-	-	n/a
501	NET CONTROLLABLE COST	327	3	5	335	2
		9 —1				
	Capital Charges	-	-	-	-	n/a
	Deferred/Intangible Charges	-	-	-	-	n/a
	REFCUS	- (004)	-	- (0)	- (200)	n/a
, ,	Corporate support services bought in	(321)	-	(2)	(323)	1
(321)	TOTAL UNCONTROLLABLE COST	(321)	-	(2)	(323)	1
180	NET COST OF SERVICE	6	3	3	12	100
` '	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances TOTAL APPROPRIATIONS	_				n/a n/a
(110)						1174
2	TOTAL NET EXPENDITURE	6	3	3	12	100
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	lget - agreed pressures / service demands					20003
						-
						-
						-
						-
Otana tanada Inda	land a succeed a dell'Orana l'annonce d'annoissance					-
Strategic bud	lget - agreed additional income / savings					
						-
						_
						-
Other recour	oo ohangaa					-
Other resource	<u>ce crianges</u>					_
Other Minor \	Variations					3
						-
						-
						3
TOTAL OTHI	ER VARIATIONS IN RESOURCE					3

COST CENTRE: C1656Q

SUDGET Septemblure			ORIGINAL	Variations	in Level of	ORIGINAL	
2015/16 DESCRIPTION	FORECAST						%
2000's 2		DESCRIPTION	1	-			
2000's E000's E000's E000's 5000's 5			(A)	(B)	(C)	(D)	(E)
Premises related expenditure 9	£000's		£000's	£000's			
Supplies and Services 96			221	2	35	258	17
Third Party Payments			-	-	-	-	n/a
- Transfer Payments - Transport related expenditure - Recharges from other services	96		96	-	(50)	46	(52)
Transport related expenditure Recharges from other services 317 TOTAL EXPENDITURE 318 TOTAL EXPENDITURE 319 TOTAL INCOME 310 Recharges to other services 311 TOTAL INCOME 311 NET CONTROLLABLE COST 312 TOTAL INCOME 313 REFCUS 314 REFCUS 315 TOTAL INCOME 315 TOTAL INCOME 316 TOTAL INCOME 317 TOTAL INCOME 317 TOTAL INCOME 318 REFCUS 319 TOTAL INCOME 319 TOTAL INCOME 319 TOTAL INCOME 310	-		-	-	-	-	n/a
- Recharges from other services	-		-	-	-	-	n/a
317 TOTAL EXPENDITURE 317 2 (15) 304 (4)		l · · ·	-	-	-	-	n/a
Government Grants	-	Recharges from other services	-	-	-	-	n/a
- Other Grants, reimbursements and contributions - Customer and Client Receipts - Interest Receivable - Intere	317	TOTAL EXPENDITURE	317	2	(15)	304	(4)
- Other Grants, reimbursements and contributions - Customer and Client Receipts - Interest Receivable - Intere	-	Government Grants	-	-	-	-	n/a
- Customer and Client Receipts	-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
Interest Receivable			-	-	-	-	n/a
(36) Recharges to other services (36) - (36)			-	-	-	-	n/a
Capital Charges	(36)	Recharges to other services	(36)	-	-	(36)	-
281 NET CONTROLLABLE COST 281 2 (15) 268 (6)			(36)	_	_	` ,	_
- Capital Charges - Deferred/Intangible Charges - REFCUS - REFCUS - REFCUS - Corporate support services bought in (278) - (3) (281) 1 1 (278) TOTAL UNCONTROLLABLE COST (278) - (3) (281) 1 1 (278) TOTAL UNCONTROLLABLE COST (278) - (3) (281) 1 1 (278) TOTAL UNCONTROLLABLE COST (278) - (3) (281) 1 1 (278) TOTAL UNCONTROLLABLE COST (278) - (3) (281) 1 1 (278) TOTAL UNCONTROLLABLE COST (278) - (3) (281) 1 1 (278) TOTAL UNCONTROLLABLE COST (278) - (3) (281) 1 1 (278) TOTAL UNCONTROLLABLE COST (278) - (3) (281) 1 1 (278) TOTAL UNCONTROLLABLE COST (278) - (3) (281) 1 1 (278) TOTAL UNCONTROLLABLE COST (278) - (3) (281) 1 1 (278) TOTAL CONTROLLABLE COST (278) - (3) (281) (13) (532) TOTAL APPROPRIATIONS - (3) (281) (281) (281) TOTAL APPROPRIATIONS - (3) (281) (281) (281) TOTAL APPROPRIATIONS - (3) (281)	(30)	TOTAL INCOME	(30)	_	_	(30)	
- Deferred/Intangible Charges	281	NET CONTROLLABLE COST	281	2	(15)	268	(5)
- Deferred/Intangible Charges							
REFCUS	-	Capital Charges	-	-	-	-	n/a
(278) Corporate support services bought in (278) - (3) (281) 1 (278) TOTAL UNCONTROLLABLE COST (278) - (3) (281) 1 3 NET COST OF SERVICE 3 2 (18) (13) (533) -	-	Deferred/Intangible Charges	-	-	-	-	n/a
1	-	REFCUS	-	-	-	-	n/a
3 NET COST OF SERVICE 3 2 (18) (13) (533)	(278)	Corporate support services bought in	(278)	-	(3)	(281)	1
- Contributions to / (from) Earmarked Reserves	(278)	TOTAL UNCONTROLLABLE COST	(278)	-	(3)	(281)	1
- Contributions to / (from) Earmarked Reserves	3	NET COST OF SERVICE	3	2	(18)	(13)	(533)
- Contributions to / (from) Capital Reserves:		NET COST OF SERVICE	3	2	(10)	(13)	(333)
- Contributions to / (from) Capital Reserves:		Contributions to / (from) Formarked Posserves					n/o
- Financing of Capital Expenditure	-	l '	_	_	_	_	
- Provision for Repayment of External Loans	_		_ [_	_	_	
- Contribution to / (from) General Balances	_		_ [_	_	_	
TOTAL APPROPRIATIONS	_		_ [_	_	_	
**OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands		· · ·	-	-	-	-	n/a
**OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands							
Strategic budget - agreed pressures / service demands	3	TOTAL NET EXPENDITURE	3	2	(18)	(13)	(533)
Strategic budget - agreed additional income / savings Review of Learning and Development costs (50	* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Review of Learning and Development costs (50 Cother resource changes Post Transferred from Business Support Other Minor Variations (30	Strategic bud	lget - agreed pressures / service demands					
Review of Learning and Development costs (50 Cother resource changes Post Transferred from Business Support Other Minor Variations (30							-
Review of Learning and Development costs (50 Cother resource changes Post Transferred from Business Support Other Minor Variations (30							-
Review of Learning and Development costs (50 Cother resource changes Post Transferred from Business Support Other Minor Variations (30							-
Review of Learning and Development costs (50 Cother resource changes Post Transferred from Business Support Other Minor Variations (30							-
Review of Learning and Development costs (50 Cother resource changes Post Transferred from Business Support Other Minor Variations (30							-
Other resource changes Post Transferred from Business Support Other Minor Variations (30) 32)	Strategic bud	lget - agreed additional income / savings					
Other resource changes Post Transferred from Business Support Other Minor Variations (30) 32)	Davids (1)	amin a and Development of the st					/= 61
Other resource changes Post Transferred from Business Support Other Minor Variations (3 - 35 32	Review of Le	arning and Development costs					(50)
Other resource changes Post Transferred from Business Support Other Minor Variations (3 - 35 32							-
Other resource changes Post Transferred from Business Support Other Minor Variations (3 - 35 32							-
Other resource changes Post Transferred from Business Support Other Minor Variations (3 - 35 32							
Other resource changes Post Transferred from Business Support Other Minor Variations (3 - 35 32							
Other resource changes Post Transferred from Business Support Other Minor Variations (3 - 35 32							(50)
Post Transferred from Business Support Other Minor Variations (3 32	Other resource	ce changes					(50)
Other Minor Variations (3 32							_
Other Minor Variations (3 32	Post Transfe	rred from Business Support					35
32							(3)
							-
TOTAL OTHER VARIATIONS IN RESOURCE (18							32
TOTAL OTHER VARIATIONS IN RESOURCE (18							
to the state of th	TOTAL OTH	ER VARIATIONS IN RESOURCE					(18)

RESOURCES VOLUNTARY SECTOR

SERVICE DESCRIPTION

The Council wishes to maximise the contribution of the voluntary and community sector in delivering quality public services. In particular it seeks to promote the sector's ability to provide tailored services for groups where statutory services may not reach effectively or where take up is low e.g. marginalised or vulnerable communities.

The major element of this budget is the Stronger Communities Fund, a funding programme which gives priority to developing the infrastructure of the sector, enabling organisations to become 'fit for purpose' to deliver quality public services. The Council's Active Communities Fund targeting new and innovative activity in the sector is also held within this budget.

The budget also includes provision for non domestic rate relief for organisations supported by the Council, support for organisations which lease premises from the Council and support for community involvement activities.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	Variations in Level of		
COST		BUDGET	Expenditure on (A)		BUDGET	%
CENTRE	SERVICE	2015/16	Inflation	Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1630P	Voluntary Sector	1,236	-	(300)	936	(24)
	TOTAL NET SPEND	1,236		(300)	936	(24)

	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
SERVICE	2015/16	2016/17	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Nil Staff	-	-	-
TOTAL FTE STAFF	-	-	-

COST CENTRE: C1630P

FORECAST		ORIGINAL BUDGET		in Level of ure on (A)	ORIGINAL BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
-	Employees	-	-	-	-	n/a
-	Premises related expenditure	-	-	-	-	n/a
_	Supplies and Services	-	-	-	-	n/a
1,114	Third Party Payments	1,114	-	(200)	914	(18
·	Transfer Payments	122	-	-	122	-
_	Transport related expenditure	-	_	-	-	n/
_	Recharges from other services	-	-	_	-	n/
1,236	TOTAL EXPENDITURE	1,236	_	(200)	1,036	
1,230		1,230		(200)	1,030	(16
-	Government Grants	-	-	-	-	n/
-	Other Grants, reimbursements and contributions	-	-	-	-	n/
-	Customer and Client Receipts	-	-	-	-	n/
-	Interest Receivable	-	-	-	-	n/
-	Recharges to other services	-	-	-	-	n/
-	TOTAL INCOME	-	-	-	-	n/
1,236	NET CONTROLLABLE COST	1,236	-	(200)	1,036	(16
-	Capital Charges	-	-	-	-	n/
-	Deferred/Intangible Charges	_	_	_	_	n/
_	REFCUS	-	_	_	-	n/
_	Corporate support services bought in	-	_	(100)	(100)	n/
	TOTAL UNCONTROLLABLE COST	-	-	(100)		n/
1,236	NET COST OF SERVICE	1,236	-	(300)	936	(24
		<u> </u>		` ,		
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/
-	Financing of Capital Expenditure	-	-	-	-	n/s
-	Provision for Repayment of External Loans	-	-	-	-	n/
-	Contribution to / (from) General Balances	-	-	-	-	n/
-	TOTAL APPROPRIATIONS	-	-	-	-	n/
1,236	TOTAL NET EXPENDITURE	1,236	-	(300)	936	(24
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	dget - agreed pressures / service demands					
						-
						-
						-
Strategic bud	dget - agreed additional income / savings					
10% reduction	on in funding					(200
						-
						_
						(200
Other resour	<u>ce changes</u>					,
						
Corporate Su	upport Services bought in					(100
						-
						-
						(100
TOTAL OTH	ER VARIATIONS IN RESOURCE					(300
						(50)

RESOURCES CHIEF EXECUTIVES OFFICE

SERVICE DESCRIPTION

This summary includes the salary of the Chief Executive, who is the Head of Paid Service and returning officer and also the costs associated with performing the functions of the office.

MOVEMENT IN NET EXPENDITURE

COST		ORIGINAL BUDGET	7 3.1.3.1.3.1.3 1.1. 20 7 3.1 3.1		ORIGINAL BUDGET	%
CENTRE	SERVICE	2015/16	Inflation	Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1625P	Chief Executives Office	(218)	2	(59)	(275)	26
	TOTAL NET SPEND	(218)	2	(59)	(275)	26

	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
SERVICE	2015/16	2016/17	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Chief Executives Office	1.0	1.0	-
TOTAL FTE STAFF	1.0	1.0	-

COST CENTRE: C1625P

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		in Level of ire on (A)	BUDGET	%
	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's	E I	£000's	£000's	£000's	£000's	%
	Employees Premises related expenditure	225	2	2	229	2 n/a
	Supplies and Services	106	_	(5)	101	(5)
	Third Party Payments	-	-	-	-	n/a
	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure	11	-	-	11	-
	Recharges from other services	-	-	-	-	n/a
	TOTAL EXPENDITURE	342	2	(3)	341	(0)
	Government Grants Other Grants, reimbursements and contributions	-	-	-	- -	n/a n/a
	Customer and Client Receipts		-	-	-	n/a
	Interest Receivable	-	-	-	-	n/a
(737)	Recharges to other services	(737)	-	-	(737)	-
(737)	TOTAL INCOME	(737)	-	-	(737)	-
(400)	NET CONTROLLABLE COST	(395)	2	(3)	(396)	0
(400)	NET CONTROLLABLE COOT	(000)	2	(0)	(550)	
	Capital Charges	-	-	-	-	n/a
	Deferred/Intangible Charges	-	-	-	-	n/a
	REFCUS Corporate support services bought in	- 177	-	- (56)	- 121	n/a
	Corporate support services bought in TOTAL UNCONTROLLABLE COST	177	-	(56)	121	(32)
177	TOTAL UNCONTROLLABLE COST	177		(56)	121	(32)
(223)	NET COST OF SERVICE	(218)	2	(59)	(275)	26
_	Contributions to / (from) Earmarked Reserves		_	_		n/a
	Contributions to / (from) Capital Reserves:	_	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances	-	-	-	-	<u>n/a</u>
-	TOTAL APPROPRIATIONS		-	-	-	n/a
(223)	TOTAL NET EXPENDITURE	(218)	2	(59)	(275)	26
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE				ſ	£000's
	get - agreed pressures / service demands					2000 5
						-
						-
						-
					ŀ	<u> </u>
Strategic bud	get - agreed additional income / savings					
						-
						-
						-
Other resource	ce changes					
Decrease in o	corporate support services bought in					(56)
Other Minor \						(3)
						-
						-
						(59)
TOTAL 6=:::	ED MADIATIONS IN DESCRIPTOR					/=e\
IOTAL OTH	ER VARIATIONS IN RESOURCE					(59)

SERVICE DESCRIPTION

The Finance and Assets Division consists of 7 service areas;

Financial Services; Pensions and Treasury; Governance; Asset Management; Risk, Insurance and Business Continuity; HR and Finance Service Centre; and Facilities Management.

Facilities Management

Managing the outsourced facilities management contract with Interserve, including the performance management of daily operations within the Civic Office accommodation; Managing the Council's Corporate Accommodation; Energy and Sustainability

Financial Services

Provision of financial advice across the council; Ensuring the robustness of the Council's annual budget (revenue and capital); Preparation of accounts within statutory deadlines; Robust and detailed in-year financial monitoring of budget and trends for the Council's delivery of its annual budget.

Governance

Supporting the overall governance arrangements ensuring they are sound, fit for purpose and represent best practice; Preventing, detecting and deterring fraud and corruption in partnership with Deloitte; Providing the Internal audit service in partnership with Deloitte.

Insurance, Risk and CPO

Support the Risk Management and Insurance framework; Provide Business continuity and emergency planning services.

Pensions and Treasury

The cash management function for the authority; Administration of the Croydon local government pension scheme; and Investment and administration of the Croydon Pension Fund.

Asset Management

To provide commercial property advice; To ensure that the there is a corporate asset strategy and estate management for the Council, ensuring that assets are efficiently and effectively utilised and fit for purpose through the implementation of the corporate property and estate strategy - and asset management implementation plan.

HR and Finance Service Centre

Administration of the Croydon local government pension scheme; Recruitment of interim and permanent staff; Provision of support to the One Oracle system; Delivery of the Payroll service; Accounts Payable and Cash Management.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
COST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
CENTRE	SERVICE	2015/16	Inflation	Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1600Q	Facilities Management	(785)	100	(3,703)	(4,388)	459
C1602Q	Financial Services	1,619	29	24	1,672	3
C1604Q	Governance Team	(82)	10	88	16	(120)
C1606Q	Insurance, Risk and CPO	(5)	3	310	308	(6,260)
C1608Q	Pensions and Treasury	566	5	(81)	490	(13)
C1610Q	Asset Management	2,078	3	1,781	3,862	86
C1612Q	HR and Finance Service Centre	(512)	18	450	(44)	(91)
	TOTAL NET SPEND	2,879	168	(1,131)	1,916	(33)

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2015/16	2016/17	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Facilities Management	18.0	18.0	-
Financial Services	61.5	59.5	(2.0)
Governance Team	16.4	16.3	(0.1)
Insurance Risk and CPO	10.0	10.0	-
Pensions and Treasury	3.0	11.0	8.0
Asset Management	5.0	5.0	-
HR and Finance Service Centre	59.4	56.2	(3.2)
TOTAL FTE STAFF	173.3	176.0	2.7

COST CENTRE: C1600P

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
8,101	Employees	7,759	78	637	8,474	9
9,547	Premises related expenditure	8,651	-	376	9,027	4
4,578	Supplies and Services	2,622	102	673	3,397	30
6,093	Third Party Payments	3,843	-	(87)	3,756	(2)
-	Transfer Payments	-	-	-	-	n/a
201	Transport related expenditure	125	-	76	201	61
451	Recharges from other services	401	-	(4)	397	(1)
28,971	TOTAL EXPENDITURE	23,401	180	1,671	25,252	8
(31)	Government Grants	-	-	(80)	(80)	n/a
(1,387)	Other Grants, reimbursements and contributions	(2,006)	-	(233)	(2,239)	12
(6,804)	Customer and Client Receipts	(3,239)	(12)	(1,182)	(4,433)	37
-	Interest Receivable	-	- 1	-	- 1	n/a
(2,971)	Recharges to other services	(1,628)	-	(654)	(2,282)	40
(11,193)	TOTAL INCOME	(6,873)	(12)	(2,149)	(9,034)	31
17,778	NET CONTROLLABLE COST	16,528	168	(478)	16,218	(2)
4.700				(4.0=4)	2.425	
4,793	Capital Charges	4,776	-	(1,651)	3,125	(35)
99	Deferred/Intangible Charges	99	-	-	99	
- (40.450)	REFCUS	(40.504)	-	-	(47.500)	n/a
	Corporate support services bought in	(18,524)	-	998	(17,526)	(5)
(14,261)	TOTAL UNCONTROLLABLE COST	(13,649)	-	(653)	(14,302)	5
3,517	NET COST OF SERVICE	2,879	168	(1,131)	1,916	(33)
3,317	NET COST OF SERVICE	2,079	100	(1,131)	1,910	(33)
(452)	Contributions to / (from) Earmarked Reserves		-		_ 1	2/2
(400)	Contributions to / (from) Capital Reserves:	[]	_ [-	_ [n/a
_	Financing of Capital Expenditure	_	_	-	_	n/a
_	Provision for Repayment of External Loans		_	-	_	n/a
	Contribution to / (from) General Balances		-	<u>-</u>	_	n/a
(453)	TOTAL APPROPRIATIONS	_	-	<u> </u>	_	n/a n/a
(100)						11/0
3,064	TOTAL NET EXPENDITURE	2,879	168	(1,131)	1,916	(33)
				<u> </u>		

COST CENTRE: C1600Q

FORECAST		ORIGINAL BUDGET	Variations Expenditu		ORIGINAL BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
711	Employees	902	9	(31)	880	(2)
	Premises related expenditure	6,916	-	(2,991)	3,925	(43)
3,307	Supplies and Services	1,927	91	289	2,307	20
1,634	Third Party Payments	1,316	-	127	1,443	10
	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure	123	-	76	199	62
122	Recharges from other services	123	-	(1)	122	(1)
10,562	TOTAL EXPENDITURE	11,307	100	(2,531)	8,876	(21)
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	(74)	-	74	-	(100)
(118)	Customer and Client Receipts	(311)	-	193	(118)	(62)
-	Interest Receivable	-	-	-	-	n/a
(1,974)	Recharges to other services	(1,234)	-	(215)	(1,449)	17
(2,092)	TOTAL INCOME	(1,619)	1	52	(1,567)	(3)
, ,		, , ,			, , ,	
8,470	NET CONTROLLABLE COST	9,688	100	(2,479)	7,309	(25)
4,323	Capital Charges	4,323	_	(1,759)	2,564	(41)
, = _=	Deferred/Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
(14,796)	Corporate support services bought in	(14,796)	-	535	(14,261)	(4)
(10,473)	TOTAL UNCONTROLLABLE COST	(10,473)		(1,224)	(11,697)	12
(- , -)		(= / = /		(() /	
(2,003)	NET COST OF SERVICE	(785)	100	(3,703)	(4,388)	459
_	Contributions to / (from) Earmarked Reserves		_	_	_	n/a
_	Contributions to / (from) Capital Reserves:	_	_	_	_	n/a
-	Financing of Capital Expenditure	_	-	_	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
1	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
(2,003)	TOTAL NET EXPENDITURE	(785)	100	(3,703)	(4,388)	459
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	dget - agreed pressures / service demands					20003
						-
						-
						-
						-
						-
Strategic bud	lget - agreed additional income / savings					
D						- (500)
Reprocureme	ent of Facilities Management contract					(500)
						-
						_
						(500)
Other resour	ce changes					
_	of budgets within Finance and Assets Division					450
	susiness Rates to Asset Maintenance					(2,618)
	ernard Weatherill House Rents budget to Asset Ma	nagement				256
	n of ICT Budgets					(72)
	Capital Charges					(1,759)
Other minor	corporate support services bought in					535
Other minor v	variations					(3.202)
						(3,203)
TOTAL OTL	ED VADIATIONS IN DESCUIDOS					(2.702)
IOIALOIH	ER VARIATIONS IN RESOURCE					(3,703)

COST CENTRE: C1602Q

FORECAST		ORIGINAL BUDGET	Variations i	re on (A)	ORIGINAL BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
00001-		(A)	(B)	(C)	(D)	(E)
£000's 3,168	Employees	£000's 2,679	£000's 29	£000's 291	£000's 2,999	<u>%</u> 12
-	Premises related expenditure	2,079	-	-	2,333	n/a
254	Supplies and Services	151	-	(95)	56	(63)
-	Third Party Payments	-	-	-	-	n/a
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	-	-	-	-	n/a
	Recharges from other services	0.000	-	100	2.055	n/a
,	TOTAL EXPENDITURE	2,830	29	196	3,055	8
-	Government Grants Other Grants, reimbursements and contributions	(116)	-	- 50	(66)	n/a
	Customer and Client Receipts	(246)	-	246	(00)	(43) (100)
	Interest Receivable	(2.0)	-	-	-	n/a
(498)	Recharges to other services	-	-	(345)	(345)	n/a
(498)	TOTAL INCOME	(362)	-	(49)	(411)	14
<u> </u>	I.	, ,		` '	, ,	
2,924	NET CONTROLLABLE COST	2,468	29	147	2,644	7
	Capital Charges	_	- [_	-	n/a
-	Deferred/Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
	Corporate support services bought in	(849)	-	(123)	(972)	14
(597)	TOTAL UNCONTROLLABLE COST	(849)	-	(123)	(972)	14
2,327	NET COST OF SERVICE	1,619	29	24	1,672	3
(2-2)					'	
	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves: Financing of Capital Expenditure			-	-	n/a n/a
_	Provision for Repayment of External Loans	_	-	_	_	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
(358)	TOTAL APPROPRIATIONS	-	-	-	-	n/a
1,969	TOTAL NET EXPENDITURE	1,619	29	24	1,672	3
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE				Γ	£000's
	dget - agreed pressures / service demands					
						-
						-
						-
					-	-
Strategic bud	lget - agreed additional income / savings					
						-
						-
						-
Other resour	ce changes				}	-
1000dl	<u></u>					-
_	of budgets within Finance and Assets Division					100
	Corporate support services bought in					(123)
Other Minor \	Variations					47
						-
]	24
TOTAL OTH	ER VARIATIONS IN RESOURCE					24

COST CENTRE: C1604Q

FORECAST		ORIGINAL BUDGET	Variations i Expenditu		ORIGINAL BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
716	Employees	624	6	76	706	13
904	Premises related expenditure Supplies and Services	370	9	- 424	803	n/a 117
	Third Party Payments	612	-	(612)	-	(100
-,022	Transfer Payments	-	-	-	-	n/a
2	Transport related expenditure	-	-	-	-	n/a
1	Recharges from other services	-	-	-	-	n/a
4,545	TOTAL EXPENDITURE	1,606	15	(112)	1,509	(6
(31)	Government Grants	-	-	(80)	(80)	n/a
` '	Other Grants, reimbursements and contributions	(51)	-	(59)	(110)	116
(3,207)	Customer and Client Receipts	(338)	(5)	255	(88)	(74
(00)	Interest Receivable	-	-	(0.4)	-	n/a
	Recharges to other services	- (222)	-	(94)	(94)	n/a
(3,349)	TOTAL INCOME	(389)	(5)	22	(372)	(4
1,196	NET CONTROLLABLE COST	1,217	10	(90)	1,137	(7
	Capital Charges		T			/
-	Deferred/Intangible Charges	_ [-	-		n/a n/a
_	REFCUS	_	_	_	_	n/a
(1,299)	Corporate support services bought in	(1,299)	-	178	(1,121)	(14
(1,299)	TOTAL UNCONTROLLABLE COST	(1,299)	-	178	(1,121)	(14
		<u> </u>				
(103)	NET COST OF SERVICE	(82)	10	88	16	(120
-	Contributions to / (from) Earmarked Reserves	- 1	- [-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances TOTAL APPROPRIATIONS	-	-	<u> </u>	-	n/a
-	TOTAL APPROPRIATIONS	-	- 1	-	-	n/a
(103)	TOTAL NET EXPENDITURE	(82)	10	88	16	(120
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	dget - agreed pressures / service demands					-
						-
						<u>-</u>
Strategic bud	dget - agreed additional income / savings					
D. L. G. St.	Laterated A. P. Danie					-
	Internal Audit Days Ianager post in Governance team					(25
Deletion of iv	nanager post in Governance team					(50 -
						-
						-
						(75
Other resour	<u>ce changes</u>					_
Decrease in	corporate support services bought in					178
2015/16 Con	tract Inflation Savings					(15
						-
						-
						_
						163
						_
IOTAL OTH	ER VARIATIONS IN RESOURCE					88

COST CENTRE: C1606Q

Expenditure on (A) BUDGET 2015/16 Expenditure on (A) CHANGE (B) (C) (C) (C) (D) (C) (D)			ORIGINAL	Vonations	in Loyal of	ORIGINAL	
2015/16 DESCRIPTION	FORECAST						%
E000's							
S42 Employees S16 S S9 S50 S Parmises related expenditure							
Premises related expenditure							
(1217) Supplies and Services (891) - 146 (745) (168		1	516	5 _	39	560 _	
Third Party Payments		•	(891)	_	146	(745)	
(2) Transport related expenditure 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1	-	1 ''	-	-	-	-	n/a
- Recharges from other services	-		-	-	-	-	n/a
(677) TOTAL EXPENDITURE (374) 5 185 (184) (51)	` '	1	1	-	-	1	-
Covernment Grants			- (0= 1)		-	- (40.0)	
Other Grants, reimbursements and contributions (108) - (108) (217) (2) - (219) 1 (217) ((677)		(374)	5	185	(184)	
(75) Customer and Client Receipts (217) (2) - (219) 1 Interest Receivable - - - - /2 /2 /2			(108)	-	-	(109)	n/a
Interest Receivable -		•		(2)			- 1
(112) TOTAL INCOME (325) (2) - (327) 1	-	•	-	-	-	-	n/a
Capital Charges	(37)	Recharges to other services	-	-	-	-	n/a
- Capital Charges - Deferred/inlangible Charges - REFCUS - REFCUS - REFCUS	(112)	TOTAL INCOME	(325)	(2)	-	(327)	1
- Capital Charges - Deferred/inlangible Charges - REFCUS - REFCUS - REFCUS	(789)	NET CONTROLL ABLE COST	(699)	3	185	(511)	(27)
Deferred/Intangible Charges	(103)	NET CONTROLLABLE COOT	(099)	3	103	(311)	(21)
REFCUS	-		-	-	-	-	n/a
694 Corporate support services bought in 694	-		-	-	-	-	n/a
694 TOTAL UNCONTROLLABLE COST 694 - 125 819 18	- 604		694	-	- 125	- 810	
(95) NET COST OF SERVICE (5) 3 310 308 (6,260) - Contributions to / (from) Earmarked Reserves							
- Contributions to / (from) Earmarked Reserves	034	TOTAL DICONTROLLABLE COST	034		125	013	
- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances	(95)	NET COST OF SERVICE	(5)	3	310	308	(6,260)
- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances	_	Contributions to / (from) Farmarked Reserves			_	_ [n/a
- Financing of Capital Expenditure		` ′	-	_	_	-	n/a
- Contribution to / (from) General Balances	-		-	-	-	-	n/a
- TOTAL APPROPRIATIONS	-	l · · · ·	-	-	-	-	n/a
(95) TOTAL NET EXPENDITURE (5) 3 310 308 (6,260)	-	, ,	-	-	-	-	
*OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands	-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
Strategic budget - agreed pressures / service demands	(95)	TOTAL NET EXPENDITURE	(5)	3	310	308	(6,260)
Strategic budget - agreed pressures / service demands	* OTUED VA	DIATIONS IN LEVEL OF EXPENDITURE					00001-
Strategic budget - agreed additional income / savings Insurance - review of claims handling process (80) Other resource changes Insurance Realignment Increase in corporate support services bought in Centralisation of ICT Budgets Other Minor Variations (80) 300 125 Centralisation of ICT Budgets (36) Other Minor Variations							£000'S
Insurance - review of claims handling process Cother resource changes Insurance Realignment Increase in corporate support services bought in Centralisation of ICT Budgets Other Minor Variations (80)	<u> </u>	<u>got ag. oca processor, comos acmanac</u>					-
Insurance - review of claims handling process Cother resource changes Insurance Realignment Increase in corporate support services bought in Centralisation of ICT Budgets Other Minor Variations (80)							-
Insurance - review of claims handling process Cother resource changes Insurance Realignment Increase in corporate support services bought in Centralisation of ICT Budgets Other Minor Variations (80)							-
Insurance - review of claims handling process Cother resource changes Insurance Realignment Increase in corporate support services bought in Centralisation of ICT Budgets Other Minor Variations (80)							<u>-</u>
Other resource changes Insurance Realignment Increase in corporate support services bought in Centralisation of ICT Budgets Other Minor Variations (80) 300 125 Centralisation of ICT Budgets (36) 390	Strategic bud	lget - agreed additional income / savings					
Other resource changes Insurance Realignment Increase in corporate support services bought in Centralisation of ICT Budgets Other Minor Variations (80) 300 125 Centralisation of ICT Budgets (36) 390							
Other resource changes Insurance Realignment 300 Increase in corporate support services bought in 125 Centralisation of ICT Budgets (36) Other Minor Variations 1 390	Insurance - re	eview of claims handling process					(80)
Other resource changes Insurance Realignment 300 Increase in corporate support services bought in 125 Centralisation of ICT Budgets (36) Other Minor Variations 1 390							-
Other resource changes Insurance Realignment 300 Increase in corporate support services bought in 125 Centralisation of ICT Budgets (36) Other Minor Variations 1 390							-
Other resource changes Insurance Realignment 300 Increase in corporate support services bought in 125 Centralisation of ICT Budgets (36) Other Minor Variations 1 390							
Other resource changes Insurance Realignment 300 Increase in corporate support services bought in 125 Centralisation of ICT Budgets (36) Other Minor Variations 1 390							(00)
Increase in corporate support services bought in Centralisation of ICT Budgets Other Minor Variations 125 390	Other resource	ce changes				ŀ	(80)
Increase in corporate support services bought in Centralisation of ICT Budgets Other Minor Variations 125 390	le a company						000
Centralisation of ICT Budgets Other Minor Variations (36) 390		_					
Other Minor Variations 390							
							1
						-	200
TOTAL OTHER VARIATIONS IN RESOURCE 310							
1 ***	TOTAL OTH	ER VARIATIONS IN RESOURCE					310

COST CENTRE: C1608Q

		ORIGINAL		in Level of	ORIGINAL	
FORECAST		BUDGET	-	re on (A)	BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
559	Employees	487	3	292	782	61
	Premises related expenditure	74	-	(2)	- 70	n/a
72	Supplies and Services	71	2	(3)	70	(1)
-	Third Party Payments	-	-	-	-	n/a
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	-	-	-	-	n/a
	Recharges from other services	-	-	-	-	n/a
631	TOTAL EXPENDITURE	558	5	289	852	53
-	Government Grants	-	-		-	n/a
(309)	Other Grants, reimbursements and contributions	(122)	-	(289)	(411)	237
(21)	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
(70)	Recharges to other services	(70)	-	-	(70)	-
(400)	TOTAL INCOME	(192)	-	(289)	(481)	151
(100)		(132)		(200)	(101)	
231	NET CONTROLLABLE COST	366	5	-	371	1
	Canital Charges	 				. 1-
-	Capital Charges	-	-	-	-	n/a
-	Deferred/Intangible Charges	-	-	-	-	n/a
	REFCUS	-	-	- (04)	-	n/a
	Corporate support services bought in	200	-	(81)	119	(41)
200	TOTAL UNCONTROLLABLE COST	200	-	(81)	119	(41)
/31	NET COST OF SERVICE	566	5	(81)	490	(13)
431	NET COST OF SERVICE	300	3	(01)	490	(13)
	Contributions to / (from) Earmarked Reserves	1	_	_	_	n/a
_	Contributions to / (from) Capital Reserves:	_	_	_	_	n/a
_	Financing of Capital Expenditure	_	_	_	_	n/a
_	Provision for Repayment of External Loans	_	_	_	_	n/a
_	Contribution to / (from) General Balances	_	_	_	_	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
431	TOTAL NET EXPENDITURE	566	5	(81)	490	(13)
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	lget - agreed pressures / service demands					2000
-						-
						-
						-
						-
						-
Strategic bud	lget - agreed additional income / savings					
						-
						-
						-
						-
Ott						-
Other resource	<u>ce cnanges</u>					
Decrease in	corporate support services bought in					(81)
Deciease III (corporate support services bought in					(01)
						-
						<u>-</u>
						-
						(81)
						· ,
TOTAL OTH	ER VARIATIONS IN RESOURCE					(81)
						(-)

COST CENTRE: C1610Q

2015/16 DESCRIPTION							
2016/16 DESCRIPTION			ORIGINAL	Variations	in Level of	ORIGINAL	
CO Comparison Co Co Co Co Co Co Co	FORECAST		BUDGET	Expendit	re on (A)		%
2000 2000	2015/16	DESCRIPTION	2015/16	Inflation		2016/17	CHANGE
333 Employees			` '	` '			
4.958 Premises related expenditure 17,35			<u> </u>				
225 Supplies and Services		' '		3			(5
Tariagn Tari	•	•	,	-	,	,	
Transfer Payments 1 Transport related expenditure 1 1		1 ' '		-	(26)		(10
1 Transport related expenditure 1 - 1 - 1 1 278 3.28 Recharges from offers services 278 - 278 - 278 3.28 Recharges from offer services 2745 3 3 3.322 6,070 12	74	1	124	-	-	124	-
328 Recharges from other services 278 - 278 - 278 - 5.921	-	•	-	-	-		n/a
5,921 TOTAL EXPENDITURE 2,745 3 3,322 6,070 12			279	-	-	279	-
Covernment Grants C224					-		<u>-</u>
(224) Other Grants, reimbursements and contributions (224) - (236) Customer and Clear Receipts (1,807) - (1,846) (3,453) 111 (1,807) - (1,846) (3,453) 111 (1,807) - (1,846) (3,453) 111 (1,807) - (1,846) (3,453) 111 (1,807) - (1,846) (3,712) 91 (1,807) (3,228) TOTAL INCOME (1,866) - (1,866) - (1,846) (3,712) 91 (1,808) NET CONTROLLABLE COST 879 3 1.476 2,358 160 (1,807) - (1,846) (3,712) 91 (1,807) (1,80	5,921	TOTAL EXPENDITURE	2,745	3	3,322	6,070	121
(2,999) Customer and Client Receipts (1,807) - (1,846) (3,453) 11: Interest Receivable -	-	Government Grants	-	-	-	-	n/a
Interest Receivable	` '	· ·	(224)	-	-	• •	-
(35) Recharges to other services (35)	•	· · · · · · · · · · · · · · · · · · ·	(1,607)	-	(1,846)	(3,453)	115
1,3228 TOTAL INCOME			-	-	-	-	n/a
2,693 NET CONTROLLABLE COST 879 3 1,476 2,358 16i 470 Capital Charges 453 - 108 561 2,99 99 108 561 2,99 99 108 561 2,99 99 108 99 108 109 109 109	(35)	Recharges to other services	(35)	-	-	(35)	-
A70 Capital Charges	(3,228)	TOTAL INCOME	(1,866)	-	(1,846)	(3,712)	99
A70 Capital Charges			· · · · · · · · · · · · · · · · · · ·				
99 Deferred/Intangible Charges 99 - - 99 - - 197 844 34 335 TOTAL UNCONTROLLABLE COST 1,199 - 305 1,504 22 3,028 NET COST OF SERVICE 2,078 3 1,781 3,862 88 1,781 3,862 1,781 3,862 1,781 3,862 3,	2,693	NET CONTROLLABLE COST	879	3	1,476	2,358	168
99 Deferred/Intangible Charges 99 - - 99 - - 197 844 34 335 TOTAL UNCONTROLLABLE COST 1,199 - 305 1,504 22 3,028 NET COST OF SERVICE 2,078 3 1,781 3,862 88 3,028 NET COST OF SERVICE 2,078 3 1,781 3,862 88 3,028 NET COST OF SERVICE 2,078 3 1,781 3,862 88 3,028 NET COST OF SERVICE 2,078 3 1,781 3,862 88 3,028 NET COST OF SERVICE 2,078 3 1,781 3,862 88 3,028 NET COST OF SERVICE 2,078 3 1,781 3,862 88 3,028 NET COST OF SERVICE - - - - - - - - -	470	Capital Charges	453		108	561	24
REFCUS			99	-	-	99	_
Cast Corporate support services bought in 647 - 197 844 38			-	-	-	-	n/a
3.028 NET COST OF SERVICE 3.028 NET COST OF SERVICE 2.078 3 1,781 3,862 86 - Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - TOTA	(234)	Corporate support services bought in	647	-	197	844	30
- Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Contribution to / (from) Capital Reserves: - Financing of Capital Expenditure - Frovision for Repayment of External Loans - Contribution to / (from) General Balances - Contribution to / (from	335	TOTAL UNCONTROLLABLE COST	1,199	_	305	1,504	25
- Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Contribution to / (from) Capital Reserves: - Financing of Capital Expenditure - Frovision for Repayment of External Loans - Contribution to / (from) General Balances - Contribution to / (from						· ·	
- Contributions to / (from) Capital Reserves:	3,028	NET COST OF SERVICE	2,078	3	1,781	3,862	86
- Contributions to / (from) Capital Reserves:		Contributions to / (from) Farmarked Reserves			_	_	n/s
- Financing of Capital Expenditure	_	· · ·	_	_	_	_	
- Provision for Repayment of External Loans	_		_	_	_	_	n/a
- Contribution to / (from) General Balances	_		_	_	_	_	n/a
TOTAL APPROPRIATIONS	_	1	_	_	-	-	n/a
OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed pressures / service demands Community Asset Transfer (Stanley Halls and Selsdon Halls) Income for improved space utilisation in BWH and other offices (1,50) Other resource changes Transfer of Business Rates budgets from Facilities Management Irransfer of Bernard Weatherill Rents Income budget from Facilities Management (25) Susiness rates adjustment (25) Centralisation of ICT Budgets Savings due to asset rationalisation Increase in capital charges Increase in corporate support services bought in Other minor variations (1) (2) (3) (3) (3) (3) (3) (4) (5) (6) (6) (7) (7) (7) (7) (8) (8) (9) (9) (9) (9) (1,50		· · ·	-	-	-	-	n/a
OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed pressures / service demands Community Asset Transfer (Stanley Halls and Selsdon Halls) Income for improved space utilisation in BWH and other offices (1,50) Other resource changes Transfer of Business Rates budgets from Facilities Management Irransfer of Bernard Weatherill Rents Income budget from Facilities Management (25) Susiness rates adjustment (25) Centralisation of ICT Budgets Savings due to asset rationalisation Increase in capital charges Increase in corporate support services bought in Other minor variations (1) (2) (3) (3) (3) (3) (3) (4) (5) (6) (6) (7) (7) (7) (7) (8) (8) (9) (9) (9) (9) (1,50							
Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Community Asset Transfer (Stanley Halls and Selsdon Halls) ncome for improved space utilisation in BWH and other offices (1,50) Other resource changes Transfer of Business Rates budgets from Facilities Management Transfer of Business Rates budgets from Facilities Management Susiness rates adjustment Centralisation of ICT Budgets Savings due to asset rationalisation ncrease in capital charges ncrease in corporate support services bought in Other minor variations (1) (2) (3) (3) (3) (3) (3) (4) (5) (6) (7) (7) (7) (8) (8) (8) (9) (9) (9) (9) (9	3,028	TOTAL NET EXPENDITURE	2,078	3	1,781	3,862	86
Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Community Asset Transfer (Stanley Halls and Selsdon Halls) ncome for improved space utilisation in BWH and other offices (1,50) Other resource changes Transfer of Business Rates budgets from Facilities Management Transfer of Business Rates budgets from Facilities Management Susiness rates adjustment Centralisation of ICT Budgets Savings due to asset rationalisation ncrease in capital charges ncrease in corporate support services bought in Other minor variations (1) (2) (3) (3) (3) (3) (3) (4) (5) (6) (7) (7) (7) (8) (8) (8) (9) (9) (9) (9) (9	* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Community Asset Transfer (Stanley Halls and Selsdon Halls) ncome for improved space utilisation in BWH and other offices (1,500 Cher resource changes Transfer of Business Rates budgets from Facilities Management Transfer of Bernard Weatherill Rents Income budget from Facilities Management Susiness rates adjustment Centralisation of ICT Budgets Savings due to asset rationalisation ncrease in capital charges ncrease in corporate support services bought in Other minor variations (1) (3) (3) (3) (3) (4) (5) (5) (6) (7) (7) (7) (8) (8) (8) (9) (1) (9) (1) (1) (1) (1) (1							
Community Asset Transfer (Stanley Halls and Selsdon Halls) ncome for improved space utilisation in BWH and other offices (1,500 Cher resource changes Transfer of Business Rates budgets from Facilities Management Transfer of Bernard Weatherill Rents Income budget from Facilities Management Susiness rates adjustment Centralisation of ICT Budgets Savings due to asset rationalisation ncrease in capital charges ncrease in corporate support services bought in Other minor variations (1) (3) (3) (3) (3) (4) (5) (5) (6) (7) (7) (7) (8) (8) (8) (9) (1) (9) (1) (1) (1) (1) (1							-
Community Asset Transfer (Stanley Halls and Selsdon Halls) ncome for improved space utilisation in BWH and other offices (1,500 Cher resource changes Transfer of Business Rates budgets from Facilities Management Transfer of Bernard Weatherill Rents Income budget from Facilities Management Susiness rates adjustment Centralisation of ICT Budgets Savings due to asset rationalisation ncrease in capital charges ncrease in corporate support services bought in Other minor variations (1) (3) (3) (3) (3) (4) (5) (5) (6) (7) (7) (7) (8) (8) (8) (9) (1) (9) (1) (1) (1) (1) (1							-
Community Asset Transfer (Stanley Halls and Selsdon Halls) ncome for improved space utilisation in BWH and other offices (1,500 Cher resource changes Transfer of Business Rates budgets from Facilities Management Transfer of Bernard Weatherill Rents Income budget from Facilities Management Susiness rates adjustment Centralisation of ICT Budgets Savings due to asset rationalisation ncrease in capital charges ncrease in corporate support services bought in Other minor variations (1) (3) (3) (3) (3) (4) (5) (5) (6) (7) (7) (7) (8) (8) (8) (9) (1) (9) (1) (1) (1) (1) (1							-
Community Asset Transfer (Stanley Halls and Selsdon Halls) ncome for improved space utilisation in BWH and other offices (1,500 Cher resource changes Transfer of Business Rates budgets from Facilities Management Transfer of Bernard Weatherill Rents Income budget from Facilities Management Susiness rates adjustment Centralisation of ICT Budgets Savings due to asset rationalisation ncrease in capital charges ncrease in corporate support services bought in Other minor variations (1) (3) (3) (3) (3) (4) (5) (5) (6) (7) (7) (7) (8) (8) (8) (9) (1) (9) (1) (1) (1) (1) (1							-
Community Asset Transfer (Stanley Halls and Selsdon Halls) ncome for improved space utilisation in BWH and other offices (1,500 Cher resource changes Transfer of Business Rates budgets from Facilities Management Transfer of Bernard Weatherill Rents Income budget from Facilities Management Susiness rates adjustment Centralisation of ICT Budgets Savings due to asset rationalisation ncrease in capital charges ncrease in corporate support services bought in Other minor variations (1) (3) (3) (3) (3) (4) (5) (5) (6) (7) (7) (7) (8) (8) (8) (9) (1) (9) (1) (1) (1) (1) (1	0						-
Income for improved space utilisation in BWH and other offices (1,500) Dither resource changes Fransfer of Business Rates budgets from Facilities Management Fransfer of Bernard Weatherill Rents Income budget from Facilities Management Business rates adjustment Centralisation of ICT Budgets Savings due to asset rationalisation Increase in capital charges Increase in corporate support services bought in Other minor variations (1,500) (1,50	Strategic bud	iget - agreed additional income / savings					
Income for improved space utilisation in BWH and other offices (1,500) Dither resource changes Fransfer of Business Rates budgets from Facilities Management Fransfer of Bernard Weatherill Rents Income budget from Facilities Management Business rates adjustment Centralisation of ICT Budgets Savings due to asset rationalisation Increase in capital charges Increase in corporate support services bought in Other minor variations (1,500) (1,50	0	Asset Transfer (Otenler Heller and Oeleden Heller)					- (00
Cother resource changes Fransfer of Business Rates budgets from Facilities Management Fransfer of Bernard Weatherill Rents Income budget from Facilities Management Business rates adjustment Centralisation of ICT Budgets Savings due to asset rationalisation Increase in capital charges Increase in corporate support services bought in Other minor variations (1,590 (2,501 (2,501 (2,501 (2,501 (2,501 (3,501 (4,501	•	•					
Other resource changes Fransfer of Business Rates budgets from Facilities Management Fransfer of Bernard Weatherill Rents Income budget from Facilities Management Susiness rates adjustment Centralisation of ICT Budgets Savings due to asset rationalisation Increase in capital charges Increase in corporate support services bought in Other minor variations Centralisation of ICT Budgets (25 (27 (37 (37 (37 (37 (37 (37 (37	Income for in	nproved space utilisation in BVVH and other offices					(1,500
Other resource changes Fransfer of Business Rates budgets from Facilities Management Fransfer of Bernard Weatherill Rents Income budget from Facilities Management Susiness rates adjustment Centralisation of ICT Budgets Savings due to asset rationalisation Increase in capital charges Increase in corporate support services bought in Other minor variations Centralisation of ICT Budgets (25 (27 (37 (37 (37 (37 (37 (37 (37							-
Other resource changes Fransfer of Business Rates budgets from Facilities Management Fransfer of Bernard Weatherill Rents Income budget from Facilities Management Susiness rates adjustment Centralisation of ICT Budgets Savings due to asset rationalisation Increase in capital charges Increase in corporate support services bought in Other minor variations Centralisation of ICT Budgets (25 (27 (37 (37 (37 (37 (37 (37 (37							-
Other resource changes Fransfer of Business Rates budgets from Facilities Management Fransfer of Bernard Weatherill Rents Income budget from Facilities Management Susiness rates adjustment Centralisation of ICT Budgets Savings due to asset rationalisation Increase in capital charges Increase in corporate support services bought in Other minor variations Centralisation of ICT Budgets (25 (27 (37 (37 (37 (37 (37 (37 (37							-
Other resource changes Fransfer of Business Rates budgets from Facilities Management Fransfer of Bernard Weatherill Rents Income budget from Facilities Management Susiness rates adjustment Centralisation of ICT Budgets Savings due to asset rationalisation Increase in capital charges Increase in corporate support services bought in Other minor variations Centralisation of ICT Budgets (25 (27 (37 (37 (37 (37 (37 (37 (37							/1 F00
Transfer of Business Rates budgets from Facilities Management Transfer of Bernard Weatherill Rents Income budget from Facilities Management Business rates adjustment Centralisation of ICT Budgets Savings due to asset rationalisation Increase in capital charges Increase in corporate support services bought in Other minor variations 2,618 (258 (269 (279 (270	Other resour	ce changes					(1,590
Transfer of Bernard Weatherill Rents Income budget from Facilities Management Business rates adjustment Centralisation of ICT Budgets Savings due to asset rationalisation Increase in capital charges Increase in corporate support services bought in Other minor variations (256 (27) (27) (28) (28) (29) (29) (29) (20) (20) (20) (20) (21) (20) (21) (21) (21) (22) (21) (22) (22) (23) (23) (23) (24) (25) (25) (26) (27) (27) (27) (28) (28) (28) (29) (29) (29) (20) (20) (20) (20) (20) (20) (20) (20		-	t				2 619
Business rates adjustment Centralisation of ICT Budgets Savings due to asset rationalisation Increase in capital charges Increase in corporate support services bought in Other minor variations 756 (2) (3) (1) (4) (5) (6) (7) (7) (7) (7) (8) (8) (9) (9) (9) (9) (9) (9		S S		ent			
Centralisation of ICT Budgets Savings due to asset rationalisation Increase in capital charges Increase in corporate support services bought in Increase in capital charges Increase in corporate support services bought in Increase in corporate services bought in Increase i			managonn				750
Savings due to asset rationalisation ncrease in capital charges ncrease in corporate support services bought in Other minor variations (18 19 20 3,37		•					(27
ncrease in capital charges ncrease in corporate support services bought in Other minor variations 108 197 3,377		•					(18
ncrease in corporate support services bought in Other minor variations 19 3,37	_						108
Other minor variations (1) (3)							197
3,37							(1
							3,371
TOTAL OTHER VARIATIONS IN RESOURCE 1,78°							,
	TOTAL OTH	ER VARIATIONS IN RESOURCE					1,781

COST CENTRE: C1612Q

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	-	ure on (A)	BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation (B)	* Other	2016/17	CHANGE
£000's		(A) £000's	(B) £000's	(C) £000's	(D) £000's	(E) %
	Employees	2,198	23	(11)	2,210	1
	Premises related expenditure	-	-	-	-	n/a
	Supplies and Services	740	-	(62)	678	(8)
	Third Party Payments Transfer Payments	1,791	-	398	2,189	22 n/a
	Transport related expenditure	_	_	_	-	n/a
	Recharges from other services	-	-	(3)	(3)	n/a
4,567	TOTAL EXPENDITURE	4,729	23	322	5,074	7
	Government Grants	-	-	-	-	n/a
	Other Grants, reimbursements and contributions	(1,311)	- (E)	(9)	(1,320)	1
	Customer and Client Receipts Interest Receivable	(520)	(5)	(30)	(555)	7
	Recharges to other services	(289)	-	-	(289)	n/a -
	TOTAL INCOME	(2,120)	(5)	(39)	(2,164)	2
(1,514)	TOTAL INCOME	(2,120)	(0)	(00)	(2,104)	
3,053	NET CONTROLLABLE COST	2,609	18	283	2,910	12
- 1	Capital Charges					n/a
	Deferred/Intangible Charges	-	-	_	-	n/a
	REFCUS	-	-	-	-	n/a
(3,121)	Corporate support services bought in	(3,121)	-	167	(2,954)	(5)
(3,121)	TOTAL UNCONTROLLABLE COST	(3,121)	-	167	(2,954)	(5)
(00)	NET COST OF SERVICE	(540)	40	450	(44)	(04)
(68)	NET COST OF SERVICE	(512)	18	450	(44)	(91)
(95)	Contributions to / (from) Earmarked Reserves	- 1	-	-	-	n/a
	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances	-	-	-	-	n/a
(95)	TOTAL APPROPRIATIONS	-	-	-	-	n/a
(163)	TOTAL NET EXPENDITURE	(512)	18	450	(44)	(91)
` '		, ,			` '	
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	get - agreed pressures / service demands					_
						-
						-
						-
Strategic hud	get - agreed additional income / savings				}	-
onalegic bud	get agreed additional income / savings					_
One Oracle a	nd shared application support team					(100)
						-
						-
						-
						-
						(100)
Other resource	ce changes					
Transfer of hi	udget from Interest Payable					400
	corporate support services bought in					167
	of ICT Budgets					(24)
Other Minor \						7
						550
						200
TOTAL OTHE	ER VARIATIONS IN RESOURCE					450

RESOURCES CUSTOMER, TRANSFORMATION & COMMUNICATION SERVICE

SERVICE DESCRIPTION

Divisional Overview of Services

The customer, transformation and communications Division provides front line access to services for the Council's customers through the multichannel contact centre which includes the Council's customer call centre and Access Croydon services. Services continue to be transformed with other Council's departments to enable services to be delivered at the first point of contact for the customer. The Division has been set up to provide focus to ensure we meet our customers' expectations and needs, whilst maximising the income streams to the authority. Much of the transformation to improve these services requires the development of new technology streams and channel shift to improve efficient access to our services and to streamline and automate processes. Projects are underway to measure and improve customer services, to provide greater access through technology and to provide efficiencies through shared services. We are confident our record of high performance will allow the effective management of such opportunities.

The division is also responsible for;

- the organisations transformation agenda; as well as leading on the key Croydon Challenge program we work closely with departments and partners to identify opportunities for making efficiencies and improvements in service delivery. Responsible for the support and co-ordination of the departmental and organisational transformation plans. This is undertaken through business case development to identify potential solutions through service redesign and creative use of technology.
- all the council's external communications service and the delivery of the council's webpage and e-comms agenda. The team ensure we maximise self-serve opportunities and effectively inform and advise residents whilst building and protecting the councils standing and reputation locally and nationally.
- -maintaining and developing its understanding of resident requirements to enable its services to be continually developed to meet these needs, utilising customer insight and technology to improve responses. This role includes the oversight of all council resident engagements and consultations.
- defining and improving customer service activity across the whole Council and works closely with the departments to achieve this. We also work closely with partner agencies to improve service access for the public across organisational boundaries, as part of the community strategy. As well as front facing services it delivers the councils corporate debt team, its multi-agency welfare and benefits services, land charges, travel services and interpreting services, providing efficient and effective delivery whilst maximising income to the authority.

ICT

- Managing our ICT Outsource partners, including Capita to ensure VFM for contracted services and by leveraging the relationship enhancing the value to the council of this arrangement.
- Maintaining the ICT infrastructure used across the council and between us and our business partners;
- Developing and implementing ICT policies and procedures that ensure both protection of the Council's ICT assets including information and most cost-effective use of such assets.
- Responsible for ICT and Information management Strategy development and implementation

Business Support

A service which provides administrative, business, and management support functions across the Council in order to improve both efficiency and quality.

Division's Service Priorities

Deliver service efficiencies identified through digital service options; Drive service improvement from customer feedback; Improve customer satisfaction with the way customer contacts are handled; 70% of enquiries completed at the first point of contact in the customer contact centre; Increase self-service options through redesign of service delivery to enable them to be delivered via the website; Maximise collection of revenues to the authority through the development of the corporate debt team; Drive and support service transformation across the organisation including the Croydon Challenge program;

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations	in Level of	ORIGINAL	
COST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
CENTRE	SERVICE	2015/16	Inflation	Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1614Q	Revenue and Benefits	5,928	31	(1,457)	4,502	(24)
C1616Q	Communications and Engagement	391	12	(715)	(312)	(180)
C1618Q	Contact Centre	(33)	21	52	40	(221)
C1620Q	Transformation	584	4	(619)	(31)	(105)
C1622Q	Information Communication Technology	(2,873)	30	1,440	(1,403)	(51)
C1624Q	Business Support	179	79	(1,950)	(1,692)	(1,045)
C1670Q	Customer Service Directorate	(3,556)	1	4,718	1,163	(133)
C1672Q	Housing Benefits	455	-	(455)	-	(100)
	TOTAL NET SPEND	1,075	178	1,014	2,267	111

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2015/16	2016/17	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Revenue and Benefits	229.7	172.2	(57.5)
Communications and Engagement	28.8	27.4	(1.4)
Contact Centre	75.6	77.1	1.5
Transformation	6.0	5.0	(1.0)
Information Communication Technology	34.0	50.5	16.5
Business Support	275.0	195.0	(80.0)
Customer Service Directorate	1.0	1.0	-
Housing Benefits	-	-	-
TOTAL FTE STAFF	650.1	528.2	(121.9)

COST CENTRE: C1605P

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
20,155	Employees	22,071	199	(3,819)	18,451	(16)
4	Premises related expenditure	16	-	(14)	2	(88)
6,816	Supplies and Services	4,738	13	1,295	6,046	28
7,689	Third Party Payments	10,722	-	(3,952)	6,770	(37)
277,476	Transfer Payments	277,931	-	(455)	277,476	(0)
15	Transport related expenditure	36	-	(24)	12	(67)
76	Recharges from other services	98	-	(22)	76	(22)
312,231	TOTAL EXPENDITURE	315,612	212	(6,991)	308,833	(2)
(276,804)	Government Grants	(276,804)	-	-	(276,804)	-
(4,110)	Other Grants, reimbursements and contributions	(4,248)	-	(162)	(4,410)	4
(6,770)	Customer and Client Receipts	(7,887)	(34)	1,967	(5,954)	(25)
-	Interest Receivable	-	- 1	-	- 1	n/a
(5,060)	Recharges to other services	(6,364)	-	1,782	(4,582)	(28)
(292,744)	TOTAL INCOME	(295,303)	(34)	3,587	(291,750)	(1)
19,487	NET CONTROLLABLE COST	20,309	178	(3,404)	17,083	(16)
		1				
11	Capital Charges	11	-	(===)	11	-
4,060	Deferred/Intangible Charges	4,060	-	(508)	3,552	(13)
(05.054)	REFCUS	(00.005)	-	-	(40.070)	n/a
(25,651)	Corporate support services bought in	(23,305)	-	4,926	(18,379)	(21)
(21,580)	TOTAL UNCONTROLLABLE COST	(19,234)	-	4,418	(14,816)	(23)
(2,093)	NET COST OF SERVICE	1,075	178	1,014	2,267	111
(, , ,		, ,		,	,	
-	Contributions to / (from) Earmarked Reserves	- 1	-	-	-	n/a
_	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
_	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
_	Contribution to / (from) General Balances	_	-	-	_	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
(2,093)	TOTAL NET EXPENDITURE	1,075	178	1,014	2,267	111

COST CENTRE: C1614Q

FORECAST		ORIGINAL BUDGET	Variations Expenditu		ORIGINAL BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
5,729	Employees	7,166	55	(1,519)	5,702	(20
·	Premises related expenditure	1	-	(1)	-	(100
	Supplies and Services	1,576	-	(210)	1,366	(13
	Third Party Payments	685	_	(32)	653	(5
007	Transfer Payments		_	(02)	-	n/
5	Transport related expenditure	12	_	(10)	2	
			-	(10)	2	(83
22	Recharges from other services	44		(22)	22	(50
7,808	TOTAL EXPENDITURE	9,484	55	(1,794)	7,745	(18
	Government Grants		-	-	-	n/
(2.053)	Other Grants, reimbursements and contributions	(2,191)	_	(162)	(2,353)	7
	Customer and Client Receipts	(3,025)	(24)	363	(2,686)	(11
(2,007)	Interest Receivable	(0,020)	(24)	-	(2,000)	•
		(60)	_	68	_	n/
	Recharges to other services	(68)		00	-	(100
(4,590)	TOTAL INCOME	(5,284)	(24)	269	(5,039)	(5
		<u> </u>				
3,218	NET CONTROLLABLE COST	4,200	31	(1,525)	2,706	(36
	Capital Charges	- 1	_	_	- 1	n,
_	Deferred/Intangible Charges	_	_	_	_	n/
_	REFCUS	_	_	_	_	n/
1,467	Corporate support services bought in	1,728	_	68	1,796	۷۱/
·	· · · · · · · · · · · · · · · · · · ·					
1,467	TOTAL UNCONTROLLABLE COST	1,728	-	68	1,796	
4,685	NET COST OF SERVICE	5,928	31	(1,457)	4,502	(24
	Contributions to //frame) Forms also d Decomes					
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/
-	Financing of Capital Expenditure	-	-	-	-	n/
-	Provision for Repayment of External Loans	-	-	-	-	n/
-	Contribution to / (from) General Balances	-	-	-	-	n/
	TOTAL APPROPRIATIONS	-	-	-	-	n/
-						
4,685	TOTAL NET EXPENDITURE	5,928	31	(1,457)	4,502	(24
4,685		5,928	31	(1,457)	4,502	
4,685 * OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	5,928	31	(1,457)	4,502	£000's
4,685 * OTHER VA		5,928	31	(1,457)	4,502	
4,685 OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	5,928	31	(1,457)	4,502	
4,685 * OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	5,928	31	(1,457)	4,502	
4,685 * OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	5,928	31	(1,457)	4,502	
4,685 OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	5,928	31	(1,457)	4,502	
4,685 OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands	5,928	31	(1,457)	4,502	
4,685 OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	5,928	31	(1,457)	4,502	
4,685 * OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE diget - agreed pressures / service demands	5,928	31	(1,457)	4,502	£000's
4,685 OTHER VA Strategic buc Creation of ir	ARIATIONS IN LEVEL OF EXPENDITURE diget - agreed pressures / service demands diget - agreed additional income / savings n-house bailiff service	5,928	31	(1,457)	4,502	£000's
4,685 OTHER VA Strategic buc Creation of ir	RIATIONS IN LEVEL OF EXPENDITURE diget - agreed pressures / service demands	5,928	31	(1,457)	4,502	£000's
4,685 OTHER VA Strategic buc Creation of ir mproved del	ARIATIONS IN LEVEL OF EXPENDITURE diget - agreed pressures / service demands diget - agreed additional income / savings n-house bailiff service	5,928	31	(1,457)	4,502	£000's
4,685 OTHER VA Strategic buc Creation of ir mproved del	ARIATIONS IN LEVEL OF EXPENDITURE diget - agreed pressures / service demands diget - agreed additional income / savings n-house bailiff service bt collection processes	5,928	31	(1,457)	4,502	£000's
4,685 OTHER VA Strategic buc Creation of ir mproved del	ARIATIONS IN LEVEL OF EXPENDITURE diget - agreed pressures / service demands diget - agreed additional income / savings n-house bailiff service bt collection processes	5,928	31	(1,457)	4,502	£000's
4,685 OTHER VA Strategic buc Creation of ir mproved del	ARIATIONS IN LEVEL OF EXPENDITURE diget - agreed pressures / service demands diget - agreed additional income / savings n-house bailiff service bt collection processes	5,928	31	(1,457)	4,502	£000's
4,685 OTHER VA Strategic buc Creation of ir mproved del	ARIATIONS IN LEVEL OF EXPENDITURE diget - agreed pressures / service demands diget - agreed additional income / savings n-house bailiff service bt collection processes	5,928	31	(1,457)	4,502	£000's
4,685 OTHER VA Strategic buc Creation of ir mproved del Process revie	ARIATIONS IN LEVEL OF EXPENDITURE diget - agreed pressures / service demands diget - agreed additional income / savings n-house bailiff service bt collection processes ew and automation technology	5,928	31	(1,457)	4,502	£000's
4,685 Cother value Strategic buc Creation of in Improved del Process revie	ARIATIONS IN LEVEL OF EXPENDITURE Agget - agreed pressures / service demands Agget - agreed additional income / savings In-house bailiff service bit collection processes ew and automation technology Ce changes	5,928	31	(1,457)	4,502	
4,685 TOTHER VA Strategic buc Creation of ir mproved del Process revie	ARIATIONS IN LEVEL OF EXPENDITURE diget - agreed pressures / service demands diget - agreed additional income / savings n-house bailiff service bit collection processes ew and automation technology ce changes Corporate support services bought in	5,928	31	(1,457)	4,502	£000's
A,685 Cother value Creation of ir mproved del Process revie Other resoure ncrease in Cotansfer of B	ARIATIONS IN LEVEL OF EXPENDITURE diget - agreed pressures / service demands diget - agreed additional income / savings n-house bailiff service bt collection processes ew and automation technology ce changes Corporate support services bought in Budgets to create the new Gateway division	5,928	31	(1,457)	4,502	£000's (300) (125) (170)
4,685 Cother va Creation of ir mproved delectors revie Other resources in Cother of Book and Cother and Cother of Book and Cother and Cother of Book and Cother and	ARIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings n-house bailiff service bt collection processes ew and automation technology ce changes Corporate support services bought in Budgets to create the new Gateway division recharges to other services	5,928	31	(1,457)	4,502	£000's (300) (125) (170) (595)
A,685 OTHER VA Strategic buc Creation of ir mproved del Process revie	ARIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings n-house bailiff service bt collection processes ew and automation technology ce changes Corporate support services bought in Budgets to create the new Gateway division recharges to other services	5,928	31	(1,457)	4,502	£000's (300) (125) (170) (595)
A,685 COTHER VA Strategic buc Creation of ir mproved del Process revie	ARIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings n-house bailiff service bt collection processes ew and automation technology ce changes Corporate support services bought in Budgets to create the new Gateway division recharges to other services	5,928	31	(1,457)	4,502	£000's (300) (125) (170) (595)
4,685 Cother va Creation of ir mproved delectors revie Other resources in Cother of Book and Cother and Cother of Book and Cother and Cother of Book and Cother and	ARIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings n-house bailiff service bt collection processes ew and automation technology ce changes Corporate support services bought in Budgets to create the new Gateway division recharges to other services	5,928	31	(1,457)	4,502	£000's (300) (125) (170) (595)
4,685 Cother va Creation of ir mproved delectors revie Other resources in Cother of Book and Cother and Cother of Book and Cother and Cother of Book and Cother and	ARIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings n-house bailiff service bt collection processes ew and automation technology ce changes Corporate support services bought in Budgets to create the new Gateway division recharges to other services	5,928	31	(1,457)	4,502	£000's (300) (125) (170) (595)
A,685 Cother va Creation of ir mproved delectors revie Other resources in Cother of B Occupance of B Occupance of B Occupance of B Occupance of B	ARIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings n-house bailiff service bt collection processes ew and automation technology ce changes Corporate support services bought in Budgets to create the new Gateway division recharges to other services	5,928	31	(1,457)	4,502	£000's
A,685 OTHER VA Strategic buck Creation of interproved delectors review Other resources in Company of the crease in Co	ARIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings n-house bailiff service bt collection processes ew and automation technology ce changes Corporate support services bought in Budgets to create the new Gateway division recharges to other services	5,928	31	(1,457)	4,502	£000's (30) (12) (17) (59)
2trategic buccess review of the resource of Bother minor with the resource of	ARIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings n-house bailiff service bt collection processes ew and automation technology ce changes Corporate support services bought in Budgets to create the new Gateway division recharges to other services	5,928	31	(1,457)	4,502	£000's (30 (12 (17)

COST CENTRE: C1616Q

FORECAST		ORIGINAL BUDGET	Expenditu	in Level of ure on (A)	ORIGINAL BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
00001		(A)	(B)	(C)	(D)	(E)
£000's	Complete	£000's	£000's	£000's	£000's	%
1,307	Employees Promises related expenditure	1,307	12	27	1,346	3
- 797	Premises related expenditure Supplies and Services	848	_	(733)	115	n/a
	Third Party Payments	367	_	(33)	334	(86) (9)
-	Transfer Payments	307	_	(55)	-	n/a
_	Transport related expenditure	_	_	_	_	n/a
54	Recharges from other services	54	_	_	54	-
	TOTAL EXPENDITURE	2,576	12	(739)	1,849	(28)
,		2,370	12	(739)	1,049	
-	Government Grants	-	-	-	-	n/a
(240)	Other Grants, reimbursements and contributions	(400)	-	(222)	(40E)	n/a
(219)	Customer and Client Receipts Interest Receivable	(182)	-	(223)	(405)	123
(088)	Recharges to other services	(988)	_	- 565	(423)	n/a (57)
		` ′				(57)
(1,207)	TOTAL INCOME	(1,170)	-	342	(828)	(29)
		Т				
1,318	NET CONTROLLABLE COST	1,406	12	(397)	1,021	(27)
-	Capital Charges	- [-	-	-	n/a
-	Deferred/Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
(1,015)	Corporate support services bought in	(1,015)	-	(318)	(1,333)	31
(1,015)	TOTAL UNCONTROLLABLE COST	(1,015)	-	(318)	(1,333)	31
	I			(-, 1 -)	(0.4.0)	(100)
303	NET COST OF SERVICE	391	12	(715)	(312)	(180)
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
303	TOTAL NET EXPENDITURE	391	12	(715)	(312)	(180)
* OTHER WA	PLATIONS IN LEVEL OF EXPENDITURE				-	00001-
	Iget - agreed pressures / service demands					£000's
						-
						-
						-
						-
						-
Strategic bud	dget - agreed additional income / savings					
0	Be also and the Header of the Leader					(00)
• • •	Development - cloud hosting of web based services	S				(33)
	g of Digital Advertising scheme across the borough e Communications Team					(250)
Review of the	e Communications Team					(100)
					ŀ	(383)
Other resour	<u>ce changes</u>					, ,
						-
	Corporate support services bought in					(318)
Other minor	variations					(14)
						-
						-
						-
						/# = =
					}	(332)
TOTAL OTL	ER VARIATIONS IN RESOURCE					/74F
IOIALOIR	LIV VAINATIONS IN RESOURCE					(715

COST CENTRE: C1618Q

FORECAST		ORIGINAL BUDGET	Variations i Expenditu		ORIGINAL BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
2,313	Employees	2,313	25	(28)	2,310	(0
3 632	Premises related expenditure Supplies and Services	713		(1) (90)	623	(33
-	Third Party Payments	713	- [(90)	023	(13 n/
_	Transfer Payments	_	_	_	_	n/s
_	Transport related expenditure	_	-	_	_	n/a
-	Recharges from other services	-	-	-	-	n/a
2,948	TOTAL EXPENDITURE	3,029	25	(119)	2,935	(3
<u> </u>	Government Grants	 			· -	n/
_	Other Grants, reimbursements and contributions	_	-	_	_	n/
(389)	Customer and Client Receipts	(389)	(4)	-	(393)	1
-	Interest Receivable	- '	-	-	` - ´	n/
(407)	Recharges to other services	(407)	-	-	(407)	-
(796)	TOTAL INCOME	(796)	(4)		(800)	,
(100)		(1.00)	(')		(000)	
2,152	NET CONTROLLABLE COST	2,233	21	(119)	2,135	(4
	Capital Charges		- 1	_	_ [n/
_	Deferred/Intangible Charges	-	-	-	_	n/
-	REFCUS	-	-	-	-	n/
(2,266)	Corporate support services bought in	(2,266)	-	171	(2,095)	3)
(2,266)	TOTAL UNCONTROLLABLE COST	(2,266)	-	171	(2,095)	3)
<u> </u>		1 1				<u> </u>
(114)	NET COST OF SERVICE	(33)	21	52	40	(221
_	Contributions to / (from) Earmarked Reserves	- 1	- 1	-	-	n/
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/
-	Financing of Capital Expenditure	-	-	-	-	n/
-	Provision for Repayment of External Loans	-	-	-	-	n/
-	Contribution to / (from) General Balances	-	-	-	-	n/
-	TOTAL APPROPRIATIONS	-	-	-	-	n/
(114)	TOTAL NET EXPENDITURE	(33)	21	52	40	(221
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	lget - agreed pressures / service demands					
						-
						_
						_
					-	_
Strategic bud	lget - agreed additional income / savings				•	
						-
	tre - online service delivery and system integration					(29
Contact Cent	tre - Customer Contact Service system improvemen	ts				(28
						-
						-
						-
					}	(57
Other resour	<u>ce changes</u>					(0)
						-
Decrease in (Corporate support services bought in					171
	n of ICT budgets					(8)
Other minor v	variations					19
						-
						-
						-
					-	109
	ED VADIATIONS IN ECONO					
UTAL OTH	ER VARIATIONS IN RESOURCE					5.

COST CENTRE: C1620Q

FORECAST		ORIGINAL BUDGET	Expenditu	in Level of ure on (A)	ORIGINAL BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
361	Employees	361	4	(35)	330	(9)
-	Premises related expenditure	-	-	-	-	n/a
1	Supplies and Services	6	-	(5)	1	(83)
-	Third Party Payments	-	-	-	-	n/a
-	Transfer Payments	-	-	-	-	n/a
-	Transport related expenditure	-	-	-	-	n/a
-	Recharges from other services	-	-	-	-	n/a
362	TOTAL EXPENDITURE	367	4	(40)	331	(10)
_	Government Grants	-	-	-	_	n/a
_	Other Grants, reimbursements and contributions	_	-	-	-	n/a
_	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
_	Recharges to other services	-	-	-	-	n/a
_	TOTAL INCOME	_	_	-	_	n/a
	101/12 11/001112					
362	NET CONTROLLABLE COST	367	4	(40)	331	(10)
	Conital Charges					. /-
-	Capital Charges Deferred/Intangible Charges	-	-	-	-	n/a
_	REFCUS	_	_	_	_	n/a
217	Corporate support services bought in	217	_	(579)	(362)	n/a (267)
		217		, ,	, ,	, ,
217	TOTAL UNCONTROLLABLE COST	217	-	(579)	(362)	(267)
579	NET COST OF SERVICE	584	4	(619)	(31)	(105)
	Contributions to / (from) Earmarked Reserves	_	_	_	_ [n/a
-	Contributions to / (from) Capital Reserves:	_ [_	_	_	n/a
_	Financing of Capital Expenditure	_ [_	_	_	n/a
_	Provision for Repayment of External Loans	_	_	_	_	n/a
_	Contribution to / (from) General Balances	_	_	_	_	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
					I	
579	TOTAL NET EXPENDITURE	584	4	(619)	(31)	(105)
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	dget - agreed pressures / service demands					
						-
						-
						-
					ŀ	<u>-</u>
Strategic bud	dget - agreed additional income / savings				ŀ	
<u>onarogro pas</u>	age agreed additional moonie, outmige					
Transformati	on - Reduction in support to departments					(38)
						-
						-
						-
Oth or ====	as abangas					(38)
Other resour	<u>ce cnanges</u>					
Increase in C	Corporate support services bought in					(579)
Minor Variati	•					(379)
wiii vallall	0110					(2,
						-
						(581)
TOTAL OTH	ER VARIATIONS IN RESOURCE					(619)

RESOURCES CUSTOMER, TRANSFORMATION & COMMUNICATION SERVICE INFORMATION COMMUNICATION TECHNOLOGY

COST CENTRE: C1622Q

		ORIGINAL	Variations	in Level of	ORIGINAL		
FORECAST		BUDGET	Expenditu	re on (A)	BUDGET	%	
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE	
		(A)	(B)	(C)	(D)	(E)	
£000's		£000's	£000's	£000's	£000's	%	
2,357	Employees	2,723	23	(373)	2,373	(13)	
-	Premises related expenditure	12	-	(12)	-	(100	
2,653	Supplies and Services	244	13	2,375	2,632	979	
6,665	Third Party Payments	9,670	-	(3,887)	5,783	(40)	
-	Transfer Payments	-	-	-	-	n/a	
-	Transport related expenditure	14	-	(14)	-	(100)	
-	- Recharges from other services						
11,675	TOTAL EXPENDITURE	12,663	36	(1,911)	10,788	(15	
	Government Grants	(113)			(113)		
(113)	- Other Grants, reimbursements and contributions						
(65)	Customer and Client Receipts	(731)	(6)	666	(71)	n/a	
(03)	Interest Receivable	(731)	(0)	-	(71)	(90)	
(771)		(1.061)	-	1 100	(773)	n/a	
	Recharges to other services	(1,961)	<u>-</u>	1,188	, ,	(61)	
(949)	TOTAL INCOME	(2,805)	(6)	1,854	(957)	(66)	
10,726	NET CONTROLLABLE COST	9,858	30	(57)	9,831	(0)	
	Capital Charges	11	-	-	11	-	
4,060	Deferred/Intangible Charges	4,060	-	(508)	3,552	(13)	
-	REFCUS	-	-	-	-	n/a	
(18,887)	(18,887) Corporate support services bought in (16,802) - 2,005 (14,797)						
(14,816)	(14,816) TOTAL UNCONTROLLABLE COST (12,731) - 1,497 (11,234)						
						(12)	
(4.090)	NET COST OF SERVICE	(2,873)	30	1,440	(1,403)	(51)	
(1,000)		(2,313)		1,110	(1,100)	(0.1)	
_	Contributions to / (from) Earmarked Reserves	_ [_ [n/a	
_	Contributions to / (from) Capital Reserves:			_	_		
-	Financing of Capital Expenditure	-	-	-	-	n/a	
-	Provision for Repayment of External Loans	-	-	-	-	n/a	
-	Contribution to / (from) General Balances	_	-	-	_	n/a	
-		-		-	-	n/a	
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a	
44.555					44 45 45		
(4,090)	TOTAL NET EXPENDITURE	(2,873)	30	1,440	(1,403)	(51)	
* 071150 \/4					г	22221	
	RIATIONS IN LEVEL OF EXPENDITURE					£000's	
Strategic bud	lget - agreed pressures / service demands						
						-	
						-	
						-	
						-	
Otracta	Institute of the state of the s						
Strategic bud	lget - agreed additional income / savings						
IOT Care !	Citio ating a sector of an area of an area of					/000	
	- Effective contract management					(836	
ICT Services							
	n infrastructure requirements as a consequence of	reduced staffin	g numbers				
_	and Consolidation of ICT Applications						
- Reduction in	n costs for major contracts and licensing					(96	
					1		
					(932		
Other resource changes						/	
	Deferred/Intangible Charges					(508	
	Corporate support services bought in					2,005	
Capital Borro	•					(3,000	
	n of ICT budgets					2,707	
	andlord Licencing budget to Place department		_	_		1,377	
•	Information Management transferred to ICT & redu	uction in rechar	ges from this	service		(222	
Minor Variation	ons					13	
						2,372	
TOTAL OTH	ER VARIATIONS IN RESOURCE					1,440	

COST CENTRE: C1624Q

FORECAST		ORIGINAL BUDGET	Variations Expenditu		ORIGINAL BUDGET	%
2015/16	DESCRIPTION	2015/16 (A)	Inflation (B)	* Other (C)	2016/17 (D)	CHANGE (E)
£000's 7,938	Employees	£000's 8,051	£000's 79	£000's (1,892)	£000's 6,238	<u>%</u> (23)
-	Premises related expenditure	-	-	(:,552)	-	n/a
55	Supplies and Services	65	-	(40)	25	(62)
-	Third Party Payments Transfer Payments	-	-	-	-	n/a n/a
10	Transport related expenditure	10	-	-	10	11/a -
-	Recharges from other services	-	-	-	-	n/a
8,003	TOTAL EXPENDITURE	8,126	79	(1,932)	6,273	(23)
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Customer and Client Receipts Interest Receivable	- I	-	-		n/a n/a
(2,894)	Recharges to other services	(2,940)	-	(39)	(2,979)	1
(2,894)	TOTAL INCOME	(2,940)	-	(39)	(2,979)	1
5.400	NET CONTROLL ARLE COST	5.400	70	(4.074)	2 224	(00)
5,109	NET CONTROLLABLE COST	5,186	79	(1,971)	3,294	(36)
-	Capital Charges	T - T	-	-	-	n/a
-	Deferred/Intangible Charges	-	-	-	-	n/a
(F, 007)	REFCUS Corporate support services bought in	(5 007)	-	- 21	(4.096)	n/a
	TOTAL UNCONTROLLABLE COST	(5,007) (5,007)		21	(4,986) (4,986)	(0) (0)
(0,001)		(0,001)			(1,555)	(0)
102	NET COST OF SERVICE	179	79	(1,950)	(1,692)	(1,045)
_	Contributions to / (from) Earmarked Reserves	T - T	-		_	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans Contribution to / (from) General Balances	[]	-	-	-	n/a n/a
_	10011110011101111111111111111111111111					11/4
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
		-	-	-	-	n/a
-		179	79	(1,950)	(1,692)	n/a (1,045)
102	TOTAL APPROPRIATIONS	<u> </u>	- 79			
102 * OTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE	<u> </u>	79			(1,045)
102 * OTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	<u> </u>	79			(1,045)
102 * OTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	<u> </u>	79			(1,045)
102 * OTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	<u> </u>	79			(1,045)
* OTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands	<u> </u>	79			(1,045)
* OTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE	<u> </u>	79			(1,045)
* OTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands	<u> </u>	79			(1,045)
* OTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings	<u> </u>	79			£000's
* OTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings	<u> </u>	79			£000's
* OTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings	<u> </u>	79			£000's
* OTHER VA	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings	<u> </u>	79			(1,045) £000's (85)
* OTHER VA Strategic buck Deployment	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings technology refresh and expansion scanning	<u> </u>	79			£000's
* OTHER VA Strategic buc Deployment	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands dget - agreed additional income / savings technology refresh and expansion scanning	<u> </u>	79			(1,045) £000's (85)
* OTHER VA Strategic buc Deployment to Other resource Digital & Ena Decrease in	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands detechnology refresh and expansion scanning ce changes abling Savings Corporate support services bought in	179	79			(1,045) £000's (85) - (85) (1,741) 21
* OTHER VA Strategic buc Deployment to Other resource Digital & Enaugh Decrease in the Business Sup	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE det - agreed pressures / service demands det - agreed additional income / savings technology refresh and expansion scanning ce changes bling Savings Corporate support services bought in poort - transfered to HR & BS Transferred to Octave	179	79			(1,045) £000's (85) (1,741) 21 (234)
* OTHER VA Strategic buc Deployment to Other resource Digital & Ena Decrease in Business Sup Increase in Ena	TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands detechnology refresh and expansion scanning ce changes abling Savings Corporate support services bought in	179	79			(1,045) £000's (85) - (85) (1,741) 21
* OTHER VA Strategic buc Other resoure Digital & Ena Decrease in Business Sup Increase in E Reduction in Centralisation	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands deet - agreed additional income / savings technology refresh and expansion scanning ce changes abling Savings Corporate support services bought in apport - transferred to HR & BS Transferred to Octave amployers Pension Contribution Recharge Income Budget n of ICT budgets	179	79			(1,045) £000's (85) (1,741) 21 (234) 66
* OTHER VA Strategic buc Deployment to Other resource Digital & Ena Decrease in Business Sup Increase in Ena	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands deet - agreed additional income / savings technology refresh and expansion scanning ce changes abling Savings Corporate support services bought in apport - transferred to HR & BS Transferred to Octave amployers Pension Contribution Recharge Income Budget n of ICT budgets	179	79			(1,045) £000's (85) (1,741) 21 (234) 66 46 (24) 1
* OTHER VA Strategic buc Other resoure Digital & Ena Decrease in Business Sup Increase in E Reduction in Centralisation	TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE RIATIONS IN LEVEL OF EXPENDITURE dget - agreed pressures / service demands deet - agreed additional income / savings technology refresh and expansion scanning ce changes abling Savings Corporate support services bought in apport - transferred to HR & BS Transferred to Octave amployers Pension Contribution Recharge Income Budget n of ICT budgets	179	79			(1,045) £000's (85) (1,741) 21 (234) 66 46

COST CENTRE: C1670Q

* OTHER VARIATIONS Strategic budget - a	L APPROPRIATIONS L NET EXPENDITURE DNS IN LEVEL OF EXPENDITURE greed pressures / service demands	(3,556)	1	4,718	1,163	n/a n/a (133 £000's
* OTHER VARIATION * OTHER VARIATION Strategic budget - a	L NET EXPENDITURE ONS IN LEVEL OF EXPENDITURE	(3,556)	1	<u> </u>	<u> </u>	(133
* OTHER VARIATION * OTHER VARIATION Strategic budget - a	L NET EXPENDITURE ONS IN LEVEL OF EXPENDITURE	(3,556)	1	<u> </u>	<u> </u>	(133
* OTHER VARIATION * OTHER VARIATION Strategic budget - a	L NET EXPENDITURE ONS IN LEVEL OF EXPENDITURE	(3,556)	1	4,718	1,163	(133
* OTHER VARIATION Strategic budget - a	ONS IN LEVEL OF EXPENDITURE	(3,556)	1	4,718	1,163	
* OTHER VARIATION Strategic budget - a	ONS IN LEVEL OF EXPENDITURE	(3,556)	1	4,718	1,163	
* OTHER VARIATION Strategic budget - a	ONS IN LEVEL OF EXPENDITURE	(3,330)	l	4,710	1,103	
Strategic budget - a						£000's - -
Strategic budget - a						
Strategic budget - a						-
						-
						_
						-
						-
Digital & Enabling S	greed additional income / savings					
Digital & Enabling S	-					-
	avings to be apportioned out to services as p	orojects go live	in year			(580
	and the appointment out to convious do	,	, 5 341			-
						_
						_
						-
						-
						-
						(580
Other resource cha	nges					(300)
Other resource cha	<u>nges</u>					
Cornorate support of	ervices hought in					2 559
Corporate support s	9					3,558
	avings budget moved to Business Support a	s part of Crovd	lon Challenge	e		1,741
_		is paπ of Croyd	ion Challenge	7		
Centralisation of IC	Γ budgets					(2
Minor Variations	-					1
variations						'
						5,298
TOTAL OTHER VA						-

COST CENTRE: C1672Q

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET		are on (A)	BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
	Employees Promises related expanditure	-	-	-	-	n/a
	Premises related expenditure Supplies and Services	1,272	-	_	- 1,272	n/a
1,212	Third Party Payments	1,272	_	_	1,272	- n/a
277,476	Transfer Payments	277,931	-	(455)	277,476	(0)
	Transport related expenditure	-	-	-	-	n/a
-	Recharges from other services	-	-	-	-	n/a
278,748	TOTAL EXPENDITURE	279,203	-	(455)	278,748	(0)
(276,691)	Government Grants	(276,691)	-	-	(276,691)	-
* '	Other Grants, reimbursements and contributions	(2,057)	-	-	(2,057)	-
	Customer and Client Receipts	-	-	-	-	n/a
	Interest Receivable	-	-	-	-	n/a
	Recharges to other services	(070 740)		-	(070 740)	n/a
(278,748)	TOTAL INCOME	(278,748)	-	-	(278,748)	-
-	NET CONTROLLABLE COST	455	-	(455)	-	(100)
-	Capital Charges	- 1	-	-	- 1	n/a
	Deferred/Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
-	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
-	NET COST OF SERVICE	455	-	(455)	-	(100)
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure Provision for Repayment of External Loans		-	-	-	n/a n/a
-	Contribution to / (from) General Balances	-	-	-	_	n/a
	TOTAL APPROPRIATIONS	-	-	-	-	n/a
		· · · · · · · · · · · · · · · · · · ·				
-	TOTAL NET EXPENDITURE	455	-	(455)	-	(100)
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	lget - agreed pressures / service demands					
						-
						-
						-
Strategic bud	lget - agreed additional income / savings					
						-
						-
						-
						-
						-
						-
O41						-
Other resourd Local welfare	ce changes e provision (CDS Revenue grant) PED 5.3)					(455)
						-
						-
						-
						-
						-
						(455)
TOTAL OTH	ER VARIATIONS IN RESOURCE					(455)
						• •

RESOURCES SUBSIDISED TRAVEL

SERVICE DESCRIPTION

Freedom Pass Scheme

The Freedom Pass scheme provides free travel at any time on public transport (Transport for London buses, tube, tram Docklands Light Railway and London Overground) within Greater London to borough residents who have either reached the female state retirement age, or who meet the qualifying criteria for the Disabled Freedom Pass. It also provides these pass holders with free travel in standard accommodation on most local national rail services (other than London Overground) between 9.30am and 4.30am on the following mornings, Monday to Friday, plus all day at weekends and on public holidays.

There are a number of exceptions where free travel on trains is not available. Freedom Passes issued under the English National Concessionary Travel Scheme also allow free travel anywhere else in England on local buses between 9.30 am and 11 pm Monday to Friday, all day at weekends and on public holidays.

The scheme is administered by London Councils with costs being recharged to individual London boroughs based mainly on usage of the scheme. This scheme was extended from 1.4.08 to all parts of Britain, however passes can only be used in the resident nation.

London Taxi Card Scheme

This scheme enables clients who are blind or who have severe mobility disabilities and who are not ordinarily able to use public transport, to make a number of journeys each year by licensed black cabs at a subsidised rate. The scheme is administered by London Councils.

Blue Badge Scheme

The Blue Badge provides on-street parking concessions throughout the European Union to car users who have severely limited mobility, those who are regular drivers unable to use some or all types of parking meters because of a severe disability in both arms or those who qualify under other automatic criteria.

MOVEMENT IN NET EXPENDITURE

			ORIGINAL			
COST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
CENTRE	SERVICE	2015/16	Inflation	Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1635P	Subsidised Travel	15,413	-	738	16,151	5
	TOTAL NET SPEND	15,413	-	738	16,151	5

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
SERVICE	2015/16	2016/17	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Subsidised Travel	-	-	-
TOTAL FTE STAFF	-	-	-

COST CENTRE: C1635P

		ORIGINAL	\/oniotic	in Lovel of	ORIGINAL	
FORECAST		BUDGET	Variations Expenditu	in Level of ure on (A)	BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
00000		(A)	(B)	(C)	(D)	(E)
£000's	Employees	£000's	£000's	£000's	£000's	% n/a
	Premises related expenditure	_	-	-	-	n/a n/a
	Supplies and Services	48	-	-	48	-
	Third Party Payments	15,365	-	738	16,103	5
	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure Recharges from other services	_	-	-	-	n/a n/a
	TOTAL EXPENDITURE	15,413	-	738	16,151	5
	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
	Customer and Client Receipts	-	-	-	-	n/a
	Interest Receivable Recharges to other services		-	-	-	n/a
	TOTAL INCOME	_				n/a n/a
_	TOTAL INCOME	-	-	-	-	II/a
15,413	NET CONTROLLABLE COST	15,413	-	738	16,151	5
_	Capital Charges		-	-	-	n/a
	Deferred/Intangible Charges	-	-	-	-	n/a
	REFCUS	-	-	-	-	n/a
	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
15,413	NET COST OF SERVICE	15,413	-	738	16,151	5
_	Contributions to / (from) Earmarked Reserves	[_	_	_	n/a
	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances TOTAL APPROPRIATIONS					n/a n/a
	TOTAL ALT NOT KIATIONO					11/4
15,413	TOTAL NET EXPENDITURE	15,413	-	738	16,151	5
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	get - agreed pressures / service demands					
						-
						-
						_
						-
Strategic bud	get - agreed additional income / savings					
						-
						_
						-
						-
Other resource	ce changes					
Increased provision for freedom passes					738	
moroasea pit	ovision for needdoin paeddo					-
						-
						-
						738
TOTAL OTH	ER VARIATIONS IN RESOURCE					738

RESOURCES STRATEGY, COMMUNITIES and COMMISSIONING

SERVICE DESCRIPTION

The Strategy, Communities & Commissioning division is a hub of support services that helps the rest of the Council, with partners to;

- Support the identification and assessment of need, through the provision of qualitative and quantitative data and information including the maintenance of the Council's observatory
- Provide partnership and corporate policy and strategy development and implementation working with the local strategic partnership and across the organisation
- Provide equality policy, strategy and best practice advice and guidance across the organisation and with partners from the public, private, community, faith and voluntary sector
- Provide policy, strategy and best practice advice and guidance on working innovatively with the community, faith and voluntary sector encouraging community development, participation and engagement as well as managing a wide range of community relations
- Provide strategic support, intelligence and challenge to decision-makers across the Council
- Develop strategic commissioning across the organisation;
- Provide a professional focus for procurement activities;
- Put in place performance analysis and improvement frameworks to drive service quality and accountability, including robust contract performance management.

MOVEMENT IN NET EXPENDITURE

0007		ORIGINAL		in Level of	ORIGINAL	0/
COST		BUDGET	Expenditi	ure on (A)	BUDGET	%
CENTRE	SERVICE	2015/16	Inflation	Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1626Q	Non SCC Projects	(5,062)	(2)	1,627	(3,437)	(32)
C1628Q	SCC - Division	(269)	33	(23)	(259)	(4)
C1630Q	Equalities and Social Inclusion	1,396	6	(659)	743	(47)
C1632Q	Corporate Planning	177	1	179	357	102
	TOTAL NET SPEND	(3,758)	38	1,124	(2,596)	(31)

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2015/16	2016/17	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Non SCC Projects	-	2.0	2.0
SCC - Division	61.2	65.9	4.7
Equalities and Social Inclusion	-	21.0	21.0
Corporate Planning	-	-	-
TOTAL FTE STAFF	61.2	88.9	27.7

COST CENTRE: C1605P

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
3,785	Employees	3,837	38	876	4,751	24
-	Premises related expenditure	-	-	-	-	n/a
(3,156)	Supplies and Services	(4,610)	-	906	(3,704)	(20)
531	Third Party Payments	531	-	-	531	-
-	Transfer Payments	-	-	-	-	n/a
(1)	Transport related expenditure	-	-	(1)	(1)	n/a
15	Recharges from other services	21	-	(6)	15	(29)
1,174	TOTAL EXPENDITURE	(221)	38	1,775	1,592	(820)
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
(366)	Recharges to other services	(366)	-	(644)	(1,010)	176
(366)	TOTAL INCOME	(366)	•	(644)	(1,010)	176
808	NET CONTROLLABLE COST	(587)	38	1,131	582	(199)
	Capital Charges					7/2
_	Deferred/Intangible Charges	_	-	_	_	n/a
_	REFCUS	-	-	_	-	n/a
(3 171)	Corporate support services bought in	(3,171)	-	(7)	(3,178)	n/a 0
, , ,	· · · · · · · · · · · · · · · · · · ·					
(3,171)	TOTAL UNCONTROLLABLE COST	(3,171)	-	(7)	(3,178)	0
(2,363)	NET COST OF SERVICE	(3,758)	38	1,124	(2,596)	(31)
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
	TOTAL APPROPRIATIONS	-	-		<u> </u>	n/a
						_
(2.363)	TOTAL NET EXPENDITURE	(3,758)	38	1,124	(2,596)	(31)

COST CENTRE: C1626Q

FORECAST		ORIGINAL BUDGET	Variations Expenditu	ıre on (A)	ORIGINAL BUDGET	%
2015/16 £000's	DESCRIPTION	2015/16 (A) £000's	Inflation (B) £000's	* Other (C) £000's	2016/17 (D) £000's	CHANGE (E) %
(80)	Employees	(80)	(2)	420	338	(523)
	Premises related expenditure	- (4.004)	-	- 4.057	- (0.777)	n/a
•	Supplies and Services Third Party Payments	(4,834)	-	1,057 -	(3,777)	<mark>(22)</mark> n/a
	Transfer Payments	-	-	_	-	n/a
- 45	Transport related expenditure	-	-	- (0)	-	n/a
	Recharges from other services	21	-	(6)	15	(29)
• • • • • • • • • • • • • • • • • • • •	TOTAL EXPENDITURE	(4,893)	(2)	1,471	(3,424)	(30)
	Government Grants Other Grants, reimbursements and contributions		-	-	-	n/a n/a
	Customer and Client Receipts	-	-	-	-	n/a
	Interest Receivable	-	-	-	-	n/a
	Recharges to other services	-	-	(71)	(71)	n/a
-	TOTAL INCOME	-	-	(71)	(71)	n/a
(3,394)	NET CONTROLLABLE COST	(4,893)	(2)	1,400	(3,495)	(29)
_	Capital Charges		_	_	_ [n/a
-	Deferred/Intangible Charges	-	-	_	-	n/a
	REFCUS	- (100)	-	-	-	n/a
	Corporate support services bought in	(169)	-	227	58	(134)
(169)	TOTAL UNCONTROLLABLE COST	(169)	-	227	58	(134)
(3,563)	NET COST OF SERVICE	(5,062)	(2)	1,627	(3,437)	(32)
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure Provision for Repayment of External Loans	-	-	-	-	n/a n/a
_	Contribution to / (from) General Balances	_	-	_	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
(3,563)	TOTAL NET EXPENDITURE	(5,062)	(2)	1,627	(3,437)	(32)
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE				ſ	£000's
	lget - agreed pressures / service demands					20000
						-
						-
						-
Ctroto =!= ! !	last careed additional income / actions					-
Strategic bud	lget - agreed additional income / savings					_
Procurement	Taskforce - Review of key corporate contract arran	gements				(100)
						-
						-
						-
						-
Other resource	ce changes				-	(100)
	contract Management Review					1,393
Staff changes	s as a result of restructure within SCC division					145
-	upport Services bought in n of ICT budgets					227 (38)
	n of Complaints and FOI					(36) (6)
Other Minor v						6
						4 707
						1,727
TOTAL OTH	ER VARIATIONS IN RESOURCE					1,627

COST CENTRE: C1628Q

2015/16 DESCRIPTION							
2015/16 DESCRIPTION			ORIGINAL	Variations	in Level of	ORIGINAL	
FOOD'S	FORECAST		BUDGET	Expenditu	re on (A)	BUDGET	%
2000 2000	2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
3.095 Employees			(A)	(B)		(D)	(E)
Premises related expenditure - - - -	£000's		£000's	£000's	£000's	£000's	%
172 Supplies and Services 222 1(150) 72 686 Third Party Payments 226 (226) 7 Transfer Payments - 1(1) 1	3,093	Employees	3,145	33	120	3,298	5
- Third Party Paymonts	-	Premises related expenditure	-	-	-	-	n/a
Transfer Payments	172	Supplies and Services	222	-	(150)	72	(68)
(1) Transport related expenditure	-	Third Party Payments	226	-	(226)	-	(100)
- Recharges from other services	-	Transfer Payments	-	-	-	-	n/a
3,264 TOTAL EXPENDITURE 3,593 33 (257) 3,369 (6	(1)	Transport related expenditure	-	-	(1)	(1)	n/a
Government Grants	-	Recharges from other services	-	-	1	-	n/a
Government Grants	3 264	TOTAL EXPENDITURE	3 593	33	(257)	3.369	(6)
- Other Grants, reimbursements and contributions - Customer and Client Receipts - Interest Receivable - Intere	•		0,000		(201)	0,000	
Customer and Client Receipts			-	-	-	-	
Interest Receivable	-		-	-	-	-	
(366) Recharges to other services (366) - (514) (880) 140	-		-	-	-	-	n/a
Capital Charges			(000)	-	(= 4.4)	(000)	n/a
2,898 NET CONTROLLABLE COST 3,227 33 (771) 2,489 (23	(366)	Recharges to other services	(366)	-	(514)	(880)	140
- Capital Charges - Deferred/intangible Charges - REFCUS - REFCUS - REFCUS - REFCUS - REFCUS	(366)	TOTAL INCOME	(366)	-	(514)	(880)	140
- Capital Charges - Deferred/intangible Charges - REFCUS - REFCUS - REFCUS - REFCUS - REFCUS							
- Deferred/Intangible Charges	2,898	NET CONTROLLABLE COST	3,227	33	(771)	2,489	(23)
- Deferred/Intangible Charges							
REFCUS (3,496) Corporate support services bought in (3,496) - 748 (2,748) (21 (3,496) TOTAL UNCONTROLLABLE COST (3,496) - 748 (2,748) (21 (3,496) TOTAL UNCONTROLLABLE COST (3,496) - 748 (2,748) (21 (3,496) TOTAL UNCONTROLLABLE COST (3,496) - 748 (2,748) (21 (3,496) TOTAL UNCONTROLLABLE COST (3,496) - 748 (2,748) (21 (3,496) - 748 (2,748) (2,7	-		-	-	-	-	n/a
(3,496) Corporate support services bought in (3,496) - 748 (2,748) (21 (3,496) TOTAL UNCONTROLLABLE COST (3,496) - 748 (2,748) (21 (598) NET COST OF SERVICE (269) 33 (23) (259) (4 (259) Contributions to / (from) Earmarked Reserves	-		-	-	-	-	n/a
(3,496) TOTAL UNCONTROLLABLE COST (3,496) - 748 (2,748) (21 (598) NET COST OF SERVICE (269) 33 (23) (259) (4 - Contributions to / (from) Earmarked Reserves			-	-	-	-	n/a
(598) NET COST OF SERVICE (269) 33 (23) (259) (4 - Contributions to / (from) Earmarked Reserves	(3,496)	Corporate support services bought in	(3,496)	-	748	(2,748)	(21)
- Contributions to / (from) Earmarked Reserves	(3,496)	TOTAL UNCONTROLLABLE COST	(3,496)	-	748	(2,748)	(21)
- Contributions to / (from) Earmarked Reserves	(500)	NET COST OF SERVICE	(200)	20	(00)	(050)	(4)
Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE (598) TOTAL NET EXPENDITURE (598) TOTAL NET EXPENDITURE (598) TOTAL NET EXPENDITURE (599) 33 (23) (259) (4) COTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Consolidation and Restructure of Commissioning Services (100) Other resource changes Staff changes as a result of restructure within SCC division Centralisation of ICT budgets Reallocation of budget to SCC Corporate Planning (Red 8.6) Corporate Support Services bought in Increase in Employers Pension Contribution 777	(598)	NET COST OF SERVICE	(269)	33	(23)	(259)	(4)
Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE (598) TOTAL NET EXPENDITURE (598) TOTAL NET EXPENDITURE (598) TOTAL NET EXPENDITURE (599) 33 (23) (259) (4) COTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Consolidation and Restructure of Commissioning Services (100) Other resource changes Staff changes as a result of restructure within SCC division Centralisation of ICT budgets Reallocation of budget to SCC Corporate Planning (Red 8.6) Corporate Support Services bought in Increase in Employers Pension Contribution 777		Contributions to / (frame) Formanded Bosonics	1 1				
Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE (269) TOTAL NET	-	, ,	-	-	-	-	
Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE (598) TOTAL NET EXPENDITURE (598) TOTAL NET EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed pressures / service demands Consolidation and Restructure of Commissioning Services (100 Cher resource changes Staff changes as a result of restructure within SCC division Centralisation of ICT budgets Reallocation of budget to SCC Corporate Planning (Red 8.6) Corporate Support Services bought in Increase in Employers Pension Contribution Provision for Repayment of External Balances	-	· · · ·	-	-	-	-	n/a
- Contribution to / (from) General Balances	-		-	-	-	-	n/a
- TOTAL APPROPRIATIONS	-		-	-	-	-	n/a
(598) TOTAL NET EXPENDITURE (269) 33 (23) (259) (4 **OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands	-		-	-	-	-	n/a
**OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands	-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
**OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands	(598)	TOTAL NET EXPENDITURE	(269)	33	(23)	(259)	(4)
Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Consolidation and Restructure of Commissioning Services (100 Other resource changes Staff changes as a result of restructure within SCC division Centralisation of ICT budgets Reallocation of budget to SCC Corporate Planning (Red 8.6) Corporate Support Services bought in Increase in Employers Pension Contribution 777							
Strategic budget - agreed additional income / savings Consolidation and Restructure of Commissioning Services (100 Other resource changes Staff changes as a result of restructure within SCC division Centralisation of ICT budgets Reallocation of budget to SCC Corporate Planning (Red 8.6) Corporate Support Services bought in Increase in Employers Pension Contribution Staff Control Support Services Support Services Dension Contribution 777	* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Consolidation and Restructure of Commissioning Services (100 Other resource changes Staff changes as a result of restructure within SCC division Centralisation of ICT budgets Reallocation of budget to SCC Corporate Planning (Red 8.6) Corporate Support Services bought in Increase in Employers Pension Contribution (100 (424 (51 (51 (77 (77)	Strategic buc	lget - agreed pressures / service demands					
Consolidation and Restructure of Commissioning Services (100 Other resource changes Staff changes as a result of restructure within SCC division Centralisation of ICT budgets Reallocation of budget to SCC Corporate Planning (Red 8.6) Corporate Support Services bought in Increase in Employers Pension Contribution (100 (424 (51 (51 (77 (77)							-
Consolidation and Restructure of Commissioning Services (100 Other resource changes Staff changes as a result of restructure within SCC division Centralisation of ICT budgets Reallocation of budget to SCC Corporate Planning (Red 8.6) Corporate Support Services bought in Increase in Employers Pension Contribution (100 (424 (51 (51 (77 (77)							-
Consolidation and Restructure of Commissioning Services (100 Other resource changes Staff changes as a result of restructure within SCC division Centralisation of ICT budgets Reallocation of budget to SCC Corporate Planning (Red 8.6) Corporate Support Services bought in Increase in Employers Pension Contribution (100 (424 (51 (51 (77 (77)							-
Consolidation and Restructure of Commissioning Services (100 Other resource changes Staff changes as a result of restructure within SCC division Centralisation of ICT budgets Reallocation of budget to SCC Corporate Planning (Red 8.6) Corporate Support Services bought in Increase in Employers Pension Contribution (100 (424 (51 (51 (77 (77)							-
Consolidation and Restructure of Commissioning Services (100 Other resource changes Staff changes as a result of restructure within SCC division Centralisation of ICT budgets Reallocation of budget to SCC Corporate Planning (Red 8.6) Corporate Support Services bought in Increase in Employers Pension Contribution (100 (424 (51 (51 (77 (77)							-
Other resource changes Staff changes as a result of restructure within SCC division Centralisation of ICT budgets Reallocation of budget to SCC Corporate Planning (Red 8.6) Corporate Support Services bought in Increase in Employers Pension Contribution (100 (424 (51 (226 (226 (226 (277 (277 (277 (277 (277	Strategic bud	lget - agreed additional income / savings					
Other resource changes Staff changes as a result of restructure within SCC division Centralisation of ICT budgets Reallocation of budget to SCC Corporate Planning (Red 8.6) Corporate Support Services bought in Increase in Employers Pension Contribution (100 (424 (51 (226 (226 (226 (277 (277 (277 (277 (277							-
Other resource changes Staff changes as a result of restructure within SCC division Centralisation of ICT budgets (51 Reallocation of budget to SCC Corporate Planning (Red 8.6) Corporate Support Services bought in Increase in Employers Pension Contribution 77 77	Consolidation	n and Restructure of Commissioning Services					(100)
Other resource changes Staff changes as a result of restructure within SCC division Centralisation of ICT budgets (51 Reallocation of budget to SCC Corporate Planning (Red 8.6) Corporate Support Services bought in Increase in Employers Pension Contribution 77 77							-
Other resource changes Staff changes as a result of restructure within SCC division Centralisation of ICT budgets (51 Reallocation of budget to SCC Corporate Planning (Red 8.6) Corporate Support Services bought in Increase in Employers Pension Contribution 77 77							-
Other resource changes Staff changes as a result of restructure within SCC division Centralisation of ICT budgets (51 Reallocation of budget to SCC Corporate Planning (Red 8.6) Corporate Support Services bought in Increase in Employers Pension Contribution 77 77							-
Other resource changes Staff changes as a result of restructure within SCC division Centralisation of ICT budgets (51 Reallocation of budget to SCC Corporate Planning (Red 8.6) Corporate Support Services bought in Increase in Employers Pension Contribution 77 77							-
Other resource changes Staff changes as a result of restructure within SCC division Centralisation of ICT budgets (51 Reallocation of budget to SCC Corporate Planning (Red 8.6) Corporate Support Services bought in Increase in Employers Pension Contribution 77 77							
Staff changes as a result of restructure within SCC division Centralisation of ICT budgets Reallocation of budget to SCC Corporate Planning (Red 8.6) Corporate Support Services bought in Increase in Employers Pension Contribution Total Total							(100)
Centralisation of ICT budgets Reallocation of budget to SCC Corporate Planning (Red 8.6) Corporate Support Services bought in Increase in Employers Pension Contribution 778 779		 					
Reallocation of budget to SCC Corporate Planning (Red 8.6) Corporate Support Services bought in Increase in Employers Pension Contribution 748 777	_						(424)
Corporate Support Services bought in Increase in Employers Pension Contribution 748 779 779		•					(51)
Increase in Employers Pension Contribution 30	Reallocation	of budget to SCC Corporate Planning (Red 8.6)					(226)
77	Corporate Su	upport Services bought in					748
	Increase in E	imployers Pension Contribution					30
							-
TOTAL OTHER VARIATIONS IN RESOURCE (23							77
TOTAL OTHER VARIATIONS IN RESOURCE (23							
·	TOTAL OTH	ER VARIATIONS IN RESOURCE					(23)

COST CENTRE: C1630Q

FORECAST		ORIGINAL BUDGET		in Level of ure on (A)	ORIGINAL BUDGET	%
2015/16	DESCRIPTION	2015/16 (A)	Inflation (B)	* Other (C)	2016/17 (D)	CHANGE (E)
£000's	Employees	£000's	£000's	£000's	£000's	%
	Employees Premises related expenditure	641	6	467 -	1,114 -	74 n/a
	Supplies and Services	2	-	(1)	1	(50)
	Third Party Payments	270	-	-	270	`-
	Transfer Payments	-	-	-	-	n/a
	Transport related expenditure Recharges from other services	_ [-	-		n/a n/a
	TOTAL EXPENDITURE	913	6	466	1,385	52
	Government Grants	- 310		-	1,303	n/a
	Other Grants, reimbursements and contributions	_	-	-	-	n/a
	Customer and Client Receipts	-	-	-	-	n/a
	Interest Receivable	-	-	-	-	n/a
	Recharges to other services	-	-	(59)	(59)	n/a
-	TOTAL INCOME	-	-	(59)	(59)	n/a
912	NET CONTROLLABLE COST	913	6	407	1,326	45
		· '				
	Capital Charges	-	-	-	-	n/a
	Deferred/Intangible Charges REFCUS	[-	_	[n/a n/a
	Corporate support services bought in	483		(1,066)	(583)	(221)
	TOTAL UNCONTROLLABLE COST	483	-	(1,066)	(583)	(221)
1,395	NET COST OF SERVICE	1,396	6	(659)	743	(47)
	Contributions to / (from) Formarked Boson (co					- /-
	Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves:	_ [-	-		n/a n/a
-	Financing of Capital Expenditure	-	-	_	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
1,395	TOTAL NET EXPENDITURE	1,396	6	(659)	743	(47)
* OTHER VAI	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	get - agreed pressures / service demands					
						-
						-
						-
						-
Strategic bud	get - agreed additional income / savings					
						-
						-
						-
						-
						-
					}	<u>-</u>
Other resource	ce changes					
014 11						
_	s as a result of restructure within SCC division pport services bought in					402 (1,066)
-	oport services bought in a service boug					(1)
Minor variatio						6
						-
					-	(GEO)
						(659)
TOTAL OTHE	ER VARIATIONS IN RESOURCE					(659)

COST CENTRE: C1632Q

FORECAST		ORIGINAL BUDGET	Variations Expenditu	ıre on (A)	ORIGINAL BUDGET	%
2015/16 £000's	DESCRIPTION	2015/16 (A) £000's	Inflation (B) £000's	* Other (C) £000's	2016/17 (D) £000's	CHANGE (E) %
	Employees	131	1	(131)	-	
-	Premises related expenditure	-	-	-	-	n/a
-	Supplies and Services	-	-	-	-	n/a
261	Third Party Payments Transfer Payments	35	-	226	261	646
-	Transport related expenditure		-	-		n/a n/a
-	Recharges from other services	-	-	-	-	n/a
392	TOTAL EXPENDITURE	166	1	95	262	58
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable Recharges to other services		-	-		n/a n/a
	TOTAL INCOME	_			_	
	TOTAL INCOME	-	-		-	n/a
392	NET CONTROLLABLE COST	166	1	95	262	58
	Capital Charges		_ 1		1	n/a
-	Deferred/Intangible Charges	_	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
	Corporate support services bought in	11	-	84	95	764
11	TOTAL UNCONTROLLABLE COST	11	-	84	95	764
403	NET COST OF SERVICE	177	1	179	357	102
	Contributions to / (from) Earmarked Reserves	[n/a
-	Contributions to / (from) Capital Reserves:	_	-	_	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
<u> </u>	Contribution to / (from) General Balances TOTAL APPROPRIATIONS	-	<u>-</u>		-	n/a n/a
	TOTAL ALTROPRIATIONS					11/6
403	TOTAL NET EXPENDITURE	177	1	179	357	102
	RIATIONS IN LEVEL OF EXPENDITURE					£000's
Strategic bud	dget - agreed pressures / service demands					-
						-
						-
Strategic bud	dget - agreed additional income / savings					-
<u>onatogio sac</u>	agot agreed additional meeting / edvings					
						-
						-
						-
						-
Other resour	ce changes					
						(400
_	s as a result of restructure within SCC division	ad 8 4)				•
Staff change Reallocation	s as a result of restructure within SCC division of budget from SCC Strategy and Performance (Re	ed 8.4)				226
Staff change Reallocation	s as a result of restructure within SCC division of budget from SCC Strategy and Performance (Roupport services bought in	ed 8.4)				226
Staff change Reallocation Corporate su	s as a result of restructure within SCC division of budget from SCC Strategy and Performance (Roupport services bought in	ed 8.4)				226
Staff change Reallocation Corporate su	s as a result of restructure within SCC division of budget from SCC Strategy and Performance (Roupport services bought in	ed 8.4)				226 84 1
Staff change Reallocation Corporate su Other Minor	s as a result of restructure within SCC division of budget from SCC Strategy and Performance (Roupport services bought in	ed 8.4)				(<mark>132</mark> 226 84 1

RESOURCES PUBLIC HEALTH

SERVICE DESCRIPTION

The council took over the responsibility for public health functions from 1 April 2013. The directorate is responsible for commissioning a range of public health services including stop smoking services, sexual health services, drug and alcohol services, obesity prevention and management (including child measurement) and NHS Health Checks.

The Directorate is also responsible for providing public health advice to commissioners of health care for Croydon residents, mostly but not exclusively to Croydon CCG; producing an Annual Report of the health of our residents, and providing information and advice to other agencies such as Public Health England and NHS England. This information and advice ensures that the health of our residents is protected through vaccination and immunisation, health screening and emergency planning.

This service is entirely funded by the Public Health Grant and supports a variety of services distributed across other council departments which deliver public health outcomes. The function includes mandatory and non-mandatory services.

Mandatory services are those that are required to be provided nationally and include sexual health services, ensuring NHS commissioners receive the public health advice they need, delivery of the National Child Measurement Programme, NHS Health Check assessments, and putting in place steps to protect the public's health. Non-mandatory services such as smoking cessation, drug and alcohol services, physical activity, and obesity initiatives are not nationally prescribed and enable local flexibility to deliver service based on local need.

The 0-5 Healthy Child Programme (HCP) - this includes the Health Visiting service incorporating universal to targeted programmes and the Family Nurse Partnership.

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations in Level of		ORIGINAL	
COST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
CENTRE	SERVICE	2015/16	Inflation	Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C1662P	Public Health	-	24	(24)	-	n/a
	TOTAL NET SPEND	-	24	(24)	-	n/a

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
SERVICE	2015/16	2016/17	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Public Health	37.2	34.8	(2.4)
TOTAL FTE STAFF	37.2	34.8	(2.4)

COST CENTRE: C1662P

2015/16 DESCRIPTION	FORECAST		ORIGINAL	Variations		ORIGINAL	0/
Color Colo			I -	-			
1,072 Employees	2010/10	BESSKII TISIV					
2 Premises related expenditure						£000's	
T10		1	2,445	24	(19)	2,450	(
11.074 Third Party Payments 11.074 918 11.992 6.502 Transfer Payments 5.997 - 5.997 - 5.997 6.7 5.997 - 6.7 5.997		·	∠ 710	-	(5)	705	(*
6.502 Transfer Payments 6 To Transport related expenditure 6				-			
1,599 Recharges from other services 1,599 - - 1,599 - - 1,599 - - 1,599	6,502	Transfer Payments	5,997	-	-	5,997	-
21,568 TOTAL EXPENDITURE 21,833 24 894 22,751		· · ·	·	-	-	•	-
(21,548) Government Grants				-	-		-
- Other Grants, reimbursements and contributions	-			24			
Customer and Client Receipts	(21,548)		(21,548)		(918)	(22,466)	
Interest Receivable	_		-	-	_	_	
(21,833) TOTAL INCOME (21,833) - (918) (22,751) 4 (288) NET CONTROLLABLE COST - 24 (24) - no - Capital Charges no - Deferred/intangible Charges no - REFCUS	-	•	-	-	-	-	n/
Capital Charges	(285)	Recharges to other services	(285)	-	-	(285)	-
- Capital Charges - Deferred/Intangible Charges - REFCUS - Corporate support services bought in - TOTAL UNCONTROLLABLE COST	(21,833)	TOTAL INCOME	(21,833)	-	(918)	(22,751)	•
- Capital Charges	(268)	NET CONTROLLABLE COST	_	24	(24)	_	n.
- Deferred/Intangible Charges	(===)				()		
REFCUS Corporate support services bought in TOTAL UNCONTROLLABLE COST Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS Contribution to / (from) Earmarked Reserves: Financing of Capital Expenditure TOTAL APPROPRIATIONS Contribution to / (from) General Balances Financing of Capital Expenditure TOTAL APPROPRIATIONS Contribution to / (from) Earmarked Reserves: Financing of Capital Expenditure TOTAL APPROPRIATIONS Contribution to / (from) Earmarked Reserves: Financing of Capital Expenditure TOTAL APPROPRIATIONS Contribution to / (from) Earmarked Reserves: Financing of Capital Expenditure TOTAL APPROPRIATIONS Contribution to / (from) Earmarked Reserves: Financing of Capital Expenditure	-	· ·	-	-	-	-	
- Corporate support services bought in	-		-	-	-	-	
TOTAL UNCONTROLLABLE COST	-			-	-	-	
(268) NET COST OF SERVICE - 24 (24) - n. - Contributions to / (from) Earmarked Reserves n Contributions to / (from) Capital Reserves: n Contributions to / (from) Capital Reserves: n Financing of Capital Expenditure n Provision for Repayment of External Loans n Provision for Repayment of External Loans n Contribution to / (from) General Balances n TOTAL APPROPRIATIONS n. (268) TOTAL NET EXPENDITURE - 24 (24) - n. OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands leath Improvement 0-5 years - 2,744 coss of Public health grant - 1,85 strategic budget - agreed additional income / savings runding for Health Improvement 0-5 years - 2,744 savings attributable as a result of loss of public health grant	_		-	-	_	_	
- Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - Contribution to / (from) General Balances - Contribution to / (from) General Balances							
- Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances	(268)	NET COST OF SERVICE	-	24	(24)	-	n,
Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE COTHER VARIATIONS IN LEVEL OF EXPENDITURE Intrategic budget - agreed pressures / service demands leatth Improvement 0-5 years Strategic budget - agreed additional income / savings unding for Health Improvement 0-5 years avings attributable as a result of loss of public health grant Cother resource changes Other Minor variations Financing of External Loans Contributions Contr	-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n
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Contribution to / (from) General Balances	-		-	-	-	-	
TOTAL APPROPRIATIONS	-	· ·	_		-	_	
OTHER VARIATIONS IN LEVEL OF EXPENDITURE Etrategic budget - agreed pressures / service demands lealth Improvement 0-5 years 2,74 oss of Public health grant 1,85 Etrategic budget - agreed additional income / savings Funding for Health Improvement 0-5 years 2,74 4,60 Etrategic budget - agreed additional income / savings Funding for Health Improvement 0-5 years 2,74 4,60 Etrategic budget - agreed additional income / savings Funding for Health Improvement 0-5 years (2,74 (1,85) Other resource changes Other Minor variations (2,60)	-	i i	-	-	-	-	
OTHER VARIATIONS IN LEVEL OF EXPENDITURE £trategic budget - agreed pressures / service demands lealth Improvement 0-5 years coss of Public health grant £trategic budget - agreed additional income / savings funding for Health Improvement 0-5 years funding for Health Improvement 0-5 years funding attributable as a result of loss of public health grant £trategic budget - agreed additional income / savings funding for Health Improvement 0-5 years funding for Health Improvement 0-5 years £trategic budget - agreed additional income / savings funding for Health Improvement 0-5 years £trategic budget - agreed additional income / savings £trategic budget - agreed ad		<u> </u>	· · · · · · · · · · · · · · · · · · ·				
Strategic budget - agreed pressures / service demands dealth Improvement 0-5 years 2,748 coss of Public health grant 1,85 Strategic budget - agreed additional income / savings Funding for Health Improvement 0-5 years 2,748 Eavings attributable as a result of loss of public health grant 1,85 Cother resource changes Other Minor variations (2,460) (4,60) (2,460) (2,460) (2,460) (2,460) (2,460) (2,460) (2,460) (2,460) (2,460) (2,460) (3,60) (4,60)	(268)	TOTAL NET EXPENDITURE	-	24	(24)	-	n/
Health Improvement 0-5 years Loss of Public health grant 2,74 1,85 2 4,60 2 4,60 3 3 5 5 5 6 6 6 6 7 7 7 7 7 7 7 7 7 7 7 7 7							£000's
2.coss of Public health grant 1,854 2.coss of Public health grant 3.coss of Public health grant 4,602 2.coss of Public health grant	_						2.748
Strategic budget - agreed additional income / savings Funding for Health Improvement 0-5 years Savings attributable as a result of loss of public health grant (1,854) Chher resource changes Other Minor variations (2,748) (1,862) (4,602) (24) (24)	•						· ·
Funding for Health Improvement 0-5 years Savings attributable as a result of loss of public health grant (1,85c) (4,60c) Other resource changes Other Minor variations (2,74c) (1,85c) (4,60c) (2,60c) (2,60c) (2,60c) (2,60c) (2,60c) (2,60c) (2,60c) (2,60c) (3,60c) (4,60c) (4							4,602
Savings attributable as a result of loss of public health grant (1,854) Chher resource changes Other Minor variations (24) (24)	_						(0.74)
Other resource changes Other Minor variations (24) (24)	_	· · · · · · · · · · · · · · · · · · ·					· ·
Other resource changes Other Minor variations (24	January Samura	σ					-
Other resource changes Other Minor variations (24							-
Other resource changes Other Minor variations (24							
Other resource changes Other Minor variations (24							(4,602
(24	Other resour	ce changes					
	Other Minor	variations					(24
TOTAL OTHER VARIATIONS IN RESOURCE							(24
	COTAL OTI	ED VADIATIONS IN DESCUECE					(0)

HOUSING REVENUE ACCOUNT

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KEY SERVICE TARGETS / PRIORITIES FOR 2016/17

Croydon's Housing Strategy sets out the following key priorities (funded both from the General Fund and the Housing Revenue Account):

- 1) Maximise the supply of affordable housing, meet housing need and reduce the number of households in temporary accommodation
- 2) Promote independent living for vulnerable people
- 3) Improve housing conditions to ensure a decent home for all and maintain the Decent Homes Standard for council Housing
- 4) Promote better and fair access to housing services
- 5) Develop sustainable communities

FINANCIAL PERFORMANCE

COST CENTRE: C2000M

DESCRIPTION	ACTUAL	ORIGINAL	FORECAST	BUDGET	%
	2014/15	2015/16	2015/16	2016/17	CHANGE
	£000	£000	£000	£000	%
Employees	13,590	14,500	13,767	14,868	8
Premises related expenditure	19,720	22,798	22,958	22,787	(1)
Supplies and Services	3,796	5,866	4,580	4,375	(4)
Third Party Payments	108	717	502	702	40
Transfer Payments	1,658	175	156	175	12
Transport related expenditure	128	239	144	225	56
Capital Charges	14,489	29,716	29,716	30,042	1
Deferred/Intangible Charges	-	-	-	-	n/a
REFCUS	5,076	10,186	10,186	8,523	(16)
Corporate support services bought in	-	6,333	6,705	6,705	-
Recharges (to) / from other services	7,946	2,794	3,196	3,012	(6)
TOTAL EXPENDITURE	66,511	93,324	91,911	91,414	(1)
Government Grants	(99)	-	(98)	-	(100)
Other Grants, reimbursements and contributions	(197)	(185)	(148)	(185)	25
Fees and Charges	(10,896)	-	-	-	n/a
Customer and Client Receipts	(83,703)	(93,136)	(94,394)	(91,229)	(3)
Interest Receivable	-	(3)	-	-	n/a
TOTAL INCOME	(94,895)	(93,324)	(94,640)	(91,414)	(3)
NET EXPENDITURE	(28,384)	-	(2,730)	0	(100)
Contributions to / (from) Reserves	-	-	- 1	-	n/a
CURRENT BUDGET	-		-		
TOTAL VARIANCE FROM BUDGET- Over/(Under)	(28,384)		(2,730)		

TOP FINANCIAL RISKS 2016/17

- 1) 1% rent reduction for the next 4 years
- 2) "Pay to stay" policy meaning that any tenants earing over £40k will pay market rents
- 3) Sale of high value void properties to fund Right to Buy for Housing Associations

HOUSING REVENUE ACCOUNT

CABINET MEMBER Councillor Butler Cabinet Member for Homes and Regeneration

DEPARTMENT MANAGEMENT TEAM

NAME	TITLE	TEL. EX.
Richard Simpson	Assistant Chief Executive Corporate Resources and S151 Officer	61848
Jo Negrini	Executive Director of Place	61325
Stephen Tate	Director - District Centres and Regeneration	47446
Colm Lacey	Director - Development	47367
Andy Opie	Director - Safety	65686
Mark Meeham	Director - Housing Needs	65474
Mark Fowler	Director - Director of Gateway and Welfare	19503

COST	
CENTRE	DIVISION
C2200N	People - HRA
C2100N	Place - HRA
C2400N	Directorate & Centralised Costs - HRA

MOVEMENT IN SERVICE NET EXPENDITURE

		ORIGINAL			ORIGINAL	
FORECAST		BUDGET	Expenditu	Expenditure on (A)		%
2015/16	DIVISION	2015/16	Inflation	Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
(71,443)	People - HRA	(70,726)	72	918	(69,736)	(1)
16,366	Place - HRA	17,220	51	196	17,467	1
52,347	Directorate & Centralised Costs - HRA	53,506	8	(1,245)	52,269	(2)
(2,730)	TOTAL NET SPEND	-	131	(131)	-	(2)

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
DIVISION	BUDGET	BUDGET	IN
	2015/16	2016/17	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
People - HRA	205.8	203.1	(2.7)
Place - HRA	119.5	124.5	5.0
Directorate & Centralised Costs - HRA	12.0	12.0	-
TOTAL FTE STAFF	337.3	339.6	2.3

		ORIGINAL	Variations in Level of		ORIGINAL	
FORECAST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
13,767	Employees	14,500	131	237	14,868	3
22,958	Premises related expenditure	22,798	-	(11)	22,787	(0)
4,580	Supplies and Services	5,866	-	(1,491)	4,375	(25)
502	Third Party Payments	717	-	(15)	702	(2)
156	Transfer Payments	175	-	-	175	-
144	Transport related expenditure	239	-	(14)	225	(6)
4,728	Recharges from other services	4,596	-	223	4,819	5
46,836	TOTAL EXPENDITURE	48,891	131	(1,071)	47,951	(2)
(98)	Government Grants	-	-	-	-	n/a
(148)	Other Grants, reimbursements and contributions	(185)	-	-	(185)	_
-	Fees and Charges	- 1	-	-	-	n/a
(94,394)	Customer and Client Receipts	(93,136)	-	1,907	(91,229)	(2)
-	Interest Receivable	(3)	-	3	-	(100)
(1,532)	Recharges to other services	(1,802)	-	(5)	(1,807)	0
	TOTAL INCOME	(95,126)	-	1,905	(93,221)	(2)
(49,337)	NET CONTROLLABLE COST	(46,235)	131	834	(45,270)	(2)
29,716	Capital Charges	29,716	-	326	30,042	1
-	Deferred/Intangible Charges	-	-	-	-	n/a
10,186	REFCUS	10,186	-	(1,663)	8,523	(16)
6,705	Corporate support services bought in	6,333	-	372	6,705	6
46,607	TOTAL UNCONTROLLABLE COST	46,235	-	(965)	45,270	(2)
(2,730)	NET COST OF SERVICE	-	131	(131)	0	n/a
	Contributions to / (from) Earmarked Reserves					n/a
_	Contributions to / (from) Capital Reserves:	_	_	_	_	n/a
_	Financing of Capital Expenditure	_	_	_	_	n/a
_	Provision for Repayment of External Loans	_	_	_	_	n/a
_	Contribution to / (from) General Balances	_	_	_	_	n/a
	TOTAL APPROPRIATIONS	-		_	_	n/a
(2,730)	TOTAL NET EXPENDITURE	-	131	(131)	0	n/a
* OTHER VA	PIATIONS IN LEVEL OF EXPENDITURE				ſ	£000's
* OTHER VARIATIONS IN LEVEL OF EXPENDITURE						2000 5
Strategic budget - agreed pressures / service demands						-
Strategic budget - agreed additional income / savings					910	
Other resour	Other resource changes					(1,041)
Other resource	oo onanges					(1,041)
TOTAL OTH	TOTAL OTHER VARIATIONS IN RESOURCE					

SERVICE DESCRIPTION

The HRA Housing Needs Service is made up of the following sections: The Service Development, Income and Lettings and Tenancy and Neighbourhood Services are mainly funded from HRA.

Income to the Housing Revenue Account

Income to the Housing Revenue Account derives from four main sources:

- 1) Rental income due from the letting of dwelling and garages met by tenants and direct credits for rent rebates.
- 2) Service charges due to tenants for caretaking and grounds maintenance
- 3) Recharges of energy costs from communal heating schemes
- 4) Service charges to Leaseholders

For 2016-17 there is reduction of 1% on dwellings rent, a statutory requirement, which is estimated to be £1.907M, included in the 2016-17 budget

Service Development

A leaseholder service is responsible for collecting service charges and payments for major works from leaseholders. Collates performance management information on all housing management services and reports regularly to resident scrutiny panel.

The Legal team take legal proceedings for tenancy breaches including: rent arrears, anti-social behaviour, disrepair and unauthorised occupants. Housing standards undertake occupancy checks and tenancy audits. Sustainable communities promote youth involvement, access to work, digital inclusion, money management, outreach work and community development. It collates performance management information on all housing management services and reports regular to resident scrutiny panel

Income and Lettings

Responsible for rent collection (collection of £78m annually). It provides welfare and debt advice for Council tenants and signs up new tenants and lets Council garages. This part of the Housing Revenue Account budget includes those costs that relate to the general management of the landlord service together with the administration of tenancy applications, rent collection and accounting.

This part of the Housing Revenue Account budget includes those costs that relate to the general management of the landlord service together with the administration of tenancy applications, rent collection and accounting.

Tenancy and Neighbourhood Services

Responsible for tenancy services including enforcement of conditions of tenancy and changes to tenancies. It tackles anti-social behaviour and carries out regular estate inspections. It promotes resident participation and runs a caretaking service. This part of the Housing Revenue Account includes any expenditure which relates only to specific estates rather than the general housing stock. This includes services such as Caretaking and grounds maintenance. The income from the charges made for central heating is credited directly to income and the full cost of the standard space water heating provided will be recovered from tenants.

Housing solutions

Responsible for the housing and transfer registers, and allocation of social housing (including registered social landlords). It promotes home ownership (right to buy, social home buy and Assisted Purchase Scheme). It provides and manages temporary accommodation and facilitates access to the private sector to prevent and discharge the council's homelessness duty, providing subsequent support to landlords and tenants to sustain tenancies.

Housing renewal

Responsible for the Major Adaptations Unit and for providing adaptations to council homes to enable older and disabled people to stay in their own homes. A Home Safety service is provided for council tenants with young children to prevent accidents in the home. Also includes the Empty Property Service which assists with returning vacant homes to use, where possible by the council for homeless persons, by providing grant assistance, advice or enforcement

MOVEMENT IN NET EXPENDITURE

COST	ST		Variations in Level of Expenditure on (A)		ORIGINAL BUDGET	%
CENTRE	SERVICE	2015/16	Inflation	Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C2420P	Housing Need - HRA	(70,726)	72	918	(69,736)	(1)
	TOTAL NET SPEND	(70,726)	72	918	(69,736)	(1)

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2015/16	2016/17	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Housing Need - HRA	205.8	203.1	(2.7)
TOTAL FTE STAFF	205.8	203.1	(2.7)

COST CENTRE: C2200N

		ORIGINAL	Variations in Level of		ORIGINAL	
FORECAST		BUDGET	Expenditure on (A)		BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
7,152	Employees	7,383	72	62	7,517	2
10,432	Premises related expenditure	9,685	-	(11)	9,674	(0)
2,560	Supplies and Services	2,035	-	(1,183)	852	(58)
398	Third Party Payments	589	-	(15)	574	(3)
156	Transfer Payments	175	-	-	175	-
66	Transport related expenditure	146	-	(3)	143	(2)
2,513	Recharges from other services	2,649	-	158	2,807	6
23,276	TOTAL EXPENDITURE	22,662	72	(992)	21,742	(4)
(98)	Government Grants	-	-	-	-	n/a
(148)	Other Grants, reimbursements and contributions	(185)	-	-	(185)	-
-	Fees and Charges	-	-	-	-	n/a
(94,378)	Customer and Client Receipts	(93,136)	-	1,907	(91,229)	(2)
-	Interest Receivable	(3)	-	3	-	(100)
(96)	Recharges to other services	(64)	-	-	(64)	-
(94,720)	TOTAL INCOME	(93,388)	-	1,910	(91,478)	(2)
(7.4.440)		(70,700)			(00 700)	(4)
(71,443)	NET CONTROLLABLE COST	(70,726)	72	918	(69,736)	(1)
	One that Observes	1			T	,
_	Capital Charges	-	-	-	-	n/a
-	Deferred/Intangible Charges	-	-	-	-	n/a
-	REFCUS	-	-	-	-	n/a
	Corporate support services bought in	-		-	-	n/a
-	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
(71,443)	NET COST OF SERVICE	(70,726)	72	918	(69,736)	(1)
(,)		(= , =)			(2) 20)	(*/
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
_	Contributions to / (from) Capital Reserves:	-	-	_	-	n/a
_	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
	TOTAL APPROPRIATIONS	-	-	-	-	n/a
(71,443)	TOTAL NET EXPENDITURE	(70,726)	72	918	(69,736)	(1)

COST CENTRE: C2420P

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
7,152	Employees	7,383	72	62	7,517	2
	Premises related expenditure	9,685	-	(11)	9,674	(0)
	Supplies and Services	2,035	_	(1,183)	· ·	(58)
	Third Party Payments	589	_	(15)	574	(3)
	Transfer Payments	175	_	(.0)	175	(0)
	Transport related expenditure	146	_	(3)	143	(2)
	Recharges from other services	2,649	_	158	2,807	(<mark>2</mark>) 6
23,276	TOTAL EXPENDITURE	22,662	72	(992)	21,742	(4)
(98)	Government Grants	- 1	-	-	-	n/a
(148)	Other Grants, reimbursements and contributions	(185)	-	-	(185)	-
-	Fees and Charges		-	-	-	n/a
	Customer and Client Receipts	(93,136)	-	1,907	(91,229)	(2)
	Interest Receivable	(3)	_	3	_	(100)
	Recharges to other services	(64)	_	-	(64)	(100)
		` /		4.040	` ,	(0)
(94,720)	TOTAL INCOME	(93,388)	-	1,910	(91,478)	(2)
(71,443)	NET CONTROLLABLE COST	(70,726)	72	918	(69,736)	(1)
(, /		(- / /			(,	()
_	Capital Charges	_ [_	_	_	n/a
1	Deferred/Intangible Charges	- 1	-	_	-	
_	REFCUS	-	-	_	_	n/a
_		- I	-	-	-	n/a
	Corporate support services bought in	-	-	-	-	n/a
-	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
(71 443)	NET COST OF SERVICE	(70,726)	72	918	(69,736)	(1)
(1,110)		(10,120)	, _	0.0	(00,100)	(.)
_	Contributions to / (from) Earmarked Reserves	_ 1			_	n/a
_	Contributions to / (from) Capital Reserves:	_	-	_	_	
_	, , ,	- I	-	-	_	n/a
-	Financing of Capital Expenditure	- I	-	-	-	n/a
-	Provision for Repayment of External Loans	- I	-	-	-	n/a
	Contribution to / (from) General Balances	-		-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
(71,443)	TOTAL NET EXPENDITURE	(70,726)	72	918	(69,736)	(1)
(, , ,		, , ,			(, , ,	()
* OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE					£000's
	dget - agreed pressures / service demands					20000
Strategic buc	aget - agreed pressures / service demands					_
						-
						-
						-
						-
						-
Strategic bud	dget - agreed additional income / savings					
						-
	investment income					3
	Dwelling rental income					1,907
No further ind	crease in provision due to impact of Welfare reform					(1,000)
						910
Other resour	<u>ce changes</u>					
	ents between departments					53
	Corporate charges (SERCOP)					(171)
	ustment to 15.1%					126
	- · · · · · · · · · · · · · · · · · · ·					.23
						Ω
						8
TOTAL 0-11	ER VARIATIONS IN RESOURCE					918

SERVICE DESCRIPTION

The HRA elements of the Place department include the following services:

Responsive Repairs and cyclical maintenance of the Council's Housing stock. The service responds to around 60,000 repair requests each year. The repairs service is delivered through a long term partnering contract.

Asset Management and Engagement to ensure that tenants are informed and consulted on the priorities for the HRA and to develop the HRA strategy for stock and Investment.

The Home and School Improvement service focuses on major capital improvements to HRA properties such as energy efficiency, kitchen and bathroom and security programmes

MOVEMENT IN NET EXPENDITURE

		ORIGINAL	Variations in Level of		ORIGINAL	
COST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
CENTRE	SERVICE	2015/16	Inflation	Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C2125P	District Centres & Regeneration - HRA	15,973	40	8	16,021	0
C2130P	Safety - HRA	1,247	11	188	1,446	16
	TOTAL NET SPEND	17,220	51	196	17,467	16

STAFF ESTABLISHMENT NUMBERS

OTALL ESTABLISHMENT NOMBERO			
	ORIGINAL	ORIGINAL	CHANGE
SERVICE	BUDGET	BUDGET	IN
	2015/16	2016/17	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
District Centres & Regeneration - HRA	89.0	94.0	5.0
Safety - HRA	30.5	30.5	-
TOTAL FTE STAFF	119.5	124.5	5.0

COST CENTRE: C2100N

		ORIGINAL	Variations	in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
4,637	Employees	5,150	51	176	5,377	4
11,716	Premises related expenditure	12,298	-	-	12,298	-
1,030	Supplies and Services	1,112	-	(107)	1,005	(10)
-	Third Party Payments	24	-	-	24	-
-	Transfer Payments	-	-	-	-	n/a
78	Transport related expenditure	93	-	(11)	82	(12)
315	Recharges from other services	238	-	143	381	60
17,776	TOTAL EXPENDITURE	18,915	51	201	19,167	1
(0)	Government Grants	-	-	-	-	n/a
0	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Fees and Charges	-	-	-	-	n/a
(16)	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
(1,393)	Recharges to other services	(1,695)	-	(5)	(1,700)	0
(1,410)	TOTAL INCOME	(1,695)	-	(5)	(1,700)	0
16 266	NET CONTROLLABLE COST	17 220	51	196	17.467	
10,300	NET CONTROLLABLE COST	17,220	51	190	17,467	ı
_	Capital Charges	_ 1			_ [n/a
	Deferred/Intangible Charges	_	_	_	_	n/a
	REFCUS	_	_	_	_	n/a
	Corporate support services bought in	_	_	_	_	n/a
	TOTAL UNCONTROLLABLE COST	_			_	n/a
	TOTAL UNCONTROLLABLE COST	-	-		-	
16,366	NET COST OF SERVICE	17,220	51	196	17,467	1
-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
-	Contributions to / (from) Capital Reserves:	-	-	-	-	n/a
-	Financing of Capital Expenditure	-	-	-	-	n/a
-	Provision for Repayment of External Loans	-	-	-	-	n/a
-	Contribution to / (from) General Balances	-	-	-	-	n/a
-	TOTAL APPROPRIATIONS	-	-	<u>-</u>	-	n/a
46.000	TOTAL NET EVDENDITURE	47 000		400	47 407	
10,300	TOTAL NET EXPENDITURE	17,220	51	196	17,467	1

COST CENTRE: C2125P

- Third Party Payments	FORECAST		ORIGINAL BUDGET	Expenditu		ORIGINAL BUDGET	%
3.533 Employees		DESCRIPTION	(A)	(B)	(C)	(D)	(E)
11.707 Premises related expenditure 12.296		Employees					
- Third Party Payments	•		1	-	-	· ·	-
Transfer Psyments		Supplies and Services	1,028	-	(75)	953	(7)
1 Transport related expenditure	-		24	-	-	24	-
311 Recharges from other services 236 - 41 277 17 17 16,837 TOTAL EXPENDITURE 17,868 40 13 17,721 17 17 17 17 17 17 17	-		- 70	-	- (0)	-	n/a
16,837 TOTAL EXPENDITURE		· · · · · · · · · · · · · · · · · · ·		-			
(i) Government Grants				40			
0 Other Grants, reimbursements and contributions			17,008	40	13	17,721	
Fees and Charges	` '		_	-	-]	
(18) Customer and Client Receipts	-		_	-	-	_	
(1,393) Recharges to other services (1,895) - (5) (1,700) 0 (1,410) TOTAL INCOME (1,695) - (6) (1,700) 0 (1,695) - (6) (1,700) 0 (1,695) - (6) (1,700) 0 (1,695) - (6) (1,700) 0 (1,695) - (6) (1,700) 0 (1,695) - (6) (1,700) 0 (1,695) - (6) (1,700) 0 (1,695) - (6) (1,700) 0 (1,695) - (6) (1,700) 0 (1,695) - (6) (1,700) 0 (1,695) - (6) (1,700) 0 (1,695) - (6) (1,700) 0 (1,695) - (6) (1,700) 0 (1,695) - (6) (1,700) 0 (1,695) - (6) (1,700) 0 (1,695) - (6) (1,695) -	(16)	_	-	-	-	-	n/a
1,410 TOTAL INCOME	-		-	-	-	-	n/a
15,228 NET CONTROLLABLE COST	(1,393)	Recharges to other services	(1,695)	-	(5)	(1,700)	0
- Capital Charges - Deferred/intangible Charges - REFCUS - REFCUS - Corporate support services bought in - Corporate support services bought in - TOTAL UNCONTROLLABLE COST	(1,410)	TOTAL INCOME	(1,695)	-	(5)	(1,700)	0
Deferred/Intangible Charges	15,228	NET CONTROLLABLE COST	15,973	40	8	16,021	0
Deferred/Intangible Charges		Capital Charges					n/s
REFCUS	-		_	_	-	_	
TOTAL UNCONTROLLABLE COST	-		-	-	-	-	n/a
15,228 NET COST OF SERVICE	-	Corporate support services bought in	-	-	-	-	n/a
- Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Contribution to / (from) Capital Reserves: - Financing of Capital Expenditure - Frovision for Repayment of External Loans - Contribution to / (from) General Balances		TOTAL UNCONTROLLABLE COST	-	-	-	-	n/a
- Contributions to / (from) Capital Reserves:	15,228	NET COST OF SERVICE	15,973	40	8	16,021	0
- Contributions to / (from) Capital Reserves:	_	Contributions to / (from) Farmarked Reserves		_	_	_	n/s
- Financing of Capital Expenditure		· · · ·	_	_	_		
- Contribution to / (from) General Balances	-	1 ' ' '	-	-	-	-	n/a
TOTAL APPROPRIATIONS	-		-	-	-	-	n/a
15,228 TOTAL NET EXPENDITURE	-	i i	-	-	-	-	n/a
### Company	-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
Strategic budget - agreed pressures / service demands	15,228	TOTAL NET EXPENDITURE	15,973	40	8	16,021	0
Strategic budget - agreed additional income / savings							£000's
Dither resource changes Pension adjustments increase to 15.1% Savings due to employee re-grades Other Minor Variations Centralisation of ICT budgets Other variations Reduction of Car Allowances Recharges for transfer of post from HRA to SCC	Strategic bud	dget - agreed pressures / service demands					_
Dither resource changes Pension adjustments increase to 15.1% Savings due to employee re-grades Other Minor Variations Centralisation of ICT budgets Other variations Reduction of Car Allowances Recharges for transfer of post from HRA to SCC							-
Dither resource changes Pension adjustments increase to 15.1% Savings due to employee re-grades Other Minor Variations Centralisation of ICT budgets Other variations Reduction of Car Allowances Recharges for transfer of post from HRA to SCC							-
Dither resource changes Pension adjustments increase to 15.1% Savings due to employee re-grades Other Minor Variations Centralisation of ICT budgets Other variations Reduction of Car Allowances Recharges for transfer of post from HRA to SCC							-
Dither resource changes Pension adjustments increase to 15.1% Savings due to employee re-grades Other Minor Variations Centralisation of ICT budgets Other variations Reduction of Car Allowances Recharges for transfer of post from HRA to SCC	Stratagia bu	dant parend additional income / cavings					-
Pension adjustments increase to 15.1% Savings due to employee re-grades Other Minor Variations Centralisation of ICT budgets Other variations (5 Reduction of Car Allowances Recharges for transfer of post from HRA to SCC 70 8	Strategic but	aget - agreed additional income / savings					_
Pension adjustments increase to 15.1% Savings due to employee re-grades Other Minor Variations Centralisation of ICT budgets Other variations (5 Reduction of Car Allowances Recharges for transfer of post from HRA to SCC 70 8							-
Pension adjustments increase to 15.1% Savings due to employee re-grades Other Minor Variations Centralisation of ICT budgets Other variations (5 Reduction of Car Allowances Recharges for transfer of post from HRA to SCC 70 8							-
Pension adjustments increase to 15.1% Savings due to employee re-grades Other Minor Variations Centralisation of ICT budgets Other variations (5 Reduction of Car Allowances Recharges for transfer of post from HRA to SCC 70 8							-
Pension adjustments increase to 15.1% Savings due to employee re-grades Other Minor Variations Centralisation of ICT budgets Other variations (5 Reduction of Car Allowances Recharges for transfer of post from HRA to SCC 70 8							
Pension adjustments increase to 15.1% Savings due to employee re-grades Other Minor Variations Centralisation of ICT budgets Other variations (5 Reduction of Car Allowances Recharges for transfer of post from HRA to SCC 70 8							
Pension adjustments increase to 15.1% Savings due to employee re-grades Other Minor Variations Centralisation of ICT budgets Other variations (5 Reduction of Car Allowances Recharges for transfer of post from HRA to SCC 70 8							-
Savings due to employee re-grades Other Minor Variations Centralisation of ICT budgets Other variations Reduction of Car Allowances Recharges for transfer of post from HRA to SCC (20 (20 (75 (75 (75 (75 (85 (75 (95 (95 (95 (95 (95 (95 (95 (95 (95 (9	Other resour	ce changes					
Other Minor Variations Centralisation of ICT budgets Other variations Reduction of Car Allowances Recharges for transfer of post from HRA to SCC 6 (75 (5) (8) (9) (9) (9) (9) (9) (9) (9) (9) (9) (9	_						70
Centralisation of ICT budgets Other variations Reduction of Car Allowances Recharges for transfer of post from HRA to SCC 8 Centralisation of ICT budgets (5 (9 41 8	_						(20)
Other variations Reduction of Car Allowances Recharges for transfer of post from HRA to SCC 8							_
Reduction of Car Allowances Recharges for transfer of post from HRA to SCC 8		_					(75) (5)
Recharges for transfer of post from HRA to SCC 41 8							(9)
	Recharges fo	or transfer of post from HRA to SCC					41
FOTAL OTHER VARIATIONS IN RESOURCE 8							8
· ·	TOTAL OTH	IER VARIATIONS IN RESOURCE					8

COST CENTRE: C2130P

ORECAST DESCRIPTION BUDGET Spenditure on (V.) (P.) (P.)			ORIGINAL	Variations	in Level of	ORIGINAL	
2015/16 DESCRIPTION	FORECAST						%
FOOD'S F			I				CHANGE
F00075							
1,044 Employees	£000's						
9 Premises related expenditure 2 - - - - - - - - -		Employees					12
S4 Supplies and Services 84	•	l ' '		-	.20	2	-
Third Party Payments				_	(32)	52	(39
Transfer Payments			- 04	_	(32)	J2 _	•
27 Transport related expenditure 21 - (2) 19 (4) 48 Reckrages from other services 2 - 102 104 5,11 1,139 TOTAL EXPENDITURE 1,247 11 188 1,446 1 Government Grants - - - Other Grants, reimbursements and contributions - - Fees and Charges - - Customer and Client Receipits - - Customer and Client Receipits - - Interest Receivable - - Recharges to other services - TOTAL INCOME - 1,139 NET CONTROLLABLE COST 1,247 11 188 1,446 1 1,139 NET CONTROLLABLE COST 1,247 11 188 1,446 1 Capital Charges - Capital Charges - Capital Charges - Corporate support services bought in - TOTAL UNCONTROLLABLE COST - 1,139 NET COST OF SERVICE 1,247 11 188 1,446 1 1.139 NET COST OF SERVICE 1,247 11 188 1,446 1 Contributions to / (from) Capital Reserves - Contributions to / (from) Capital Reserves - Financing of Capital Expenditure -	-		- I	-	-	-	n/a
A Recharges from other services 2	-		-	-	- (0)	-	n/a
1,139 TOTAL EXPENDITURE		· ·		-			(10
Government Grants Other Grants, reimbursements and contributions Fees and Charges Customer and Client Receipts Interest Receivable Recharges to other services TOTAL INCOME 1.139 NET CONTROLLABLE COST 1.247 11 188 1.446 11 1.39 NET CONTROLLABLE COST 1.247 11 188 1.446 11 1.39 NET COST OF SERVICE 1.139 NET COST OF SERVICE 1.146 11 1.150 NET COST OF SERVICE 1.150 NET COST OF SERVICE 1.160 Contributions to / (from) Capital Reserves: Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances 1.139 TOTAL APPROPRIATIONS 1.139 TOTAL NET EXPENDITURE 1.247 11 188 1.446 12 130 TOTAL NET EXPENDITURE 1.247 11 188 1.446 12 130 TOTAL APPROPRIATIONS 1.139 TOTAL NET EXPENDITURE 1.247 11 188 1.446 12 130 TOTAL PROPRIATIONS 1.139 TOTAL NET EXPENDITURE 1.247 11 188 1.446 12 130 TOTAL PROPRIATIONS 1.149 TOTAL NET EXPENDITURE 1.247 11 188 1.446 11 1247 125 TOTAL NET EXPENDITURE 1.247 11 188 1.446 12 1348 135 TOTAL NET EXPENDITURE 1.247 11 188 1.446 12 135 TOTAL NET EXPENDITURE 1.247 11 188 1.446 11 1247 1247 1247 125 TOTAL NET EXPENDITURE 1.247 1247 125 TOTAL NET EXPENDITURE 1.247 13 188 1.446 148 15 16 17 17 188 1.446 17 188 1.446 188 188 188 188 188 188 188 188 188 18	4	Recharges from other services	2	-	102	104	5,100
Other Grants, reimbursements and contributions	1,139	TOTAL EXPENDITURE	1,247	11	188	1,446	16
Other Grants, reimbursements and contributions		Government Grants	_		_		n/
Fees and Charges			_	_		_	
Customer and Client Receipts	-		· 1	-		-	n/:
Interest Receivable	-		-	-		-	n/
Recharges to other services	-	·	-	-	-	-	n/
TOTAL INCOME	-		-	-	-	-	n/
1,139 NET CONTROLLABLE COST	-	Recharges to other services	-	-	-	-	n/
1,139 NET CONTROLLABLE COST	_	TOTAL INCOME	-	-	-	-	n/
- Capital Charges - Deferred/Intangible Charges - REFCUS - REFCUS - Copporate support services bought in - TOTAL UNCONTROLLABLE COST - TOTAL SEPPENDITURE - Contribution to / (from) Capital Reserves: - TOTAL APPROPRIATIONS - TOTAL APP							
- Capital Charges - Deferred/Intangible Charges - REFCUS - REFCUS - Copporate support services bought in - TOTAL UNCONTROLLABLE COST - TOTAL SEPPENDITURE - Contribution to / (from) Capital Reserves: - TOTAL APPROPRIATIONS - TOTAL APP			1				
- Deferred/Intrangible Charges - REFCUS - Corporate support services bought in - TOTAL UNCONTROLLABLE COST	1,139	NET CONTROLLABLE COST	1,247	11	188	1,446	16
- Deferred/Intrangible Charges - REFCUS - Corporate support services bought in - TOTAL UNCONTROLLABLE COST			<u> </u>				
- Deferred/Intrangible Charges - REFCUS - Corporate support services bought in - TOTAL UNCONTROLLABLE COST	_	Capital Charges	- 1	-	-	-	n/
REFCUS	_		_	_	_	_	n/
Corporate support services bought in TOTAL UNCONTROLLABLE COST 1,139 NET COST OF SERVICE 1,147 11 188 1,446 1 Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS 1,139 TOTAL NET EXPENDITURE 1,139 TOTAL NET EXPENDITURE 1,146 1 OTHER VARIATIONS IN LEVEL OF EXPENDITURE strategic budget - agreed pressures / service demands. Other variations in come / savings other resource changes ension adjustments increase to 15.1% entralisation of ICT budgets taff Movements between departments 1,150 11 11 11 11 11 11 11 11 11 11 11 11 11	_		_	_	_	_	n/
TOTAL UNCONTROLLABLE COST			_	_	_	_	
1,139 NET COST OF SERVICE 1,247 11 188 1,446 1 - Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS			-				n/
- Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Frovision for Repayment of External Loans - Contribution to / (from) General Balances - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - TOTAL APPROPR	-	TOTAL UNCONTROLLABLE COST	-	-	-	-	n/
- Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Frovision for Repayment of External Loans - Contribution to / (from) General Balances - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS - TOTAL APPROPR							
- Contributions to / (from) Earmarked Reserves - Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Frovision for Repayment of External Loans - Contribution to / (from) General Balances - Contribution to / (from) General Balances - TOTAL APPROPRIATIONS	1 130	NET COST OF SERVICE	1 247	11	188	1 446	16
Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE 1,139 TOTAL NET EXPENDITURE 1,247 11 188 1,446 11 OTHER VARIATIONS IN LEVEL OF EXPENDITURE trrategic budget - agreed pressures / service demands Attrategic budget - agreed additional income / savings Other resource changes tension adjustments increase to 15.1% dentralisation of ICT budgets taff Movements between departments (5) 18	1,100	NET GOOT OF GERVIOE	1,271		100	1,440	- 10
Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE 1,139 TOTAL NET EXPENDITURE 1,247 11 188 1,446 11 OTHER VARIATIONS IN LEVEL OF EXPENDITURE trrategic budget - agreed pressures / service demands Attrategic budget - agreed additional income / savings Other resource changes tension adjustments increase to 15.1% dentralisation of ICT budgets taff Movements between departments (5) 18		One telle etions of a //free en / Forme and a d Donor en e	1				
Financing of Capital Expenditure Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE 1,247 11 188 1,446 11 OTHER VARIATIONS IN LEVEL OF EXPENDITURE trrategic budget - agreed pressures / service demands ottrategic budget - agreed additional income / Savings	-	` '	-	-	-	-	n/
Provision for Repayment of External Loans Contribution to / (from) General Balances TOTAL APPROPRIATIONS TOTAL APPROPRIATIONS TOTAL NET EXPENDITURE 1,139 TOTAL NET EXPENDITURE 1,247 11 188 1,446 1 OTHER VARIATIONS IN LEVEL OF EXPENDITURE trategic budget - agreed pressures / service demands trategic budget - agreed additional income / savings Other resource changes tension adjustments increase to 15.1% centralisation of ICT budgets taff Movements between departments 18	-	· · · · · ·	-	-	-	-	n/
- Contribution to / (from) General Balances	-		-	-	-	-	n/
TOTAL APPROPRIATIONS	-		-	-	-	-	n/
1,139 TOTAL NET EXPENDITURE OTHER VARIATIONS IN LEVEL OF EXPENDITURE trategic budget - agreed pressures / service demands trategic budget - agreed additional income / savings Other resource changes tension adjustments increase to 15.1% tentralisation of ICT budgets taff Movements between departments 1,247 11 188 1,446 11 £000's	-	Contribution to / (from) General Balances	-	-	-	-	n/
1,139 TOTAL NET EXPENDITURE OTHER VARIATIONS IN LEVEL OF EXPENDITURE trategic budget - agreed pressures / service demands trategic budget - agreed additional income / savings Other resource changes tension adjustments increase to 15.1% tentralisation of ICT budgets taff Movements between departments 1,247 11 188 1,446 11 £000's	_	TOTAL APPROPRIATIONS	-	-	_	-	n/
OTHER VARIATIONS IN LEVEL OF EXPENDITURE trategic budget - agreed pressures / service demands trategic budget - agreed additional income / savings Other resource changes tension adjustments increase to 15.1% tentralisation of ICT budgets traff Movements between departments 18							
OTHER VARIATIONS IN LEVEL OF EXPENDITURE trategic budget - agreed pressures / service demands trategic budget - agreed additional income / savings Other resource changes tension adjustments increase to 15.1% tentralisation of ICT budgets traff Movements between departments 18			1				
Attrategic budget - agreed pressures / service demands Attrategic budget - agreed additional income / savings Attrategic budget - agreed add	4 400	TOTAL MET EVOENDITUDE	4 0 4 -	4.4	400		
Attrategic budget - agreed pressures / service demands Attrategic budget - agreed additional income / savings Attrategic budget - agreed add	1,139	TOTAL NET EXPENDITURE	1,247	11	188	1,446	16
Attrategic budget - agreed additional income / savings Other resource changes tension adjustments increase to 15.1% Centralisation of ICT budgets Staff Movements between departments 18	1,139	TOTAL NET EXPENDITURE	1,247	11	188	1,446	16
Other resource changes Vension adjustments increase to 15.1% Ventralisation of ICT budgets Vetaff Movements between departments 18	,		1,247	11	188	1,446	
Other resource changes Vension adjustments increase to 15.1% Ventralisation of ICT budgets Vetaff Movements between departments 18	OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	1,247	11	188	1,446	
Other resource changes Vension adjustments increase to 15.1% Ventralisation of ICT budgets Vetaff Movements between departments 18	OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	1,247	11	188	1,446	
Other resource changes Vension adjustments increase to 15.1% Ventralisation of ICT budgets Vetaff Movements between departments 18	OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	1,247	11	188	1,446	
Other resource changes Vension adjustments increase to 15.1% Ventralisation of ICT budgets Vetaff Movements between departments 18	OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	1,247	11	188	1,446	
Other resource changes Vension adjustments increase to 15.1% Ventralisation of ICT budgets Vetaff Movements between departments 18	OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	1,247	11	188	1,446	
Other resource changes Vension adjustments increase to 15.1% Ventralisation of ICT budgets Vetaff Movements between departments 18	OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE	1,247	11	188	1,446	
rension adjustments increase to 15.1% Centralisation of ICT budgets Staff Movements between departments 20 18	OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands	1,247	11	188	1,446	
rension adjustments increase to 15.1% Centralisation of ICT budgets Staff Movements between departments 20 18	OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands	1,247	11	188	1,446	
rension adjustments increase to 15.1% Centralisation of ICT budgets Staff Movements between departments 20 18	OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands	1,247	11	188	1,446	
rension adjustments increase to 15.1% Centralisation of ICT budgets Staff Movements between departments 20 18	OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands	1,247	11	188	1,446	
rension adjustments increase to 15.1% Centralisation of ICT budgets Staff Movements between departments 20 18	OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands	1,247	11	188	1,446	
rension adjustments increase to 15.1% Centralisation of ICT budgets Staff Movements between departments 20 18	OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands	1,247	11	188	1,446	
rension adjustments increase to 15.1% Centralisation of ICT budgets Staff Movements between departments 20 18	OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands	1,247	11	188	1,446	
rension adjustments increase to 15.1% Centralisation of ICT budgets Staff Movements between departments 20 18	OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands	1,247	11	188	1,446	
rension adjustments increase to 15.1% Centralisation of ICT budgets Staff Movements between departments 20 18	OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands	1,247	11	188	1,446	
rension adjustments increase to 15.1% Centralisation of ICT budgets Staff Movements between departments 20 18	OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands	1,247	11	188	1,446	
centralisation of ICT budgets staff Movements between departments 18 18	OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE liget - agreed pressures / service demands	1,247	11	188	1,446	
taff Movements between departments 20 18	OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings Ce changes	1,247	11	188	1,446	£000's
18	OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE liget - agreed pressures / service demands liget - agreed additional income / savings ce changes stments increase to 15.1%	1,247	11	188	1,446	£000's
	OTHER VA Strategic bud Other resource Pension adjuction	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings ce changes stments increase to 15.1% n of ICT budgets	1,247	11	188	1,446	£000's
	OTHER VA Strategic bud Other resource Pension adjuction	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings ce changes stments increase to 15.1% n of ICT budgets	1,247	11	188	1,446	£000's
	OTHER VA Strategic bud Other resource Pension adjuction	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings ce changes stments increase to 15.1% n of ICT budgets	1,247	11	188	1,446	£000's
	OTHER VA Strategic bud Other resource Pension adjuction	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings ce changes stments increase to 15.1% n of ICT budgets	1,247	11	188	1,446	£000's
	OTHER VA Strategic bud Other resource Pension adjuction	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings ce changes stments increase to 15.1% n of ICT budgets	1,247	11	188	1,446	
OTAL OTHER VARIATIONS IN RESOURCE	OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings ce changes stments increase to 15.1% n of ICT budgets	1,247	11	188	1,446	£000's
OTAL OTHER VARIATIONS IN RESOURCE	OTHER VA Strategic bud Strategic bud Strategic bud Strategic bud Strategic bud Strategic bud Strategic bud Strategic bud Strategic bud Strategic bud	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings ce changes stments increase to 15.1% n of ICT budgets	1,247	11	188	1,446	£000's
VIAL VIIILI VANIATIVIO III NEUVUNUL	OTHER VA	RIATIONS IN LEVEL OF EXPENDITURE Iget - agreed pressures / service demands Iget - agreed additional income / savings ce changes stments increase to 15.1% n of ICT budgets	1,247	11	188	1,446	£000's

HOUSING REVENUE ACCOUNT DIRECTORATE & CENTRALISED BUDGETS

SERVICE DESCRIPTION

This Division includes the costs of directors, and the support costs for running the HRA including accommodation costs, ICT, Business Support, insurance and finance and HR, and capital costs.

The Capital charges include the interest charges of the payment of interest of loans taken out to acquire or refurbish Housing Revenue Account assets, such as council housing, and also includes a charge for debt management. The major repairs allowance is used to finance the improvements of the housing stock. Self financing was introduced on 1st April 2012 as a result of the Localism Act 2011. The previous system of subsidy payments has been replaced with an allocation of the national housing stock debt, known as the self financing valuation. Croydon's share of the debt was £223.1m.

MOVEMENT IN NET EXPENDITURE

v = = . v .	IN NET EXI ENDITORE					
		ORIGINAL	Variations in Level of		ORIGINAL	
COST		BUDGET	Expenditu	ıre on (A)	BUDGET	%
CENTRE	SERVICE	2015/16	Inflation	Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
		£000's	£000's	£000's	£000's	%
C2400N	Directorate & Centralised Costs	53,506	8	(1,245)	52,269	(2)
	TOTAL NET SPEND	53,506	8	(1,245)	52,269	(2)
	I O I AL NET SELND	= -,		() =	= -,	(2)

STAFF ESTABLISHMENT NUMBERS

	ORIGINAL	ORIGINAL	CHANGE
	BUDGET	BUDGET	IN
SERVICE	2015/16	2016/17	FTE
	FTE STAFF	FTE STAFF	FTE STAFF
Directorate & Centralised Costs	12	12	-
TOTAL FTE STAFF	12.0	12.0	-

HOUSING REVENUE ACCOUNT DIRECTORATE & CENTRALISED BUDGETS

COST CENTRE: C1125P

		ORIGINAL		in Level of	ORIGINAL	
FORECAST		BUDGET	Expenditu		BUDGET	%
2015/16	DESCRIPTION	2015/16	Inflation	* Other	2016/17	CHANGE
		(A)	(B)	(C)	(D)	(E)
£000's		£000's	£000's	£000's	£000's	%
1,979	Employees	1,967	8	(1)	1,974	0
	Premises related expenditure	815	-	-	815	-
	Supplies and Services	2,719	-	(201)	2,518	(7)
104	Third Party Payments	104	-	-	104	-
-	Transfer Payments	-	-	-	-	n/a
0	Transport related expenditure	-	-	-	-	n/a
1,900	Recharges from other services	1,709	-	(78)	1,631	(5)
5,783	TOTAL EXPENDITURE	7,314	8	(280)	7,042	(4)
-	Government Grants	-	-	-	-	n/a
-	Other Grants, reimbursements and contributions	-	-	-	-	n/a
-	Fees and Charges	-	-	-	-	n/a
-	Customer and Client Receipts	-	-	-	-	n/a
-	Interest Receivable	-	-	-	-	n/a
(43)	Recharges to other services	(43)	-	-	(43)	-
	TOTAL INCOME	(43)	-	-	(43)	-
	T					
5,740	NET CONTROLLABLE COST	7,271	8	(280)	6,999	(4)
00.740	To a 21 to 1 t	00.740		000	00.040	
29,716	Capital Charges	29,716	-	326	30,042	1
-	Deferred/Intangible Charges	-	-	(4,000)		n/a
	REFCUS	10,186	-	(1,663)	8,523	(16)
	Corporate support services bought in	6,333	-	372	6,705	6
46,607	TOTAL UNCONTROLLABLE COST	46,235	-	(965)	45,270	(2)
52,347	NET COST OF SERVICE	53,506	8	(1,245)	52,269	(2)
02,047	NET GOOT OF GERVICE	33,300	0	(1,240)	32,203	(2)
_	Contributions to / (from) Earmarked Reserves	_	_	-	_	n/a
_	Contributions to / (from) Capital Reserves:	_	_	_	_	n/a
_	Financing of Capital Expenditure	_	_	-	_	n/a
_	Provision for Repayment of External Loans	_	_	-	_	n/a
_	Contribution to / (from) General Balances	_	_	_	_	n/a
-	TOTAL APPROPRIATIONS	-	-	-	-	n/a
52,347	TOTAL NET EXPENDITURE	53,506	8	(1,245)	52,269	(2)

COST CENTRE: C2400N

2015/16 DESCRIPTION	FORECAST		ORIGINAL BUDGET		in Level of ure on (A)	ORIGINAL BUDGET	%
E000's			-	· ·			CHANGE
1,973 Employees 1,967 8 (1) 1,974 1,987 8 10 1,974 1,987 8 10 1,974 1,987 8 10 1,987 8 1,987 8 1,987 8 1,987 8 1,987 8 1,987 8 1,987 1,981 1,9							
B10 Premises related expenditure B15 B15 B15		Employees					<u> </u>
990 Supplies and Services 2,719		1 ' '		-	(1)		-
104		•		-	(201)		(7)
O Transport related expenditure	104	, ,	104	-	-	104	-
1,900 Recharges from other services	-	1 · · · · · · · · · · · · · · · · · · ·	-	-	-	-	n/a
5,783 TOTAL EXPENDITURE 7,314 8 (280) 7,042 (6			1 700	-	(78)	- 1 631	n/a (5)
Government Grants Charles Char			·	Q	,		(4)
- Other Grants, reimbursements and contributions			7,314	0	(200)	7,042	
Fees and Charges				-	-	_	n/a n/a
- Customer and Client Receipts	-	·	-	-	-	-	n/a
(43) Recharges to other services (43) -	-		-	-	-	-	n/a
Strategic budget - agreed additional income / savings Strategic budget - agreed services bought in Strategic budget - agreed additional income / savings Strategic budget - agreed services bought in Strategic budget - agreed services bought in Strategic budget - agreed services bought in Strategic budget - agreed additional income / savings Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Strategi			-	-	-	-	n/a
5,740 NET CONTROLLABLE COST 7,271 8 (280) 6,999			ì	-	-		-
29,716 Capital Charges	(43)	TOTAL INCOME	(43)	-	-	(43)	-
Deferred/Intangible Charges	5,740	NET CONTROLLABLE COST	7,271	8	(280)	6,999	(4)
Deferred/Inlangible Charges	29.716	Capital Charges	29.716	-	326	30.042	1
6.705 Corporate support services bought in 6.333 - 372 6.705 46,607 TOTAL UNCONTROLLABLE COST 46,235 - (965) 45,270 (.000 10 10 10 10 10 52,347 NET COST OF SERVICE 53,506 8 (1,245) 52,269 (.000 10 10 10 10 10 10 - Contributions to / (from) Capital Reserves		1 .	-	-	-	-	n/a
46,807 TOTAL UNCONTROLLABLE COST	•		, , , , , , , , , , , , , , , , , , ,	-	,	•	(16)
S2,347 NET COST OF SERVICE 53,506 8 (1,245) 52,269 (1,24		·		-			6
Contributions to / (from) Earmarked Reserves Contributions to / (from) Capital Reserves: Financing of Capital Expenditure Financing of Capital Expenditure Contribution to / (from) General Balances Contribution to / (from) Capital Balances C	46,607	TOTAL UNCONTROLLABLE COST	46,235	-	(965)	45,270	(2)
Contributions to / (from) Capital Reserves: - Financing of Capital Expenditure - Provision for Repayment of External Loans - Contribution to / (from) General Balances - Contribution to / (from) Gene	52,347	NET COST OF SERVICE	53,506	8	(1,245)	52,269	(2)
- Financing of Capital Expenditure	-	Contributions to / (from) Earmarked Reserves	-	-	-	-	n/a
- Provision for Repayment of External Loans	-	· · · · · ·	-	-	-	-	n/a
- Contribution to / (from) General Balances	-		-	-	-	-	n/a
- TOTAL APPROPRIATIONS	-		[]	-	-	-	n/a
*OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Other resource changes Pension adjustments increase to 15.1% Staff Movements between departments Centralisation of ICT budgets Increase in Contingency Increase in Interest Payable Reduction in REFCUS budget Increase in Corporate Services bought in **OTHER VARIATIONS IN LEVEL OF EXPENDITURE £ 000's **COUNTIES TO SERVICE S			-	-	-	-	n/a
*OTHER VARIATIONS IN LEVEL OF EXPENDITURE Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Other resource changes Pension adjustments increase to 15.1% Staff Movements between departments Centralisation of ICT budgets Increase in Contingency Increase in Interest Payable Reduction in REFCUS budget Increase in Corporate Services bought in **OTHER VARIATIONS IN LEVEL OF EXPENDITURE £ 000's **COUNTIES TO SERVICE S	50.047	TOTAL MET EVENDITUE	50.500		(4.045)	50.000	(0)
Strategic budget - agreed pressures / service demands Strategic budget - agreed additional income / savings Other resource changes Pension adjustments increase to 15.1% Staff Movements between departments Centralisation of ICT budgets Increase in Contingency Increase in Interest Payable Reduction in REFCUS budget (1,66) Increase in Corporate Services bought in	52,347	TOTAL NET EXPENDITURE	53,506	8	(1,245)	52,269	(2)
Strategic budget - agreed additional income / savings Other resource changes Pension adjustments increase to 15.1% Staff Movements between departments Centralisation of ICT budgets Increase in Contingency Increase in Interest Payable Reduction in REFCUS budget Increase in Corporate Services bought in Other resource changes (25) (25) (26) (27) (27) (28) (28) (29) (29) (20) (20) (20) (20) (20) (21) (22) (23) (24) (25) (25) (25) (26) (27) (27) (28) (27) (28) (28) (29) (29) (20) (20) (20) (20) (20) (20) (20) (20							£000's
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Other resource changes Pension adjustments increase to 15.1% Staff Movements between departments Centralisation of ICT budgets Increase in Contingency Increase in Interest Payable Reduction in REFCUS budget Increase in Corporate Services bought in Other resource changes (25 (10) (10) (10) (10) (11) (11) (11) (12) (13) (13) (14) (15) (15) (16) (16) (17) (17) (17) (17) (17) (17) (17) (17							-
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Other resource changes Pension adjustments increase to 15.1% Staff Movements between departments Centralisation of ICT budgets Increase in Contingency Increase in Interest Payable Reduction in REFCUS budget Increase in Corporate Services bought in Other resource changes (25 (10) (10) (10) (10) (11) (11) (11) (12) (13) (13) (14) (15) (15) (16) (16) (17) (17) (17) (17) (17) (17) (17) (17							<u>-</u>
Other resource changes Pension adjustments increase to 15.1% Staff Movements between departments Centralisation of ICT budgets Increase in Contingency Increase in Interest Payable Reduction in REFCUS budget Increase in Corporate Services bought in Other resource changes (25 (10) (10) (10) (10) (11) (11) (11) (12) (13) (13) (14) (15) (15) (16) (16) (17) (17) (17) (17) (17) (17) (17) (17	Strategic bud	dget - agreed additional income / savings					
Pension adjustments increase to 15.1% Staff Movements between departments Centralisation of ICT budgets Increase in Contingency Increase in Interest Payable Reduction in REFCUS budget Increase in Corporate Services bought in 13 (25 (100 100 100 100 100 100 100 100 100 10							-
Pension adjustments increase to 15.1% Staff Movements between departments Centralisation of ICT budgets Increase in Contingency Increase in Interest Payable Reduction in REFCUS budget Increase in Corporate Services bought in 13 (25 (10) (10) (10) (10) (10) (10) (10) (10)							-
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Pension adjustments increase to 15.1% Staff Movements between departments Centralisation of ICT budgets Increase in Contingency Increase in Interest Payable Reduction in REFCUS budget Increase in Corporate Services bought in 13 (25 (10) (10) (10) (10) (10) (10) (10) (10)							_
Pension adjustments increase to 15.1% Staff Movements between departments Centralisation of ICT budgets Increase in Contingency Increase in Interest Payable Reduction in REFCUS budget Increase in Corporate Services bought in 13 (25 (10) (10) (10) (10) (10) (10) (10) (10)							
Pension adjustments increase to 15.1% Staff Movements between departments Centralisation of ICT budgets Increase in Contingency Increase in Interest Payable Reduction in REFCUS budget Increase in Corporate Services bought in 13 (25 (10) (10) (10) (10) (10) (10) (10) (10)							
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Staff Movements between departments Centralisation of ICT budgets Increase in Contingency Increase in Interest Payable Reduction in REFCUS budget Increase in Corporate Services bought in (25) (10) (10) (10) (10) (10) (10) (10) (10		-					13
Centralisation of ICT budgets Increase in Contingency Increase in Interest Payable Reduction in REFCUS budget Increase in Corporate Services bought in (106 (326 (326 (326 (326 (326 (326 (326 (32	_						(253)
Increase in Interest Payable Reduction in REFCUS budget Increase in Corporate Services bought in (1,66) (1,24)							(108)
Reduction in REFCUS budget Increase in Corporate Services bought in (1,66) (1,24)							68
Increase in Corporate Services bought in (1,24)	Increase in C						000
(1,24	Increase in C Increase in I	nterest Payable					326 (1.663)
TOTAL OTHER VARIATIONS IN RESOURCE (1,24)	Increase in C Increase in In Reduction in	nterest Payable REFCUS budget					(1,663)
101AL 01HEK VAKIATIONS IN RESOURCE (1,24)	Increase in C Increase in In Reduction in	nterest Payable REFCUS budget					
	Increase in C Increase in In Reduction in Increase in C	nterest Payable REFCUS budget Corporate Services bought in					(1,663) 372 (1,245)

CAPITAL PROGRAMME

CONTENTS

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FUNDING	CP1
DETAILED PROGRAMME	CP2
HOUSING REVENUE ACCOUNT and HOUSING INVESTMENT PROGRAMME	CP3

Capital Programme Resourcing 2016/17 to 2018/19

Funding	Budget 2016/17 £000's	Budget 2017/18 £000's	Budget 2018/19 £000's	Total £000's
Capital Receipts	13,500	2,538	12,500	28,538
Targeted Basic Needs	1,623	0	0	1,623
Basic Need Funding	32,983	0	0	32,983
School Condition Funding	4,487	4,487		8,974
TFL	3,336	3,336	3,336	10,008
NHB - New Homes Bonus	500	500	500	1,500
NHB - Top slice	2,158	0	0	2,158
Earmarked reserve contribution	400	100	0	500
Better Care Fund	900	900	900	2,700
Borrowing	82,676	60,723	9,374	152,773
GENERAL FUND	142,564	72,584	26,610	241,758
Major Repairs Allowance	17,301	17,342	17,342	51,985
HRA - Revenue Contribution	8,523	7,186	7,186	22,895
HRA - Use Of Reserves	1,606	9,093	9,093	19,792
HRA - Unsupported Borrowing	6,191	0	0	6,191
HRA FUNDING	33,621	33,621	33,621	100,863
TOTAL FUNDING	176,185	106,205	60,231	342,621
UNDER/OVER FUNDING OF PROGRAMME	0	0	0	0

CAPITAL PROGRAMME 2016/17 to 2018/19

These pages show details of the proposed capital programme for 2016/17 and draft programme for 2017/19

Description	Budget 2016/17	Budget 2017/18	Budget 2018/19	Total
	£000's	£000's	£000's	£000's
Corporate Property Maintenance Programme	2,100	2,000	2,000	6,100
Disabled Facilities Grant	1,600	1,600	1,600	4,800
Education - Academies Programme	317	0	0	317
Education - Feasibility and support	1,180	400	0	1,580
Education - Fixed Term Expansions	2,491	25	0	2,516
Education - Primary Estate	74,060	28,064	1,732	103,856
Education - Major Maintenance	2,119	2,000	2,000	6,119
Education - Secondary Estate	8,500	139	0	8,639
Education - SEN	16,444	10,787	200	27,431
Onside Youth Zone	2,000	1000	0	3,000
Burial Land	30	1,300	0	1,330
Empty Homes Grants	500	500	500	1,500
ICT	1,500	1,500	1,500	4,500
ICT Refresh	4,719	1,173	8,582	14,474
Waste and Recycling	2,160	160	160	2,480
Fairfield Halls	4,000	5,000	0	9,000
Highways	5,000	5000	5000	15,000
New Addington Regeneration	7,830	8,500	0	16,330
TFL - LIP	3,336	3,336	3336	10,008
Thornton Heath Public Realm	2,158	0	0	2,158
General Fund	142,564	72,584	26,610	241,758

Description	Budget 2016/17	Budget 2017/18	Budget 2018/19	Total
	£000's	£000's	£000's	£000's
Assisted Private Purchase Scheme (APPS)	500			
Special Transfer Payments	250	250	250	750
Larger Homes	100	100	100	300
New Build Council Housing	6,000	6,000	6,000	18,000
Sub-Total	6,850	6,850	6,850	20,550
Repair and Improvements	26,771	26,771	26,771	80,313
HRA	33,621	33,621	33,621	100,863

TOTAL CAPITAL EXPENDITURE 176,185 106,205 60,231 342,62

Stock Investment - Asset Management

Main Programmes	2016/17
Capital Budget Resources Available £000s	29,771
Capital Budget Set Total	29,771
Capital (Deficit) / Surplus	0
Revenue Budget Resources Available £000s	975
Revenue Budget Resources Available £000s Revenue Budget Set Total	975 975

Capital Budget

Central Heating / Energy Efficiency Programmes £000s	2016/17
Carbon Monoxide Detectors	10
Central Heating - Repairs Replacements	400
Change from Storage to Gas Central Heating	30
Central Heating Programmed Replacements	3,800
Communal Boiler Replacement	190
Energy Performance Certificates	50
Thermal Imaging	20
Renewable Energy and Energy Efficiency	32
Central Heating / Energy Efficiency Sub-Total	4,532

Kitchen and Bathroom Programmes £000s	2016/17
Kitchen and Bathroom Extensions	600
Installation of Wet Rooms (Special Sheltered Homes)	100
Kitchen and Bathroom Refurbishment	7,100
Kitchen and Bathrooms Sub-Total	7,800

Security Programmes £000s	2016/17
Door Entry Installation to Blocks	750
Individual Security Doors Installation	450
Security Sub-Total	1,200

Other Programmes £000s	2016/17
Other Flogrammes 2000s	2010/17

Asbestos Strategy – Removal	300
Major External Building Works	300
Windows	1,850
Roofs	500
External Painting	3,750
Supported Decorations Scheme	250
Communal Flooring	250
Garages - Refurbishment and Demolition	50
Lift Refurbishment	1,750
Major Adaptations	1,000
Regulatory Reform Order (Fire Safety)	500
Rewiring	1,800
Smoke alarm replacement	400
Subsidence - Expenditure	215
Support Costs	2,000
Other Programmes Sub-Total	14,915

Miscellaneous Programmes £000s	2016/17
Apex Development	55
Door Entry Replacements	60
Health and Safety Works	100
Fire Damage Works	30
Inspection & Maintenance of Playgrounds & Equipment	19
Lift Motor Room Improvements	30
Major Ad Hoc Works (incl Major Works Voids)	400
Minor Ad Hoc Adaptations - New Tenants	10
Minor Estate Improvements	75
PAC Testing	15
Pest Control	120
New and replacement of Emergency Lighting	50
Replacement of Fire Alarm Systems	120
Replacement of Warden Alarm Systems	40
Retirement Homes Health & Safety & Minor Works (inc. CCTV)	200
Miscellaneous Programmes Sub-Total	1,324

Revenue Programme

Cyclical Works £000s	2016/17
Booster Pump Servicing	8
Regular Maintenance of Door Entry IT Equipment & Software.	12
Cladding Cleaning - Wates Blocks	35
Fire Protection	108
Legionella Assessments & Risk Assessments	150
Repair & Maintenance of Lifts	65
Servicing of Communal Boilers & Plant	45
Servicing of Disabled Adaptations	10
Servicing of Gas Appliances & Gas Soundness Testing	406
Test & Inspect Communal Areas to Blocks	20
Test & Inspect Electrical Circuits	100
Test & Inspect Lightening Conductors	10
Warden alarms	25
Cyclical Works Programmes Sub-Total	994